

WATERBERG DISTRICT MUNICIPALITY



FINAL 2014 /15 ANNUAL REPORT



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Chapter 1 –Executive Mayor Foreword and Executive Summary

1.1. Component A – Executive Mayor's Foreword

(a) Vision

“We are the energy hub and eco-tourism destination in Southern Africa”.

(b) Key Policy Developments

“No political democracy can survive and flourish if the mass of our people remain in poverty, without land, without tangible prospects for a better life. Attacking poverty and deprivation must therefore be the first priority of a democratic government” RDP Document 1994.

The Integrated Development Plan (IDP) of Waterberg District Municipality was highly rated by the Office of the MEC: Corporate Governance, Housing and Traditional Affairs for the year under review. A credible IDP is linked to the Service Delivery and Budget Implementation Plan (SDBIP), Municipal Turnaround Strategy, Provincial Growth and Development Plan, Limpopo Development Plan, Outcome 9 and, National Development Plan.

(c) Key Service Delivery Improvements

The core business of the Waterberg District Municipality is disaster management and fire-fighting services in the whole district area. Waterberg District Municipality was able to achieve unqualified opinion in 2014/15 FY and unqualified opinion on the year under review. The district-wide Performance Management System's intention is to support the local municipalities on the following areas:

- Alignment between the IDP and the SDBIP.
- Ensuring that 90% of the performance information is done internally.
- District Monitoring and Evaluation Forum
- Consistent assessment of the Senior Managers.
- Audit Committee reporting to Council on performance information.

Challenges:

- Need to apply the concept of organizational development more firmly.
- A high rate of roll over of IDP project is still persistent.
- Cascading of Performance Management Systems to the non- Section 57 Managers.
- Struggling to implement forward planning.
- Inability to reward team performance

(d) Public Participation

The Integrated Development Plan Representative Forum is a tool for the observations on the progress made relating to the Key Performance Indicators (KPIs) and was also used to give feedback on the implementation of the IDP through the SDBIP. In the 4 district-wide forum meetings, performance of on **25** Key Performance Indicators across the 6 Key Performance Areas was reported with the emphasis on the Capital Expenditure trends, Municipal Infrastructure Grant in particular.

(e) Future Actions

The District is engaging labour through the Local Labour Forum with a view of ensuring that the performance management system is cascaded to the lower levels, looking on the grounds of the financial status of the municipality. The municipality intends to improve its co-ordination and supporting role to its six local municipalities on matters of

performance by vigorously implementing forward planning in order to ensure that CAPEX is above 55% in all our institutions.

The review of the PMS framework has also prepared the way to develop an Integrated Reward Policy which will accommodate the cascading of the PMS. CoGHSTA is also assisting WDM to entrench the performance culture which will improve performance of the municipalities.

(f) Agreements / Partnerships

The municipality is in the process of negotiation with the municipalities that had successfully cascaded PMS with a view of establishment a successful implementation of a performance management system.

(g) Conclusion

Waterberg District Municipality is determined to cascade its Performance Management System in order to regain the clean audit outcome. For financial year 2014/15 3 municipalities in the district had achieved unqualified audit opinion (Waterberg District, Bela-Bela, & Lephalale), Modimolle & Mookgophong achieved Qualified and Mogalakwena and Thabazimbi achieved disclaimers. All municipalities in the district had made commitment to improve on their current status as part of COGTA campaign to achieve clean audit.

The success of Waterberg District Municipality can only be proclaimed as such when all local municipalities are able to improve their performance which will lead to positive audit outcomes. This can be achieved by making sure that the existing IGR forums are functional.

NR Mogotlane
Executive Mayor

1.2. Component B- Executive summary – Municipal Manager’s Overview

Waterberg District Municipality (WDM) is determined to take performance to another level of excellence. The desire to achieve a clean audit from the current unqualified is the constant challenge and motivation which is experienced by every employee in the municipality.

The ability to have the Integrated Development Plan (IDP) for the past six years which is credible and its alignment with the Service Delivery Budget and Implementation Plan (SDBIP) motivate the institution to achieve the clean audit again.

The most critical challenge for WDM is to reduce the high rate of the roll over projects. This need innovative ways of dealing challenges (forward planning). The Budget and Treasury Office has indicated excellence performance. Office of the Executive Mayor was outstanding in implementing its projects in the year under review. Despite these, the CAPEX of 55% with the variance of 45% is painfully reminding us that the implementation of the projects or forward planning is still major challenge despite slight improvement 3, 48% from the previous financial year

The establishment of the Municipal Public Accounts Committee (MPAC) and the functioning of the Audit Committee have assisted the municipality to strengthen its oversight role. The District is co-sharing the Audit Committee with the Modimolle and Bela-Bela Municipalities.

Waterberg has been appointed as the implementing agent for MWIG and MIG projects for Modimolle, Mookgophong and Thabazimbi local municipalities. A duration of 18 Months was given to implement the all projects.

Having regard to the importance of community involvement in the implementation of the PMS, the organisation will continue to afford the community its role in ensuring that as the organisation we promote principles of public accountability and good governance. The cascading of the PMS and recorded improvement will improve the image of the municipality in the eyes of the different stakeholders. Most importantly, the municipality will continue to put premium value on public participation. The views of the stakeholders are and will always be important

The filling of the vacant post for senior managers will strengthen our call to improve the quality of lives of many people in our communities. Their experiences and skills will be demanded now and then. In our attempts to professionalise local government, it is expected of all employees to live up to the values, vision and mission of the municipality. It is our intention to recognise and reward performance management as a critical element in a modern municipality.

M.S Mabotja

Municipal Manager

1.3. Municipal Function, Population and Environment Overview

Waterberg District Municipality is a Category C municipality and it derives its powers and functions from chapter 7 of the Constitution and the Municipal Structures Act. In terms of its IDP, it performs the following functions: Air pollution, Firefighting services, Disaster Management, Municipal Abattoir, Municipal Health Services, Local Economic Development, Municipal Planning and Municipal Roads. It is critical for the organogram to be aligned to the IDP in order to allocate resources that can enable it to perform its legislative mandate.

1.3.1 Demographics

According to the Census 2011, the population growth rate was 1, 2% over a 10 year period.

	Male	Female	Total
Thabazimbi	42 773	29 072	71 845
Lephalale	56 704	48 259	104 964
Mookgophong	15 748	14 760	30 509
Modimolle	30 614	29 760	60 373
Bela-Bela	28 799	27 603	56 401
Mogalakwena	137 512	158 285	295 796
Waterberg	312 150	307 739	619 889

Figure1. Demographics: Census 2011

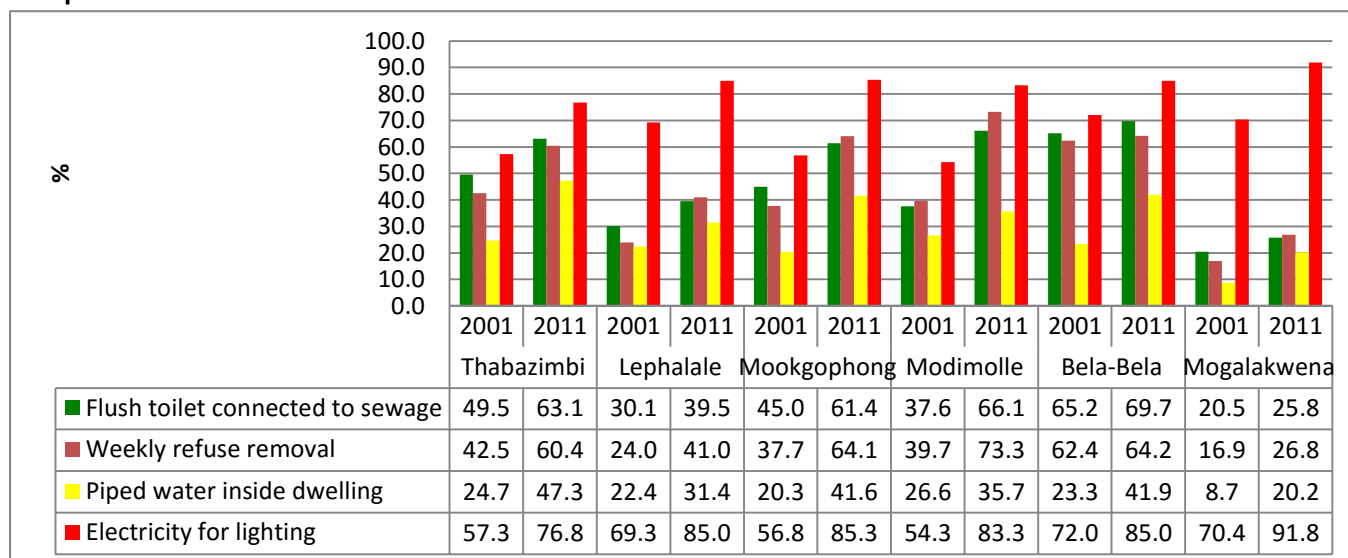
The district area is both a hot and semi-arid in nature. The rain falls mainly in January and December. There are a number of places of which its biodiversity is a source of tourism attraction. There are Municipalities which had been proclaimed by the Department of Environmental Affairs to be contributing to pollution within the as a result of mining activities which had raised some environmental concerns. The District Municipality has a mandate to deal with air quality issues. Such municipalities are as follows:

-Mogalakwena, Thabazimbi and Lephalale

1.3.2. Service Delivery Overview.

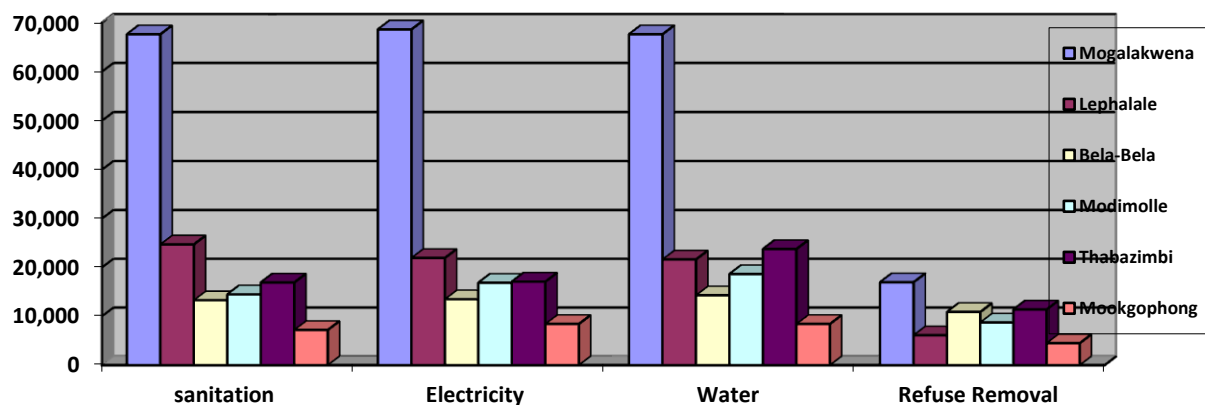
The service delivery of the municipality is mainly confined to the disaster management and firefighting services. Unlike the other district municipalities in the Province, Waterberg District Municipality it is not a water services authority. The 6 local municipalities are responsible for providing basic services.

