

WATERBERG DISTRICT MUNICIPALITY

QUARTER 3 PERFORMANCE REPORT





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1. EXECUTIVE SUMMARY

This report will cover the Quarter three of financial year 2013/14 which is from January to 31 March 2014. This third Quarter report was based on the service delivery budget and implementation plan (SDBIP) which was approved by the executive mayor on the 18 June 2013, with a total of 124 Key Performance Indicators (KPIs). The SDBIP was revised on 24 February 2014 following the Adjustment Budget which was approved by council on the same date.

Mid-year assessment were conducted on the 15-16 January 2014, were by all 7/7 Department were assessed. The MFMA Section 72 Report (mid-year report) was tabled and approved by council 24 January 2014. The report was submitted to National, Provincial Treasury and Department of Cooperative Governance Human Settlement and Traditional Affairs (CoGHSTA) on the same date. The provincial Treasury and CoGHSTA Mid-year assessment was conducted on the 19 February 2014.

The Office of the Municipal Manager is responsible for managing 124 KPIs across the institution, of which 26 were zero weighted which means that they were not applicable for the quarter. A critical analysis of the KPIs will reveal that the performance against the targets is fairly well accepted. Out of a total of 124 KPIs 81 were achieved, 27 not achieved and 16 were zero weighted.

Waterberg District Municipality is having 82 projects of which 25 completed, 8 delayed, 49 on progress and 2 projects changed namely: Performance Management Reporting System and upgrading of sports facilities in Mahwelereng and Lephalale. The CAPEX of 43.72% as at 31 March 2014.

The Report will also comprise of comparison of performance against set targets and performance in the previous financial year (Baseline 2012/13).

- ❖ Calculations to calculate the variance between actual performance and Annual targets are included for each Key Performance Indicator(KPI)
- ❖ Calculations to calculate the variance between actual Performance and Baseline (previous Financial Year)Performance are included for each KPI

The scoring method utilized was in line with the assessment rating calculator prescribed by the local Government: Municipal Performance Regulations for Municipal Manager and Managers Directly accountable to the Municipal Manager- Regulation 805 of 2006.

An explanation is as per the table below:

Rating	Terminology	Description	% Score
5	Outstanding performance	Performance far exceeds the standard expected of an employee at this level.	167
4	Performance significantly above expectations	Performance is significantly higher than the standard expected.	133 - 166
3	Fully effective	Performance fully meets the standards expected.	100 - 132
2	Performance not fully effective	Performance is below the standard required	67 - 99



Rating	Terminology	Description	% Score
1	Unacceptable performance	Performance does not meet the standard expected. The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected despite management efforts to encourage improvement.	0 – 66

Measures taken to improve performance

- ❖ Corrective actions or Remedial action is included for each Key Performance Indicator.



2. PERFORMANCE AS PER KPA AND STRATEGIC OBJECTIVE

1. Spatial Rational – To ensure coordinated Developmental Planning and Implementation.

- ❖ The objectives set for this target was achieved, the alignment of IDP/Budget & SDBIP. The 2014/15 IDP/Budget was tabled and approved by council 31 March 2014. Final SDF report submitted to WDM Council was also approval.

2. Basic services – To Coordinate and monitor Infrastructure Development for Provision & access to services.

- ❖ The objective set targets were achieved; IDP public participation is on 80% as per the Quarterly target and Mabatlane Beautification project on course. Paving bricks procured and contractor back on site after floods delayed project. 80% CBD Development plan & SDF review at final draft stage.

3. Local Economic Development (LED)-To ensure optimal utilization and adherence to space economy.

- ❖ The objective set on the target was achieved, Functional CTAs District wide only Modimolle & Mookgophong resuscitation plan in place. The resuscitation of WEDA is milestone achievement of this objective.

4. Financial Management and Viability – To effectively manage finances and improve sustainability.

- ❖ The Objective Opex Variance target was not achieved. The Opex variance for Quarter 3 was at 12.49%(Actual expenditure R60 412 962 according to Financial report Annexure B) but Capex Variance was below target at 43%, and Capex expenditure for the 3rd Quarter was at 43.72% with target of 76.43%

5. Good Governance and Public Participation – To develop and implement integrated management and governance system.

- ❖ Received a qualified audit opinion for 12/13 but was on district roads classification and SALGA Wage Curve, both of which are provincial matters out of our control, A Meeting with the MEC was held to request the withdrawal of the Gazette on Roads, SALGA won the appeal case on wage curve issue.

6. Transformation and Organisational Development- To attract develop and retain ethical and best human capital.

- ❖ The objective targets were achieved. 2/2 the Mid-year assessments conducted on 15-16 January and no case of misconduct was reported for this Quarter



3. ORGANISATIONAL PERFORMANCE SCORE -CARD

MFMA Circular 13 requires non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. The quarterly projections in the SDBIP must be consistent with the annual performance agreements of the municipal manager and senior managers so that they can be held accountable for performance in line with the SDBIP, Budget and IDP.

The service delivery and performance indicators and targets for 2013-2014 per department are reflected below.

3.1. Budget and Treasury Office- Vote 001

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual Quarter 1	Target Quarter 2	Actual Quarter 2	Target Quarter 3	Actual Quarter 3			
1	Spatial rationale	To ensure coordinated developmental planning and implementation	Integrated planning	% Alignment of Budget & IDP	100%	100%	Not applicable	No target	N/A	No target for Q2	100%	14/15 Budget was tabled to and approved by council on 31 March 2014.	Budget	0	None
2	Financial Management and viability	To effectively manage finances and improve financial sustainability	Expenditure management	% Operating budget variance in terms of SDBIP projections for BTO	9%	10%	10%	3.85% As per 30 September 2013 financial report	10%	3.14% As per 31 December 2013 financial report	10%	7.59% as per 31 March 2014 financial report.	Financial report	0%	None
3	Financial management and viability	To effectively manage finances and improve financial sustainability	Expenditure management	% Capital Budget variance in terms of SDBIP projections for BTO	0%	10%	10%	0% variance As per September 2013 project status report - no spending targeted for BTO	10%	0% variance As per December 2013 project status report - no spending targeted for BTO - no projects for 13/14	10%	0%variance no capital projects	SDBIP report	0%	None



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual Quarter 1	Target Quarter 2	Actual Quarter 2	Target Quarter 3	Actual Quarter 3			
4	Financial management and viability	To effectively manage finances and improve financial sustainability	Expenditure management	% Timeous submission of Annual Financial Statements	100%	100%	100%	100% Financial statements for year ending 30 June 2013 were submitted to AG, COGHSTA, Provincial and National Treasury on 30 August 2013.	N/A	No target for Q2	N/A	No target	Submission receipt	0%	None
5	Financial management and viability	To effectively manage finances and improve financial sustainability	Budget and reporting	# of Accurate bank reconciliation reports submitted within 10 working days of each month	12	12	3	3 Submitted June to September 2013 within average of 3 working days.	6	6 Submitted October to December 2013 within average of 3 working days. Reconciling items cleared on monthly basis.	9	9 –Submitted January to march of 2 working days. reconciling items cleared on monthly basis.	Bank reconciliation	0	None
6	Financial management and viability	To effectively manage finances and improve financial sustainability	Budget and reporting	% Adjustments budget submitted within timeframe	100%	100%	100%	100% Roll over projects adjustment budget was approved by Council on 28 August 2013	N/A	No target for Q2	100%	13/14 Adjustment Budget was approved by council 24 February 2014	Council item,	0%	None



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual Quarter 1	Target Quarter 2	Actual Quarter 2	Target Quarter 3	Actual Quarter 3			
7	Financial management and viability	To effectively manage finances and improve financial sustainability	Supply chain management	# of SCM deviation reports submitted to Council	4	4	1	1 Submitted quarterly June 2013 SCM deviation and value-added reports to July 2013 finance portfolio committee & August 2013 MAYCO & Council. Additional report includes value added reports such as poor performance, long term contract, contract management, tender turnaround time & empowerment report.	2	2 Submitted quarterly September 2013 SCM deviation and value-added reports to November 2013 finance portfolio committee & December 2013 Council. Additional report includes value added reports such as poor performance, long term contract, contract management, tender turnaround time & empowerment report. Deviation only legislatively required once a year and value-added none, thus above 100% compliance to MFMA & SCM Regulations.	3	3-Submitted quarterly December 2013 SCM deviation and value added report to February 2014 financial portfolio committee & March 2014 council. Additional report includes value added reports such as poor performance, long term contract, contract management, and tender turnaround time & empowerment report.	SCM reports	0%	None



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual Quarter 1	Target Quarter 2	Actual Quarter 2	Target Quarter 3	Actual Quarter 3			
										Also compiled new Circular 62 register which became effective from 1 July 2013.					
8	Financial management and viability	To effectively manage finances and improve financial sustainability	Supply Chain Management	% Orders issued within 10 working days of receipt of requisition	100%	100%	100%	170% Average of 3 working days on random sample selected vs required 10 days – July to September 2013	100%	160% Average of 4 working days on random sample selected vs required 10 days - October to December 2013.	100%	150%- Average of 5 working days on random sample selected vs required 10 days –January to March 2014.	Orders	0%	None
9	Financial management and viability	To effectively manage finances and improve financial sustainability	Revenue	% Cost coverage	130%	100%	100%	134% 92% as at 30 September 2013, but 2 portions of equitable share still outstanding which will increase cost coverage to 134%.	100%	121% as at 31 December 2013 excluding 1 legislated equitable share portion still outstanding, then 144%. WDM thus does have sufficient cash to honour all our annual commitments , both capital & operating.	100%	177% -as at 31 March 2014. WDM does have sufficient cash to honor all our annual commitments , both capital & operational	Financial viability report	0%	None



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual Quarter 1	Target Quarter 2	Actual Quarter 2	Target Quarter 3	Actual Quarter 3			
10	Good governance and public participation	To develop and implement integrated management and governance systems	Governance	% Council resolutions resolved related to department within timeframe	100%	95%	95%	100% Resolved 5/5 items for BTO on council meeting resolutions of July to August 2013.	95%	100% 4/4 December 2013 council resolutions have been resolved / assisted other departments in resolving.	95%	100%- Resolved 5/5 items for BTO on council meeting resolutions of 31 March 2014	Council resolution register	0%	None
11	Good governance and public participation	To develop and implement integrated management and governance systems	Auditing	% AG queries related to BTO addressed	100%	100%	Not applicable	N/A No target for Q1	20%	89% Already resolved 8 / 9 audit queries relating to BTO	60%	89%-8/9 Audit queries resolved.	AG Action plan	0%	None
12	Good governance and public participation	To develop and implement integrated management and governance systems	Internal Auditing	% Internal Audit Unit queries related to BTO addressed	100%	100%	25%	100% 3/3 audit queries issued for 12/13 related to BTO/CFO has been resolved. No 13/14 queries issued yet.	50%	100% 3/3 audit queries issued for 12/13 related to BTO/CFO has been resolved. No audit queries for 13/14 to date.	75%	100%-3/3 internal Audit issued for 13/14 resolved.	IA query resolution register	0%	None
13	Good governance and public participation	To develop and implement integrated management and governance systems	Risk Management	% Risks in terms of risk register related to BTO addressed within timeframe	80%	100%	25%	25% 1 risk for BTO, vacant SCM post advertised & interviewed, to be appointed in Q2.	50%	75% 1 risk for BTO, appointed SCM Administrator , started 1 November 2013 and full centralisation has commenced.	75%	100%- 1 risk for BTO, appointed SCM Administrator started 1 Nov 2013 & centralization has commenced.	Risk register	0%	None



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual Quarter 1	Target Quarter 2	Actual Quarter 2	Target Quarter 3	Actual Quarter 3			
14	Good governance and public participation	To develop and implement integrated management and governance systems	Intergovernmental relations	# of CFO forum meeting held	1	4	1	1 District Wide CFO Forum held on 18 September 2013	2	1 District wide CFO Forum held on 18 September 2013. Assisted LMs telephonically and via e-mails with audit queries, policies & templates.	3	1/3 meeting held 18 September 2013.	None	02	Participating in the provincial intervention for cross-cutting audit queries
15	Good governance and public participation	To develop and implement integrated management and governance systems	Auditing	% outcome of the audit report	100%	100%	Not applicable	N/A No target for Q1	100%	75% Received a qualified audit opinion for 12/13 but was on district roads classification and SALGA Wage Curve, both of which are provincial matters out of our control, although we are trying to resolve them and requested provincial and political intervention.	N/A	N/A for Q3	None	-	-



