

WATERBERG DISTRICT MUNICIPALITY

1ST QUARTER PERFORMANCE REPORT 2013/14





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1. INTRODUCTION

The Purpose of this report is give feedback to Council regarding the non- financial performance of Waterberg District municipality. It is in compliance with 72 of the Municipal Financial Management Act, Act 56 of 2003.

This is the first Quarter performance report (July to September 2013) 2013/14 financial year contains information about:

- ❖ This Report is a progress of the implementation of the 2013/14 integrated Development Plan (IDP) which was approved by council 30 May 2013 as required by section 28 of the Municipal Systems Act 32 Of 2000.the notice was issued on the 07 of June 2013as required by section 28(3)of the Municipal Systems Act(MSA) 32 Of 2000. The service Delivery Budget & implementation plan (SDBIP) 2013/14 was approved by the Executive Mayor on the 18 of June 2013. Chapter 4 of this Report –Organisational Performance score card is based on the approved 2013/14 SDBIP.
- ❖ First Quarter Performance report which will cover 124 KPI spread across the seven Municipal department, namely Office of Municipal Manager (Vote 02), Budget & Treasury(Vote 01), Executive support (vote 06), Planning and economic Development (Vote 04), Corporate Support and Shared Services(vote 03),Infrastructure Development (Vote 05) and Social Development & Community Services (Vote 07). The report will also cover a total of 78 Projects for the financial year 2013/14 which include Multi-year projects from the previous financial year.
- ❖ The Performance Management policy and Framework was reviewed and approved by council on the 30 May 2013. All Senior Managers positions are filled and all have signed the 2013/14 Performance agreement as required by Performance Regulations for Municipal Manager and Managers Directly Reporting to the Municipal Manager-Regulation 805 Of 2006.

The Report will also comprise of comparison of performance against set targets and performance in the previous financial year (Baseline 2012/13).

- ❖ Calculations to calculate the variance between actual performance and Annual targets are included for each Key Performance Indicator(KPI)
- ❖ Calculations to calculate the variance between actual Performance and Baseline (previous Financial Year)Performance are included for each KPI
- ❖ Comparison of Performance against Quarterly targets and scores are not included because Quarterly assessments were done Manually by the Municipal Manager and the Executive Mayor on the 29 October 2013.



The scoring method utilized was in line with the assessment rating calculator prescribed by the local Government: Municipal Performance Regulations for Municipal Manager and Managers Directly accountable to the Municipal Manager- Regulation 805 of 2006.

An explanation is as per the table below:

Rating	Terminology	Description	% Score
5	Outstanding performance	Performance far exceeds the standard expected of an employee at this level.	167
4	Performance significantly above expectations	Performance is significantly higher than the standard expected.	133 - 166
3	Fully effective	Performance fully meets the standards expected.	100 - 132
2	Performance not fully effective	Performance is below the standard required	67 - 99
1	Unacceptable performance	Performance does not meet the standard expected. The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected despite management efforts to encourage improvement.	0 – 66

Measures taken to improve performance

- ❖ Corrective actions or Remedial action is included for each Key Performance Indicator.



2. PERFORMANCE AS PER KPA AND STRATEGIC OBJECTIVE

1. Spatial Rational – To ensure coordinated Developmental Planning and Implementation.

- ❖ The objective set target was achieved with 1/1 of the IDP Representative Forum meetings that took place on 26/08/ 2013. Bela-Bela Flea market complete, CBD Development and SDF Review at final draft stage.

2. Basic services – To Coordinate and monitor Infrastructure Development for Provision & access to services.

- ❖ The objective set target were achieved , IDP public participation is on 25% as per the Quarterly target and PMS electronic system comparative quotations have been obtained, & appointment will be finalised in the 2nd Quarter.

3. Local Economic Development (LED)-To ensure optimal utilization and adherence to space economy.

- ❖ The objective was below target. No jobs created in the 1st Q. Functional CTAs District wide only Modimolle & Mookgophong resuscitation plan in place. The resuscitation of WEDA is milestone achievement of this objective.

4. Financial Management and Viability – To effectively manage finances and improve sustainability.

- ❖ The Objective Opex Variance target as achieved. The Opex variance for Quarter 1 was at 6.95% (Actual expenditure R20 304 898 according to Financial report Annexure B) but Capex Variance was below target at 27%, and Capex expenditure for the Quarter was at 7.63% with target of 10.44%.

5. Good Governance and Public Participation – To develop and implement integrated management and governance system.

- ❖ The objective targets were achieved. 4/4 of Audit committee recommendations implemented with regard to 2012/13 Annual performance Report. Q1 assessments conducted on 29 October 2013. AG Queries will be applicable in the 2nd Quarter and no Internal Audit Queries Issued for Quarter 1.

6. Transformation and Organisational Development- To attract develop and retain ethical and best human capital.

- ❖ The objective targets were achieved. Manager PED was appointed 1July 2013 which make the institution to have 7/7 Senior Managers to ensure stability. No case of misconduct was reported this Quarter.



3. ORGANISATIONAL PERFORMANCE SCORE -CARD

Component 3 of MFMA Circular 13 requires non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. The quarterly projections in the SDBIP must be consistent with the annual performance agreements of the municipal manager and senior managers so that they can be held accountable for performance in line with the SDBIP, budget and IDP.

The service delivery and performance indicators and targets for 2013-2014 per department are reflected below.

3.1. Budget and Treasury Office- Vote 001

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
1	Spatial rationale	To ensure coordinated developmental planning and implementation	Integrated planning	% Alignment of Budget & IDP	100%	Not applicable	100%	N/A	No target for Q1	N/A	-	-
2	Financial Management and viability	To effectively manage finances and improve financial sustainability	Expenditure management	% Operating budget variance in terms of SDBIP projections for BTO	9%	10%	10%	3.85%	As per 30 September 2013 financial report	Annexure B Financial report	0%	None
3	Financial management and viability	To effectively manage finances and improve financial sustainability	Expenditure management	% Capital Budget variance in terms of SDBIP	0%	10%	10%	0% variance	As per September 2013 project status report - no spending targeted for BTO	Annexure D financial report	0%	None



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
				projections for BTO								
4	Financial management and viability	To effectively manage finances and improve financial sustainability	Expenditure management	% Timeous submission of Annual Financial Statements	100%	100%	100%	100%	Financial statements for year ending 30 June 2013 were submitted to AG, COGHSTA, Provincial and National Treasury on 30 August 2013.	Submission letter	0%	None
5	Financial management and viability	To effectively manage finances and improve financial sustainability	Budget and reporting	# of Accurate bank reconciliation reports submitted within 10 working days of each month	12	3	12	3	Submitted June to September 2013 within average of 3 working days.	Submission letter	0%	None
6	Financial management and viability	To effectively manage finances and improve financial sustainability	Budget and reporting	% Adjustments budget submitted within timeframe	100%	100%	100%	100%	Roll over projects adjustment budget was approved by Council on 28 August 2013	Council resolution	0%	None
7	Financial management and viability	To effectively manage finances and improve financial sustainability	Supply chain management	# of SCM deviation reports submitted to Council	4	1	4	1	Submitted quarterly June 2013 SCM deviation and value-added reports to July 2013 finance portfolio committee & August 2013 MAYCO & Council. Additional report includes value added reports such as poor performance,	Submission letter	0	None



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
									long term contract, contract management, tender turnaround time & empowerment report.			
8	Financial management and viability	To effectively manage finances and improve financial sustainability	Supply Chain Management	% Orders issued within 10 working days of receipt of requisition	100%	100%	100%	100%	Average of 3 working days on random sample selected vs required 10 days – July to September 2013	SCM report	0%	None
9	Financial management and viability	To effectively manage finances and improve financial sustainability	Revenue	% Cost coverage	130%	100%	100%	92%	92% as at 30 September 2013, but 2 portions of equitable share still outstanding which will increase cost coverage to 134%.	Financial report	0%	None
10	Good governance and public participation	To develop and implement integrated management and governance systems	Governance	% Council resolutions resolved related to department within timeframe	100%	95%	95%	100%	Resolved 5/5 items for BTO on council meeting resolutions of July to August 2013.	Council resolution implementation report	0%	None
11	Good governance and public participation	To develop and implement integrated management and governance systems	Auditing	% AG queries related to BTO addressed	100%	Not applicable	100%	N/A	No target for Q1	N/A	-	-



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
1 2	Good governance and public participation	To develop and implement integrated management and governance systems	Internal Auditing	% Internal Audit Unit queries related to BTO addressed	100%	25%	100%	100%	3/3 audit queries issued for 11/12 related to BTO/CFO has been resolved. No 13/14 queries issued yet.	Internal Audit report	0%	None
1 3	Good governance and public participation	To develop and implement integrated management and governance systems	Risk Management	% Risks in terms of risk register related to BTO addressed within timeframe	80%	25%	100%	0%	No risks register yet for 13/14.	Risk register	0%	None
1 4	Good governance and public participation	To develop and implement integrated management and governance systems	Intergovernmental relations	# of CFO forum meeting held	1	1	4	1	1 District Wide CFO Forum held on 18 September 2013	Attendance register & minutes	0	None
1 5	Good governance and public participation	To develop and implement integrated management and governance systems	Auditing	% outcome of the audit report	100%	Not applicable	100%	N/A	No target for Q1	N/A	-	-
1 6	Good governance and public participation	To develop and implement integrated management and governance systems	Financial policies	# of Financial policies reviewed	7	Not applicable	7	N/A	No target for Q1	N/A	-	-