The provision of basic services to households is summarized as follows:



Source : Stats SA 2011

Figure 2. Basic Services



1.3.3 Backlogs

Municipality	Sanitation	Electricity	Water	Refuse Removal
Bela Bela	18,6%	31,1 %	4,1%	23.8%
Lephalale	24,7%	23,6%	18,9%	74,2%
Modimolle	4.5%	36,7%	4,5%	44,8%
Mogalakwena	60%	0,9%	3,6 %	77,5%
Mookgophong	19.2%	30,8%	0,8%	41.4%
Thabazimbi	20%	54,2%	2,2%	52,3%
Waterberg	4,0	23.4	5,7	7,1%

Stats-SA: census 2011

NB: The highest backlogs are recorded in Refuse Removal mainly because there are 198 villages in both Lephalale and Mogalakwena local municipalities.

1.3.4 Basic Services

Water

Municipality	Total HH	HH with access	% Backlog
Bela-Bela	18068	18068 (100%)	0%
Modimolle	19 809	18 874 (95.30%)	4.7%
Mogalakwena	79 396	72 923 (92%)	8%
Mookgophong	9 147	9147 (100%)	0%
Lephalale	29 880	28 208 (94%)	6%
Thabazimbi	25 000	20 577 (82%)	18%

Sanitation

Municipality	Total HH	HH with access	% Backlog
Bela-Bela	18068	16 768 (93%)	7%
Modimolle	19 809	17 525 (88,49%)	11,50%
Mogalakwena	79 396	46 396 (58%)	42%
Mookgophong	9 147	7 940 (86,8%)	12.2%
Lephalale	29 800	26 805 (90%)	10%
Thabazimbi	25 000	20 577 (82%)	18%

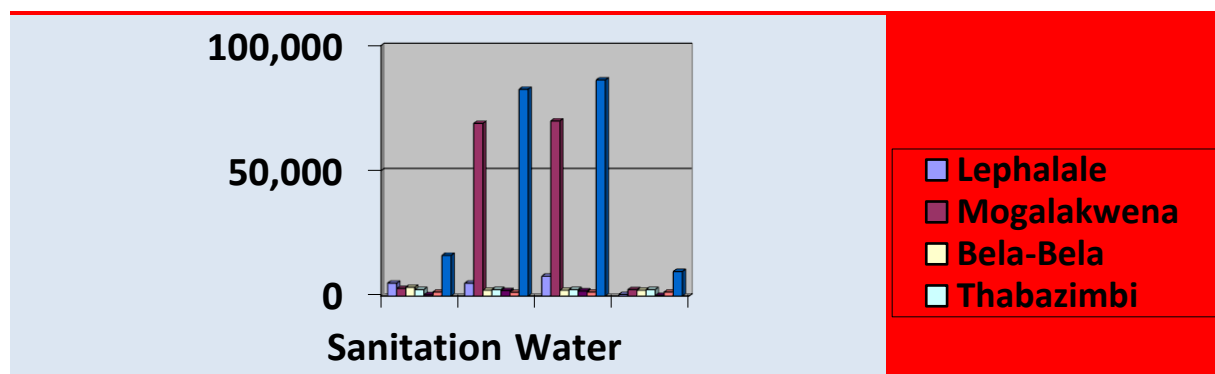
Electricity

Municipality	Total HH	HH with access	% Backlog
Bela-Bela	18068	17 150 (95%)	5%
Modimolle	19 809	17 150 (85%)	12.1%
Mogalakwena	79 396	71 163 (91%)	9%
Mookgophong	14 488 including Business	14 488 (100%)	0%
Lephalale	29 800	28 515 (95%)	5%
Thabazimbi	25 000	19 127 (76%)	24%

Refuse Removal

Municipality	Total HH	HH with access	Backlog
Bela-Bela	18068	18068	0%
Modimolle	19 809	19 809	0%
Mogalakwena	79 396	52 342	34.08%
Mookgophong	9 147	9 147	0%
Lephalale	29 800	13 652	54.19%
Thabazimbi	25 000	25 000	0%

Figure 3. Free Basic Services



1.3.3 Financial Health Overview

WDM is grant dependent which makes it difficult to generate its own revenue. Its management of financial resources is showcased by its clean audit outcome.

The internal control systems are used diligently and financial policies are strictly followed.

Details	Original budget	Adjustments budget	Actual
Income :			
Grants	R 104 099 000	R 104 246 666	R 104 085 244
Investment Revenue	R 5 700 000	R 5 600 000	R 7 183 234
Other	R 86 000	R 266 074	R 610 177
Abattoir	R 1 571 000	R 2 095 000	R 1 988 913
Subtotal	R 111 456 000	R 112 207 740	R 113 867 568
Less Expenditure :			
Employee Cost	R 67 477 437.20	R 68 072 436	R 59 545 964
Remuneration of Councillors	R 6 440 930.39	R 6 440 930	R 6 346 779
Depreciation and asset impairment	R 7181 000	R 7 026 000	R 7 021 412
Transfers & Grants (project expenditure)	R 4 671 000	R 12 630 800	R 8 927 175
Other expenditure	R 39 445 739.90	R 40 196 741	R 39 479 438
Subtotal	R 125 216 107.91	R 134 366 907	R 121 320 768

Actual Remuneration (Employee & Cllr) as a % of total operating expenditure R 65 892 743.00
6589273/121320768
=5%

Actual Repairs and maintenance as a % of Property, Plant & Equipment R 778 277
778 277/61237872
=1.2% or 1%

Actual Current ratio: Current Assets vs Current Liabilities
116171612/29878606
=4%

Surplus / (Deficit) for the year	(R 13 760 107.91)	(R 22 159 167)	R (7 453 200)
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Figure 4. Operating ratios

The municipality has to devise ways and means of bringing the salaries and wages budget to the acceptable standard of 32 % failing which the core mandate of service delivery will be compromised seriously.

1.3.4 Organizational Development (OD) Overview

Organizational development is beginning to grow in the municipal environment. As a result OD in its wide scope is still new and municipalities are beginning to appreciate its importance. As mentioned earlier, the PMS was not cascaded, a few People with Disabilities are appointed, and accessibility of the building, diversity management and important topics such as emotional intelligence, talent management and organizational culture still need some attention.

In general the municipality through its Human Resources Division is giving attention to issues of skills development through its Workplace Skills Plan whilst the Strategic Division is dealing with performance management issues. As a result the Senior Managers' performance reviews were conducted throughout the year.

1.3.5 Auditor General Report

WDM received unqualified report for 2014/15FY. Management also work as a team and issues of audit queries are addressed throughout the year with the support of the political leadership and it is also a permanent item on the agenda of the Chief Financial Officers' Forum and the Municipal Managers' Forum.

1.3.6 Statutory Annual Report Process

No	Activity	Time frame
1	Consideration of the next financial year's Budget and IDP Process Plan except for the legislative content, the process plan should confirm in- year reporting formats to ensure that reporting and monitoring feeds seamlessly into Annual Report process at the end of the Budget/IDP implementation period	July
2	Implementation and monitoring of approved Budget and IDP commences(in- year financial reporting)	
3	Finalise 4 th Quarter Report for previous financial year	
4	Submit draft Annual Report to Internal Audit and Auditor-General	
5	Audit/Performance Committee considers Draft Annual Report of Municipality	August
6	Mayor tables the unaudited Annual Report	
7	Municipality submits draft Annual Report including consolidated Annual Financial Statements and Performance Report to Auditor General	
8	Annual Performance Report as submitted to Auditor General to be provided as input to the IDP Analysis Phase	
9	Auditor General assesses draft Annual Report including consolidated Annual Statements and Performance data	November
10	Municipalities receive and start to address the Auditor General's Comments	
11	Mayor tables Annual Report and audited Financial Statements to Council complete with the Auditor General's Report	
12	Audited Annual Report is made public and representations are invited	
13	Oversight Committee/ Municipal Public Accounts Committee assesses Annual Report	
14	Council adopts Oversight Report	March
15	Oversight Report is made public	
16	Oversight Report is submitted to Provincial Departments	
17	Commence of draft Budget/IDP finalization for next financial year: Annual Report and Oversight Report to be used as input	January

2. Chapter 2

INTRODUCTION TO GOVERNANCE

Waterberg District Municipality is a category C municipality and has an Executive Mayoral System. The Council comprises of 35 councillors of which composed of directly and indirectly representatives and 3 traditional leaders. The majority of the councillors are from the ANC with DA and FF-PLUS and COPE as opposition parties.

Throughout the year, the Municipal Manager as the head administration played his role in terms of section 55 of the Municipal Systems Act. Amongst many of his roles, the Municipal Manager was able to advise the political structures and political office bearers of the municipality and also carried out the decisions of the political structures and the political office bearers of the municipality. It is the responsibility of the Municipal Manager to advise council to take decisions which are in line with legislation and policies of the municipality.