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual Quarter 1	Target Quarter 2	Actual Quarter 2	Target Quarter 3	Actual Quarter 3			
16	Good governance and public participation	To develop and implement integrated management and governance systems	Financial policies	# of Financial policies reviewed	7	7	Not applicable	N/A No target for Q1	N/A	No target for Q2	N/A	No target for Q3.	Policy review register	0	None
17	Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	% of disciplinary action initiated by the Manager	0%	100%	100%	100% No disciplinary actions implemented and no reported instances of alleged misconduct in Q1.	100%	100% No disciplinary actions implemented and no reported instances of alleged misconduct in Q2.	100%	100% No disciplinary actions implemented and no reported instances of alleged misconduct in Q3	HR report	0%	None

3.2. Office of the Municipal Manager – Vote 002

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Q1	Actual Q1	Target Q2	Actual Q2	Target Q3	Actual Q3			
1	Spatial rationale	To ensure co-ordinated development al planning and implementation	Integrated Planning	% Highly rated IDP	100%	100%	25%	2014/15 IDP/Budget/ PMS framework/ process plan approved by council on 29 August 2013	50%	50%-Held the 2 nd IDP Rep forum 12 November 2013 at Bela -Bela community hall	75%	80%-2014/15 IDP, Budget & SDBIP tabled in council 30th of March 2014.	Invitations, Agenda, Minutes & Attendance register	0%	None



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Q1	Actual Q1	Target Q 2	Actual Q2	Target Q 3	Actual Q3			
2	Basic Service Delivery	To coordinate and monitor infrastructure development for provision and access to services	Monitoring and Evaluation	% project management efficiency	100%	100%	Not applicable this quarter	50%	N/A	50% IDP Public participation is at 50%. The project PMS electronic system was cancelled because the service providers quoted more than the available budget.	50%	Due to budgetary constraints the office will be implementing only two projects, Audit system and IDP public participation. status 75%	Project status report	0%	None
3	Financial management and viability	To effectively manage finances and improve financial sustainability	Expenditure Management	% Operating budget variance in terms of SDBIP	16%	10%	10%	4.35% Opex for Quarter 1	10%	10.57% – Opex variance	10%	15.17%-vacancies in the department MM, DM:SSP & Risk officer caused the variance	Annexure B Financial Report	5.17%	Frastrack the appointment of the MM & Risk officer
4	Financial management and viability	To effectively manage finances and improve financial sustainability	Expenditure Management	% Capital budget variance in terms of SDBIP	40%	10%	10%	25%- limited bidding process of the Electronic PM Reporting System at advanced stage	10%	-4 % The project PMS electronic system was cancelled.	10%	20%-cancellations of PMS system due to budgetary constraints	Annexure C Project status report	10%	Improve spending in the two remaining projects
5	Financial management and viability	To effectively manage finances and improve financial sustainability	Supply chain management	% Project specifications / terms of reference ready for advertisement before the end of financial year	0%	100%	Not applicable	N/A	N/A	Not applicable for this quarter	N/A	Not applicable for the Quarter	-	-	-
6	Good Governance and Public Participation	To develop and implement integrated management and governance	Auditing	Average % AG material audit queries resolved	0%	100%	Not applicable this quarter	N/A	20%	85% 9 /12 issues raised by AG for 2012/13 have been resolved	60%	9/12-85% -We had a meeting with the HOD for Roads & Transport requesting them to withdraw the	2012/13 Action plan	0%	none



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Q1	Actual Q1	Target Q 2	Actual Q2	Target Q 3	Actual Q3			
		systems										2004 Gazette.			
7	Good Governance and Public Participation	To develop and implement integrated management and governance systems	Auditing	% Identified risk resolved within timeframes as specified in risk plan	50%	95%	25%	10% 1/10 resolved with in the first quarter	50%	15% 2/10 issues were resolved in the second quarter.	75%	55% 6/ 11 resolved in the third quarter	Risk register	20%	
8	Good Governance and Public Participation	To develop and implement integrated management and governance systems	Auditing	% of Audit Committee recommendations implemented	4	100%	100%	100% 4/4 all recommendations implemented with regard to 2012/13 Annual performance Report	100%	100% 3/3 audit committee recommendations were implemented the second quarter	100%	50% 2/4 audit committee recommendation resolved	Minutes	50%	
9	Good Governance and Public Participation	To develop and implement integrated management and governance systems	Auditing	# of Performance audit reports submitted to Council	0	4	1	1 Q1 assessments conducted on 29 October 2013 a report will be submitted in the next council meeting	2	2 The chairperson of the audit committee presented the quarterly to council in December 2013	3	3 The chairperson of the audit committee presented a report during council in the 31 st of March 2014	Audit Committee report to council.	0	none
10	Good Governance and Public Participation	To develop and implement integrated management and governance systems	Governance	% Council resolutions implemented within timeframes	80%	90%	90%	100% 5/5 resolutions implemented	90%	100% the notice for public comments was issued on the 19/12/13 for 2012/13 Draft Annual report	90%	100% -4/4 resolutions implemented	Council resolution Implementation report and Notice	0%	None
11	Good	To develop	Inter-	% Municipal	80%	100%	90%	100%	90%	0%	90%	3/3 resolutions	None	0%	None



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Q1	Actual Q1	Target Q 2	Actual Q2	Target Q 3	Actual Q3			
	Governance and Public Participation	and implement integrated management and governance systems	governmental relations	Managers Forum Resolutions related to department implemented within specified timeframes				6/6 resolution implemented		The MM's forum was rescheduled to be held in the 3 rd Quarter		implemented			
12	Good Governance and Public Participation	To develop and implement integrated management and governance systems	Monitoring and Evaluation	# of Performance coaching with Senior Managers conducted	0	4	1	0 No coaching was conducted because no senior manager scored less than 100 in the assessment	2	0 No coaching was conducted because no senior manager scored less than 100 in the assessment	3	0 no manager performed less than 100 in the assessments	Assessment report	0%	None
13	Good Governance and Public Participation	To develop and implement integrated management and governance systems	Public Participation	# of IDP Representative Forum meetings convened	4	4	1	1 1 st IDP rep forum held 26 August 2013 at Aboo Tayob-Mokopane	2	2 nd Rep Forum held 12 November 2013, Bela-Bela local municipality.	3	3/3 the third IDP Rep Forum was held 19 March 2014 Mookgophong Local Municipality.	Invitations, Agenda, Attendance register & Minutes	0	None
14	Transformation and Organisational Development	To attract, develop and retain ethical and best human capital	Human Resources Management	% of disciplinary actions initiated by the Municipal Manager	100%	100%	100%	0% No case of misconduct was reported	100%	0% No case of misconduct was report in the Quarter	100%	0. no case of misconduct reported	-	0%	None
15	Transformation and Organisational Development	To attract, develop and retain ethical and best human capital	Human Resources Management	# of Senior Management with signed Performance Agreements within one month of appointment	5	7	4	7/7 Senior Managers has signed the Performance Agreement within the 1 st month of appointment	5	7/7 All senior managers signed the Performance agreements.	3	7/7 senior managers have signed the Performance Agreement	2013/14 performance Agreements	0	None



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Q1	Actual Q1	Target Q 2	Actual Q2	Target Q 3	Actual Q3			
16	Transformation and Organisational Development	To attract, develop and retain ethical and best human capital	Organisational Development	# of Senior Managers' Performance Assessment conducted	3	4	1	7/7 1 st Quarter assessment was conducted 29 October 2013	2	The 2 nd assessment is schedule for the 15-16 Jan 2014	2	2/2 the Mid-year assessments conducted on 15-16 January	Assessment Schedule,	0	None
17	Transformation and Organisational Development	To attract, develop and retain ethical and best human capital	Monitoring and Evaluation	# of Performance evaluation conducted	0	1	Not applicable	N/A	N/A	Not applicable	N/A	Evaluation will e conducted in the 4th Quarter	-	-	-
18	Transformation and organisational development	To attract ,develop and retain ethical and best human capital	Organisational Development	# of policies / framework reviewed	2	2	Not applicable	N/A The 2 policies will be reviewed on the 4 th Quarter	N/A	Not applicable	N/A	Policies will be reviewed in the 4th quarter	-	0	None



3.3. Corporate support & Shared Services – Vote 003

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Targets 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual	Target Quarter 2	Actual Quarter 3	Target Quarter 3	Actual Quarter 3			
1	Basic Service Delivery	To coordinate and monitor infrastructure development for provision and access to services	Project management	% Projects management efficiency	80%	100%	25%	44.4% 3/9 project completed	50%	25% 3/9 project completed	75%	50%-5/9 project completed within budget and time.	Project status report	25%	Frastrack the SCM processes to implement projects effectively
2	Basic Service Delivery	To coordinate and monitor infrastructure development for provision and access to services	Project Management	% of Rollover from the previous financial year completed	70%	N/A	100%	57% 2/5 rollover projects completed	N/A	3/5 The 2 outstanding rollovers will be completed in the next quarter	N/A	3/5 projects completed	Project status report	2	Implement forward planning in the implementation of projects
3	Financial management and viability	To effectively manage finances and improve sustainability	Expenditure management	% Operating budget variance in terms of SDBIP	7%	10%	10%	5.62% Variance Opex	10%	14.06% Opex variance	10%	16.98%	Annexure B Financial Report	4%	Will increase spending
4	Financial management and viability	To effectively manage finances and improve sustainability	Expenditure management	% Capital budget variance in terms of SDBIP	10%	10%	10%	137% Over-expenditure on Capex	10%	34% Capex variance.	10%	75%	Annexure C Project status report	14%	Will increase spending on capital project



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Targets 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual	Target Quarter 2	Actual Quarter 3	Target Quarter 3	Actual Quarter 3			
5	Financial management and viability	To effectively manage finances and improve sustainability	Supply chain management	% Projects specifications / terms of reference ready before the end of current financial year	0%	100%	Not applicable	N/A	N/A	N/A	N/A	N/A	-	-	-
6	Good governance and public participation	To develop & implement integrated management and governance systems	External Auditing	% AG queries related to CSSS addressed	0%	100%	20%	Audit outcome will be issued end of November 2013	40%	100% 1/1 Audit query was resolved	60%	60% on progress	Audit action plan	0	None
7	Good governance and public participation	To develop and implement management and governance systems	Internal Auditing	% Internal Audit queries related to CSSS addressed	80%	100%	25%	90% 4/5 Queries related to the department are resolved	50%	85% 15/20 resolved	75%	70% -20/30 issues raised resolved	Internal Audit report	5	Frastrack the resolution of queries
8	Good governance and public participation	To develop and implement integrated management and governance systems	Governance	% Council resolutions related to CSSS implemented within timeframe	90%	100%	90%	100% 1/1 council resolutions were resolved	90%	100% 4/4 resolutions implemented	100%	2/2 resolutions implemented	Council register	0%	None
9	Good governance and public participation	To develop and implement integrated management and governance systems	Governance	% Risks related to CSSS addressed	60%	100%	25%	50% 2/4 risks addressed	50%	100% 2/2 resolved	75%	75%- 2/3 risks resolved	Risk register	1	The one identified risks are scheduled to be resolved in 4 th Quarter