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
17	Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	% of disciplinary action initiated by the Manager	0%	100%	100%	100%	No disciplinary actions implemented and no reported instances of alleged misconduct in Q1.	N/A	-	-

3.2. Office of the Municipal Manager – Vote 002

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
1	Spatial rationale	To ensure co-ordinated developmental planning and implementation	Integrated Planning	% Highly rated IDP	100%	25%	100%	25%	2014/15 IDP/Budget/ PMS framework/ process plan approved by council on 29 August 2013	Council Resolution	0%	None
2	Basic Service Delivery	To coordinate and monitor infrastructure development for provision and access to services	Monitoring and Evaluation	% project management efficiency	100%	Not applicable this quarter	100%	50%	IDP public participation is on 25% as per the Quarterly target and PMS electronic system comparative quotations have been obtained, & appointment will be finalised in the next Quarter	Invitations, Agenda, Minutes & Attendance register	50%	Fastract the appointment of the PMS electronic system service provider



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
3	Financial management and viability	To effectively manage finances and improve financial sustainability	Expenditure Management	% Operating budget variance in terms of SDBIP	16%	10%	10%	4.35%	4.35% Opex for Quarter 1	Annexure B Financial Report	0%	None
4	Financial management and viability	To effectively manage finances and improve financial sustainability	Expenditure Management	% Capital budget variance in terms of SDBIP	40%	10%	10%	25%	limited bidding process of the Electronic PM Reporting System at advanced stage	Annexure C Project status report	15%	Fastrack the appointment of the service provider.
5	Financial management and viability	To effectively manage finances and improve financial sustainability	Supply chain management	% Project specifications / terms of reference ready for advertisement before the end of financial year	0%	Not applicable	100%	-	N/A	-	-	-
6	Good Governance and Public Participation	To develop and implement integrated management and governance systems	Auditing	Average % AG material audit queries resolved	0%	Not applicable this quarter	100%	-	N/A	-	-	-
7	Good Governance and Public Participation	To develop and implement integrated management and governance systems	Auditing	% Identified risk resolved within timeframes as specified in risk plan	50%	25%	95%	10%	1/10 resolved with in the first quarter	Risk register	15%	Develop schedule to hold Risk meetings to resolve identified risks with in timeframe.



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
8	Good Governance and Public Participation	To develop and implement integrated management and governance systems	Auditing	% of Audit Committee recommendations implemented	4	100%	100%	100%	4/4 all recommendations implemented with regard to 2012/13 Annual performance Report	2012/13 Annual Performance report	0%	None
9	Good Governance and Public Participation	To develop and implement integrated management and governance systems	Auditing	# of Performance audit reports submitted to Council	0	1	4	1	Q1 assessments conducted on 29 October 2013 a report will be submitted in the next council meeting	Minutes, Attendance report	0	None
10	Good Governance and Public Participation	To develop and implement integrated management and governance systems	Governance	% Council resolutions implemented within timeframes	80%	90%	90%	100%	5/5 resolutions implemented	Council resolution Implementation report	0%	None
11	Good Governance and Public Participation	To develop and implement integrated management and governance systems	Inter-governmental relations	% Municipal Managers Forum Resolutions related to department implemented within specified timeframes	80%	90%	90%	100%	6/6 resolution implemented	Resolution report	0%	None
12	Good Governance and Public Participation	To develop and implement integrated management and governance systems	Monitoring and Evaluation	# of Performance coaching with Senior Managers conducted	0	1	4	0	No coaching was conducted because no senior manager scored less than 100 in the assessment	-	0	None



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
13	Good Governance and Public Participation	To develop and implement integrated management and governance systems	Public Participation	# of IDP Representative Forum meetings convened	4	1	4	1	1 st IDP rep forum held 26 August 2013 at Aboo Tayob- Mokopane	Invitations, Agenda, Attendance register & Minutes	0	None
14	Transformation and Organisational Development	To attract, develop and retain ethical and best human capital	Human Resources Management	% of disciplinary actions initiated by the Municipal Manager	100%	100%	100%	0%	No case of misconduct was reported	-	0%	None
15	Transformation and Organisational Development	To attract, develop and retain ethical and best human capital	Human Resources Management	# of Senior Management with signed Performance Agreements within one month of appointment	5	4	7	7/7	7/7 Senior Managers has signed the Performance Agreement within the 1 st month of appointment	2013/14 performance Agreements	0	None
16	Transformation and Organisational Development	To attract, develop and retain ethical and best human capital	Organisational Development	# of Senior Managers' Performance Assessment conducted	3	1	4	7/7	1 st Quarter assessment was conducted 29 October 2013	Assessment Schedule, Attendance register & Minutes	0	None
17	Transformation and Organisational Development	To attract, develop and retain ethical and best human capital	Monitoring and Evaluation	# of Performance evaluation conducted	0	Not applicable	1		N/A	-	-	-
18	Transformation and organisational development	To attract ,develop and retain ethical and best human capital	Organisational Development	# of policies / framework reviewed	2	Not applicable	2		N/A The 2 policies will be reviewed on the 3 rd Quarter	-	0	None



3.3. Corporate support & Shared Services – Vote 003

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
1	Basic Service Delivery	To coordinate and monitor infrastructure development for provision and access to services	Project management	% Projects management efficiency	80%	25%	100%	44.4%	4/9 project completed	Project status report	55.6%	Implement forward planning in the implementation of projects
2	Basic Service Delivery	To coordinate and monitor infrastructure development for provision and access to services	Project Management	% of Rollover from the previous financial year completed	70%	100%	50%	57%	4/7 rollover projects completed	Projects status report	0%	The roll overs will be completed in the second quarter
3	Financial management and viability	To effectively manage finances and improve sustainability	Expenditure management	% Operating budget variance in terms of SDBIP	7%	10%	10%	5.62%	Variance Opex 5.62%	Annexure B financial report	0%	None
4	Financial management and viability	To effectively manage finances and improve sustainability	Expenditure management	% Capital budget variance in terms of SDBIP	10%	10%	10%	137%	Over-expenditure on CAPAX	Annexure C Financial Report	0%	None
5	Financial management and viability	To effectively manage finances and improve sustainability	Supply chain management	% Projects specifications/ terms of reference ready before the end of current	0%	Not applicable	100%	N/A	-	-	-	-



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
				financial year								
6	Good governance and public participation	To develop & implement integrated management and governance systems	External Auditing	% AG queries related to CSSS addressed	0%	20%	100%	N/A	Audit outcome will be issued end of November 2013	-	-	-
7	Good governance and public participation	To develop and implement management and governance systems	Internal Auditing	% Internal Audit queries related to CSSS addressed	80%	25%	100%	90%	4/5 Queries related to the department are resolved	Audit action plan	0%	None
8	Good governance and public participation	To develop and implement integrated management and governance systems	Governance	% Council resolutions related to CSSS implemented within timeframe	90%	90%	100%	100%	1/1 council resolutions were resolved	Council resolution implementation report	0%	None
9	Good governance and public participation	To develop and implement integrated management and governance systems	Governance	% Risks related to CSSS addressed	60%	25%	100%	50%	2/4 risks addressed	Risk register	0%	None



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
10	Good governance and public participation	To develop and implement integrated management and governance systems	Fleet management	% Compliance of service interval of vehicles	100%	100%	100%	100%	All vehicles were serviced as per service plan	Fleet management report	0%	None
11	Good governance and public participation	To develop & implement integrated management & governance systems	Information and Communication Technology	% actual uptime of Key Systems	90%	90%	90%	99%	Municipal Key system were on line in the first quarter 99%	SITA service level report	0%	None
12	Good governance and public participation	To develop & implement integrated management & governance systems	Information and Communication Technology	% Actual implementation of ICT Plan	70%	70%	80%	100%	CCTV for Lephalale fire fighting projects completed	Invoice	0%	None
13	Good governance and public participation	To develop & implement integrated management & governance systems	Information and Communication Technology	# of Website maintenance report submitted	3	1	4	3	3 maintenance report submitted on 30 September 2013	SITA Report	0%	None
14	Good Governance and public participation	To develop & implement integrated management & governance systems	ICT	% of website updated with legislative reports	60%	Not applicable	100%	N/A	-	-	-	-



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
15	Good governance and public participation	To develop & implement integrated management & governance systems	Human resources management	# of HR policies reviewed	2	Not applicable	2	N/A	-	-	-	-
16	Transformation and Organisational Development	To attract, develop and retain best human capital	Capacity building and Training (HRD)	% Training budget actually spent on training	80%	25%	100%	44%	48000.00/370 000.00. Spent in the first quarter	Training report	0%	None
17	Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	% of disciplinary actions initiated within 90 days of occurrence	80%	100%	100%	0%	No case of misconduct were reported in Q1	N/A	0%	None
18	Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	% of ROI in training	0%	25%	100%	0%	ROI will be calculated in the 3 rd Quarter	N/A	0%	None
19	Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	# of LLF meetings held	4	1	4	1	1/1 meeting was held 03 /09/2013	Agenda, Minutes & attendance register	0%	None
20	Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	% Progress with compilation and submission of WSP to LGSETA	100%	Not applicable	100%	N/A	Report will be submitted in the 4 th Quarter	-	-	-