The IDP review was used as main public participation tool which implemented /used to allow the communities to participate in the affairs of the municipality. The IDP Representative Fora were convened by the Office of the Municipal Manager, chaired by the Executive Mayor. The Ordinary Council meetings and the Portfolio were organized throughout the year and were chaired by the Mayoral Committee Members and eventually reported to the Mayoral Committee and the Council.

During the year under review, the Municipal Manager had also convened the Municipal Managers Forum which is attended by the local municipality municipal managers from the 6 local municipalities, the WDM section57 managers and the senior managers of the 12 sector departments within the District. As a technical committee they prepare technical reports which are presented in the District Intergovernmental Relations Forum. This forum (District IGR Forum) also served as preparation for the Provincial IGR

Forum whereby the Executive Mayors presented their District wide reports. EXCO Lekgotla decisions are discussed and implemented based on the reports. Discussions and resolutions presented at Exco Lekgotla are also presented at Min-Mec Meetings.

The implementation of the Performance Management System also serves as tool which is used to hold the Senior Managers accountable for their performances. The Municipal Manager himself assessed his Senior Managers and was assessed by the Executive Mayor. The IDP Representative Forum was used to report the performance of the council to the community. Over and above all these, the Executive Mayor had also convened izimbizos to report back to the community on all matters of service delivery. To improve on the effectiveness of the process, after every imbizo, the Office of Executive Mayor drafted a follow up programme on all the issues that were raised.

2.1 Component A-Political and Administrative Governance

2.1.1 POLITICAL GOVERNANCE

Section 52 (a) of the Municipal Finance Management Act provides that the Mayor must provide general political guidance over the fiscal and financial affairs of the Municipality. The Mayoral Committee is also established in terms of Section 79 of the Municipal Structures Act. Section 80 committees namely Budget and Treasury Office, Transformation and Administration, Infrastructure Development, Planning and Economic Development, Special Projects and Community Committees are chaired by the Mayoral Committee members.

Municipal Public Accounts Committee comprising of 10 members was established to play an oversight role and work closely with the Performance Audit Committee and the Audit Committee.

2.1.2 COUNCIL

Council is the legislative arm of the Municipality and highest decision making body over issues such as approval of the Budget and the IDP. These are functions that cannot be delegated to any Committees of the Council.

KNOW YOUR LEADERS
Waterberg District Municipality Councillors

Waterberg District Municipality

Members Of The Mayoral Committee

Member	Role
Cir N.S. Monumedi	Chief Whip
Cir N.R. Magolane	Waterberg District Executive Mayor
Cir M.A.D. Monama	Speaker
Cir B.S. Mhlanga	Social Development
Cir K.J. Balozi	Budget and Treasury
Cir K.S. Lamola	Infrastructure Development
Cir M.L. Moremi	Transformation and Administration
Cir M.M.A. Mogosi	Special Projects
Cir S.M. Molekwa	Planning & Economic Development
Cir R.J. Molekwa	Community Services
Cir R.M. Radebe	ANC
Cir A.R. Ramogale	ANC
Cir S.G. Roodi	ANC
Cir M.N. Sani-Sophagane	ANC
Cir R.L.R. Monna	ANC
Cir R.N. Monane	ANC
Cir L.C. Kganyago	ANC
Cir L.J. Lebello	ANC
Cir L.N. Ngejwana	ANC
Cir S.C. Sibane	ANC
Cir R.L. Mafaela	ANC
Cir M.E. Manganyi	ANC
Cir M.H. Lelwisa	ANC
Cir M.J. Betshe	ANC
Cir M.J. Betshe	ANC
Cir M.M. Moosamedi	ANC
Cir F.M. Mashele	DA
Cir M.P. Nyamsh	DA
Cir P.A. Scruton	DA
Cir M.D. Phakala	DA
Cir L.S. Manamela	DA
Cir A.P. Bessan	DA
Cir T.M. Kakana	COPE
Cir D.P. Mankweng	COPE

2.1.3 POLITICAL MANAGEMENT TEAM



Executive Mayor
Cllr NR Mogotlane



Speaker
Cllr M.A.D Monama



Chief whip
NS Morumudi

2.1.4 Mayoral Committee & Section 80 Committees

At least 5 meetings convened by the Portfolio Committees were able to process items for the Mayoral Committee and Council at least on a quarterly basis.

COUNCIL COMMITTEES [SECTION 80]

BUDGET AND TREASURY
Z. Mosam –chairperson
P.M Mahlangu
L.J Lebelo
P.A Scruton
A.R Ramogale
TRANSFORMATION & ADMINISTRATION
M.L Moremi (Chairperson)
L.C Kganyago
S.I Manala
L.S. Manamela
PLANNING & ECONOMIC DEVELOPMENT
S.M Molekwa –Chariperson
Kekana V.H
M. E. Manganyi
T.M Kekana
INFRASTRUCTURE
K.S Lamola –Chairperson
R.N Monene
N.G Mojela
A. F. Basson
L. N. Ngwetjana
SOCIAL DEVELOPMENT
B.S Mhlanga (Chairperson)
D.P Motlouneng
M.J. Selokela
F. M. Masalesa
M. J. Sekhu
Kgoshigadi R.R Taueatsoala
COMMUNITY SERVICES
R. Z. Moeletsi(Chairperson)
M. P. Nyama
R. L. Mahlaela
G.B. Koadi
T.E Mokonyane
SPECIAL PROJECTS
M.M.A Mogotsi (Chairperson)
N.W. Sethoga
M. D. Phokela
R.L.R Monoa
Kgoshi L.V Kekana

2.1.5. Section 79

Municipal Public Accounts Committee (MPAC)

MPAC comprising of 10 members was established in 2011 to play an overall oversight role and work closely with the Audit Committee and Performance Audit Committee. To formalize the role, Council had approved the terms of reference which are meant to guide the MPAC as to how it must do its business within the ambit of the law. The district-wide programme was developed to assist the local municipalities to perform their functions effectively within the correct timeframe. The committee met 4 times to deal with the business of the Annual Report.

Number	Position	Names	Political Party
1	Chairperson	Cllr LC Kganyago	African National Congress
2	Member	Cllr AF Basson	Democratic Alliance
3	Member	Cllr DP Motlohoneng	Congress of the People
4	Member	Cllr AR Ramogale	African National Congress
5	Member	Cllr PM Mahlangu – replaced Cllr MH Ledwaba	African National Congress
6	Member	Cllr NG Mojela	African National Congress
7	Member	Cllr MJ Selokela	African National Congress
8	Member	Cllr LJ Lebelo	African National Congress
9	Member	Cllr RLR Monoa	African National Congress
10	Member	Cllr R.N. Monene	African National Congress

2.1.6 POLITICAL DECISION MAKING

Council had met 9 times during the financial year under review and 5 special council meetings and 4 ordinary council meetings were convened. Out of 52 Council resolutions taken 21 were resolved and 31 on progresses by June 2015. It is normal procedure for Portfolio Committee meetings to be convened before Council and some special Council of the decisions was on the tabling of the IDP/Budget/SDBIP and the Adjustments budget.

2.2 ADMINISTRATIVE GOVERNANCE

In terms of section 54A of the Municipal Systems Amendment Act, the Municipal Manager is appointed as the Accounting Officer. Apart from being head of administration, he is also important link with the political office bearer.



MS Mabotja
Municipal Manager

The Office of Municipal Manager comprises of 2 divisions namely: Strategic Planning & Support and Internal Audit.



Nadine Laubscher

Chief Financial Officer:

Budget and Treasury Office comprises of 3 divisions namely: Supply Chain Management, Revenue Management, Reporting and Expenditure Management Division



RN Makgata

Manager: Infrastructure Development.

The department comprises of 2 Divisions namely: Capital Programme & Road Maintenance



L Sole

Manager: Planning & Economic Development:

The department comprises of 3 divisions namely: Development Planning, Economic Development and Abattoir.



M A MAMPA

Manager: Social Development and Community Development:

The department comprises of 2 divisions namely: Municipal Health Service and Disaster Management.



P Makondo

Manager Executive Support:

The department comprises of 3 Divisions namely: Intergovernmental Relations, Protocol & Communications, Community Participation and Council Support.



PF Nogilana-Raphela

Manager: Corporate Support & Shared Services:

The Department comprises of 3 divisions namely: Human Resources Management, Information and Communication Technology and Legal & Administration.

2.2 Component B-inter-Governmental Relations (IGR)

2.2.1 DISTRICT INTERGOVERNMENTAL RELATIONS FORUM

Waterberg District Municipality is the coordinator of the Intergovernmental Relations in the District. An IGR framework was adopted in 2007 - which framework was used to give effect to the objects of the Intergovernmental Relations Framework Act. The Technical Committee of Senior Managers, Sector Departments and Municipal Managers meet at least once a quarter and prepare reports which must be submitted to the Premier – Mayors Forum. Attendance by sector departments is a serious challenge and therefore hampers progress in terms of planning and service delivery.

2.2.2 PROVINCIAL INTERGOVERNMENTAL RELATIONS FORUM

The Province has initiated the Premier Mayors Forum which meets at least twice in a year. All 32 Mayors and the Municipal Managers and the Senior Managers meet and discuss issues of Governance. The Forum is attended by the District Mayors and the Municipal Managers. The Executive Mayor presents the technical report of the District before going to the Forum at the Province this forum.

2.2.3 NATIONAL INTERGOVERNMENTAL STRUCTURE

South Africa is a unitary state that is characterized by 3 spheres of government as enshrined in the Constitution of the Republic. All spheres are expected to cooperate with one another in the spirit of cooperative governance. These structures are helpful in that information and programmes are shared and alignment becomes the outcome of such efforts. All important decisions of the national intergovernmental forum should find expression in the lower IGR structures.

In general the Senior Managers at the District level need to appreciate the importance of IGR by attending themselves and avoid sending junior officials to IGR activities, which undermines the main thrust of such gatherings. The sector departments are expected to present reports to the Forum- which will show some of the IDP projects they are implementing, with regard to progress made.