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Targets 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual	Target Quarter 2	Actual Quarter 3	Target Quarter 3	Actual Quarter 3			
10	Good governance and public participation	To develop and implement integrated management and governance systems	Fleet management	% Compliance of service interval of vehicles	100%	100%	100%	100% All vehicles were serviced as per service plan	100%	100% All vehicles were serviced as per service plan	100%	100%- all vehicles are maintained	SLA Report	0%	None
11	Good governance and public participation	To develop & implement integrated management & governance systems	Information and Communication Technology	% actual uptime of Key Systems	90%	90%	90%	99% Municipal Key system were on line in the first quarter.	90%	98% of the time the system running	90%	98% of the time system is running	SLA Reports	0%	None
12	Good governance and public participation	To develop & implement integrated management & governance systems	Information and Communication Technology	% Actual implementation of ICT Plan	70%	80%	70%	100% CCTV for Lephalale fire fighting projects completed.	70%	40% 1/3 project completed	80%	1/3 in now that the service provider is been appointed to completed the remaining 2	CCTV Final invoice	30%	Frastrack the implementation of projects
13	Good governance and public participation	To develop & implement integrated management & governance systems	Information and Communication Technology	# of Website maintenance report submitted	3	4	1	3 maintenance report submitted on 30 September 2013	2	2/2 reports submitted	3	2/2 report submitted	Report attached	0%	none
14	Good Governance and public participation	To develop & implement integrated management & governance systems	ICT	% of website updated with legislative reports	60%	100%	Not applicable	N/A	N/A	The draft 12/13 annual report 11/12/2013	100%	100%- Final 2012/13 AR, 14/15 IDP, Budget & SDBIP.	Website report	0%	none



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Targets 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual	Target Quarter 2	Actual Quarter 3	Target Quarter 3	Actual Quarter 3			
15	Good governance and public participation	To develop & implement integrated management & governance systems	Human resources management	# of HR policies reviewed	2	2	Not applicable	N/A	N/A	N/A	2	Review policies in the last quarter.	-	-	-
16	Transformation and Organisational Development	To attract, develop and retain best human capital	Capacity building and Training (HRD)	% Training budget actually spent on training	80%	100%	25%	44% 48 000.00/ 370 000.00 Spent in the first quarter	50%	64.92% 240 210 of 370 000 Spend.	75%	80%- 289 210 of 370 000 Spend in the 3rd Quarter	Training report attached	0%	None
17	Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	% of disciplinary actions initiated within 90 days of occurrence	80%	100%	100%	0% No case of misconduct were reported in Q1	100%	0% No case has been reported	100%	0%- No case has been reported	None	0%	None
18	Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	% of ROI in training	0%	100%	25%	0% ROI will be calculated in the 4 th Quarter	50%	0% ROI will be measured in the 4 th quarter	3	ROI will be calculated in the last quarter	none	0%	None
19	Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	# of LLF meetings held	4	4	1	1/1 meeting was held 03/09/2013	2	2/2 meeting held on 03 Dec 2013	3	1/3 meeting held 2 failed due lack of quorum	Attendance register and minutes attached	0%	None
20	Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	% Progress with compilation and submission of WSP to LGSETA	100%	100%	Not applicable	N/A Report will be submitted in the 4 th Quarter	N/A	Report will be submitted in the 4 th Quarter	N/A	Report will be submitted in the 4 th Quarter	-	-	-



3.4. Planning and Economic Development – Vote 004

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual Quarter 1	Target Quarter 2	Actual Quarter 2	Target Quarter 3	Actual Quarter 3			
1	Spatial rationale	To ensure coordinated development al planning and implementation	Integrated planning	# of Spatial planning project in the SDF implemented	1	1	1	Draft phases 1-4 in place	1	1-Final SDF draft presented to the general public. Public comments due date scheduled for 20/01/2014	1	Final SDF report submitted to WDM Council for approval.	Draft SDF	0	None
2	Spatial rationale	To coordinate and monitor infrastructure development for the provision and access to services	Integrated planning	# of District Planning Forum meeting held	40%	4	1	No meeting held. Currently reviewing the TOR to be in line with WEDA Operations	1	1-Plenary meeting with COGTA and other stakeholders held on the National concept of Business development forum. TOR similar to district planning forum	1	2/2 meeting of the Business Development forum held during quarter.	Minutes & attendance register	0	None
3	Basic Service Delivery	To coordinate and monitor infrastructure development for the provision and access to services	Project Management	% Projects management efficiency	90%	100%	25%	25%-All projects on course, except the Mabatlane Beautification project	50%	50%-All project on course except the Mabatlane beautification project. Shortage of concrete blocks as a result is coursing the delay.	75%	Mabatlane Beautification project on course. Paving bricks procured and contractor back on site after floods delayed project.	Project status report	0%	None
4	Basic service Delivery	To coordinate and monitor infrastructure development for the provision and access to services	Project management	% of Rollover from the previous financial year completed	70%	100%	100%	80%-Bela-Bela Flea market complete, CBD Development and SDF Review at final draft stage	N/A	N/A	N/A	80% CBD Development plan & SDF review at final draft stage.	-	-	-



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual Quarter 1	Target Quarter 2	Actual Quarter 2	Target Quarter 3	Actual Quarter 3			
5	Local economic development	To ensure optimal utilisation and adherence to space economy	Job creation	# of Jobs created through LED initiatives	30	40	20	0 No jobs created in the 1st Q	30	124- jobs created on mabatlane project and LED strategy Review field work, 1 Modimolle security cameras and 100 Waterberg meander	40	No jobs created in the Q3	Projects implementation report	40	Fast-track capital project to create jobs.
6	Local economic development	To ensure optimal utilisation and adherence to space economy	Job creation	# of functional CTAs District wide	4	2	Not applicable	Modimolle & Mookgophong resuscitation plan in place	1	1-Modimolle CTA launched & functional	N/A	1-Mookgophong CTA resuscitation in place.	CTA Report	0	None
7	Local economic development	To ensure optimal utilisation and adherence to space economy	Job creation	# of publication issued /made	1	2	1	No publications for the 1st Quarter	N/A	3000 Tourism guide booklets Modimolle CTA	1	1-limpopo Routes & directory magazine printed awaiting delivery	None	0	None
8	Financial management and viability	To effectively manage finances and improve sustainability	Expenditure management	% Operating budget variance in terms of SDBIP	9%	10%	10%	5.18% Opex	10%	10.20% -Opex	10%	45% as per financial report	Annexure b Financial Report	35%	Increase spending
9	Financial management	To effectively manage finances and improve sustainability	Expenditure Management	% Capital budget variance in terms of SDBIP	0%	10%	10%	56% CAPEX	10%	59%- Capex	10%	13.05%	Annexure D financial report	3.05%	Forward planning in the implementation of Projects.
10	Financial management and viability	To effectively manage finances and improve sustainability	Supply chain management	% Projects terms of reference/specifications ready for advertisement before end of current financial year	New target	100%	Not applicable	Specifications for all the identified projects were in place before end of the year	N/A	Specifications were concluded in the last quarter	N/A	Not applicable for the quarter	-	-	-



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual Quarter 1	Target Quarter 2	Actual Quarter 2	Target Quarter 3	Actual Quarter 3			
11	Good Governance and Public Participation	To develop and implement integrated management & governance systems	Auditing	% Internal Audit Unit audit queries related to department resolved	0%	100%	25%	0%-No internal audit queries related to PED	50%	0%-No internal audit queries raised related to PED	75%	0%-No internal audit queries raised related to PED	Internal Audit report	0%	None
12	Good Governance and Public Participation	To develop and implement integrated management & governance systems	Auditing	% Identified risk resolved within timeframes as specified in risk plan	60%	100%	25%	25%-One out of three risks identified resolved the will be resolved in Q3 & Q4	50%	50%-The remaining two risks are scheduled for completion in the next quarter	75%	100% - 3/3 risks resolved	Risk register	0%	None
13	Good Governance and Public Participation	To develop and implement integrated management & governance systems	Auditing	% AG audit queries related to department resolved	100%	100%	Not applicable	No AG queries for PED	40%	0%-No AG queries related to PED	60%	0%-No AG queries related to PED	None	0%	None
14	Good Governance and Public Participation	To develop and implement integrated management & governance systems	Governance	% Council resolutions related to department implemented within timeframe	90%	100%	100%	80%-WEDA - Benchmarking visit with Sekhukhune Econ. Dev. Agency done. - Draft advert for inviting board members of WEDA in place. Awaiting	100%	0%-All council resolutions implemented within timeframe.	100%	Abattoir -resolved that to halt on the implementation of outsourcing abattoir until end June 2014.	Council resolutions implementation report	0%	None



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual Quarter 1	Target Quarter 2	Actual Quarter 2	Target Quarter 3	Actual Quarter 3			
								comments of EM Agri-Park • Co-ordination meetings and Skills audit done							
15	Good Governance and Public Participation	To develop and implement integrated management & governance systems	Inter-governmental relations	% Municipal Managers Forum Resolutions related to department implemented within specified timeframes	90%	90%	90%	No Municipal Managers Forum meeting resolutions outstanding for PED	90%	100%-No meeting for the quarter	100%	No resolutions for PED	None	0%	None
16	Transformation and organisational development	To attract, develop and retain ethical and best human capital	Human resources management	% Disciplinary actions initiated by MCSSS	100%	100%	100%	No case of misconduct report related to the department	100%	0%-No case of misconduct was report	100%	0%-No case of misconduct was report	Report	0%	None

3.5. Infrastructure Development – Vote 005

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual Quarter 1	Target Quarter 2	Actual Quarter 2	Target Quarter 3	Actual Quarter 3			
1	Basic Service Delivery	To coordinate and monitor infrastructure development for provision of access to	Project Management	% of Rollover from the previous financial year completed	60%	100%	100%	2.39%-All the contractors are on site except Mookgophong sewer connection	N/A	43%-Spending on roll overs.	N/A	94% -all contractors are on site except for Mookgophong sewer connections &	Payment certificates	6%	Implement forward planning in the implementation of Projects.



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual Quarter 1	Target Quarter 2	Actual Quarter 2	Target Quarter 3	Actual Quarter 3			
		services						and provision of VIP sanitation				provision of VIP sanitation			
2	Basic Service Delivery	To coordinate and monitor infrastructure development for provision of access to services	Project Management	% Projects management efficiency	70%	100%	100%	90%-All the contractors are on site except Mookgophong sewer connection and provision of VIP sanitation	100%	100%-All contractors are on site and are busy with construction. Monthly process report are submitted to & we conduct monthly meetings on site.	100%	All project on track to be completed by end June 2014.	Project status report	0%	None
3	Basic Service Delivery	To coordinate and monitor infrastructure development for provision of access to services	Water and sanitation	# of Quarterly Water & Sanitation (FBS) forum meetings coordinated	4	4	1	3/1- meetings held on the 12 July ,16 August, 13 September 2013	2	2-Integrated water support forum has been established & the 1 st meeting held on the 3 rd of December 2013. The crocodile west strategy meeting was held on	4	2 meetings held	Minutes, Invitations & attendance register	2	Adhere to schedule
4	Basic Service Delivery	To coordinate and monitor infrastructure development for provision and access to services	Electricity	# of Electricity forum meetings coordinated	11	11	3	3/3- meetings held on the 31 July, 28 August & 18 September 2013. Eskom was invited to make presentation on application process of electricity process.	5	5/5 meeting held at local municipalities.	8	8/8	Energy forum minutes & invitation & Attendance register	0	None



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual Quarter 1	Target Quarter 2	Actual Quarter 2	Target Quarter 3	Actual Quarter 3			
5	Local economic development	To ensure optimal utilisation of & adherence to space economy	Job creation	# of Jobs created through EPWP	140	140	40	27/40 Mookgophong sewer & provision of VIP sanitation have not yet started.	80	120 jobs were created through PEWP programme.	95	140 jobs were created	EPWP report	0	None
6	Financial management and viability	To effectively manage finances and improve sustainability	Expenditure management	% Operating budget variance in terms of SDBIP	10%	10%	10%	3.06% Opex Variance	10%	7.16% Opex Variance	10%	8.10%	Annexure B financial report	0%	None
7	Financial management and viability	To effectively manage finances and improve sustainability	Expenditure management	% Capital budget variance in terms of SDBIP	20%	10%	10%	79% CAPAX variance	10%	37% 37% all project are under construction delays were due to BEC & BAC	10%	13%	Annexure D Financial report	69%	Implement forward planning to implement project in time & within budget
8	Financial management	To effectively manage finances and improve sustainability	Supply chain management	% Projects specifications/ terms of reference ready for advertisement before the end of current financial year	0%	100%	Not applicable	N/A	N/A	-	N/A	N/A	-	-	-
9	Good Governance and Public Participation	To develop & implement integrated management & governance systems	Auditing	% Internal Audit Unit audit queries related to department resolved	100%	100%	25%	0%-No queries related to the department	50%	0%-No Queries related to the department for this quarter	75%	0%-No Queries related to the department for this quarter	Internal Audit report	0%	None
10	Good Governance and Public Participation	To develop & implement integrated management & governance systems	Auditing	% Identified risk resolved within timeframes as specified in risk plan	100%	100%	25%	0%-No risks identified related to the department	50%	0%-No risk identified for the department	75%	1/1 risks identified & resolved	Risk register	0%	None