3.4. Planning and Economic Development – Vote 004

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
1	Spatial rationale	To ensure coordinated developmental planning and implementation	Integrated planning	# of Spatial planning project in the SDF implemented	1	1	1	1	Draft phases 1-4 in place	Draft SDF	0	None
2	Spatial rationale	To coordinate and monitor infrastructure development for the provision and access to services	Integrated planning	# of District Planning Forum meeting held	40%	1	4	0	No meeting held. Currently reviewing the TOR to be in line with WEDA Operations	None	1	Adhere to meeting schedule
3	Basic Service Delivery	To coordinate and monitor infrastructure development for the provision and access to services	Project Management	% Projects management efficiency	90%	25%	100%	25%	All projects on course, except the Mabatlane Beautification project	Project status report	0%	None
4	Basic service Delivery	To coordinate and monitor infrastructure development for the provision and access to services	Project management	% of Rollover from the previous financial year completed	70%	100%	100%	80%	Bela-Bela Flea market complete, CBD Development and SDF Review at final draft stage	Project status report	20%	Implement forward planning in the implementation of projects



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
5	Local economic development	To ensure optimal utilisation and adherence to space economy	Job creation	# of Jobs created through LED initiatives	30	20	40	0	No jobs created in the 1st Q	None	20	Fastrack implementation of project/ LED initiatives so as to create job.
6	Local economic development	To ensure optimal utilisation and adherence to space economy	Job creation	# of functional CTAs District wide	4	Not applicable	2	1	Modimolle & Mookgophong resuscitation plan in place	CTA Report	0	None
7	Local economic development	To ensure optimal utilisation and adherence to space economy	Job creation	# of publication issued /made	1	1	2	None	No publications for the 1st Quarter	None	1	Publications will be done in the next quarter
8	Financial management and viability	To effectively manage finances and improve sustainability	Expenditure management	% Operating budget variance in terms of SDBIP	9%	10%	10%	5.18%	Opex Q1 for the department variance 5.18	Annexure b Financial Report	0%	None
9	Financial management	To effectively manage finances and improve sustainability	Expenditure Management	% Capital budget variance in terms of SDBIP	0%	10%	10%	56%	CAPAX Q1 for the department variance 58%	Annexure D financial report	46%	Forward planning in the implementation of Projects.
10	Financial management and viability	To effectively manage finances and improve sustainability	Supply chain management	% Projects terms of reference/specifications ready for advertisement before end of current financial year	New target	Not applicable	100%	N/A	Specifications for all the identified projects were in place before end of the year	-	-	-



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
11	Good Governance and Public Participation	To develop and implement integrated management & governance systems	Auditing	% Internal Audit Unit audit queries related to department resolved	0%	25%	100%	100%	No internal audit queries related to PED	Internal Audit report	0%	None
12	Good Governance and Public Participation	To develop and implement integrated management & governance systems	Auditing	% Identified risk resolved within timeframes as specified in risk plan	60%	25%	100%	25%	One out of three risks identified resolved the will be resolved in Q3 & Q4	Risk register	0%	None
13	Good Governance and Public Participation	To develop and implement integrated management & governance systems	Auditing	% AG audit queries related to department resolved	100%	Not applicable	100%	0	No AG queries for PED	None	0%	None
14	Good Governance and Public Participation	To develop and implement integrated management & governance systems	Governance	% Council resolutions related to department implemented within timeframe	90%	100%	100%	80%	WEDA - Benchmarking visit with Sekhukhune Econ. Dev. Agency done. - Draft advert for inviting board members of WEDA in place. Awaiting comments of EM AgriPark - Co-ordination meetings and Skills audit done	WEDA implementation report & implementation plan	0%	None



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
15	Good Governance and Public Participation	To develop and implement integrated management & governance systems	Inter-governmental relations	% Municipal Managers Forum Resolutions related to department implemented within specified timeframes	90%	90%	90%	90%	No Municipal Managers Forum meeting resolutions outstanding for PED	MM's forum resolutions	0%	None
16	Transformation and organisational development	To attract, develop and retain ethical and best human capital	Human resources management	% Disciplinary actions initiated by MCSSS	100%	100%	100%	0%	No case of misconduct report related to the department	Report	0%	None

3.5. Infrastructure Development – Vote 005

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
1	Basic Service Delivery	To coordinate and monitor infrastructure development for provision of access to services	Project Management	% of Rollover from the previous financial year completed	60%	100%	100%	2.39%	All the contractors are on site except Mookgophong sewer connection and provision of VIP sanitation	Appointments letters & acceptance letters	97.61%	Implement forward planning in the implementation of Projects.
2	Basic Service Delivery	To coordinate and monitor infrastructure development for provision of access to	Project Management	% Projects management efficiency	70%	100%	100%	90%	All the contractors are on site except Mookgophong sewer connection and provision of VIP sanitation	Project status report	10%	Forward planning in the implementation of projects



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
		services										
3	Basic Service Delivery	To coordinate and monitor infrastructure development for provision of access to services	Water and sanitation	# of Quarterly Water & Sanitation (FBS) forum meetings coordinated	4	1	4	3/1	3 meetings held on the 12 July ,16 August, 13 September 2013	MIG Minutes, Invitations & attendance register	0	None
4	Basic Service Delivery	To coordinate and monitor infrastructure development for provision and access to services	Electricity	# of Electricity forum meetings coordinated	11	3	11	3/3	3 meetings held on the 31 July, 28 August & 18 September 2013. Eskom was invited to make presentation on application process of electricity process.	Energy forum minutes & invitation & Attendance register	0	None
5	Local economic development	To ensure optimal utilisation of & adherence to space economy	Job creation	# of Jobs created through EPWP	140	40	140	27/40	Mookgophong sewer & provision of VIP sanitation have not yet started.	EPWP report	13	Forward planning in the implementation of projects
6	Financial management and viability	To effectively manage finances and improve sustainability	Expenditure management	% Operating budget variance in terms of SDBIP	10%	10%	10%	3.06%	Opex Variance 3.06%	Annexure B financial report	0%	None
7	Financial management and viability	To effectively manage finances and improve sustainability	Expenditure management	% Capital budget variance in terms of SDBIP	20%	10%	10%	79%	CAPAX variance related to the department 79%	Annexure D Financial report	69%	Implement forward planning to implement project in time



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
												& within budget
8	Financial management	To effectively manage finances and improve sustainability	Supply chain management	% Projects specifications/ terms of reference ready for advertisement before the end of current financial year	0%	Not applicable	100%	N/A	-	-	-	-
9	Good Governance and Public Participation	To develop & implement integrated management & governance systems	Auditing	% Internal Audit Unit audit queries related to department resolved	100%	25%	100%	0%	No queries related to the department	Internal Audit report	0%	None
10	Good Governance and Public Participation	To develop & implement integrated management & governance systems	Auditing	% Identified risk resolved within timeframes as specified in risk plan	100%	25%	100%	0%	No risks identified related to the department	Risk register	0%	None
11	Good Governance and Public Participation	To develop & implement integrated management & governance systems	Auditing	% AG audit queries related to department resolved	100%	20%	100%	0%	Audit outcome will be issued at the end of November	N/A	0%	None
12	Good Governance and Public Participation	To develop & implement integrated management & governance	Governance	% Council resolutions related to department implemented	100%	100%	100%	0%	No resolution related to the department	Council resolutions	0%	None



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
		systems		within timeframe								
13	Good Governance and Public Participation	To develop & implement integrated management & governance systems	Inter-governmental relations	% Municipal Managers Forum Resolutions related to department implemented.	100%	90%	90%	0%	No resolutions related to the department	MM's forum resolutions	0%	None

3.6. Executive Support – Vote 006

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
1	Basic Service Delivery	To coordinate and monitor infrastructure development for the provision and access to services	Project management	% Project management efficiency	80%	100%	100%	80%	Tender for the production of the Newsletter at an adjudication stage	Evaluation report	10%	Forward planning in the implementation of projects.
2	Basic Service Delivery	To coordinate and monitor infrastructure development for the	Client Relations Management	% Presidential hotline queries addressed within 2 weeks of receipt	83%	100%	100%	90%	1 Query outstanding & referred to Bela-Bela Local	Presidential hotline Quarterly report	10%	Make follow up with Bela-Bela to resolve the query.



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
		provision and access to services							Municipality			
3	Basic Service Delivery	To coordinate and monitor infrastructure development for the provision and access to services	Client Relations Management	% Premier hotline queries addressed within 2 weeks of receipt	100%	100%	100%	100%	No Premier hotline queries received	Premier hotline Quarterly report	0%	None
4	Financial management and viability	To effectively manage finances and improve sustainability	Expenditure management	% Operating budget variance in terms of SDBIP	7%	10%	10%	3.21%	Training for councillors on executive leadership	Annexure B financial report	0%	None
5	Financial management and viability	To effectively manage finances and improve sustainability	Expenditure management	% Capital budget variance in terms of SDBIP	9%	10%	10%	-15%	Woman programme brought forward	Project status report	0%	None
6	Financial management and viability	To effectively manage finances and improve sustainability	Expenditure management	% Tender specifications/ terms of reference ready for advertisement before the end of current financial year	New target	Not applicable	100%	0%	Specifications were ready by June 2013	Tender specifications	0%	None
7	Good governance and public participation	To develop & implement integrated management &	Auditing	% AG Audit queries addressed	0%	Not applicable	100%	N/A	Audit outcome will be issued at the end of	N/A	-	-