2.3 Component C-Public Accountability and Participation

In terms of section 15 of the Municipal Structures Act requires a municipality must organize its administration to facilitate and promote a culture of accountability among its staff. Democratic governance entails reporting to the community and other stakeholders as to how the deployed resources have been used to deliver services.

2.3.1 PUBLIC MEETINGS

Nature and purpose of a meeting	Date of event/meeting	Number of participating Municipal Councillors	Number of Community members attending	Number of participating Municipal Administrators	Dates and manner of feedback given to Community
1 st IDP Representative Forum : Adoption of Framework	27 August 2014	18	14	28	27August 2014- Verbal
2 nd IDP Representative	25 November 2014	27	29	23	25 November 2014- Verbal

Forum: Analysis Phase					
Executive Mayors Imbizo & Batho Pele Day	26 September 2014	36	1100	18	22 May 2015- State of the District Address
3 rd IDP Representative Forum: Budget & IDP	19 March 2015	11	22	17	19 March 2015 - Verbal
Executive Mayors Imbizo	28 November 2014	36	800	15	22 May 2015- State of the District Address
4 th IDP Representative Forum	26 May 2015	20	19	18	26 May 2015- Verbal
District Moral Regeneration Movement	-	-	-	-	-

2.3.2 IDP PARTICIPATION AND ALIGNMENT

IDP Participation and Alignment criteria	Yes / No
Does the municipality have impact outcome, input and output indicators?	Yes
Does the IDP have priorities objectives, KPIs and development strategies ?	Yes
Does the IDP have multi- year targets	Yes
Are the above aligned and can they calculate into a score?	Yes
Does the budget align directly to the KPIs in the strategic plan?	Yes
Do the IDP KPIs align to those of Section 57 Managers	Yes
Do the IDP KPIs lead to functional area KPIs as per SDBIP	Yes
Do the IDP KPIS align with the Provincial KPIs on the 12 outcomes	Yes
Were the indicators communicated to the public?	Yes
Were the fourth quarter aligned submitted within stipulated time frames?	Yes

2.4 Component D- corporative Governance Overview

2.4.1 RISK MANAGEMENT

The Accounting Officer must ensure that the municipality has and maintains effective, efficient and transparent system of financial, risk management and internal control. Risk Management system is a valuable tool which increases an institution's prospects of success through minimizing negative outcomes and optimizing opportunities.

The municipality has reviewed its risk management policy in 2014 and the Audit Committee uses a risk based approach. A risk register entails a list of risks which senior managers should address. A risk management

committee comprising of senior managers, divisional managers and an external chairperson is in place and has met consistently throughout the year.

Risk	Activity	Rating
1	Lack of integrated IT Systems	High
2	Loss of assets	High
3	Fraud and corruption	High
4	Appointment of incompetent officials	High
5	Poor capital spending	High

2.4.2 ANTI-CORRUPTION AND FRAUD

Anti-corruption and fraud strategy was developed, reviewed in 2014 and is being implemented. The vetting of SCM Officials goes a long way in reducing deviations which consequently helps the municipality to avoid irregular and unauthorized expenditures. No councilor is allowed to sit in the bid committees as prohibited by the Municipal Finance Management Act.

2.4.3 SUPPLY CHAIN MANAGEMENT

The Supply Chain Management Policy has been reviewed and is therefore in line with the MFMA Regulations. The Budget and Treasury Office is ensuring that the abovementioned be implemented without fear or favor. The 3 bid system is in place and the officials who sit in the committees have a fairly good understanding of the SCM processes and regulations. To reduce the possibility of fraud, SCM officials or members who sit in the tender committees have been vetted. The effective use of declaration of interest forms and regular reporting to Council on SCM Deviations is a necessary deterrent.

There are workshops conducted to ensure that officials involved on the Supply Chain matters are abreast with the new trends, developments and legislative environment guiding the Supply Chain Management Systems.

2.4.4 BY-LAWS

The procedure to develop a by-law is explicit in the Orders of Council document. The Corporate Services is best placed to lead a public participation process on the development of the by-laws. For the year under review no new by-law neither was develop nor was an old by-law reviewed. The delay of promulgation rests with COGHSTA and makes it difficult to enforce certain decisions- which decisions will lack legal force. Municipal Systems empowers municipal councils to pass and implement by-laws in order to improve their service of the communities within their areas of jurisdiction.

Newly developed	Revised	Public Participation conducted prior to the development of by laws (Yes or No)	Dates of Public Participation	By-laws Gazetted Yes or No	Date of Publication
None	None	None	None	None	None

2.4.5 MUNICIPAL WEBSITE

The Information and Communication Technology is responsible for hosting the website with the assistance of SITA. In terms of the Municipal Systems Act a number of important documents must be put on the website to ensure that the community and other stake-holders access such information. It is updated on a regular basis.

Documents published on the municipal website	Yes or No	Date of publication
Current annual and adjustments budget and all budget related documents	Yes	Current annual April 2014 Adjustment Budget March 2014
All current budget related policies	Yes	June 2014
2014/15 Annual Report	Yes	May 2014
The 2014/15 Annual Report published or to be published	Yes	Comments February 2015 Final March 2015
All current performance agreements in terms of section 57(1) (b) and resultant scorecards	Yes	2015/16 July 2015 2015/16 July 2015
All service delivery agreements of 2014/15	Yes	July 2014
All long term borrowing contracts	No	N/A
All quarterly reports tabled to Council All supply chain management contracts above a certain value	Yes	October 2014, January 2015 & April 2015 July 2015
Public Private Partnerships	No	N/A
Information statement listing all the assets over a prescribed value that have been disposed	No	N/A
Contracts to which subsection of 33 applies	No	N/A

2.4.6 PUBLIC SATISFACTION ON MUNICIPAL SERVICES

Waterberg District Municipality does not have a public satisfaction survey mechanism which can be used to assess the attitude or perceptions of the community on the services it renders. This lack of mechanism makes it to be reactive and to rely too much on the Presidential and Premier hotlines. The IGR and Protocol Unit Division with the assistance of Strategic Support and Planning Unit is responsible for such matters.

Satisfaction Surveys undertaken in 2014/15

Subject matter of survey	Survey method	Survey date	Number of people included in survey	Survey result indicating satisfaction or better %
Overall satisfaction with				
(a) Municipality	None	NA	NA	NA

3. Chapter 3-Basic Services Delivery (Performance Report)

3.1 Component A-Basic Service

3.1.1 Water Provision

Waterberg District Municipality unlike the other district municipalities in the Province does not render any basic services. As a result of its lack of powers and function on these services, the role of the district municipality has been reduced to coordination of such services as water, electricity, sanitation and free basic services. Sporadically it is also assisting few local municipalities in implementing basic services projects when finances permit.

3.1.3 WASTE MANAGEMENT (THIS SECTION TO INCLUDE: REFUSE COLLECTIONS, WASTE DISPOSAL

Waterberg District Municipality does not perform the function.

3.1.4 ELECTRICITY

Waterberg District Municipality does not perform the function.

3.1.5 HOUSING

Waterberg District Municipality does not perform the function.

3.1.6 FREE BASIC SERVICES AND INDIGENT SUPPORT

Since Waterberg District Municipality does not have to the powers to perform basic services, it its local municipalities that are rendering such services. According to 2012/13 District IDP, the locals provided indigents with free basic water and electricity services.

3.2 Component B-Transport (including vehicles licencing & Public Bus Operations

Waterberg District Municipality has adopted an Integrated Transport Plan in 2007 and was reviewed in 2014. The powers and functions does not include licensing and public bus operation but gives direction regard integrated transport planning and the influence of infrastructure on economic development in particular and development in general. The process of finalising Road classification would go a long way in unlocking the potential of the district in sourcing extra funds to improve its road infrastructure.

3.2.1 GRAVEL ROAD INFRASTRUCTURE

Employees: Road Services					
Job Level	2014/15				
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	2	2	2	0,69	34.2
4 - 6	1	1	1	0	0
7 - 9	1	1	1	0	0
10 - 12	-	-	-	-	-
13 - 15	-	-	-	-	-
16 - 18	-	-	-	-	-
19 - 20	-	-	-	-	-
Total	4	4	4	0,69	34.2

Capital Expenditure 2014/15: Road Services					
					R' 000
Capital Projects	2014/15				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					
Project A	No roads projects for 14/15	-	-	-	-

3.2.2 DEVELOPMENT OF MUNICIPAL ROADS

The District roads were re-classified to be provincial roads by the MEC through provincial gazette.

3.3 Component C-Planning and Development

Lack of funds contributes to the fact that most of the SDF projects could not be initiated. In assisting the local municipalities to review their Central Business Districts, it cannot force them to implement them in their Integrated Development Plan. In general investment in Infrastructure development and dismantling of racial settlements are persistent. This poor funding also impacts on the local economic development. There are few resources really to commit to achieving the economic indicators relevant to the economy of the district.

3.3.1 PLANNING

The local municipalities are responsible for the implementation of their Land Use Management schemes.