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual Quarter 1	Target Quarter 2	Actual Quarter 2	Target Quarter 3	Actual Quarter 3			
11	Good Governance and Public Participation	To develop & implement integrated management & governance systems	Auditing	% AG audit queries related to department resolved	100%	100%	20%	0%-Audit outcome will be issued at the end of November	50%	50%-1 issue raised classification of roads, a meeting with the MEC was held to repeal the Gazette	60%	50% - still awaiting the Gazette	N/A	10%	Make follow up with the office of the Roads & transport
12	Good Governance and Public Participation	To develop & implement integrated management & governance systems	Governance	% Council resolutions related to department implemented within timeframe	100%	100%	100%	0%-No resolution related to the department	100%	0%-no resolution related to the department	100%	100%-2/2 resolutions resolved	Council resolutions	0%	None
13	Good Governance and Public Participation	To develop & implement integrated management & governance systems	Inter-governmental relations	% Municipal Managers Forum Resolutions related to department implemented	100%	90%	90%	0% No resolutions related to the department	90%	0%-No meeting was held for the quarter	90%	0%-No meeting was held for the quarter	MM's forum resolutions	0%	None

3.6. Executive Support – Vote 006

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual	Target Quarter 2	Actual	Target Quarter 3	Actual Quarter 3			
1	Basic Service Delivery	To coordinate and monitor infrastructure development for the provision and access to services	Project management	% Project management efficiency	80%	100%	100%	80%-Tender for the production of the Newsletter at an adjudication stage	100%	80%-Service Provider appointed for production of the Newsletter	100%	100%- 2/2 editions delivered	News letter	0	None



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual	Target Quarter 2	Actual	Target Quarter 3	Actual Quarter 3			
2	Basic Service Delivery	To coordinate and monitor infrastructure development for the provision and access to services	Client Relations Management	% Presidential hotline queries addressed within 2 weeks of receipt	83%	100%	100%	90%-1 Query outstanding & referred to Bela-Bela Local Municipality	100%	100%-All queries related to WDM resolved	100%	100%-All queries resolved	Hotline Report	None	None
3	Basic Service Delivery	To coordinate and monitor infrastructure development for the provision and access to services	Client Relations Management	% Premier hotline queries addressed within 2 weeks of receipt	100%	100%	100%	100%-No Premier hotline queries received	100%	100%-No Premier Hotline queries related to WDM	100%	100%-No Premier Hotline queries related to WDM	Hotline Report	0%	None
4	Financial management and viability	To effectively manage finances and improve sustainability	Expenditure management	% Operating budget variance in terms of SDBIP	7%	10%	10%	3.21%- Training for councillors on executive leadership	50%	45.06%-Caused by vacant post of the IGR Officer	10%	4.03% as per financial report	Operating expenditure Report	0%	None
5	Financial management and viability	To effectively manage finances and improve sustainability	Expenditure management	% Capital budget variance in terms of SDBIP	9%	10%	10%	-15%-Woman programme brought forward	100%	143%-Youth and HIV/AIDS programmes brought forward	10%	20% as per financial report	SDBIP Expenditure Report	10%	Alignment to the approved SDBIP
6	Financial management and viability	To effectively manage finances and improve sustainability	Expenditure management	% Tender specifications/ terms of reference ready for advertisement before the end of current financial year	New target	100%	Not applicable	0%- Specifications were ready by June 2013	N/A	N/A	N/A	N/A	-	--	-



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual	Target Quarter 2	Actual	Target Quarter 3	Actual Quarter 3			
7	Good governance and public participation	To develop & implement integrated management & governance systems	Auditing	% AG Audit queries addressed	0%	100%	Not applicable	N/A -Audit outcome will be issued at the end of November 2013	N/A	N/A-No AG queries related to the department	60%	N/A-No AG queries related to the department	-	-	-
8	Good governance and public participation	To develop & implement integrated management & governance systems	Internal Audit	% Internal Audit queries addressed	60%	100%	25%	100% -All internal Queries addressed	50%	25%-Awaiting appointment of the IGR Officer (post advertised)	75%	Awaiting appointment of the IGR officer.	Internal Audit Report	25%	Expedite appointment of the IGR Officer
9	Good governance and public participation	To develop & implement integrated management & governance systems	Risk Management	% Risks related to OEM addressed	90%	100%	25%	12.5%-1/2 risk addressed	50%	25%-Awaiting appointment of the IGR Officer (post advertised)	75%	0% no risks were identified related to the department	Risk Management Report	25%	Expedite appointment of the IGR Officer
10	Good governance and public participation	To develop & implement integrated management & governance systems	Governance	% Council resolutions implemented within time frame	90%	100%	100%	100%-2/2 council resolutions related to the department implemented	100%	100%-2 of 2 resolutions implemented	100%	5/5 resolutions resolved	Resolution Register	0%	None
11	Good governance and public participation	To develop & implement integrated management & governance systems	Governance	# of Portfolio Committees meetings convened	7	35	7	14 various portfolio committee meetings held as per schedule	14	14-All portfolio committee meetings held as per schedule	21	7/7 meetings for the quarter held	Attendance Registers	0%	None



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual	Target Quarter 2	Actual	Target Quarter 3	Actual Quarter 3			
12	Good governance and public participation	To develop & implement integrated management & governance systems	Governance	# of MPAC meetings held	4	4	1	0-Meeting postponed due to unavailability of members	2	2-MPAC met on the 22 October to discuss the Annual Report and 14 November for projects visit	3	3/3- third meeting held 18 March 2014	Minutes and Reports	0	None
13	Good governance and public participation	To develop & implement integrated management & governance systems	Public participation	# of Community feedback meetings held	4	4	1	0-Batho pele postponed due to the visit by the Premier	2	2-PPP held on the 17 and Batho Pele Event on the 18 October	3	PPP held on the 21 February 2014 & hosted the provincial PPP on the 07 March 2014	Event Report	0	None
14	Good governance and public participation	To develop and implement integrated management and governance systems	Inter-governmental relations	% District Inter-governmental Relations Forum meeting resolutions implemented	80%	100%	100%	100%-1/1 resolution implemented	100%	IGR met on 7 November and 1 out of 1 resolutions implemented	100%	Meeting schedule for the 4 th march and postponed.	Letter to the MEC for non-attendance of meetings by stakeholders	0	Meeting with the MEC and all local Mayors
15	Good governance	To develop and implement integrated management and governance systems	Governance	# of Ordinary Council meetings held	4	4	1	1-Meeting held 29 August 2013.	2	2-Meeting held on the 5 th December 2013	3	3/3 council meeting held to approve the Draft IDP/Budget/SDBIP	Minutes	0	None
16	Good Governance and Public Participation	To develop and implement integrated management and governance systems	Inter-governmental relations	# of Sharing & learning (Twinning) meetings held	2	2	Not applicable	N/A	1	N/A	N/A	Not applicable	-	-	-



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual	Target Quarter 2	Actual	Target Quarter 3	Actual Quarter 3			
17	Good governance and public participation	To empower the community and instil sense of ownership of development	Community awareness	# of HIV/AIDS Committee meetings held	0	2	Not applicable	N/A	N/A	2-HIV/AIDS awareness campaigns held on the 17 October and 6 December 2013	1	Training for local council held in January	Reports	0	None
18	Good governance and public participation	To develop and implement integrated management and governance systems	Disability Development	# of District disability desk meetings held	2	4	1	0-Meeting for 20 September postponed to 04 October 20113	2	4 3 Prep meetings held and Disability Event held on the 29 November 2013	3	Disaster Desk meeting held on the 27 February 2014	Event Report	0	None
19	Good governance and public participation	To develop and implement integrated management and governance systems	Gender Development	# of District gender desk meetings held	2	4	1	1-Woman Caucus held on the 28 August 2013 to discuss council agenda	2	1-Event on the 16 Days of Activism Against the abuse of women and children held on the 8 Dec. 2013	3	Woman Caucus rescheduled for the 11 April due to unavailability of members	Invitations & agenda	0	None
20	Good governance and public participation	To develop and implement integrated management and governance systems	Governance	# of Community service surveys conducted	0	1	Not applicable	N/A	N/A	N/A	N/A	N/A	--	-	-



3.7. Social Development & Community Services – Vote 007

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual Q1	Target Quarter 2	Actual Quarter 2	Target Quarter 3	Actual Quarter 3			
1	Basic Service Delivery	To coordinate and monitor infrastructure development for the provision and access to service	Project management	% of Rollover from the previous financial year completed	0%	100%	50%	30%-3/10 – insufficient budget which is now corrected , limited service providers, SP unable to perform & requested that the contract be cancelled & second SP appointed , project extension requested	100%	70%-7/10 roll over projects completed. The three remaining projects were re-advertised	N/A	2/3 project. Service provender asked for extensions. The last one no progress report.	Project status report	30%	To motivate for notice of breach of contract to AMM, to write the SP letter to respond within 10 days.
2	Basic Service Delivery	To coordinate and monitor infrastructure development for the provision and access to service	Project Management	% Projects management efficiency	90%	90%	90%	90% -All project are implemented without waste of time & money	90%	N/A	90%	3/29 -Except for 3 rollover projects all project are on track	Project status report	0%	None
3	Basic service delivery	To coordinate and monitor infrastructure development for the provision and access to service	Fire Fighting/Disaster Management	% Building plans approved by local municipalities	100%	100%	100%	100%-42/42 received & attended to	100%	100%-8/8 building plans were approved	100%	0% no building plans for the quarter	Register & copies of report	0%	None



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual Q1	Target Quarter 2	Actual Quarter 2	Target Quarter 3	Actual Quarter 3			
4	Basic delivery service	To coordinate and monitor infrastructure development for the provision and access to service	Disaster Management	# of Disaster Management Advisory Forum meetings held	4	4	1	1-Meeting held 19 September 2013	2	1- The 2 nd meeting was scheduled for 05 Dec 13 and the quorum was not constituted , it was postponed	3	3/3- the 3 rd was provincial JOC on 20/03/2014 at wit poort due to floods declaration	Invitations agenda	1	Make follow up/reminders after invitation were issued .
5	Basic service delivery	To coordinate and monitor infrastructure development for the provision and access to service	Disaster Management	# of Disaster Management Annual Report submitted within timeframe	1	1	Not applicable	N/A	N/A	N/A	N/A	Not applicable	-	-	-
6	Basic service delivery	To coordinate and monitor infrastructure development for the provision and access to service	Fire fighting	# of Fire fighting reports submitted by local municipalities	4	4	1	2/6- Lephalale & Bela-Bela local Municipality submitted.	2	5 fire fighting reports submitted by local municipalities	3	5/6 reports submitted by locals	Reports	4	Encourage all Local municipality to report on time
7	Basic service delivery	To preserve and protect natural resources and promote public health	Municipal Health	% Food outlets issued with certificate of compliance (for outlets that comply with set standards)	100%	100%	100%	100%-57/57 applications received & issued with certificate of compliance	100%	100%-49/49 applications received & issued with certificates of acceptability	100%	100% -43/43 - applications received & issued with certificates of acceptability	Copy of Certificates	0%	None
8	Basic service delivery	To preserve and protect natural resources and promote public health	Municipal Health	# of Permitted municipal landfill sites monitored	8	8	2	13/13 monitoring inspections were done.	4	17 monitoring inspections were done	6	15/6 monitoring inspections were done	Reports	0	None