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
		governance systems							November 2013			
8	Good governance an public participation	To develop & implement integrated management & governance systems	Internal Audit	% Internal Audit queries addressed	60%	25%	100%	100%	All internal Queries addressed	Internal Audit report	0%	None
9	Good governance and public participation	To develop & implement integrated management & governance systems	Risk Management	% Risks related to OEM addressed	90%	25%	100%	12.5%	1/2 risk addressed	Risk register	12.5%	Implement all the recommendations of the risk committee.
10	Good governance and public participation	To develop & implement integrated management & governance systems	Governance	% Council resolutions implemented within time frame	90%	100%	100%	100%	2/2 council resolutions related to the department implemented	Council resolution Register	0%	None
11	Good governance and public participation	To develop & implement integrated management & governance systems	Governance	# of Portfolio Committees meetings convened	7	7	35	14	14 various portfolio committee meetings held as per schedule	Attendance register	0	None



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
12	Good governance and public participation	To develop & implement integrated management & governance systems	Governance	# of MPAC meetings held	4	1	4	0	Meeting postponed due to unavailability of members	Invitation letters	1	Adhere to schedule
13	Good governance and public participation	To develop & implement integrated management & governance systems	Public participation	# of Community feedback meetings held	4	1	4	0	Batho pele postponed due to the visit by the Premier	Postponement letter	1	Adhere to schedule
14	Good governance and public participation	To develop and implement integrated management and governance systems	Inter-governmental relations	% District Inter-governmental Relations Forum meeting resolutions implemented	80%	100%	100%	100%	1/1 resolution implemented	Resolution register	0	None
15	Good governance	To develop and implement integrated management and governance systems	Governance	# of Ordinary Council meetings held	4	1	4	1	Meeting held 29 August 2013.	Attendance register	0	None
16	Good Governance and Public Participation	To develop and implement integrated management	Inter-governmental relations	# of Sharing & learning (Twinning) meetings held	2	Not applicable	2	N/A	-	-	-	-



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
		and governance systems										
17	Good governance and public participation	To empower the community and instil sense of ownership of development	Community awareness	# of HIV/AIDS Committee meetings held	0	Not applicable	2	N/A	-	-	-	-
18	Good governance and public participation	To develop and implement integrated management and governance systems	Disability Development	# of District disability desk meetings held	2	1	4	0	Meeting for 20 September postponed to 04 October 20113	Postponement letter	1	Adhere to schedule
19	Good governance and public participation	To develop and implement integrated management and governance systems	Gender Development	# of District gender desk meetings held	2	1	4	1	Woman Caucus held on the 28 August 2013 to discuss council agenda	Attendance register	0	None
20	Good governance and public participation	To develop and implement integrated management and governance systems	Governance	# of Community service surveys conducted	0	Not applicable	1	N/A	-	-	-	-



3.7. Social Development & Community Services – Vote 007

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
1	Basic Service Delivery	To coordinate and monitor infrastructure development for the provision and access to service	Project management	% of Rollover from the previous financial year completed	0%	50%	100%	30%	3/10 –insufficient budget which is now corrected , limited service providers, SP unable to perform & requested that the contract be cancelled & second SP appointed , project extension requested	Project status report	20%	Implement forward planning in the implementation of projects
2	Basic Service Delivery	To coordinate and monitor infrastructure development for the provision and access to service	Project Management	% Projects management efficiency	90%	90%	90%	90%	All project are implemented without waste of time & money	Project status report	0%	None
3	Basic service delivery	To coordinate and monitor infrastructure development for the provision and access to service	Fire Fighting/Disaster Management	% Building plans approved by local municipalities	100%	100%	100%	100%	42/42 received & attended to	Register	0%	None
4	Basic delivery service	To coordinate and monitor infrastructure development for the provision and access to service	Disaster Management	# of Disaster Management Advisory Forum meetings held	4	1	4	1	Meeting held 19 September 2013	Attendance register & Minutes	0	None



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
5	Basic service delivery	To coordinate and monitor infrastructure development for the provision and access to service	Disaster Management	# of Disaster Management Annual Report submitted within timeframe	1	Not applicable	1	N/A	-	-	-	-
6	Basic service delivery	To coordinate and monitor infrastructure development for the provision and access to service	Fire fighting	# of Fire fighting reports submitted by local municipalities	4	1	4	2/6	Lephalale & Bela-Bela local Municipality submitted.	Reports	4	Encourage all Local municipality to report on time
7	Basic service delivery	To preserve and protect natural resources and promote public health	Municipal Health	% Food outlets issued with certificate of compliance (for outlets that comply with set standards)	100%	100%	100%	100%	57/57 applications received & issued with certificate of compliance	Copy of Certificates	0%	None
8	Basic service delivery	To preserve and protect natural resources and promote public health	Municipal Health	# of Permitted municipal landfill sites monitored	8	2	8	13	13/13 monitoring inspections were done.	Reports	0	None
9	Basic service delivery	To preserve and protect natural resources and promote public health	Municipal Health	% Water samples collected and analysed	100%	100%	100%	100%	36/36 samples collected were all analysed	Report		



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
10	Basic service delivery	To preserve and protect natural resources and promote public health	Municipal Health	# of Health and hygiene awareness campaign initiated	150	38	152	30	30/38 session were held	Agenda, Attendance registers Minutes	8	Adhere to schedule
11	Basic Service Delivery	To preserve and protect natural resources and promote public health	Air quality management	% of EIA attended to	0%	Not applicable	100%	N/A	-	-	-	-
12	Basic Service Delivery	To preserve and protect natural resources and promote public health	Air quality management	Number of listed activities in terms of AQA inspected	0	Not applicable	20	N/A	-	-	-	-
13	Basic Service Delivery	To preserve and protect natural resources and promote public health	Air quality management	Number of ambient air quality monitoring reports submitted	0	Not applicable	6	N/A	-	-	-	-
14	Financial management and viability	To effectively manage finances and improve sustainability	Expenditure Management	% Operating budget variance in terms of SDBIP	9%	10%	10%	9.26%	11.29% SDCS 15.36% Fire-fighting 1.15% Health	Annexure B Financial report	0	None
15	Financial management and viability	To effectively manage finances and improve viability	Expenditure management	% Capital budget variance in terms of SDBIP	10%	10%	10%	58.7%	-353 % Fire-fighting -18% Disaster(Fire-Fighting)	Annexure D Financial report	48.7%	Implement forward planning in the implementation of projects
16	Financial management and viability	To effectively manage finances and improve sustainability	Supply chain management	% Projects specifications ready for advertisement	New target	Not applicable	100%	N/A	-	-	-	-



	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Annual Target	Actual Q1	Explanations	Evidence	Variance	Remedial Action
				before end of current financial year								
17	Good governance and public participation	To develop and implement integrated management and governance systems	Auditing	% AG audit queries related to SCDS addressed	0%	20%	100%	0%	Audit outcome will be received at the end of November 2013	N/A	-	-
18	Good governance and public participation	To develop and implement integrated management and governance systems	Internal Audit	% Internal Audit queries related to SCDS addressed	25%	25%	100%	0%	No Internal Audit Queries related to the department	N/A	0%	None
19	Good governance and public participation	To develop and implement integrated management and governance systems	Risk Management	% Risks related to SDCS addressed	25%	25%	100%	0%	No risks identified during Q1 that related to the department	Risk register	0%	None
20	Good governance and public participation	To develop and implement integrated management and governance systems	Governance	% Council resolutions related to SDCS implemented within timeframe	100%	100%	100%	100%	1/1 resolution resolved	Resolution register	0%	None



4. DETAILED CAPITAL WORKS PLAN

No.	Dept	Project name	2013/14 Budget	Quarter 1		Actual Expenditure	Actual progress in %	Variance	Evidence	Status
				% Prog.	Milestone					
1	OMM	Performance Management System	R246 087	25%	Awarding of tender 1 st Quarter Performance Report	R0.00	0%	25%	Project status report	Limited bidding was at advanced stage, we could not appoint. The service provider's Quotations was above the available budget, the lowest Quoted R399 136.80 with escalation price of 10% in 14/15 FY & 15/16FY respectively.
2	OMM	District Public Participation	R750 000	10%	Adoption of IDP framework and Process Plan	R33 656	25%	0%	Project status Report	Held IDP Managers forum Meeting, IDP Rep forum 26 August 2013 Mokopane, Publication of 2014/15 IDP/Budget/ PMS Framework/Process Plan.
3	BTO	-	-	-	-	-	-	-	-	-
4	CSSS	Procurement of movable assets	R650 000	25%	Awarding of tender	R216 936	25%	0%	Project status Report	Procured as per request – 06 aircons for MDC, Abattoir & WDM HO, New office furniture for MCSSS, new couch in reception.
5	CSSS	Procurement of IT equipment	R371 090	25%	Quotations and implementation	R126 205	25%	0%	Project status Report	Procured IT equipment & accommodation for MSP Gap analysis workshop.
6	CSSS	Fleet Management System	R1 800 000	25%	Awarding of tender	R0.00	0%	25%	Project status Report	Awaiting documents from Bela-Bela local municipality
7	CSSS	HRM and OD Strategy	R400 000	25%	Awarding of tender	R0.00	0%	25%	Project status Report	Awaiting for the BSC to convene.
8	CSSS	TASK(Job Evaluation	R150 000	25%	Advocacy	R0.00	0%	25%	Project status	Waiting for SALGA to conclude contract with Deloitte.