Service Objectives	Outline Service Targets	2013/14		2014/15
		Target	Actual	
(i)	(ii)			
Determine planning application within a reasonable timescale	Approval or rejection of all build environment applications within a x weeks	Determination within x weeks	Determination within x weeks	Determination within 12 weeks
	Reduction in planning decisions overturned	X planning decisions overturned	X planning decisions overturned	5% planning decisions overturned

Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	1	1	1	0	0%
4 - 6	-	-	-	-	-
7 - 9	-	-	-	-	-
10 - 12	-	-	-	-	-
13 - 15	-	-	--	--	-
16 - 18					
19 - 20	-		-	-	-
Total	1	1	1	0	0%

Details	2014/15			
	Actual	Original Budget	Adjustment Budget	Variance to Budget
Total Operational Revenue (excluding tariffs)	-	-	-	-
Expenditure:				
Employees	381 684.00	381 684.00	381 684.00	0%
Repairs and Maintenance	12 155.87	38 796.00	23 760.00	38.8%
Other	336.00	2 638.00	2 896	9%
Total Operational Expenditure	394 175.87	423 118.00	408 340	96.5%
Net Operational (Service) Expenditure	(394 175.87)	(423 118.00)	(408 340)	

Capital Projects				
	Budget	Adjustment Budget	Actual Expenditure	Total Project

				Value
Total All	No project	-	-	
Project A	-	-	-	
Project B	-	-	-	-
Project C	-	-	-	-
Project D	-	-	-	-

3.3.2 LOCAL ECONOMIC DEVELOPMENT

Employees: Economic Development					
Job Level	2013/14	2014/15			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	1	1	1	0	0
4 - 6	3	2	2	0	0
7 - 9	-	-	-	-	-
10 - 12	-	-	-	-	-
13 - 15	-	-	-	-	-
16 - 18	-	-	-	-	-
19 - 20	-	-	-	-	-
Total	4	3	3	0	0
Financial Performance 2014/15: Economic Development					
R'000					
Details	2013/14	2014/15			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue (excluding tariffs)	-	-	-	-	
Expenditure:					
Employees	3 701 407	4 065 757	2 568 291.93	1 042 078 .28	40.57%
Repairs and Maintenance	R1 415	2 785	2 896.61	336.04	11.60%
Other	R37 179	38 796	23 760.62	12 155.87	51.15%
Total Operational Expenditure	3 740 001	4 107 338	2 583 344.16	1 054 570.19	40.82%
Net Operational (Service) Expenditure	(R3 740 001)	(4 107 338)	(2 583 344.16)	(1 054 570.19)	

Jobs Created during 2014/15 by LED Initiatives (Excluding EPWP projects)				
Total Jobs created / Top 3 initiatives - Yes Project - Abattoir	Jobs created	Jobs lost/displaced by other initiatives	Net total jobs created in year	Method of validating jobs created/lost
	No.	No.	No.	
Total (all initiatives)	112	-	-	Project reports
Initiative A (12/13)	100	-	-	Project report

Initiative B (12/13)	12	-	-	Project report
Initiative C (12/13)	-	-	-	Project report
Job creation through EPWP* projects				
Year	EPWP Projects	Jobs created through EPWP projects		
	No.	No.		
2012/13	Modimolle Street paving	120		EPWP report
2013/14	Mahwelereng Street paving	54		EPWP report
2014/15	Mogalakwena VIP	24		EPWP report

Local Economic Development Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2011/12		2012/13		2014/15	
		Target	Actual	Target	Actual	Target	Actual
<i>Service Indicators</i>							
(i)	(ii)						
Service Objectives; To ensure optimal utilisation of and adherence to space economy							
Job creation	Number of jobs created to LED Initiatives	40	40	30	255	-	112

3.4 Component D- Municipal Services

Waterberg District Municipality does not have powers and functions to render services such as libraries and archives; museums arts and galleries; community halls; cemeteries and crematoria; child care; aged care; social programmes, theatres.

3.4.1 MUNICIPAL INFRASTRUCTURE GRANT EXPENDITURE

WDM does not receive MIG from the National Treasury since it does not provide basic service. In the future it might be necessary to apply for the grant in order to deal with the road infrastructure within the district area. Whilst coordinating various meetings and receiving reports it became the expenditure of MIG by the local municipalities stood at 64%.

Municipal Infrastructure Grant (MIG)* Expenditure 2014/15 on Service backlogs						
R' 000						
Details	Budget	Adjustment Budget	Actual	Variance		Major conditions applied by donor (continue below if necessary)
				Budget	Adjustment Budget	
Infrastructure - Road transport						
Roads,						
Pavements & Bridges	-	-	-	-	-	-
Storm water	-	-	-	-	-	-
Infrastructure – Electricity						

<i>Generation</i>	-	-	-	-	-	-
<i>Transmission & Reticulation</i>	-	-	-	-	-	-
<i>Street Lighting</i>	-	-	-	-	-	-
Infrastructure – Water						
<i>Dams & Reservoirs</i>	-	-	-	-	-	-
<i>Water purification</i>	-	-	-	-	-	-
<i>Reticulation</i>	-	-	-	-	-	-
Infrastructure – Sanitation						
<i>Reticulation</i>	-	-	-	-	-	-
<i>Sewerage purification</i>	-	-	-	-	-	-
Infrastructure – Other						
<i>Waste Management</i>	-	-	-	-	-	-
<i>Transportation</i>	-	-	-	-	-	-
<i>Gas</i>	-	-	-	-	-	-
Other Specify:	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	-	-	-	-	-	-
*						

Employees: Local Economic Development Services				
Job Level	2014/15			
	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	%
0 - 3	1	1	1	0
4 - 6	3	2	2	0
7 - 9	-	-	-	-
10 - 12	-	-	-	-
13 - 15	-	-	-	-
16 - 18	-	-	-	-
19 - 20	-	-	-	-
Total	4	3	3	0
Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days refer to table A3 info will be on TB (trial balance) all vote which start with 16 are repairs & maintenance				
Financial Performance 2014/15: Local Economic Development Services				

R'000					
	Actual	Original budget	Adjustment budget	Actual	Variance to Budget
Total Operational Revenue (excluding tariffs)	-	-	-	-	-
Expenditure:					
Employees	3 701 407	4 065 757	2 568 291.93	1 042 078 .28	40.57%
Repairs and Maintenance	R1 415	2 785	2 896.61	336.04	11.60%
Other	R37 179	38 796	23 760.62	12 155.87	51.15%
Total Operational Expenditure	3 740 001	4 107 338	2 583 344.16	1 054 570.19	40.82%
Net Operational (Service) Expenditure	(R3 740 001)	(4 107 338)	(2 583 344.16)	(1 054 570.19)	
Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					

Local Economic Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2012/13		2013/14		2014/15	
		Target	Actual	Target	Actual	Target	Actual
Service Indicators							
Service Objective: To ensure optimal utilisation and adherence to space economy							
% of functional CTAS		100%	66%	100%	90%	100%	90%
# of publications		1	1	3	1	2	1
# of jobs created by LED		120	1 708	100	120	40	111
# of cooperatives supported		1	1	10	5	10	15

Employees: Local Economic Development					
Job Level	2012/13	2014/15			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	1	1	1	-	-
4 - 6	3	2	2	-	-
7 - 9	-	-	-	-	-
10 - 12	-	-	-	-	-
13 - 15	-	-	-	-	-
16 - 18	-	-	-	-	-
19 - 20	-	-	-	-	-
Total	4	3	-3	-	
Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.					
T3.56.4					

Financial Performance: Local Economic Development			R'000
Details	2013/14	2014/15	

	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue (excluding tariffs)	-	-	-	-	
Expenditure:					
Employees	3 701 407	4 065 757	2 568 291.93	1 042 078 .28	40.57%
Repairs and Maintenance	R1 415	2 785	2 896.61	336.04	11.60%
Other	R37 179	38 796	23 760.62	12 155.87	51.15%
Total Operational Expenditure	3 740 001	4 107 338	2 583 344.16	1 054 570.19	40.82%
Net Operational (Service) Expenditure	(R3 740 001)	(4 107 338)	(2 583 344.16)	(1 054 570.19)	
Net expenditure to be consistent with summary table T5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					

Capital Expenditure 2014/15: Local Economic Development					
					R' 000
Capital Projects	2014/15				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	2 797 408	2 797 408	734 319	26%	
Project A	2 000 000	2 000 000	390 124	19.50%	-
Project B	490 556	490 556	484 251	98.71%	-
Project C	306 852	306 852	249 678	81.36%	-
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					

3.5 Component E- Environmental Protection (Management)

Child Care; Aged Care; Social Programmes Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2012/13		2013/14		2014/15	
		Target	Actual	Target	Actual	Target	Actual
Service Indicators							
Service Objective : To preserve and protect natural resources and promote public health							
# of health and hygiene awareness campaign conducted		152		150	152	78	152, 489
% of funeral undertakers complying to standards		90%		90%	90%	85%	-, -
# of listed activities in terms of AQA		2		1	20	10	20, 36
# of ambient air quality report submitted		2		1	0	10	12, 79
Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incorporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Integrated Development Plans (IDPs) and chapter 6 sets out the requirements for the introduction of performance management arrangement by municipalities in which IDPs play a key role.							

Environmental Protection					
Job Level	2013/14	2014/15			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	-	-	-	-	-
4 - 6	1	2	1	1	100%
7 - 9	-	-	-	-	-
10 - 12	-	-	-	-	-
13 - 15	-	-	-	-	-
16 - 18	-	-	-	-	-
19 - 20	-	-	-	-	-
Total	-	-	-	-	
Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.					