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual Q1	Target Quarter 2	Actual Quarter 2	Target Quarter 3	Actual Quarter 3			
9	Basic service delivery	To preserve and protect natural resources and promote public health	Municipal Health	% Water samples collected and analysed	100%	100%	100%	100%-36/36 samples collected were all analysed	100%	0%-No water samples taken because the budget is exhausted	100%	1 water samples taken due to budget exhaust.	-	100%	make sufficient budget to implement monitoring of water
10	Basic service delivery	To preserve and protect natural resources and promote public health	Municipal Health	# of Health and hygiene awareness campaign initiated	150	152	38	30/38 session were held	76	45/75 health & hygiene sessions were held	114	60/114 planned health & hygiene sessions.	Agenda, Attendance registers Minutes	30	Adhere to schedule
11	Basic Service Delivery	To preserve and protect natural resources and promote public health	Air quality management	% of EIA attended to	0%	100%	Not applicable	N/A	N/A	5 submitted and attended to	100%	2 EIA reports submitted	Copies of EIA	0	None
12	Basic Service Delivery	To preserve and protect natural resources and promote public health	Air quality management	Number of listed activities in terms of AQA inspected	0	20	Not applicable	N/A	N/A	3 listed activities in terms of AQA were inspected	10	3/10 were inspected	Copies of reports	7	Adhere to schedule of inspections
13	Basic Service Delivery	To preserve and protect natural resources and promote public health	Air quality management	Number of ambient air quality monitoring reports submitted	0	6	Not applicable	N/A	N/A	3 monitoring reports submitted	3	3 monitoring reports submitted	Copies of reports	0	None
14	Financial management and viability	To effectively manage finances and improve sustainability	Expenditure Management	% Operating budget variance in terms of SDBIP	9%	10%	10%	9.26%=(11.29% SDCS 15.36% Fire-fighting 1.15% Health)	10%	18% (16.29% SDCS 26.65% fire-fighting 2.72% health)	10%	16.4%=(22.18% SDCS 21.72% Fire-fighting 5.41% Health)	Annexure B Financial report	6.4%	Increase spending
15	Financial management and viability	To effectively manage finances and improve	Expenditure management	% Capital budget variance in terms of	10%	10%	10%	58.7%=(353 % Fire-fighting -18%	10%	54%=(96% SDCS 70% Disaster -4% health)	10%	74.3%=(67%SDCS 69% Disaster 87%health)	Annexure D Financial report		Implement forward planning in the implementation



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Annual Target 13/14	Sep 2013		Dec 2013		Mar 2014		Evidence	Variance	Remedial Action
							Target Quarter 1	Actual Q1	Target Quarter 2	Actual Quarter 2	Target Quarter 3	Actual Quarter 3			
		viability		SDBIP				Disaster(Fire-Fighting)							of projects
16	Financial management and viability	To effectively manage finances and improve sustainability	Supply chain management	% Projects specifications ready for advertisement before end of current financial year	New target	100%	Not applicable	N/A	N/A	Specifications are expected to be ready for advertisement in the 4 th quarter	N/A	Not applicable	-	-	-
17	Good governance and public participation	To develop and implement integrated management and governance systems	Auditing	% AG audit queries related to SCDS addressed	0%	100%	20%	Audit outcome will be received at the end of November 2013	40%	0%-No AG queries related to the department	60%	0%-No AG queries related to the department	N/A	-	-
18	Good governance and public participation	To develop and implement integrated management and governance systems	Internal Audit	% Internal Audit queries related to SCDS addressed	25%	100%	25%	0%-No Internal Audit Queries related to the department	50%	100%-No Internal Audit related to the Department	75%	0%-No Internal Audit related to the Department	N/A	0%	None
19	Good governance and public participation	To develop and implement integrated management and governance systems	Risk Management	% Risks related to SDGS addressed	25%	100%	25%	0%-No risks identified during Q1 that related to the department	50%	100%-No risks were identified related to the department	75%	0%-No risks were identified related to the department	Risk register	0%	None
20	Good governance and public participation	To develop and implement integrated management and governance.	Governance	% Council resolutions related to SDGS implemented within timeframe	100%	100%	100%	100%-1/1 resolution resolved	100%	100% -No council resolution related to the department	100%	0%- no council resolutions	Resolution register	0%	None



4. DETAILED CAPITAL WORKS PLAN

PROJ NO	PROJECT NAME	PROJ YEAR	12/13 Roll Over	13/14 IDP	Total Budget	PAID 13/14 YEAR	REMAINING	Savings / Transfers	RESP MAN	Comment
1	Municipal Environmental Health & Environmental Management									
SE003	Development of Bela Bela Landfill Site	2013	265 000	-	265 000	260 250	4 750		Health	project complete
SE018	Feasibility Study for regional toxic landfill site	2013	943 000	-	943 000	-	943 000		Health	project readvertised
SE019	Air Quality Monitoring Equipment	2013	858 000	-	858 000	518 600	339 400	-30 000	SDCS	service provider appointed
SE020	Air Quality Lekgotla	2014	-	50 000	50 000	27 900	22 100		SDCS	project complete
SE021	Waste & Environment Lekgotla	2014	30 000	20 000	50 000	15 500	34 500	30 000	Health	project complete
SE023	Development of landfill site Mookgopong Local Municipality	2014	-	1 650 000	1 650 000	7 468	1 642 532		Health	Project advertised on the 13/04/2014 and is closing on 3 May 2014.
SE024	Air Quality Management Plans for Lephale, Mogalakwena & Thabazimbi	2014	-	940 000	940 000	9 926	930 074		SDCS	Baseline assessment completed on the 02/04/2014
			2 096 000	2 660 000	4 756 000	839 644	3 916 356			
2	Disaster Management									



PROJ NO	PROJECT NAME	PROJ YEAR	12/13 Roll Over	13/14 IDP	Total Budget	PAID 13/14 YEAR	REMAINING	Savings / Transfers	RESP MAN	Comment
DM-25	Disaster Risk Management Toll Free Number & promotional signage	2011	496 152	370 000	866 152	-	866 152	370 000	Disaster	Toll-Free is completed and activated. Promotional signage was re-advertised on August and again in Jan 2014. BAC adjudicated on this item on 2 April 2014. No appointment was made hence readvert.
DM029	Lephalale equipment	2013	197 835		197 835	196 505	1 330	17 835	SDCS Fire	SP requested an extension to 30 April 2014, the delays was caused by SP request for additional funds due to inflation rates. The equipment is expected to arrive in SA on 11 April 2014 from Germany.
DM030	LDC - Major Heavy Duty Pumper	2013	3 000 000	-	3 000 000	-	3 000 000		SDCS Fire	To date, the SP never send the project progress report since he was awarded the tender. PM motivated for notice of the breach of the contract to AMM so as to write to SP urge him to respond within 10 days to remedy the situation.
DM039	MDC - 4x2 Mobile Command Unit	2013	111 263	700 000	811 263	811 263	-	-2 313	SDCS Fire	Project completed August 2013.
DM041	LDC - 4x4 Major Urban Rescue Pumper & equipment	2013	14 286	1 445 000	1 459 286	-	1 459 286		SDCS Fire	SP requested an extension to 29 April 2014, the inspection was conducted on the 28/02/2014 and the water pump was not yet in the country to be afixed to the superstructure.



PROJ NO	PROJECT NAME	PROJ YEAR	12/13 Roll Over	13/14 IDP	Total Budget	PAID 13/14 YEAR	REMAINING	Savings / Transfers	RESP MAN	Comment
DM04 2	Bela Bela - 4x2 Double Cab RIV fully equipped	2013	4 000	700 000	704 000	703 999	1		SDCS Fire	Project completed March 2014.
DM04 6	Modimolle - Refurbishment of Iveco Truck	2013	15 051	-	15 051	15 051	-	-49	SDCS Fire	project complete
DM02 0	Review of Waterberg Disaster Risk Management Plan & Framework	2014		300 000	300 000	13 963	286 037		Disaster	BSC have approved the detailed specifications. Tender advertised and closed and now BEC was held on 09 & 11 April 2014 (see attached evaluation report).
DM04 3	Mookgophong - Medium Bush Pumper & equipment	2014	-	645 020	645 020	645 020	0	-980	SDCS Fire	Project completed Feb 2014.
DM04 8	Two-way radio communication facilities for the Waterberg District Disaster Risk Management Centre	2014		83 000	83 000	-	83 000		Disaster	BSC approved detailed Specifications and it was advertised on the WDM Notice Board on 10 Feb. 2014 and it was closed on 20 Feb. 2014 without any single bidder. Planning with SCMU to go for limited bidding by personally/directly submitting our Specs to the specialist's professional service providers within the Waterberg District.
DM04 9	The construction of fencing on the remainder of 1.2HA land donated by Modimolle local municipality	2014		280 000	280 000	-	280 000		Disaster	project transferred to infrastructure because of its technical nature. BSC was held on 14 April 2014, expected to be advertised on 20 April 2014.



PROJ NO	PROJECT NAME	PROJ YEAR	12/13 Roll Over	13/14 IDP	Total Budget	PAID 13/14 YEAR	REMAINING	Savings / Transfers	RESP MAN	Comment
DM050	LDC- 1x set of Rescue equipments (extrication unit) - TNT rescue equipments	2014		180 000	180 000	-	180 000	-20 000	SDCS Fire	SP appointed, the shipment of the equipment is expected this week(7-11/4/2014) in SA shores.
DM051	LDC - 1 x 1000 KPA / 100 bar skid units	2014		108 500	108 500	-	108 500	8 500	SDCS Fire	SP has been appointed, order issued on 01/04/2014 and sent to the SP on the 08/04/2014
DM052	Mookgopong- 2 x 1000 KPA / 100 bar Skid Units	2014		195 000	195 000	174 300	20 700		SDCS Fire	Equipments delivered on 07/04/2014
DM053	Mookgophong F/F equipment	2014		35 000	35 000	25 375	9 625		SDCS Fire	Equipments delivered on 31/03/2014
DM054	Thabazimbi- Equiped 24 hours operating room / mobile house - radio room / control room	2014		170 000	170 000	-	170 000		SDCS Fire	SP has been recommended but he delays in submitting the Data Base forms to allow us to continue with the process.
DM055	Lephalale - Refurbishment of Iveco Fire Truck (previously Thabazimbi F/truck refurbishment)	2014		200 000	200 000	-	200 000		SDCS Fire	Project name change approved 29 August council meeting. No updated comment. SP was appointed but the delay was caused by the fact that the truck was not road worthy, they took it to LLM workshop to be repaired and taken to the test, it was then taken to SP on Monday, 7/4/2014.
DM056	Ground monitors - Leph, Mookg, BB, Thab, Modi, Mog - unmanned fire nozzle	2014		178 903	178 903	176 400	2 503		SDCS Fire	Equipments delivered on 06/03/2014



PROJ NO	PROJECT NAME	PROJ YEAR	12/13 Roll Over	13/14 IDP	Total Budget	PAID 13/14 YEAR	REMAINING	Savings / Transfers	RESP MAN	Comment
DM057	Mogalakwena - 1 x PPV Fan	2014		21 990	21 990	21 990	-	-2 993	SDCS Fire	Equipments delivered on 13/02/2014
DM058	Mogalakwena - 1 x 1000 KPA / 100 bar skid units (ultra high-pressure pumps)	2014		100 000	100 000	87 150	12 850		SDCS Fire	Equipments delivered on 07/04/2014
DM059	Mogalakwena - refurbishment of FMC Fire Engine	2014		-	-	-	-	-100 000	SDCS Fire	Project removal approved 29 August council meeting.
DM060	Mogalakwena - 1 x communication / alarm system & voice logger	2014		156 114	156 114	-	156 114		SDCS Fire	The project was advertised on 28 June 2013 and closed on 09 July, none of the bidders qualified and it was re-advertised on the 30 August and closed on 10 September 2013. Only one SP submitted for Alarm system and none submission for Voice Logger. In a process of requesting order for the Voice logger. in a process of motivating for a single source because the other two SP who submitted the quote on our request, do not have an experience.
			3 838 587	5 868 527	9 707 114	2 871 016	6 836 098			
3	Local Economic Development & Tourism									