No.	Dept	Project name	2013/14 Budget	Quarter 1		Actual Expenditure	Actual progress in %	Variance	Evidence	Status
				% Prog.	Milestone					
		System)							Report	
9	ID	Standby Diesel Generator	R 290 000	25%	Maintenance				Project status Report	
10	CSSS	WDM HO Lift	R745 000	25%	Awarding of tender	R0.00	0%	25%	Project status Report	We are procuring through the section 32 process
11	CSSS	CCTV Cameras	R480 000	25%	Awarding of tender	R454 459	95%	0%	Project status Report	Service provider was appointed implemented to commence in September.
12	PED	Coordination of district-wide LED	R200 000	25%	Adoption of Programme	R5 130	10%	15%	Project status Report	The TOR for the project are being reworked to elevate to a more higher level than an ordinary spatial planning forum. The coordination will involve sector departments, private sector and local municipalities' senior representation. Formal launch scheduled for October 2013.
13	PED	SMME Support	R300 000	30%	Quotations and implementation	R22 450	30%	0%	Project status Report	Hosted Provincial woman entrepreneurship seminar on the 29 th August 2013 in partnership with SEDA.
14	PED	Review of Tourism Strategy	R200 000	20%	Awarding of tender	R0.00	0%	20%	Project status Report	The project is now merged with the review of the LED Strategy, a draft SLA with the expanded scope of work submitted to CSSS for legal input.
15	PED	Development of Makapans Valley	R100 000	50%	Awarding of tender	R0.00	0%	50%	Project status Report	An activity has been prioritized from the business plan - renewal of the boardwalks and railings. Finalizing the specifications.
16	PED	Waterberg Biosphere Meander	R123 775	25%	Awarding of tender	R0.00	0%	25%	Project status Report	Received a business plan, will be submitted a memo to BAC for approval



No.	Dept	Project name	2013/14 Budget	Quarter 1		Actual Expenditure	Actual progress in %	Variance	Evidence	Status
				% Prog.	Milestone					
17	PED	Rural Tourism Development	R100 000	25%	Awarding of tender	R0.00	0%	25%	Project status Report	Awaiting a proposal from Mogalakwena Local Municipality
18	PED	Modimolle security camera	R50 000	25%	Awarding of tender	R0.00	0%	25%	Project status Report	Received a business plan, at BAC stage
19	PED	Local Tourism Association Support	R60 000	25%	Quotation and implementation	R0.00	25%	0%	Project status Report	Meetings held with CTA's OF Mookgophong and Modimolle in order to develop an action plan for re-launching of CTA'S
20	PED	Getaway Show	R200 000	100%	Finalising Quotation and implementation	R136 461.15	100%	0%	Project status Report	Completed
21	PED	Marula Festival activities	R100 000	25%	-	R60 780.00	25%	0%	Project status Report	Funds were used for the Career Expo. On 03 August 2013
22	PED	Tourism Indaba	R300 000	-	-	R0.00	N/A	-	Project status Report	Scheduled for third quarter
23	PED	Tourism monthly activities	R30 000	25%	program	R9660,00	30%	0%	Project status Report	Tourism Month Road Show done
24	PED	Publication	R100 000	25%	Awarding of tender	R0.00	0%	25%	Project status Report	Specifications done for required publications
25	PED	Wildlife Expo	R50 000	100%	Quotations and implementation	R0.00	0%	100%	Project status Report	Funds to be diverted to another project. Beneficiary did not comply with requirements set
26	PED	Arrive Alive Campaign	R15 000	-	-	N/A	-	-	Project status Report	The event is scheduled for next year during the Easter vacation(Quarter 03)



No.	Dept	Project name	2013/14 Budget	Quarter 1		Actual Expenditure	Actual progress in %	Variance	Evidence	Status
				% Prog.	Milestone					
27	PED	Lephalale Agricultural Corridor	R200 000	25%	Awarding and implementation	R0.00	0%	25%	Project status Report	An activity has been prioritized from list of the required interventions - Installation of a Transformer.
28	PED	Agri Park Support	R346 543	25%	Consulting with beneficiaries	R8 409	25%	0%	Project status Report	Agri-park production sites selected, currently conducting project beneficiaries skills audit in all local municipalities
29	PED	Review DITP and CPTR	R164 000	25%	Awarding of tender	R0.00	0%	25%	Project status Report	One bid received from the notice board advert. The bidder costed R36 000 more than available budget. Additional funding sought. Awaiting Council resolution before the recommendations can be processed to BAC
30	ID	Upgrading of Regorogile streets	R2 450 000	40%	Construction	R183 159	40%	0%	Project status Report	Contractor on site and site establishment is done
31	ID	Upgrading of Marapong Township Street phase	R2 451 027	40%	Construction	R91 800	40%	0%	Project status Report	Contractor on site and site establishment is done
32	ID	Provision of VIP sanitation	R1 500 000	25%	Awarding of tender	R4 963	10%	15%	Project status Report	At BAC stage
33	ID	Roads Management System	R1 571 000	25%	Awarding of tender Appointment of Graduates	R206 930	25%	0%	Project status Report	Consultant with graduates appointed. They are currently busy with graduates training.



No.	Dept	Project name	2013/14 Budget	Quarter 1		Actual Expenditure	Actual progress in %	Variance	Evidence	Status
				% Prog.	Milestone					
34	ID	Procurement of Diesel Generator	R472 325	25%	Awarding of tender	R0.00	0%	25%	Project status Report	Still have to arrange a meeting with MM to establish as whether the contract of the previous contractor has to be renewed or not.
35	ID	Mookgophong sewer connection	R6 166 823	25%	Awarding of tender	R0.00	0%	25%	Project status Report	Consultant & contractor appointed
36	ID	Upgrade of Ga-Seleka Dropp in Centre	R494 705	25%	Awarding of tender	R0.00	0%	25%	Project status Report	Contractor appointed. Currently busy with site establishment.
37	ID	Upgrading of sport facilities @ Lephalale & Mogalakwena	R500 00	25%	Awarding of tender	R0.00	0%	25%	Project status Report	working on specifications and locations
38	ID	Completion of street in Mahwelereng (phase 2)	R83 791	100%	Completion	R0.00	100%	0%	Project status Report	Project completed
39	ES	District Public Participation	R900 000	25%	Coordination of 1 st PPP meeting	R115 505	25%	0%	Project status Report	Imbizo and Batho Pele planned for 26 -27 September 2013
40	ES	Communication-Newsletter	R250 000	25%	Awarding of tender	R0.00	0%	25%	Project status Report	Tender for production of the newsletter at an advert stage.
41	ES	Production of diaries and	R100 000	25%	Awarding of tender	R0.00	25%	0%	Project status Report	Working on specifications for diaries and calendars



No.	Dept	Project name	2013/14 Budget	Quarter 1		Actual Expenditure	Actual progress in %	Variance	Evidence	Status
				% Prog.	Milestone					
		calendars								
42	ES	Twinning agreement	R300 000	25%	Implementation of MOU agreement	R23 670	25%	0%	Project status Report	Joint Technical Committee meeting scheduled for October 2013
43	ES	Mandela Day Celebration	R140 000	100%	Programme implementation	R124 239	100%		Project status Report	Project completed –Community service work held 18 July 2013
44	ES	Back to School campaign	R100 000	N/A	Programme implementation	R0.00	N/A	-	Project status Report	Project implantation Quarter 3 (January 2014)
45	ES	Farmworkers Empowerment	R100 000	N/A	Programme Implementation	R0.00	N/A	-	Project status Report	Project implemented in Quarter 3. Campaign planned in February 2014
46	ES	Gender program(16 Days of Activism)	R100 000	N/A	Programme implementation	R0.00	N/A	-	Project status Report	16 days of Activism planned for December 2013(quarter 2)
47	ES	Senior Citizens Programme	R100 000	N/A	Programme implementation	R0.00	N/A	-	Project status Report	Engagement session with elderly to be held in November 2013(Quarter 2)
48	ES	Women Economic Summit	R120 000	50%	Programme implementation	R0.00	50%	0%	Project status Report	Held Prayer session in August 2013
49	ES	Youth Development Programmes	R250 000	25%	Programme implementation	R165 975	25%	0%	Project status Report	Youth month activities planned for June 2014
50	ES	People with Disability Programmes	R150 000	25%	Programme implementation	R1 950	25%	0%	Project status Report	Further training for people with disabilities planned for 2014.