Financial Performance 2014/15: Environmental Protection					
R'000					
Details	2013/14	2014/15			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue (excluding tariffs)	-	-	-		-
Expenditure:					
Employees	R363 756	-	-	-	-
Repairs and Maintenance	-	-	-		-
Other	-	-	-		-
Total Operational Expenditure	R363 756	-	-		-
Net Operational (Service) Expenditure	R363 756	-	-		-
Net expenditure to be consistent with summary table T5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					

Capital Expenditure 2014/15: Environmental Protection					
R' 000					
Capital Projects	2014/15				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	No projects				
Project A	-	-	-	-	-
Project B	-	-	-	-	-
Project C	-	-	-	-	-
Project D	-	-	-	-	-
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					

3.6 Component F- Health Inspection, Food and Abattoir Licensing and Inspection

Health Inspection, Food and Abattoir Taken From IDP							
Service Objectives	Outline Service Targets	2012/13		2013/14		2014/15	
		Target	Actual	Target	Actual	Target	Actual
(i)	(ii)						
Service Objective : To preserve and protect natural resources and promote public health							
% of water samples collected and analysed		90%	90%	100%	100%	100%	94.11% 16/17
% of food samples collected and analysed		80%	80%	100%	100%	-	-
# of permitted landfill sites monitored		6	11	8	11	8	54
% of food outlets issued with certificate of compliance		80%	90%	100%	100%	100%	100% 74/74

Employees: Health inspection, food and abattoir licensing and inspection					
Job Level	2013/14	2014/15			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 – 3	1	1	1	-	-
4 – 6	6	6	7	1	100
7 – 9	23	23	24	1	100
10 – 12	-	-	-	-	-
13 – 15	-	-	-	-	-
16 - 18	-	-	-	-	-
19 – 20	-	-	-	-	-
Total	30	30	32	2	200
Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.					
					T3.56.4

Financial Performance 2014/15: Health inspection, food and abattoir licensing and inspection			R'000
Details	2013/14	2014/15	

	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue (excluding tariffs)	-	-	-	-	-
Expenditure:					
Employees	7 795 528	8 448 170	8 448 169. 73	7 962 002.38	94.24%
Repairs and Maintenance	-				
Other	-				
Total Operational Expenditure	7 795 528	8 448 170	8 448 169. 73	7 962 002.38	94.24%
Net Operational (Service) Expenditure	(7 795 528)	(8 448 170)	(8 448 169. 73)	(7 962 002.38)	
Net expenditure to be consistent with summary table T5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					

Capital Expenditure 2014/15: Health inspection, food and abattoir licensing and inspection					
					R' 000
Capital Projects	2014/15				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	No projects				
Project A	-	-	-	-	-
Project B	-	-	-	-	-
Project C	-	-	-	-	-
Project D	-	-	-	-	-
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					

3.7 Component G-Security and Safety

Waterberg does not perform the function of safety and security.

FIRE FIGHTING

Fire fighting Taken From IDP							
Service Objectives	Outline Service Targets					2014/15	
		Target	Actual	Target	Actual	Target	Actual
<i>Service Indicators</i>							
(i)	(ii)						
Service Objective: To coordinate and monitor infrastructure development for provision and access to services.							
Number of firefighting reports submitted by local municipalities	-	24	24	24	20	24	21
% of building plans approved	-	100%	100%	100%	80%	100%	84% 106/126
% of transport permits issued by local municipalities	-	100%	100%	100%	100%	-	-

Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incorporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Integrated Development Plans (IDPs) and chapter 6 sets out the requirements for the introduction of performance management arrangement by municipalities in which IDPs play a key role.

Employees: Fire-fighting					
Job Level	2013/14	2014/15			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	-	-	-	-	-
4 - 6	4	4	-	0	0
7 - 9	1	1	-	1	33%
10 - 12	-	-	-	-	-
13 - 15	-	-	-	-	-
16 - 18	-	-	-	-	-
19 - 20	-	-	-	-	-
Total	5	5	-	-	-

Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.

T3.56.4

Financial Performance 2014/15: Fire-fighting					
R'000					
Details	2013/14	2014/15			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue (excluding tariffs)	-	-	-	-	-
Expenditure:					
Employees	R2 900 002	3 245 551.98	3 245 551.98	3 099 511.19	95.5%
Repairs and Maintenance	R100 754.70	126 574	28 473	24 310.70	19.20%
Other	-	-	-	-	-
Total	3 000 756	3 372 125.98	3 274 024.98	3 123 821.89	

N.B Same as Disaster management.

Capital Expenditure 2014/15: Fire-fighting					
R' 000					
Capital Projects	2014/15				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	371 436	371 436	371 436	100%	
Project A	140 022	140 022	140 022	100%	-
Project B	108 500	108 500	108 500	100%	-
Project C	122 914	122 914	122 914	100%	-

Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).

Disaster Management

Disaster Management objectives Taken From IDP							
Service Objectives	Outline Service Targets	2012/13		2013/14		2014/15	
		Target	Actual	Target	Actual	Target	Actual
(i)	(ii)						
Service Objective: To coordinate and monitor for provision and access to services							
# of Disaster Management advisory forum meetings held	-	-	-	4	1	4	5
# of Disaster Management Annual Report submitted	-	-	-	1	-	1	1
% of transport permits issued by local municipalities		100%	70%	100%	79%	100%	-
Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incorporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Integrated Development Plans (IDPs) and chapter 6 sets out the requirements for the introduction of performance management arrangement by municipalities in which IDPs play a key role.							

Employees: Disaster Management					
Job Level	2013/14	2014/15			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	-	-	-	-	-
4 - 6	2	2	2	-	-
7 - 9	10	11	11	-	-
10 - 12	-	-	-	-	-
13 - 15	-				
16 - 18	-		-	-	-
19 - 20					
Total	12	13	12	-	-
Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days. T3.56.4					

Financial Performance 2014/15: Disaster Management					
R'000					
Details	2014/15				
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue (excluding tariffs)	-	-	-		-
Expenditure:					
Employees	2 932 712	3 245 551	3 245 551	3 099 511.19	95.5%
Repairs and Maintenance	2 815.18	28 473.85	28 473.85	24 310.70	85.37%
Other	3 567.51	1 671.12	1 671.12	346.93	20.76%
Total Operational Expenditure	2 939 094.69	3 275 696.97	3 275 696.97	3 124 168.82	95.37%
Net Operational (Service) Expenditure	-	-	-		-
Net expenditure to be consistent with summary table T5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					

Capital Expenditure 2014/15: Disaster Management					
R' 000					
Capital Projects	2014/15				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	No projects				
Project A	-	-	-	-	-
Project B	-	-	-	-	-
Project C	-	-	-	-	-
Project D	-	-	-	-	-
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					

3.8 Component H- Sports and Recreation

Sport and Recreation objectives Taken From IDP							
Service Objectives	Outline Service Targets	2014/15					
		Target	Actual	Target	Actual	Target	Actual
(i)	(ii)						
Service Objective: To empower the community and instil a sense of ownership for development.							
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incorporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators' Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Integrated Development Plans (IDPs) and chapter 6 sets out the requirements for the introduction of performance management arrangement by municipalities in which IDPs play a key role.							

Employees: Sports and Recreation					
Job Level	2014/15				
	Employees No.	Posts No.	Employees No.	Vacancies (fulltime equivalents) No.	Vacancies (as a % of total posts) %
0 - 3	-	-	-	-	-
4 - 6	1	1	1	0	0
7 - 9					
10 - 12	-	-	-	-	-
13 - 15					
16 - 18	-	-	-	-	-
19 - 20	-	-	-	-	-
Total	1	1	1	0	0
Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.					

T3.56.4

Financial Performance 2014/15: Sports and Recreation					
R'000					
Details	2013/14	2014/15			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue (excluding tariffs)	-	-	-	-	-
Expenditure:					
Employees	272 806.40	295 548.00	295 548.00	295 548.00	100%
Repairs and Maintenance	-	-	-	-	-
Other	-	-	-	-	-
Total Operational Expenditure	272 806.40	295 548.00	295 548.00	295 548.00	100%
Net Operational (Service) Expenditure	(272 806.40)	(295 548.00)	(295 548.00)	(295 548.00)	-
Net expenditure to be consistent with summary table T5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					

Capital Expenditure 2014/15: Sports and Recreation					
R' 000					
Capital Projects	2014/15				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	170 180	170 180	162 952	95.75%	
Project A	115 021	115 021	114 267	99.34%	-
Project B	55 159	55 159	48 688	88%	-
Project C	-	-	-	-	-
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					

3.9 Component I- Corporate Policy, Offices and Other Offices

The Executive and Council objectives taken from IDP								
Service Objectives	Outline Service Targets	2012/13		2013/14		2014/15		
		Target	Actual	Target	Actual	Target	Actual	
<i>Service Indicators</i>								
(i)	(ii)							
Service Objective : To develop and implement integrated management and governance systems								
# of Council meetings held		4	4	4	4	4	6	6
% of Councils resolutions implemented		90%	80%	90%	92%	95%	78%	78%
# of MPAC meetings held		4	2	4	3	4	4	4
# of IDP Representative Forum meetings held		4	4	4	4	4	4	4

Employees: Executive Support					
Job Level	2013/14	2014/15			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	4	3	3	0	0
4 - 6	5	5	1	1	0
7 - 9	2	2	2	0	0
10 - 12	2	2	2	0	0
13 - 15	-	-	-	-	-
16 - 18	-	-	-	-	-
19 - 20	-	-	-	-	-
Total	12	13	12	1	100

Financial Performance 2014/15: Executive Support					
					R'000
Details	2013/14	2014/15			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue (excluding tariffs)	-	-	-	-	-
Expenditure:					
Employees	4 125 904	4 845 525.08	4 845 525.08	4 929 794.17	101.73%
Repairs and Maintenance	63 351	65 403.35	65 403.35	30 389.59	46.46%
Other	1 582 288	1 788 731	1 788 731	1 764 222.14	98.62%
Total Operational Expenditure	5 771 543	6 699 659.43	6 699 659.43	6 724 405.90	100%
Net Operational (Service) Expenditure	(5 771 543)	(6 699 659.43)	(6 699 659.43)	(6 724 405.90)	-
Net expenditure to be consistent with summary table T5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					

Capital Expenditure 2014/15: Executive Support					
					R' 000
Capital Projects	2014/15				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	1 367 331	1 367 331	1 350 086	98.73%	
Project A	980 222	980 222	978 078	99.8%	--
Project B	255 885	255 885	245 882	96%	-
Project C	200 000	200 000	200 000	100%	-
Project D	111 224	111 224	106 126	95%	-
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					

Financial Services

Financial Service objectives taken From IDP								
Service Objectives	Outline Service Targets	2012/13		2013/14			2014/15	
		Target	Actual	Target		Actual	Target	Actual
Service Indicators								
(i)	(ii)							
Service Objective: To effectively manage finances and improve sustainability								
% of cost coverage	-	-	-	100%	268%	268%	100%	338%
% of Capital budget	-	-	-12.2	10%	-	-	10%	-
% of orders issued within 10 working days of receipt of requisition			100%	100%	150%	150%	100%	173% average of 2.7 working days
# of MFMA S71 reports submitted on time		12	12	12	12	12	12	12