PROJ NO	PROJECT NAME	PROJ YEAR	12/13 Roll Over	13/14 IDP	Total Budget	PAID 13/14 YEAR	REMAINING	Savings / Transfers	RESP MAN	Comment
UE031	Co-ordination of district wide LED	2013	150 000	50 000	200 000	32 430	167 570		PED	Held a Business Development Forum on the 13 & 28 February 2014. Official Launch to be done during month of April 2014
UE034	Feasibility Study of the Wildlife Centre / Vaalwater Beautification (project Wildlife Study)	2013	623 000	250 000	873 000	417 127	455 873	250 000	PED	There were procurement delays, however the pavement bricks were delivered and the contractor is back on site
UE038	Tourism	2013	142 490	780 000	922 490	307 144	615 346	-50 000	PED	WDM will be participating at the upcoming Tourism Indaba on the 10-12 May 2014. preparations are underway
UE040	Waterberg Biosphere Meander Reserve	2013	23 775	100 000	123 775	88 391	35 384		PED	Project in progress, the third quarter report with invoices to be submitted
UE041	WEDA	2012	499 300		499 300	55 694	443 607		PED	Currently investigating the current status of WEDA as a company, whether it is still active on CIPC, the next process will be to change the directorship if it is active, if it is not active re-register it.
UE043	Modimolle Security Cameras	2014		50 000	50 000	40 500	9 500		PED	SLA with Waterberg Business Chamber in Place. Third Quarter Invoice processed. Awaiting feedback from Modimolle LM regarding letter of transfer of assets concerned



PROJ NO	PROJECT NAME	PROJ YEAR	12/13 Roll Over	13/14 IDP	Total Budget	PAID 13/14 YEAR	REMAINING	Savings / Transfers	RESP MAN	Comment
UE048	SMME Support - training, marketing, incubation & business linkages	2014		300 000	300 000	209 950	90 050		PED	Notice board advert closed on the 28th March 2014, for procurement of fertilizers, seeds, chemicals, etc. SCM in the process of appointing the qualified service provider
UE049	Review / Alignment of Tourism Strategy	2014		-	-	-	-	-200 000	PED	The project was combined with the Review of the LED strategy. Savings diverted to Mabatlane Beautification project
UE050	Development of Makapans Valley	2014		100 000	100 000	-	100 000		PED	Awaiting finalisation of Terms of Reference from beneficiary municipality and Tourism Agency. To be presented to BSC first week of May 2014
UE051	Rural Tourism Development	2014		100 000	100 000	-	100 000		PED	Mogalakwena Municipality is the beneficiary of the funds for the development of Makapan Heritage Route. Finalising Terms of reference with intended implementing agent. BSC to consider during first week of May 2014
UE052	Lephalale Agricultural Corridor	2014		200 000	200 000	177 344	22 656		PED	Appointed a service provider to deliver fertilizers and chemicals as a support measure to the project- order amounting to R177 344.20



PROJ NO	PROJECT NAME	PROJ YEAR	12/13 Roll Over	13/14 IDP	Total Budget	PAID 13/14 YEAR	REMAINING	Savings / Transfers	RESP MAN	Comment
UE053	Agri-park support	2014	46 543	300 000	346 543	26 209	320 334		PED	Notice board advert to procure end products issued and is closing on the 4th April 2014.
			1 485 108	2 230 000	3 715 108	1 354 788	2 360 320			
4	Roads & Storm Water									
RS041	Completion of Streets in Mahwelereng (Phase 2)	2012	83 791		83 791	-	83 791		ID	The project is completed. The consultant to submit As-Built drawings and the contractor to submit the last and retention invoices by the 30 April 2014.
RS042	Upgrade of Streets in Marapong Township	2013	1 601 027	850 000	2 451 027	1 207 476	1 243 551		ID	project under construction and the physical progress is at 44% complete. There is slow progress on site due to unavailability of water, soil material and the recent rainfall and that led to the contractor applying for extension of time.



PROJ NO	PROJECT NAME	PROJ YEAR	12/13 Roll Over	13/14 IDP	Total Budget	PAID 13/14 YEAR	REMAINING	Savings / Transfers	RESP MAN	Comment
RS043	Upgrade of Streets in Regorogile Township	2013	2 150 000	300 000	2 450 000	2 055 916	394 084		ID	project under construction and the physical progress is at 84% complete, rainfall was the contributing factor in the completion of the project, hence the application for extension of time by the Contractor
RS044	Road Asset Management System	2014		1 571 000	1 571 000	1 033 246	537 754		ID	The overoll progress is 58%, the Consultant has completed preperation phase, Start-Up phase and GIS Centreline Set Development and RRAMS System Modification is at 80% and Technical Development training is at 85%.
			3 834 818	2 721 000	6 555 818	4 296 638	2 259 180			
5	Municipal Support & Institutional Development									
IN017	Procurement of movable assets	2013	500 000	150 000	650 000	300 814	349 186		CSSS	None
IN021	Procurement of IT equipment	2013	292 090	275 541	567 631	200 973	366 658	196 541	CSSS	Procured 7 printers, 2 laptops with bags, 2 Radio links and 1 external hard drive



PROJ NO	PROJECT NAME	PROJ YEAR	12/13 Roll Over	13/14 IDP	Total Budget	PAID 13/14 YEAR	REMAINING	Savings / Transfers	RESP MAN	Comment
IN024	PMS	2013	980	-	980	980	-	-245 107	MMO	Project has been removed in Adjustment Budget.
IN041	District Wide VPN Network	2012	166 459		166 459	62 645	103 814		CSSS	New voice lines are scheduled for installation
IN042	Procurement of Diesel Generator	2012	182 325	330 300	512 625	486 994	25 631	40 300	ID	The project is successfully completed and functional
IN044	District Wide IT Equipment for VOIP Communication	2013	323 705		323 705	-	323 705	-171 000	CSSS	Service Provider was appointed. Project to commence on 14 April 2014.
IN045	District Wide Audit System	2013	350 000		350 000	293 527	56 473		MMO	The system has been installed and is running, users have been taken for basic training and will go for champion training in may.
IN046	Installation of new lift in WDM Head Office	2013	500 000	245 000	745 000	-	745 000		CSSS	Service provider (Nu-Line Elevators) were on-site on 11/04/2014 for inspection of the lift before they can send a quotation on 14/04/2014. They indicated that the lift is reparable therefore there is no need for a new lift. They say it is not an ordinary lift but a wheelchair platform lift.
IN043	Installation of WDM CCTV Cameras - LDC	2014		454 459	454 459	454 459	-	-25 541	CSSS	Project completed.



PROJ NO	PROJECT NAME	PROJ YEAR	12/13 Roll Over	13/14 IDP	Total Budget	PAID 13/14 YEAR	REMAINING	Savings / Transfers	RESP MAN	Comment
IN047	HRM&D Strategy	2014		400 000	400 000	-	400 000		CSSS	Service provider has been appointed on 14/04/2014. SLA to be signed within two weeks.
IN048	Job Evaluation System (TASK)	2014		150 000	150 000	-	150 000		CSSS	SALGA and Deloitte still to sign an agreement, so we are unable to proceed with procurement of the TASK system.
IN049	Fleet management system (including 25 pool vehicles) - full maintenance lease	2014		1 800 000	1 800 000	-	1 800 000		CSSS	The project has been advertised on 13/04/2014, briefing session on 23/04/2014 and is closing on 3 May 2014.
			2 315 559	3 805 300	6 120 859	1 800 392	4 320 467			
6	COMMUNITY PARTICIPATION & GOOD GOVERNANCE									
CO009	Communication	2014	-	250 000	250 000	95 248	154 752		ES	First and second edition of the newsletter produced, working on the third edition
CO011	District IDP Public Participation Programme - Executive Mayor	2014	-	858 900	858 900	704 248	154 652	-41 100	ES	Hosting of feed back meetings by the political leadership on service delivery
CO012	District IDP Strategic Planning Programme - Municipal Manager	2014	-	950 000	950 000	618 723	331 277	200 000	MMO	Provincial session, Strategic Planning Session (facilitation and venue) , Rep Forum to be held on the 18 March 2014
CO013	Production of Diaries for Cllrs & Traditional Leaders	2014	-	100 000	100 000	76 340	23 660		ES	Diaries and Calendars printed and delivered - declare savings



PROJ NO	PROJECT NAME	PROJ YEAR	12/13 Roll Over	13/14 IDP	Total Budget	PAID 13/14 YEAR	REMAINING	Savings / Transfers	RESP MAN	Comment
CO014	Learning & sharing (twinning agreement)	2014	-	300 000	300 000	23 670	276 330		ES	Arranging for benchmarking mission to NewCastle Municipality on Paperless project
CO016	Gender Programs	2014	-	100 000	100 000	74 306	25 694		ES	16 Days of Activism planned and held on 08 December 2013, waiting for invoices
CO017	HIV/AIDS Awareness Programs	2014	-	150 000	150 000	148 315	1 685		ES	Campaign held in conjunction with the Dept of Health in December 2013 - declare savings
CO018	People with Disability Programs	2014	-	150 000	150 000	77 300	72 700		ES	Negotiating with service providers for the continuation of training on Project Management
CO019	Youth Programs	2014	-	250 000	250 000	183 046	66 954		ES	Youth month activities planned for June 2014
CO028	Farm Workers Empowerment	2014	-	100 000	100 000	98 920	1 080		ES	Campaign planned for 13 April 2014- preparations ongoing
CO030	Back to School Campaign	2014	-	100 000	100 000	99 776	224		ES	Ceremony planned for 10 January 2014 - declare savings
CO031	Mandela Day Celebration	2014	-	140 000	140 000	139 239	761		ES	Project completed - declare savings
CO035	Senior Citizens	2014	-	100 000	100 000	96 810	3 190		ES	Elderly Persons Indaba planned for 4 April 2014
CO036	Women Economic Summit	2014	-	161 100	161 100	153 584	7 516	41 100	ES	Project completed - remaining amount reserved for Evaluation meeting



PROJ NO	PROJECT NAME	PROJ YEAR	12/13 Roll Over	13/14 IDP	Total Budget	PAID 13/14 YEAR	REMAINING	Savings / Transfers	RESP MAN	Comment
			-	3 710 000	3 710 000	2 589 525	1 120 475			
7	Land									
LA007	WDM Spatial Development Framework Review	2013	276 316		276 316	276 316	0		PED	Project completed. Awaiting Final approval of WDM Council
LA012	CBD Development Plan & implementation (Lephalale)	2013	128 950		128 950	85 950	43 000		PED	Project completed. Awaiting Final approval of Lephalale LM Council
			405 266	-	405 266	362 266	43 000			
8	Sports, Arts & Culture									
SC009	District Sport Development (Olympics)	2013	19 500	200 000	219 500	28 550	190 950	200 000	ES	Unveiling of the Sporting Equipments-planned for 25 April 2014
SC010	Women in Sport	2014	-	100 000	100 000	91 500	8 500		ES	Project completed - reserved for Evaluation meeting
SC012	Executive Mayor's Marathon	2014	-	225 000	225 000	167 090	57 910	150 000	ES	Marathon scheduled for May 2014
CO015	Coordination of Moral Regeneration	2014	-	180 000	180 000	-	180 000		ES	Establishment of local structures ongoing-MRM District Summit planned for May 2014
CO033	Heritage Celebration	2014	-	180 000	180 000	178 102	1 898		ES	Completed - declare savings



PROJ NO	PROJECT NAME	PROJ YEAR	12/13 Roll Over	13/14 IDP	Total Budget	PAID 13/14 YEAR	REMAINING	Savings / Transfers	RESP MAN	Comment
CO034	Traditional Leadership development Programme	2014	-	300 000	300 000	39 450	260 550	150 000	ES	Awaiting COGHSTA to decide on the date of the opening of the local house
SC015	Upgrading of sport facilities @ Lephalale & Mogalakwena	2014	-	-	-	-	-	-500 000	ID	No updated comment
			19 500	1 185 000	1 204 500	504 692	699 809			
9	Water & Sanitation									
SA033	Provision of household VIP (Ventilated Improved Pit latrines) sanitation at Mogalakwena & Lephalale	2013	1 000 000	500 000	1 500 000	1 334 660	165 340		ID	The project is physically complete, the contractor to submit the last claim.
SA032	Mookgophong Township Sewer Connection	2013	6 166 823	1 800 000	7 966 823	6 656 180	1 310 643	1 800 000	ID	The project is progressing well, it is now at 84%.
			7 166 823	2 300 000	9 466 823	7 990 840	1 475 983			
10	Electricity									
EL010	Upgrade of Ga-Saleka Drop-Inn Centre	2013	494 705		494 705	402 210	92 495		ID	The project is physically complete, it is now at snag list level, which is running concurrently with retention period
			494 705	-	494 705	402 210	92 495			
11	Transport									



PROJ NO	PROJECT NAME	PROJ YEAR	12/13 Roll Over	13/14 IDP	Total Budget	PAID 13/14 YEAR	REMAINING	Savings / Transfers	RESP MAN	Comment
TR003	Review of integrated transport plan	2014	14 000	150 000	164 000	-	164 000		PED	Draft report of Phases 1-3 Presented to Sterring Comm and Council
TR006	Arrive Alive Campaign	2014		15 000	15 000	15 000	-		PED	Procured promotional material for distribution during easter vacation
			14 000	165 000	179 000	15 000	164 000			
ZZ999	Savings			-	-	-	-	-100 000	ALL	DM59 removed
			21 670 366	24 644 827	46 315 193	23 027 011	23 288 182	1 965 193		



5. SDBIP BUDGET STATEMENTS COMPONENTS

The Municipal Budget and Reporting Regulations (MBRR) R33, specifies that the financial report of a municipality must be in the format specified in Schedule C and include all the required tables, charts, explanatory information and the quality certificate, taking into account any guidelines issued by the Minister in terms of section 168(1) of the MFMA Act 56 of 2003 .