No.	Dept	Project name	2013/14 Budget	Quarter 1		Actual Expenditure	Actual progress in %	Variance	Evidence	Status
				% Prog.	Milestone					
51	ES	HIV/AIDS Awareness Campaign	R150 000	N/A	Programme implementation	R0.00	N/A	-	Project status Report	Campaign planned for December 2013
52	ES	Heritage day Celebration	R180 000	100%	Programme development & implementation	R93 412	100%	0%	Project status Report	Annual celebration to be held on the 20 th September 2013
53	ES	Traditional leadership development	R150 000	25%	Development of Training Programme	R4 625	25%	0%	Project status Report	Opening of the Local House of Traditional leaders planned for 30 th of November 2013 (Quarter 2)
54	ES	Women in sports	R100 000	100%	Project Implementation	R1 900	100%	0%	Project status Report	Fun walk and team building held on the 28 th of August 2013.
55	ES	EM-Marathon	R75 000	-	-	-	N/A	-	-	Marathon scheduled for May 2014
56	ES	Coordination of moral regeneration	180 000	N/A	Awarding of tender	R0.00	N/A	0%	Project status Report	MRM District Summit planned for February 2014(Quarter 3)
57	Health	Development of landfill site in Mookgophong	R1 650 000	25%	Awarding of tender	R0.00	0%	25%	Project status Report	BEC stage
58	Health	Waste Manage &Environment Lekgotla	R50 000	-	-	N/A	-	-	Project status Report	September 2013 Programme



No.	Dept	Project name	2013/14 Budget	Quarter 1		Actual Expenditure	Actual progress in %	Variance	Evidence	Status
				% Prog.	Milestone					
59	SDCS	Air quality Lekgotla	R50 000	-	-	N/A	-	-	Project status Report	October 2013 Programme (quarter 2)
60	SDCS	Air quality managements plans for LLM,TLM and Mog LM	R940 000	25%	Awarding of tender	R9 926	25%	0%	Project status Report	Service provider appointed
61	Disaster	Review of WDM Disaster Risk Management Plan & Framework	R300 000	25%	Awarding of tender	R0.00	0%	25%	Project status Report	At specification committee
62	Disaster	Ground monitors- (All locals)	R180 000	25%	Awarding of tender	R0.00	25%	0%	Project status Report	The project was advertised on 28 June 2013 and closed on 09 July, the SP has been appointed.
63	Disaster	MDC- 4x2 Mobile Command Unit	R813 576	100%	completion	R650 665	100%	0%	Project status Report	Project completed .The vehicle was delivered on 22 August and registration was completed on 23 August 2013.
64	Disaster	LDC- 4x4 Major Urban Rescue Pumper &Equipment	R1 459 286	100%	completion	R0.00	69%	31%	Project status Report	Inspection was conducted on 30 August 2013, 69% of the superstructure is complete. SP still waiting for 70% of the equipments.The vehicle is expected to be delivered in September 2013. The SP then requested contract extension to 02 December citing financial challanges. On the 11 October 2013, meeting between



No.	Dept	Project name	2013/14 Budget	Quarter 1		Actual Expenditure	Actual progress in %	Variance	Evidence	Status
				% Prog.	Milestone					
										WDM and SP to discuss challenges faced by SP was held.
65	Disaster	Bela-Bela- 4x2 Double Cab RIV fully equipped	R704 000	100%	Completion	R0.00	97%	3%	Project status Report	The vehicle was delivered on the 23 September 2013, registration still pending, no payment is done.
66	Disaster	LCD-1x set of Rescue equipment (extrication Unit)TNT Rescue equipment	R200 000	25%	Awarding of the tender and SLA development	R0.00	0%	25%	Project status Report	The specifications were sent to SCM and BSC convened on the 10 September 2013. The project was advertised on 16 September 2013 and closed on the 25 September 2013, to be evaluated on the 22 October 2013.
67	Disaster	LDC - 1 x 1000 KPA / 100 bar skid units	R100 000	25%	Awarding of the tender	R0.00	0%	25%	Project status Report	The BSC convened on the 17 July 2013 and BEC on 20 August 2013. SCM required 2x additional quotation and was sent on 27 September 2013, another quote is also requested and it will be submitted to SCM once received from the SP.
68	Disaster	Mookgopong- 2x 1000 KPA / 100 bar Skid Units	R195 000	25%	Awarding of the tender	R0.00	0%	25%	Project status Report	The BSC convened on the 17 July 2013 and BEC on 20 August 2013. SCM required 2x additional quotation and was sent on 27 September 2013, another quote is also requested and it will be submitted to SCM once received from the SP.
69	Disaster	Mookgophong F/F equipment	R35 000	25%	Awarding of the tender	R0.00	0%	25%	Project status Report	The specifications were sent to SCM and BSC convened on the 10 September 2013. The project was recorded to be advertised on 16 September 2013 and closed on the 25 September 2013, but it was by mistake omitted, and is scheduled to be advertised on 22 October 2013.



No.	Dept	Project name	2013/14 Budget	Quarter 1		Actual Expenditure	Actual progress in %	Variance	Evidence	Status
				% Prog.	Milestone					
70	Disaster	Thabazimbi-Equipped 24 hours operating room / mobile house - radio room / control room	R170 000	25%	Awarding of the tender	R0.00	0%	25%	Project status Report	The specifications were sent to SCM and BSC convened on the 10 September 2013. The project was advertised on 16 September 2013 and closed on the 25 September 2013, to be evaluated on the 22 October 2013.
71	Disaster	Thabazimbi-Renault Fire Truck- rebuild of engine	R200 000	25%	Awarding of the tender	R0.00	0%	25%	Project status Report	Project name change approved 29 August council meeting. Project advertised on 03 October 2013 and closed on 18 October 2013, to be evaluated on 22 October 2013
72	Disaster	Mogalakwena - 1 x PPV Fan	R30 000	25%	Awarding of the tender	R0.00	0%	25%	Project status Report	The specifications were sent to SCM and BSC convened on the 10 September 2013. The project was advertised on 16 September 2013 and closed on the 25 September 2013, to be evaluated on the 22 October 2013.
73	Disaster	Mogalakwena - 1 x 1000 KPA / 100 bar skid units (ultra high-pressure pumps)	R100 000	25%	Awarding of the tender	R0.00	0%	25%	Project status Report	The BSC convened on the 17 July 2013 and BEC on 20 August 2013. SCM required 2x additional quotation and was sent on 27 September 2013, another quote is also requested and it will be submitted to SCM once received from the SP.
74	Disaster	Mogalakwena refurbishment of FMC Fire Engine	R100 000	N/A	-	-	-	-	Project status Report	Project removal approved 29 August council meeting.
75	Disaster	Mogalakwena - 1 x communication / alarm system/voice	R50 000	-	Awarding of the tender				Project status Report	The project was advertised on 28 June 2013 and closed on 09 July, none of the bidders qualified and it was re-advertised on the 30 August and closed on 10 September 2013. Only one SP submitted for Alarm



No.	Dept	Project name	2013/14 Budget	Quarter 1		Actual Expenditure	Actual progress in %	Variance	Evidence	Status
				% Prog.	Milestone					
		logger.								system and none submission for Voice Logger
76	Disaster	Mookgophong medium bush pump & equipment	R646 000	50%	Awarding of the tender	R0.00	100%	0%	Project status Report	The vehicle was delivered on 20 September 2013 and later registered. The project is complete. Payment in progress.
77	Disaster	2-way radio communication facilities for MDC	R83 000	25%	Awarding of the tender	R0.00	0%	25%	Project status Report	Still busy with specifications
78	Disaster	Construction of fencing on the remainder of 1.2HA land donated	R280 000	25%	Awarding of the tender	R0.00	0%	25%	Project status Report	Still busy with specifications



5. SDBIP BUDGET STATEMENTS COMPONENTS

The Municipal Budget and Reporting Regulations (MBRR) R33, specifies that the financial report of a municipality must be in the format specified in Schedule C and include all the required tables, charts, explanatory information and the quality certificate, taking into account any guidelines issued by the Minister in terms of section 168(1) of the MFMA Act 56 of 2003 .

1. Table C1 – Summary
2. Table C2 – Financial Performance (standard classification)
3. Table C3 – Financial Performance (revenue and expenditure by municipal vote)
4. Table C4 – Financial Performance (revenue and expenditure)
5. Table C5 – Capital Expenditure (municipal vote, standard classification and funding)

6. Table C6—Financial Position

7. Table C7—Cash flow

6.1 TABLE C1- Monthly Budget Statement Summary

DC36 Waterberg - Table C1 Consolidated Monthly Budget Statement Summary - M03 September

[illegible]



Total current assets	107 522	53 165	–		128 863				53 165
Total non current assets	61 341	68 697	–		58 660				68 697
Total current liabilities	6 639	9 841	–		12 923				9 841
Total non current liabilities	12 756	15 522	–		13 765				15 522
Community wealth/Equity	149 468	96 498	–		160 835				96 498
<u>Cash flows</u>									
Net cash from (used) operating	(6 243)	(12 708)	–	(9 006)	16 750	26 388	(9 638)	-37%	(39 096)
Net cash from (used) investing	(8 028)	(6 579)	–	(205)	(217)	(1 682)	1 465	-87%	(4 897)
Net cash from (used) financing	(1)	(6)	–	–	–	–	–		(6)
Cash/cash equivalents at the month/year end	103 754	52 465	–	–	88 291	96 464	(8 173)	-8%	27 760
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
<u>Debtors Age Analysis</u>									
Total By Income Source	12	1	–	–	–	–	–	–	12
<u>Creditors Age Analysis</u>									
Total Creditors	183	–	–	–	–	–	–	–	183



6.2 TABLE C2- Financial Performance (Standard Classification)

DC36 Waterberg - Table C2 Consolidated Monthly Budget Statement - Financial Performance (standard classification) - M03 September

Description	Ref	2012/13	Budget Year 2013/14							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1								%	
Revenue - Standard										
Governance and administration		98 690	102 912	–	694	41 132	41 496	(364)	-1%	61 416
Executive and council		1 082	1 190	–	13	115	297	(182)	-61%	893
Budget and treasury office		97 415	101 622	–	680	40 994	41 173	(180)	0%	60 449
Corporate services		193	100	–	–	23	25	(2)	-9%	75
Community and public safety		14	95	–	8	18	–	18	#DIV/0!	95
Community and social services		–	–	–	–	–	–	–		–
Sport and recreation		–	–	–	–	–	–	–		–
Public safety		14	95	–	8	18	–	18	#DIV/0!	95
Housing		–	–	–	–	–	–	–		–
Health		–	–	–	–	–	–	–		–
Economic and environmental services		1 697	2 571	–	–	–	643	(643)	-100%	1 928
Planning and development		368	–	–	–	–	–	–		–
Road transport		1 330	2 571	–	–	–	643	(643)	-100%	1 928
Environmental protection		–	–	–	–	–	–	–		–
Trading services		–	–	–	–	–	–	–		–
Electricity		–	–	–	–	–	–	–		–
Water		–	–	–	–	–	–	–		–
Waste water management		–	–	–	–	–	–	–		–
Waste management		–	–	–	–	–	–	–		–
Other	4	734	732	–	122	275	183	92	50%	549
Total Revenue - Standard	2	101 136	106 310	–	824	41 425	42 321	(896)	-2%	63 988
Expenditure - Standard	–									
Governance and administration		52 433	59 144	–	5 002	12 367	11 530	837	7%	47 614
Executive and council		29 316	28 245	–	2 320	5 798	3 806	1 992	52%	24 440
Budget and treasury office		8 744	11 807	–	986	2 497	2 952	(455)	-15%	8 855
Corporate services		14 373	19 091	–	1 696	4 072	4 773	(700)	-15%	14 319