Employees: Financial Services					
Job Level	2013/14	2014/15			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	4	4	0	0	0
4 - 6	2	2	2	0	0
7 - 9	4	5	4	1	100
10 - 12	5	5	0	0	0
13 - 15	-	-	-	-	-
16 - 18	-	-	-	-	-
19 - 20	-	-	-	-	-
Total	15	16	15	-	-
Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days. T3.56.4					

Financial Performance 2014/15: Financial Services					
					R'000
Details	2013/14	2014/15			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue (excluding tariffs)	R86 790 040	99 036 000	99 036 000	99 036 000	100%
Expenditure:					
Employees	R4 640 379	5 253 774	5 253 774	4 965 444.24	94.51%
Repairs and Maintenance	R16 263.29	67 451.49	67 451.49	33 427.59	49.55%
Other	R2 871 637	100 000	100 000	97 370.04	97.37%
Total Operational Expenditure	R7 528 279	6 321 225.49	6 321 225.49	5 096 241.87	80.62%
Net Operational (Service) Expenditure	-	-	-		-
Net expenditure to be consistent with summary table T5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					

Capital Expenditure 2014/15: Financial Services					
					R' 000
Capital Projects	2014/15				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	-				
Project A	-	-	-	-	--
Project B	-	-	-	-	-
Project C	-	-	-	-	-
Project D	-	-	-	-	-
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					

HUMAN RESOURCE SERVICES

SERVICE STATISTICS FOR HUMAN RESOURCE SERVICES

Service Objectives for Human Resource Services									
Human Resource Services Policy Objectives Taken From IDP									
Service Objectives	Outline Service	2011/12	2012/13			2013/14		2014/15	
	Targets								
Service Indicators		Target	Actual	Target	Actual	Target	Actual	Target	Actual
Service Objective : To retain, attract the best human capital									
% of women employed by the municipality against total staff		50%	48%	50%	54%	50%	53%	50%	56%
# of LLF meetings held		4	3	4	4	4	4	4	8
# of HR policies reviewed		2	2	2	2	10	10	2	22
% of injuries on duty attended within 5 days		100%	100%	100%	100%	100%	100%	100%	0%

Employees: Human Resource Services					
Job Level	2014/5				
	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)	
	No.	No.	No.	%	
0 - 3	1	1	0	0%	
4 - 6	3	3	0	0%	
7 - 9	-	-	-	-	
10 - 12	-	-	-	-	
13 - 15	-	-	-	-	
16 - 18	-	-	-	-	
19 - 20	-	-	-	-	
Total	4	4	0	0%	
Financial Performance 2014/15: Human Resource Services					
R'000					
Details	2014/15				
	Original Budget	Adjustment Budget	Actual	Variance to Budget	
Total Operational Revenue (excluding tariffs)	156 074.00	156 074.00	88 099.99	56.44%	
Expenditure:					
Employees	5 920 665.64	5 920 665.64	5 577 962.18	94.21%	
Repairs and Maintenance	64 616.64	64 616.64	36 685.11	56.77%	
Other	7 798	7 798	6 977.57	89.47%	
Total Operational Expenditure	7 833 464	7 833 464	5 621 624.86	71.76%	
Net Operational (Service) Expenditure	(77 739.36)	(77 739.36)	(5 533 524.87)		
Net expenditure to be consistent with summary table T5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					
Capital Expenditure 2013/14: Human Resource Services					
R' 000					
Capital Projects	2013/14				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	-	-	-	-	-
Project A	-	-	-	-	-
Project B	-	-	-	-	-
Project C	-	-	-	-	-
Project D	-	-	-	-	-
Employees: Human Resource Services					
Job Level	2013/14				
	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)	
	No.	No.	No.	%	

0 - 3	1	1	0	0%
4 - 6	3	3	0	0%
7 - 9	-	-	-	-
10 - 12	-	-	-	-
13 - 15	-	-	-	-
16 - 18	-	-	-	-
19 - 20	-	-	-	-
Total	4	4	0	0%

Financial Performance 2013/14: Human Resource Services

R'000

Details	2014/15			
	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue (excluding tariffs)	156 074.00	156 074.00	88 099.99	56.44%
Expenditure:				
Employees	5 920 665.64	5 920 665.64	5 577 962.18	94.21%
Repairs and Maintenance	64 616.64	64 616.64	36 685.11	56.77%
Other	7 798	7 798	6 977.57	89.47%
Total Operational Expenditure	7 833 464	7 833 464	5 621 624.86	71.76%
Net Operational (Service) Expenditure	(77 739.36)	(77 739.36)	(5 533 524.87)	

Net expenditure to be consistent with summary table T5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.

Capital Expenditure 2013/14: Human Resource Services

R' 000

Capital Projects	2014/15				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	-	-	-	-	-
Project A	-	-	-	-	-
Project B	-	-	-	-	-
Project C	-	-	-	-	-
Project D	-	-	-	-	-

INTRODUCTION TO INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

The role of technology in improving the lives of all people has been confirmed by the NPD where it is recognised as one of the drivers of change. From the strategic session held in March 2013, it became very clear that ICT should grow to become one of the strategic departments on its own in the future. When ICTD is used correctly it can also assist to render more services, empower communities and reduce costs.

ICT Services Policy Objectives Taken From IDP

Service Objectives	Outline Service Targets	2012/13	2013/14		2014/15	
		Target	Actual	Target	Actual	Target
(i)	(ii)					

Service Objective: To develop and implement integrated management and governance system

# of District ICT forum meetings held		4	4	4	4	4	4
% of uptime of key systems		95%	95%	95%	95%	95%	95%
% of developed systems assessed		100%	100%	100%	100%	100%	100%
% of EHP ICT problems reported and resolved		100%	100%	100%	100%	100%	100%

Employees: ICT Services				
Job Level	2014/15			
	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	%
0 - 3	-	-	-	-
4 - 6	2	2	0	0%
7 - 9	1	1	0	0
10 - 12	-	-	-	-
13 - 15	-	-	-	-
16 - 18	-	-	-	-
19 - 20	-	-	-	-
Total	3	3	0	0%
R'000				
Details	2013/14			
	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue (excluding tariffs)	156 074.00	156 074.00	88 099.99	56.44%
Expenditure:				
Employees	5 920 665.64	5 920 665.64	5 577 962.18	94.21%
Repairs and Maintenance	64 616.64	64 616.64	36 685.11	56.77%
Other	7 798	7 798	6 977.57	89.47%
Total Operational Expenditure	7 833 464	7 833 464	5 621 624.86	71.76%
Net Operational (Service) Expenditure	(77 739.36)	(77 739.36)	(5 533 524.87)	
Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.				

Capital Expenditure 2014/15: ICT Services					
R' 000					
Capital Projects	2014/15				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					-
Project A	394 929	394 929	391 067	99%	-
Project B	58 896	58 896	49 779	85%	-
Project C	-	-	-	-	-
Project D	-	-	-	-	-
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					
Employees: ICT Services					
Job Level	2014/15				
	Posts		Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.		No.	No.	%
0 - 3	-		-	-	-
4 - 6	2		2	0	0%
7 - 9	1		1	0	0
10 - 12	-		-	-	-
13 - 15	-		-	-	-
16 - 18	-		-	-	-
19 - 20	-		-	-	-
Total	3		3	0	0%
Financial Performance 2014/15: ICT Services					
R'000					
Details	2014/15				
	Original Budget	Adjustment Budget	Actual	Variance to Budget	
Total Operational Revenue (excluding tariffs)	156 074.00	156 074.00	88 099.99	56.44%	
Expenditure:					
Employees	5 920 665.64	5 920 665.64	5 577 962.18	94.21%	
Repairs and Maintenance	64 616.64	64 616.64	36 685.11	56.77%	
Other	7 798	7 798	6 977.57	89.47%	
Total Operational Expenditure	7 833 464	7 833 464	5 621 624.86	71.76%	
Net Operational (Service) Expenditure	(77 739.36)	(77 739.36)	(5 533 524.87)		
Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					
Capital Expenditure 2014/15: ICT Services					
R' 000					
Capital Projects	2014/15				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value

Total All	-	-	-	-	-
Project A	-	-	-	-	-
Project B	-	-	-	-	-
Project C	-	-	-	-	-
Project D	-	-	-	-	-

Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).

The division of ICT with its lean staff is doing fairly well to provide support to all other departments. The maintenance of ICT structure is mainly performed by SITA and the best part of the year, the municipality did not experience any serious downtime.

PROPERTY; LEGAL; RISK MANAGEMENT AND PROCUREMENT SERVICES

A GRAP compliance asset register was updated by the Budget and Treasury Office whilst the Corporate Services Department was responsible for its control.

Property ,legal, risk management and procurement Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2012/13		2013/14		2014/15	
Service Indicators		Target	Actual	Target	Actual	Target	Actual
(i)	(ii)						
Service Objective : To attract ,develop and retain best human capital and to coordinate governance systems?							
# of legal opinions developed internally		30%	10%	30%	0%	30%	0%
% of corruption cases reported to SAPS		100%	0%	100%	0%	100%	0%
% of projects specifications ready before end of financial year		-	-	100%	20%	100%	40%
% of risks addressed		100%	50%	100%	60%	100%	73%
Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incorporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. *'Current Year' refers to the targets set in the 2012/13 Budget/IDP round. **'Following Year' refers to the targets set in the 2012/13 Budget/IDP round. Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Intergrated Development Plans (IDPs) and chapter 6 sets out the requirements for the reduction of performance management arrangement by municipalities in which IDPs play a key role.							