1. Table C1 – Summary
2. Table C2 – Financial Performance (standard classification)
3. Table C3 – Financial Performance (revenue and expenditure by municipal vote)
4. Table C4 – Financial Performance (revenue and expenditure)
5. Table C5 – Capital Expenditure (municipal vote, standard classification and funding)

6. Table C6—Financial Position

7. Table C7—Cash flow



6.1 TABLE C1- Monthly Budget Statement Summary

DC36 Waterberg - Table C1 Consolidated Monthly Budget Statement Summary - M09 March

Description	2012/13	Budget Year 2013/14							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
<u>Financial Performance</u>									
Property rates	–	–	–	–	–	–	–		–
Service charges	719	729	1 368	147	1 224	1 026	198	19%	342
Investment revenue	6 289	6 020	6 020	435	4 387	4 706	(319)	-7%	1 317
Transfers recognised - operational	93 442	99 420	102 311	24 215	98 679	100 961	(2 283)	-2%	1 350
Other own revenue	1 139	141	141	1	54	17	38	228%	124
	101 589	106 310	109 840	24 798	104 343	106 710	(2 367)	-2%	3 133
Total Revenue (excluding capital transfers and contributions)									
Employee costs	50 871	62 540	60 719	4 177	39 595	45 539	(5 944)	-13%	15 180
Remuneration of Councillors	5 473	5 879	5 879	506	4 499	4 409	90	2%	1 470
Depreciation & asset impairment	7 647	9 144	7 844	939	3 764	5 883	(2 119)	-36%	1 961
Finance charges	–	–	–	–	–	–	–		–
Materials and bulk purchases	–	–	–	–	–	–	–		–
Transfers and grants	24 213	15 821	33 278	1 797	18 126	24 958	(6 832)		8 319
Other expenditure	30 115	34 957	37 063	2 542	20 719	28 070	(7 351)	-26%	8 993
Total Expenditure	118 319	128 341	144 783	9 962	86 704	108 860	(22 156)	-20%	35 923
Surplus/(Deficit)	(16 730)	(22 032)	(34 943)	14 836	17 639	(2 150)	19 789	-920%	(32 790)
Transfers recognised - capital	–	–	–	–	–	–	–		–
Contributions & Contributed assets	–	–	–	–	–	–	–		–
	(16 730)	(22 032)	(34 943)	14 836	17 639	(2 150)	19 789	-920%	(32 790)
Surplus/(Deficit) after capital transfers & contributions									
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–		–
Surplus/ (Deficit) for the year	(16 730)	(22 032)	(34 943)	14 836	17 639	(2 150)	19 789	-920%	(32 790)
<u>Capital expenditure & funds sources</u>									
Capital expenditure	8 339	6 729	13 038	–	3 310	9 778	(6 468)	-66%	3 259
Capital transfers recognised	–	–	–	–	–	–	–		–
Public contributions & donations	–	–	–	–	–	–	–		–
Borrowing	–	–	–	–	–	–	–		–



Internally generated funds	8 339	6 729	13 038	–	3 310	9 778	(6 468)	-66%	3 259
Total sources of capital funds	8 339	6 729	13 038	–	3 310	9 778	(6 468)	-66%	3 259
<u>Financial position</u>									
Total current assets	108 150	53 165	64 870		124 132				64 870
Total non current assets	61 532	68 697	71 750		63 225				71 750
Total current liabilities	9 882	9 841	10 041		9 993				10 041
Total non current liabilities	13 838	15 522	15 522		13 763				15 522
Community wealth/Equity	145 962	96 498	111 056		163 601				111 056
<u>Cash flows</u>									
Net cash from (used) operating	(6 011)	(12 711)	(22 958)	14 836	18 028	7 198	10 830	150%	(30 156)
Net cash from (used) investing	(7 834)	(6 579)	(12 920)	–	(3 310)	(9 778)	6 468	-66%	(3 142)
Net cash from (used) financing	189	(6)	685	–	–	–	–		685
Cash/cash equivalents at the month/year end	104 370	49 823	33 925	–	86 476	66 539	19 937	30%	39 145
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total



6.2 TABLE C2- Financial Performance (Standard Classification)

DC36 Waterberg - Table C2 Consolidated Monthly Budget Statement - Financial Performance (standard classification) - M09 March

Description	Ref	2012/13	Budget Year 2013/14							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Standard										
Governance and administration		99 150	102 912	103 232	24 219	100 057	101 877	(1 820)	-2%	1 356
Executive and council		1 082	1 190	1 427	17	205	1 427	(1 222)	-86%	-
Budget and treasury office		97 830	101 622	101 705	24 130	99 746	100 350	(604)	-1%	1 356
Corporate services		238	100	100	72	106	100	6	6%	-
Community and public safety		23	95	95	-	18	17	2	11%	78
Community and social services		-	-	-	-	-	-	-		-
Sport and recreation		-	-	-	-	-	-	-		-
Public safety		23	95	95	-	18	17	2	11%	78
Housing		-	-	-	-	-	-	-		-
Health		-	-	-	-	-	-	-		-
Economic and environmental services		1 697	2 571	5 142	433	3 044	3 792	(748)	-20%	1 350
Planning and development		368	-	-	-	232	-	232	#DIV/0!	-
Road transport		1 330	2 571	5 142	433	2 811	3 792	(981)	-26%	1 350
Environmental protection		-	-	-	-	-	-	-		-
Trading services		-	-	-	-	-	-	-		-
Electricity		-	-	-	-	-	-	-		-
Water		-	-	-	-	-	-	-		-
Waste water management		-	-	-	-	-	-	-		-
Waste management		-	-	-	-	-	-	-		-
Other	4	719	732	1 371	147	1 224	1 028	195	19%	343
Total Revenue - Standard	2	101 589	106 310	109 840	24 798	104 343	106 713	(2 370)	-2%	3 126
Expenditure - Standard	-									
Governance and administration		54 153	59 144	59 172	3 553	35 917	44 459	(8 542)	-19%	14 713
Executive and council		30 138	28 245	28 673	1 907	18 808	21 564	(2 756)	-13%	7 109
Budget and treasury office		9 765	11 807	11 926	659	7 705	8 966	(1 261)	-14%	2 961
Corporate services		14 251	19 091	18 572	987	9 405	13 929	(4 525)	-32%	4 643



Community and public safety		42 449	50 333	51 987	3 667	29 755	38 991	(9 236)	-24%	12 997
Community and social services		1 832	3 858	3 558	(460)	1 239	2 669	(1 430)	-54%	890
Sport and recreation		–	–	–	–	–	–	–		–
Public safety		24 880	28 119	28 835	2 947	16 839	21 626	(4 787)	-22%	7 209
Housing		–	–	–	–	–	–	–		–
Health		15 737	18 356	19 594	1 180	11 677	14 695	(3 019)	-21%	4 898
Economic and environmental services		18 135	13 539	28 060	2 393	17 861	21 238	(3 376)	-16%	6 822
Planning and development		6 218	6 913	8 637	497	4 015	6 478	(2 463)	-38%	2 159
Road transport		11 917	6 627	19 423	1 896	13 846	14 760	(914)	-6%	4 663
Environmental protection		–	–	–	–	–	–	–		–
Trading services		–	–	–	–	–	–	–		–
Electricity		–	–	–	–	–	–	–		–
Water		–	–	–	–	–	–	–		–
Waste water management		–	–	–	–	–	–	–		–
Waste management		–	–	–	–	–	–	–		–
Other		3 582	5 325	5 564	349	3 170	4 173	(1 002)	-24%	1 391
Total Expenditure - Standard	3	118 319	128 341	144 783	9 962	86 704	108 860	(22 156)	-20%	35 923
Surplus/ (Deficit) for the year		(16 730)	(22 031)	(34 943)	14 836	17 639	(2 146)	19 786	-922%	(32 796)



6.3 TABLE C3-Financial Performance (Revenue and Expenditure by Municipal Vote)

DC36 Waterberg - Table C3 Consolidated Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M09 March

Vote Description	Ref	2012/13	Budget Year 2013/14							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - FINANCIAL SERVICES		97 830	101 622	101 705	24 130	99 746	100 350	(604)	-0.6%	1 356
Vote 2 - MUNICIPAL MANAGER		1 064	1 190	1 427	17	205	1 427	(1 222)	-85.6%	–
Vote 3 - CORPORATE SERVICES		238	100	100	72	106	100	6	6.1%	–
Vote 4 - PLANNING		368	–	–	–	232	–	232	#DIV/0!	–
Vote 5 - TECHNICAL SERVICES		1 330	2 571	5 142	433	2 811	3 792	(981)	-25.9%	1 350
Vote 6 - MAYORS OFFICE		18	–	–	–	–	–	–		–
Vote 7 - SOCIAL SERVICES		–	–	–	–	–	–	–		–
Vote 8 - FIRE FIGHTING		23	95	95	–	18	17	2	10.9%	78
Vote 9 - MUNICIPAL HEALTH		–	–	–	–	–	–	–		–
Vote 10 - ABATTOIR		719	732	1 371	147	1 224	1 028	195	19.0%	343
Total Revenue by Vote	2	101 589	106 310	109 840	24 798	104 343	106 713	(2 370)	-2.2%	3 126
Expenditure by Vote	1									
Vote 1 - FINANCIAL SERVICES		9 765	11 807	11 926	659	7 705	8 966	(1 261)	-14.1%	2 961
Vote 2 - MUNICIPAL MANAGER		8 302	8 711	8 449	524	5 239	6 396	(1 158)	-18.1%	2 053
Vote 3 - CORPORATE SERVICES		14 251	19 091	18 572	987	9 405	13 929	(4 525)	-32.5%	4 643
Vote 4 - PLANNING		6 218	6 913	8 637	497	4 015	6 478	(2 463)	-38.0%	2 159
Vote 5 - TECHNICAL SERVICES		11 917	6 627	19 423	1 896	13 846	14 760	(914)	-6.2%	4 663
Vote 6 - MAYORS OFFICE		21 836	19 534	20 224	1 383	13 569	15 168	(1 599)	-10.5%	5 056
Vote 7 - SOCIAL SERVICES		1 832	3 858	3 558	(460)	1 239	2 669	(1 430)	-53.6%	890
Vote 8 - FIRE FIGHTING		24 880	28 119	28 835	2 947	16 839	21 626	(4 787)	-22.1%	7 209
Vote 9 - MUNICIPAL HEALTH		15 737	18 356	19 594	1 180	11 677	14 695	(3 019)	-20.5%	4 898
Vote 10 - ABATTOIR		3 582	5 325	5 564	349	3 170	4 173	(1 002)	-24.0%	1 391
Total Expenditure by Vote	2	118 319	128 341	144 783	9 962	86 704	108 860	(22 156)	-20.4%	35 923
Surplus/ (Deficit) for the year	2	(16 730)	(22 031)	(34 943)	14 836	17 639	(2 146)	19 786	-921.8%	(32 796)



6.5TABLE C4- Financial Performance (Revenue & Expenditure)

DC36 Waterberg - Table C4 Consolidated Monthly Budget Statement - Financial Performance (revenue and expenditure) - M09 March