Community and public safety		38 726	50 333	–	3 305	7 991	12 583	(4 592)	-36%	37 750
Community and social services		1 873	3 858	–	152	403	965	(561)	-58%	2 894
Sport and recreation		–	–	–	–	–	–	–		–
Public safety		21 268	28 119	–	1 893	3 348	7 030	(3 682)	-52%	21 089
Housing		–	–	–	–	–	–	–		–
Health		15 585	18 356	–	1 260	4 240	4 589	(349)	-8%	13 767
Economic and environmental services		18 098	13 539	–	1 221	2 455	3 385	(929)	-27%	10 154
Planning and development		6 218	6 913	–	516	1 331	1 728	(397)	-23%	5 184
Road transport		11 880	6 627	–	704	1 124	1 657	(532)	-32%	4 970
Environmental protection		–	–	–	–	–	–	–		–
Trading services		–	–	–	–	–	–	–		–
Electricity		–	–	–	–	–	–	–		–
Water		–	–	–	–	–	–	–		–
Waste water management		–	–	–	–	–	–	–		–
Waste management		–	–	–	–	–	–	–		–
Other		3 715	5 325	–	302	866	1 331	(465)	-35%	3 993
Total Expenditure - Standard	3	112 972	128 341	–	9 830	23 680	28 830	(5 150)	-18%	99 511
Surplus/ (Deficit) for the year		(11 836)	(22 031)	–	(9 006)	17 746	13 492	4 254	32%	(35 523)



6.3TABLE C3-Financial Performance (Revenue and Expenditure by Municipal Vote)

DC36 Waterberg - Table C3 Consolidated Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M03 September

Vote Description	Ref	2012/13	Budget Year 2013/14							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - FINANCIAL SERVICES		97 415	101 622	–	680	40 994	41 173	(180)	-0.4%	60 449
Vote 2 - MUNICIPAL MANAGER		1 064	1 190	–	13	115	297	(182)	-61.2%	893
Vote 3 - CORPORATE SERVICES		193	100	–	–	23	25	(2)	-8.6%	75
Vote 4 - PLANNING		368	–	–	–	–	–	–		–
Vote 5 - TECHNICAL SERVICES		1 330	2 571	–	–	–	643	(643)	-100.0%	1 928
Vote 6 - MAYORS OFFICE		18	–	–	–	–	–	–		–
Vote 7 - SOCIAL SERVICES		–	–	–	–	–	–	–		–
Vote 8 - FIRE FIGHTING		14	95	–	8	18	–	18	#DIV/0!	95
Vote 9 - MUNICIPAL HEALTH		–	–	–	–	–	–	–		–
Vote 10 - ABATTOIR		734	732	–	122	275	183	92	50.4%	549
Vote 11 - ENTITY 016		–	–	–	–	–	–	–		–
Vote 12 - ENTITY 016		–	–	–	–	–	–	–		–
Vote 13 - ENTITY 016		–	–	–	–	–	–	–		–
Vote 14 - ENTITY 016		–	–	–	–	–	–	–		–
Vote 15 - ENTITY 016		–	–	–	–	–	–	–		–
Total Revenue by Vote	2	101 136	106 310	–	824	41 425	42 321	(896)	-2.1%	63 988
Expenditure by Vote	1									
Vote 1 - FINANCIAL SERVICES		8 744	11 807	–	986	2 497	2 952	(455)	-15.4%	8 855
Vote 2 - MUNICIPAL MANAGER		8 054	8 711	–	717	1 638	2 178	(540)	-24.8%	6 534
Vote 3 - CORPORATE SERVICES		14 373	19 091	–	1 696	4 072	4 773	(700)	-14.7%	14 319
Vote 4 - PLANNING		6 218	6 913	–	516	1 331	1 728	(397)	-23.0%	5 184
Vote 5 - TECHNICAL SERVICES		11 880	6 627	–	704	1 124	1 657	(532)	-32.1%	4 970
Vote 6 - MAYORS OFFICE		21 262	19 534	–	1 603	4 160	1 628	2 533	155.6%	17 906
Vote 7 - SOCIAL SERVICES		1 873	3 858	–	152	403	965	(561)	-58.2%	2 894
Vote 8 - FIRE FIGHTING		21 268	28 119	–	1 893	3 348	7 030	(3 682)	-52.4%	21 089
Vote 9 - MUNICIPAL HEALTH		15 585	18 356	–	1 260	4 240	4 589	(349)	-7.6%	13 767
Vote 10 - ABATTOIR		3 715	5 325	–	302	866	1 331	(465)	-34.9%	3 993
Vote 11 - ENTITY 016		–	–	–	–	–	–	–		–



Vote 12 - ENTITY 016		-	-	-	-	-	-	-	-	-
Vote 13 - ENTITY 016		-	-	-	-	-	-	-	-	-
Vote 14 - ENTITY 016		-	-	-	-	-	-	-	-	-
Vote 15 - ENTITY 016		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	112 972	128 341	-	9 830	23 680	28 830	(5 150)	-17.9%	99 511
Surplus/ (Deficit) for the year	2	(11 836)	(22 031)	-	(9 006)	17 746	13 492	4 254	31.5%	(35 23)

6.5TABLE C4- Financial Performance (Revenue & Expenditure)

DC36 Waterberg - Table C4 Consolidated Monthly Budget Statement - Financial Performance (revenue and expenditure) - M03 September

Description	Ref	2012/13	Budget Year 2013/14							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		-	-	-	-	-	-	-		-
Property rates - penalties & collection charges		-	-	-	-	-	-	-		-
Service charges - electricity revenue		-	-	-	-	-	-	-		-
Service charges - water revenue		-	-	-	-	-	-	-		-
Service charges - sanitation revenue		-	-	-	-	-	-	-		-
Service charges - refuse revenue		-	-	-	-	-	-	-		-
Service charges - other		719	729	-	122	275	182	93	51%	547
Rental of facilities and equipment		-	-	-	-	-	-	-		-
Interest earned - external investments		5 874	6 020	-	517	1 072	1 505	(433)	-29%	4 515
Interest earned - outstanding debtors		15	3	-	0	0	1	(1)	-98%	2
Dividends received		-	-	-	-	-	-	-		-
Fines		-	-	-	-	-	-	-		-
Licences and permits		-	-	-	-	-	-	-		-
Agency services		14	95	-	8	18	-	18	#DIV/0!	95
Transfers recognised - operational		93 442	99 420	-	174	40 040	40 623	(583)	-1%	58 797
Other revenue		1 093	43	-	4	20	11	9	86%	32
Gains on disposal of PPE		(23)	-	-	-	-	-	-		-
		101 136	106 310	-	824	41 425	42 321	(896)	-2%	63 988
Total Revenue (excluding capital transfers and contributions)										
Expenditure By Type										



Employee related costs	48 550	59 822	–	4 497	13 645	14 955	(1 310)	-9%	44 866
Remuneration of councillors	5 478	5 879	–	454	1 356	1 470	(114)	-8%	4 409
Debt impairment	15						–		
Depreciation & asset impairment	6 348	8 835	–	–	–	2 209	(2 209)	-100%	6 626
Finance charges							–		
Bulk purchases							–		
Other materials							–		
Contracted services	11 521	14 587	–	649	1 097	3 647	(2 550)	-70%	10 940
Transfers and grants	24 155	15 821	–	2 491	3 375	3 955	(580)	-15%	11 866
Other expenditure	16 328	23 322	–	1 739	4 207	5 830	(1 624)	-28%	17 491
Loss on disposal of PPE	579	75	–	–	–	–	–		75
Total Expenditure	112 972	128 341	–	9 830	23 680	32 066	(8 387)	-26%	96 274
Surplus/(Deficit)	(11 836)	(22 031)	–	(9 006)	17 746	10 255	7 491	0	(32 286)
Transfers recognised - capital							–		
Contributions recognised - capital							–		
Contributed assets							–		
Surplus/(Deficit) after capital transfers & contributions	(11 836)	(22 031)	–	(9 006)	17 746	10 255			(32 286)
Taxation							–		
Surplus/(Deficit) after taxation	(11 836)	(22 031)	–	(9 006)	17 746	10 255			(32 286)
Attributable to minorities									
Surplus/(Deficit) attributable to municipality	(11 836)	(22 031)	–	(9 006)	17 746	10 255			(32 286)
Share of surplus/ (deficit) of associate									
Surplus/ (Deficit) for the year	(11 836)	(22 031)	–	(9 006)	17 746	10 255			(32 286)