Description	Ref	2012/13	Budget Year 2013/14							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<u>Revenue By Source</u>										
Property rates		-	-	-	-	-	-	-		-
Property rates - penalties & collection charges		-	-	-	-	-	-	-		-
Service charges - electricity revenue		-	-	-	-	-	-	-		-
Service charges - water revenue		-	-	-	-	-	-	-		-
Service charges - sanitation revenue		-	-	-	-	-	-	-		-
Service charges - refuse revenue		-	-	-	-	-	-	-		-
Service charges - other		719	729	1 368	147	1 224	1 026	198	19%	342
Rental of facilities and equipment		-	-	-	-	-	-	-		-
Interest earned - external investments		6 289	6 020	6 020	435	4 387	4 706	(319)	-7%	1 314
Interest earned - outstanding debtors		0	3	3	0	0	-	0	#DIV/0!	3
Dividends received		-	-	-	-	-	-	-		-
Fines		-	-	-	-	-	-	-		-
Licences and permits		-	-	-	-	-	-	-		-
Agency services		23	95	95	-	18	17	2	11%	78
Transfers recognised - operational		93 442	99 420	102 311	24 215	98 679	100 961	(2 283)	-2%	1 350
Other revenue		1 093	43	43	1	36	-	36	#DIV/0!	43
Gains on disposal of PPE		23						-		
		101 589	106 310	109 840	24 798	104 343	106 710	(2 367)	-2%	3 130
Total Revenue (excluding capital transfers and contributions)										
<u>Expenditure By Type</u>										
Employee related costs		50 871	62 540	60 719	4 177	39 595	45 539	(5 944)	-13%	15 180
Remuneration of councillors		5 473	5 879	5 879	506	4 499	4 409	90	2%	1 470
Debt impairment		(73)						-		
Depreciation & asset impairment		7 647	9 144	7 844	939	3 764	5 883	(2 119)	-36%	1 961
Finance charges								-		
Bulk purchases								-		
Other materials								-		
Contracted services		12 760	14 587	14 837	1 365	7 410	11 128	(3 718)	-33%	3 709



Transfers and grants		24 213	15 821	33 278	1 797	18 126	24 958	(6 832)	-27%	8 319
Other expenditure		16 900	20 295	22 150	1 177	13 309	16 886	(3 576)	-21%	5 265
Loss on disposal of PPE		528	75	75	–	–	56	(56)	-100%	19
Total Expenditure		118 319	128 341	144 783	9 962	86 704	108 860	(22 156)	-20%	35 923
Surplus/(Deficit)		(16 730)	(22 032)	(34 943)	14 836	17 639	(2 150)	19 789	(0)	(32 793)
Transfers recognised - capital								–		
Contributions recognised - capital								–		
Contributed assets								–		
Surplus/(Deficit) after capital transfers & contributions		(16 730)	(22 032)	(34 943)	14 836	17 639	(2 150)			(32 793)
Taxation								–		
Surplus/(Deficit) after taxation		(16 730)	(22 032)	(34 943)	14 836	17 639	(2 150)			(32 793)
Attributable to minorities										
Surplus/(Deficit) attributable to municipality		(16 730)	(22 032)	(34 943)	14 836	17 639	(2 150)			(32 793)
Share of surplus/ (deficit) of associate										
Surplus/ (Deficit) for the year		(16 730)	(22 032)	(34 943)	14 836	17 639	(2 150)			(32 793)



6.6 TABLE C5-Capital Expenditure (Municipal Vote, Standard Classification & Funding)

DC36 Waterberg - Table C5 Consolidated Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding - M09 March)

Vote Description	Ref	2012/13	Budget Year 2013/14							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - FINANCIAL SERVICES		-	-	-	-	-	-	-		-
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-		-
Vote 3 - CORPORATE SERVICES		-	-	745	-	-	559	(559)	-100%	186
Vote 4 - PLANNING		-	-	-	-	-	-	-		-
Vote 5 - TECHNICAL SERVICES		-	-	513	-	-	384	(384)	-100%	128
Vote 6 - MAYORS OFFICE		-	-	-	-	-	-	-		-
Vote 7 - SOCIAL SERVICES		-	-	-	-	-	-	-		-
Vote 8 - FIRE FIGHTING		-	-	3 623	-	-	2 717	(2 717)	-100%	906
Vote 9 - MUNICIPAL HEALTH		-	-	-	-	-	-	-		-
Vote 10 - ABATTOIR		-	-	-	-	-	-	-		-
Total Capital Multi-year expenditure	4,7	-	-	4 880	-	-	3 660	(3 660)	-100%	1 220
Single Year expenditure appropriation	2									
Vote 1 - FINANCIAL SERVICES		9	-	-	-	-	-	-		-
Vote 2 - MUNICIPAL MANAGER		24	-	350	-	-	263	(263)	-100%	88
Vote 3 - CORPORATE SERVICES		1 568	1 125	1 931	-	825	1 448	(623)	-43%	483
Vote 4 - PLANNING		-	-	-	-	-	-	-		-
Vote 5 - TECHNICAL SERVICES		-	290	-	-	-	-	-		-
Vote 6 - MAYORS OFFICE		23	-	-	-	-	-	-		-
Vote 7 - SOCIAL SERVICES		18	-	858	-	519	644	(125)	-19%	215
Vote 8 - FIRE FIGHTING		6 243	5 314	5 018	-	1 966	3 764	(1 797)	-48%	1 255
Vote 9 - MUNICIPAL HEALTH		-	-	-	-	-	-	-		-
Vote 10 - ABATTOIR		454	-	-	-	-	-	-		-



Total Capital single-year expenditure	4	8 339	6 729	8 157	–	3 310	6 118	(2 808)	-46%	2 039
Total Capital Expenditure		8 339	6 729	13 038	–	3 310	9 778	(6 468)	-66%	3 259
Capital Expenditure - Standard Classification										
Governance and administration		1 624	1 125	2 281	–	825	1 711	(885)	-52%	570
Executive and council		46		350			263	(263)	-100%	88
Budget and treasury office		9						–		
Corporate services		1 568	1 125	1 931	–	825	1 448	(623)	-43%	483
Community and public safety		6 261	5 314	5 876	–	2 485	4 407	(1 922)	-44%	1 469
Community and social services		18		858	–	519	644	(125)	-19%	215
Sport and recreation								–		
Public safety		6 243	5 314	5 018	–	1 966	3 764	(1 797)	-48%	1 255
Housing								–		
Health								–		
Economic and environmental services		–	290	–	–	–	–	–		–
Planning and development								–		
Road transport		–	290	–	–	–	–	–		–
Environmental protection								–		
Trading services		–	–	–	–	–	–	–		–
Electricity								–		
Water								–		
Waste water management								–		
Waste management								–		
Other		454						–		
Total Capital Expenditure - Standard Classification	3	8 339	6 729	8 157	–	3 310	6 118	(2 808)	-46%	2 039
Funded by:										
National Government								–		
Provincial Government								–		
District Municipality								–		
Other transfers and grants								–		
Transfers recognised - capital		–	–	–	–	–	–	–		–
Public contributions & donations	5							–		
Borrowing	6	–						–		
Internally generated funds		8 339	6 729	13 038	–	3 310	9 778	(6 468)	-66%	3 259
Total Capital Funding		8 339	6 729	13 038	–	3 310	9 778	(6 468)	-66%	3 259



6.7 TABLE C6- Financial Position

DC36 Waterberg - Table C6 Consolidated Monthly Budget Statement - Financial Position - M09 March

Description	Ref	2012/13	Budget Year 2013/14			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		104 134	5 002	64 170	122 295	64 170
Call investment deposits		–	47 463	–	–	–
Consumer debtors		(4)	50	50	13	50
Other debtors		3 907	550	550	1 824	550
Current portion of long-term receivables		–	–	–	–	–
Inventory		114	100	100	–	100
Total current assets		108 150	53 165	64 870	124 132	64 870
Non current assets						
Long-term receivables		35	2	35	35	35
Investments		–	–	–	–	–
Investment property		–	–	–	–	–
Investments in Associate		–	–	–	–	–
Property, plant and equipment		58 965	68 480	69 501	60 658	69 501
Agricultural		–	–	–	–	–
Biological assets		–	–	–	–	–
Intangible assets		2 414	214	2 214	2 414	2 214
Other non-current assets		118			118	
Total non current assets		61 532	68 697	71 750	63 225	71 750
TOTAL ASSETS		169 682	121 862	136 619	187 357	136 619
LIABILITIES						
Current liabilities	-					
Bank overdraft		–	–	–	–	–
Borrowing		–	–	–	–	–
Consumer deposits		1	2	2	1	2
Trade and other payables		7 931	7 547	7 747	8 042	7 747



Provisions		1 950	2 293	2 293	1 950	2 293
Total current liabilities		9 882	9 841	10 041	9 993	10 041
Non current liabilities						
Borrowing		–	–	–	–	–
Provisions		13 838	15 522	15 522	13 763	15 522
Total non current liabilities		13 838	15 522	15 522	13 763	15 522
TOTAL LIABILITIES		23 720	25 363	25 563	23 756	25 563
NET ASSETS	2	145 962	96 498	111 056	163 601	111 056
<u>COMMUNITY WEALTH/EQUITY</u>						
Accumulated Surplus/(Deficit)		144 324	94 823	109 381	161 963	109 381
Reserves		1 638	1 675	1 675	1 638	1 675
TOTAL COMMUNITY WEALTH/EQUITY	2	145 962	96 498	111 056	163 601	111 056



6.8 TABLE C7-Cash Flow

DC36 Waterberg - Table C7 Consolidated Monthly Budget Statement - Cash Flow - M09 March

Description	Ref	2012/13	Budget Year 2013/14							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Ratepayers and other		(114)	806	4 040	148	1 278	3 030	(1 752)	-58%	1 010
Government - operating		93 442	99 420	102 311	24 215	98 679	100 961	(2 283)	-2%	1 350
Government - capital		-	-	-	-	-	-	-		-
Interest		6 289	6 020	6 023	435	4 387	4 706	(319)	-7%	1 317
Dividends		-	-	-	-	-	-	-		-
Payments										
Suppliers and employees		(81 416)	(103 136)	(102 055)	(8 164)	(68 189)	(76 541)	(8 352)	11%	(25 514)
Finance charges		-	-	-	-	-	-	-		-
Transfers and Grants		(24 213)	(15 821)	(33 278)	(1 797)	(18 126)	(24 958)	(6 832)	27%	(8 319)
NET CASH FROM/(USED) OPERATING ACTIVITIES		(6 011)	(12 711)	(22 958)	14 836	18 028	7 198	10 830	150%	(30 156)
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		550	75	75	-	-	-	-		75
Decrease (Increase) in non-current debtors				(33)				-		(33)
Decrease (increase) other non-current receivables		(44)	75	75	-	-	-	-		75
Decrease (increase) in non-current investments								-		
Payments										
Capital assets		(8 340)	(6 729)	(13 038)	-	(3 310)	(9 778)	(6 468)	66%	(3 259)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(7 834)	(6 579)	(12 920)	-	(3 310)	(9 778)	(6 468)	66%	(3 142)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		190	-	690	-	-	-	-		690
Increase (decrease) in consumer deposits		(1)	(6)	(6)	-	-	-	-		(6)



Payments										
Repayment of borrowing								-		
NET CASH FROM/(USED) FINANCING ACTIVITIES		189	(6)	685	-	-	-	-		685
NET INCREASE/ (DECREASE) IN CASH HELD		(13 657)	(19 296)	(35 194)	14 836	14 718	(2 581)			(32 613)
Cash/cash equivalents at beginning:		118 026	69 119	69 119		71 758	69 119			71 758
Cash/cash equivalents at month/year end:		104 370	49 823	33 925		86 476	66 539			39 145

7. QUALITY CERTIFICATE

I Feziwe Nogilana Rephela, Acting Municipal Manager of Waterberg District municipality hereby certify that the Quarter 3 Performance Report 2013/14 and supporting documentations have been prepared in accordance with section 72 of the Municipal Finance Management Act 56 of 2003 and the Regulations made under the Act and that the 3Quarter Performance Report and supporting documents are consistent with the 2013/14 Integrated Development Plan of the Municipality.

Feziwe Nogilana Raphela, the Acting Municipal Manager of Waterberg District Municipality (Dc 536)

F. Nogilana Raphela

Date