6.6 TABLE C5-Capital Expenditure (Municipal Vote, Standard Classification & Funding)

DC36 Waterberg - Table C5 Consolidated Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding - M03 September

Vote Description	Ref	2012/13	Budget Year 2013/14							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - FINANCIAL SERVICES		-	-	-	-	-	-	-		-
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-		-
Vote 3 - CORPORATE SERVICES		-	-	-	-	-	-	-		-
Vote 4 - PLANNING		-	-	-	-	-	-	-		-
Vote 5 - TECHNICAL SERVICES		-	-	-	-	-	-	-		-
Vote 6 - MAYORS OFFICE		-	-	-	-	-	-	-		-
Vote 7 - SOCIAL SERVICES		-	-	-	-	-	-	-		-
Vote 8 - FIRE FIGHTING		-	-	-	-	-	-	-		-
Vote 9 - MUNICIPAL HEALTH		-	-	-	-	-	-	-		-
Vote 10 - ABATTOIR		-	-	-	-	-	-	-		-
Vote 11 - ENTITY 016		-	-	-	-	-	-	-		-
Vote 12 - ENTITY 016		-	-	-	-	-	-	-		-
Vote 13 - ENTITY 016		-	-	-	-	-	-	-		-
Vote 14 - ENTITY 016		-	-	-	-	-	-	-		-
Vote 15 - ENTITY 016		-	-	-	-	-	-	-		-
Total Capital Multi-year expenditure	4,7	-	-	-	-	-	-	-		-
Single Year expenditure appropriation	2									
Vote 1 - FINANCIAL SERVICES		9	-	-	-	-	-	-		-
Vote 2 - MUNICIPAL MANAGER		24	-	-	-	-	-	-		-
Vote 3 - CORPORATE SERVICES		1 568	1 125	-	205	217	188	30	16%	938
Vote 4 - PLANNING		-	-	-	-	-	-	-		-
Vote 5 - TECHNICAL SERVICES		-	290	-	-	-	48	(48)	-100%	242
Vote 6 - MAYORS OFFICE		23	-	-	-	-	-	-		-
Vote 7 - SOCIAL SERVICES		18	-	-	-	-	-	-		-



Vote 8 - FIRE FIGHTING		6 243	5 314	–	–	–	886	(886)	-100%	4 428
Vote 9 - MUNICIPAL HEALTH		–	–	–	–	–	–	–		–
Vote 10 - ABATTOIR		454	–	–	–	–	–	–		–
Vote 11 - ENTITY 016		–	–	–	–	–	–	–		–
Vote 12 - ENTITY 016		–	–	–	–	–	–	–		–
Vote 13 - ENTITY 016		–	–	–	–	–	–	–		–
Vote 14 - ENTITY 016		–	–	–	–	–	–	–		–
Vote 15 - ENTITY 016		–	–	–	–	–	–	–		–
Total Capital single-year expenditure	4	8 339	6 729	–	205	217	1 122	(904)	-81%	5 608
Total Capital Expenditure		8 339	6 729	–	205	217	1 122	(904)	-81%	5 608
Capital Expenditure - Standard Classification										
Governance and administration		1 624	1 125	–	205	217	188	30	16%	938
Executive and council		46						–		
Budget and treasury office		9						–		
Corporate services		1 568	1 125	–	205	217	188	30	16%	938
Community and public safety		6 261	5 314	–	–	–	886	(886)	-100%	4 428
Community and social services		18						–		
Sport and recreation								–		
Public safety		6 243	5 314	–	–	–	886	(886)	-100%	4 428
Housing								–		
Health								–		
Economic and environmental services		–	290	–	–	–	48	(48)	-100%	242
Planning and development								–		
Road transport		–	290	–	–	–	48	(48)	-100%	242
Environmental protection								–		
Trading services		–	–	–	–	–	–	–		–
Electricity								–		
Water								–		
Waste water management								–		
Waste management								–		
Other		454						–		
Total Capital Expenditure - Standard Classification	3	8 339	6 729	–	205	217	1 122	(904)	-81%	5 608
Funded by:										
National Government								–		



Provincial Government								-		
District Municipality								-		
Other transfers and grants								-		
Transfers recognised - capital	5	-	-	-	-	-	-	-		-
Public contributions & donations	6	-						-		
Borrowing		-						-		
Internally generated funds		8 339	6 729	-	205	217	1 122	(904)	-81%	5 608
Total Capital Funding		8 339	6 729	-	205	217	1 122	(904)	-81%	5 608

6.7 TABLE C6- Financial Position

DC36 Waterberg - Table C6 Consolidated Monthly Budget Statement - Financial Position - M03 September

Description	Ref	2012/13	Budget Year 2013/14				
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast	
R thousands	1						
ASSETS							
Current assets							
Cash		103 719	5 002	-	2 669	5 002	
Call investment deposits		-	47 463	-	120 000	47 463	
Consumer debtors		(77)	50	-	4	50	
Other debtors		3 880	550	-	6 190	550	
Current portion of long-term receivables		-	-	-	-	-	
Inventory		-	100	-	-	100	
Total current assets		107 522	53 165	-	128 863	53 165	
Non current assets							
Long-term receivables		35	2	-	35	2	
Investments		-	-	-	-	-	
Investment property		-	-	-	-	-	
Investments in Associate		-	-	-	-	-	
Property, plant and equipment		58 607	68 480	-	56 093	68 480	
Agricultural		-	-	-	-	-	
Biological assets		-	-	-	-	-	



Intangible assets		2 625	214	–	2 414	214
Other non-current assets		74			118	
Total non current assets		61 341	68 697	–	58 660	68 697
TOTAL ASSETS		168 863	121 862	–	187 523	121 862
<u>LIABILITIES</u>						
Current liabilities	-					
Bank overdraft		–	–	–	–	–
Borrowing		1 434	–	–	–	–
Consumer deposits		1	2	–	1	2
Trade and other payables		5 161	7 547		10 972	7 547
Provisions		44	2 293		1 950	2 293
Total current liabilities		6 639	9 841	–	12 923	9 841
Non current liabilities						
Borrowing		–	–	–	–	–
Provisions		12 756	15 522		13 765	15 522
Total non current liabilities		12 756	15 522	–	13 765	15 522
TOTAL LIABILITIES		19 395	25 363	–	26 688	25 363
NET ASSETS	2	149 468	96 498	–	160 835	96 498
<u>COMMUNITY WEALTH/EQUITY</u>						
Accumulated Surplus/(Deficit)		147 402	94 823	–	159 197	94 823
Reserves		2 066	1 675	–	1 638	1 675
TOTAL COMMUNITY WEALTH/EQUITY	2	149 468	96 498	–	160 835	96 498



6.8 TABLE C7-Cash Flow

DC36 Waterberg - Table C7 Consolidated Monthly Budget Statement - Cash Flow - M03 September

Description	Ref	2012/13	Budget Year 2013/14							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Ratepayers and other		(22)	806	–	134	314	202	112	56%	605
Government - operating		93 442	99 420	–	174	38 790	54 420	(15 630)	-29%	45 000
Government - capital		–	–	–	–	–	–	–		–
Interest		5 889	6 023	–	517	1 073	1 506	(433)	-29%	4 517
Dividends		–	–	–	–	–	–	–		–
Payments										
Suppliers and employees		(81 398)	(103 136)	–	(7 339)	(20 051)	(25 784)	(5 733)	22%	(77 352)
Finance charges		–	–	–	–	–	–	–		–
Transfers and Grants		(24 155)	(15 821)	–	(2 491)	(3 375)	(3 955)	(580)	15%	(11 866)
NET CASH FROM/(USED) OPERATING ACTIVITIES		(6 243)	(12 708)	–	(9 006)	16 750	26 388	(9 638)	-37%	(39 096)
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		556	75	–	–	–	–	–		75
Decrease (Increase) in non-current debtors		–	–	–	–	–	–	–		–
Decrease (increase) other non-current receivables		–	75	–	–	–	–	–		75
Decrease (increase) in non-current investments		–	–	–	–	–	–	–		–
Payments										
Capital assets		(8 584)	(6 729)	–	(205)	(217)	(1 682)	(1 465)	87%	(5 047)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(8 028)	(6 579)	–	(205)	(217)	(1 682)	(1 465)	87%	(4 897)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		–	–	–	–	–	–	–		–
Borrowing long term/refinancing		–	–	–	–	–	–	–		–
Increase (decrease) in consumer deposits		(1)	(6)	–	–	–	–	–		(6)



Payments										
Repayment of borrowing								-		
NET CASH FROM/(USED) FINANCING ACTIVITIES		(1)	(6)	-	-	-	-	-		(6)
NET INCREASE/ (DECREASE) IN CASH HELD		(14 272)	(19 293)	-	(9 212)	16 533	24 706			(43 998)
Cash/cash equivalents at beginning:		118 026	71 758			71 758	71 758			71 758
Cash/cash equivalents at month/year end:		103 754	52 465	-		88 291	96 464			27 760

7. QUALITY CERTIFICATE

I MV LETSOALO , Municipal Manager of Waterberg District municipality hereby certify that the 1st Quarter Performance Report 2013/14 and supporting documentations have been prepared in accordance with the Municipal Systems Act 32 of 2000 and the Regulations made under the Act and that the 1st Quarter Performance Report and supporting documents are consistent with the 2013/14 Integrated Development Plan of the Municipality.

MOKOPANE VAALTYN LETSOALO, the Municipal Manager of Waterberg District Municipality (Dc 536)

MV Letsoalo

Date