Employees: Property; Legal; Risk Management; and Procurement Services				
Job Level	2014/15			
	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	%
0 - 3	1	1	0	0
4 - 6	1	1	0	0
7 - 9	-	-	-	-
10 - 12	-	-	-	-
13 - 15	-	-	-	-
16 - 18	-	-	-	-

19 - 20	-	-	-	-	
Total	2	2	0	-	
Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.					
Financial Performance 2014/15: Property; Legal; Risk Management; and Procurement Services					
R'000					
Details		2014/15			
	2013/14	Original	Adjustment	Actual	Variance
Total Operational Revenue (excluding tariffs)		-	-	-	
Expenditure:					
Employees	R786 780	798 320	798 320	798 320	100%
Repairs and Maintenance	R135 139	-	-	-	-
Other	R431 062	-	-	-	-
Total Operational Expenditure	R1 411 020	798 320	798 320	798 320	100%
Net Operational (Service) Expenditure	(R1 411 020)	(798 320)	(798 320)	(798 320)	
Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					
Capital Expenditure 2014/15: Property; Legal; Risk Management; and Procurement Services					
R' 000					
Capital Projects	2014/15				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	No projects				
Project A	-	-	-	-	-
Project B	-	-	-	-	-
Project C	-	-	-	-	-
Project D	-	-	-	-	-
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					
Employees: Property; Legal; Risk Management; and Procurement Services					
Job Level		2014/15			
		Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)

	No.	No.	No.	%
0 - 3	1	-	0	0
4 - 6	1	-	0	0
7 - 9	-	-	-	-
10 - 12	-	-	-	-
13 - 15	-	-	-	-
16 - 18	-	-	-	-
19 - 20	-	-	-	-
Total	2	0	0	-

Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.

Financial Performance 2014/15: Property; Legal; Risk Management; and Procurement Services

R'000					
Details	2014/15				
	2013/14	Original	Adjustment	Actual	Variance
Total Operational Revenue (excluding tariffs)		-	-	-	
Expenditure:					
Employees	R786 780	798 320	798 320	798 320	100%
Repairs and Maintenance	R135 139	-	-	-	-
Other	R431 062	-	-	-	-
Total Operational Expenditure	R1 411 020	798 320	798 320	798 320	100%
Net Operational (Service) Expenditure	(R1 411 020)	(798 320)	(798 320)	(798 320)	

Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.

Capital Expenditure 2014/15: Property; Legal; Risk Management; and Procurement Services

R' 000					
Capital Projects	2014/15				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	No projects	-	-	-	-
Project A	-	-	-	-	-
Project B	-	-	-	-	-
Project C	-	-	-	-	-
Project D	-	-	-	-	-

Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).

3.10 Component J- Miscellaneous

Internal Audit Objectives Taken From IDP								
Service Objectives	Outline Service Targets	2012/13		2013/14		2014/15		%
		Target	Actual	Target	Actual	Target	Actual	
Service Indicators								
(i)		(ii)						
Service Objective: To develop and implement integrated management and governance systems								
% of AG queries resolved				100%	100% 25/25	100%	100% 26/26	
# of Audit Committee meetings		4	4	4	4	4	3	
% of Internal audit queries resolved		100%	100%	100%	70%	100%	75%	
Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incorporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators' Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Integrated Development Plans (IDPs) and chapter 6 sets out the requirements for the introduction of performance management arrangement by municipalities in which IDPs play a key role.								

Employees: Internal Audit					
Job Level	2013/14	2014/15			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	1	1	1	1	0%
4 - 6	2	2	2	0	0
7 - 9	-	-	-	-	-
10 - 12	-	-	-	-	-
13 - 15	2	2	2	0	-
16 - 18	-	-	-	-	-
19 - 20	-	-	-	-	-
Total	5	3	3	-	-
Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days. T3.56.4					

Financial Performance 2014/15: Internal Audit					
R'000					
Details	2013/14	2014/15			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue (excluding tariffs)	1 190 000	1 234 000.00	1 234 000.00	965 171.20	78.21%
Expenditure:					
Employees	3 182 836	4 228 956.43	4 228 956.43	3 934 756.71	93.04%
Repairs and Maintenance	51 986	54 780.89	54 780.89	27 350.58	49.92%
Other	2 780	2 935.61	2 935.61	130.00	4.42%
Total Operational Expenditure	3 237 602	4 286 672.93	4 286 672.93	3 962 237.29	92.43%
Net Operational (Service) Expenditure	(2 047 602)	(3 022 672.93)	(3 022 672.93)	(2 997 066.09)	99.15%

Net expenditure to be consistent with summary table T5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.

Capital Expenditure 2014/15: Internal Audit					
R' 000					
Capital Projects	2014/15				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	No projects				
Project A	-	-	-	-	--
Project B	-	-	-	-	-
Project C	-	-	-	-	-
Project D	-	-	-	-	-
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					

Strategic Support and Planning objectives Taken From IDP								
Service Objectives	Outline Service Targets	2012/13		2013/14			2014/15	
		Target	Actual	Target	Actual		Target	Actual
Service Indicators								
(i)	(ii)							
Service Objective: To develop and implement integrated and management and governance systems								
# of performance assessments reports submitted	-	4	4	4	4	4	4	4
# of Monitoring and Evaluation Forum meetings held	-	4	4	4	5	4	4	4
% of highly rated IDP developed	-	100%	100%	100%	100%	100%	100%	100%
# of Municipal Managers Forum meetings held	-	4	4	4	4	4	4	4
Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incorporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators' Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Integrated Development Plans (IDPs) and chapter 6 sets out the requirements for the introduction of performance management arrangement by municipalities in which IDPs play a key role.								

Employees: Strategic Support and Planning					
Job Level	2013/14	2014/15			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	1	1	1	0	0
4 - 6	2	2	2	0.35	16.4%
7 - 9	1	1	1	0	0
10 - 12					
13 - 15	-				
16 - 18	-		-	-	-

19 - 20					
Total	4	4	4	0,35	16.4%
Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days. T3.56.4					

Financial Performance 2014/15: Strategic Support and Planning					
R'000					
Details	2013/14	2014/15			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue (excluding tariffs)	1 190 000	1 234 000.00	1 234 000.00	965 171.20	78.21%
Expenditure:					
Employees	3 182 836	4 228 956.43	4 228 956.43	3 934 756.71	93.04%
Repairs and Maintenance	51 986	54 780.89	54 780.89	27 350.58	49.92%
Other	2 780	2 935.61	2 935.61	130.00	4.42%
Total Operational Expenditure	3 237 602	4 286 672.93	4 286 672.93	3 962 237.29	92.43%
Net Operational (Service) Expenditure	(2 047 602)	(3 022 672.93)	(3 022 672.93)	(2 997 066.09)	99.15%
Net expenditure to be consistent with summary table T5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					

Capital Expenditure 2014/15: Strategic Support and Planning					
R' 000					
Capital Projects	2013/14				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					
Project A	731 458	731 458	588 267	80%	
Project B	-	-	-	-	
Project C	-	-	-	-	
Project D	-	-	-	-	
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.					

3.11 Component K-Organisational Performance Score-Card

3.1. SPATIAL RATIONALE

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Responsible department	Baseline	Annual Target 2014/15	Actual 2014/15
1	Spatial rationale	To facilitate access and transform land and rural tourism development	Integrated planning	% Alignment of Budget & IDP	BTO	100%	100%	100% 15/16 Budget aligned to the SDBIP & IDP inclusive of all new DORA Grants and circular requirements
2	<i>Spatial rationale</i>	To facilitate access and transform land and rural tourism development	Integrated Planning	% Highly rated IDP	OMM	100%	100%	100%-IDP/Budget/ SDBIP approved 28 May 2015. MEC pre-assessment of the IDP results were high with few addition.
3	Spatial rationale	To facilitate access and transform land and rural tourism development	Integrated planning	% of Spatial Development framework aligned with the SDF	PED	100%	100%	100% Completed TBZ SDF & Mogalakwena Densification. Steenbokpan SDF in Lephalale
4	Spatial rationale	To facilitate access and transform land and rural tourism development	Integrated planning	% of SDF & land Use Management system developed & approved in line with the SPLUMA	PED	100%	100%	100% 6/6 municipalities implementing LUMS according to SPLUMA
5	Spatial rationale	To facilitate access and transform land and rural tourism development	Integrated planning	# of District Planning forum meeting	PED	4	4	8/4 meeting held 8 , 24 July & 24 August 2014 29 October 2014 & 29 Nov 2014 19 Feb 2015 29 April 2015& 24 June 2015

N.B % means Percentage & # means Number. Positive variance will be indicated in brackets.

3.2. BASIC SERVICES

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Responsible Department	Baseline	Annual Target 2014-2015	Actual 2014/2015
1	Basic Service Delivery	To coordinate and monitor infrastructure development for the provision and access to service	Project management	% of Rollover from the previous financial year completed	SDCS CSSS PED ID	60% 89% 100% 70% 75%	100%	70%-19/27 rollover Projects completed
2	Basic service Delivery	To coordinate and monitor infrastructure development for the provision and access to services	Abattoir Management	# of cattle slaughtered per Quarter	PED	400	400	6518/400 cattle slaughtered
3	Basic service Delivery	To coordinate and monitor infrastructure development for the provision and access .	Abattoir Management	# of Pigs slaughtered per Quarter	PED	2000	2000	10227/2000 Pigs slaughtered
4	Basic service Delivery	To coordinate and monitor infrastructure development for the provision and access to services	Abattoir Management	# of sheep slaughtered per Quarter	PED	300	400	914/400 sheep slaughtered
5	Basic Service Delivery	To coordinate and monitor infrastructure development for provision of access to services	Water and sanitation	# of Quarterly Water & Sanitation forum meetings coordinated	ID	4	4	4/4 Meeting held 17/09/2014 03/12/2014 18/02/2015 09/06/2015
6	Basic Service Delivery	To coordinate and monitor infrastructure development for provision and access to services	Electricity	# of Electricity forum meetings coordinated	ID	4	4	6/4 Meeting held 30/07/2014 & 17/09/2014 26/11/2014 20/01/2015 &16/03/2015 27 May 2015
7	Basic Service Delivery	To coordinate and monitor infrastructure development for provision and access to services	District roads	# of Roads forum meetings coordinated	ID	4	4	3/4 meeting held 16 Sep 2014 31 Jan 2015 20 May 2015
8	Basic Service Delivery	To coordinate and monitor infrastructure development for provision and access to services	MIG	# of District MIG forum meetings coordinated	ID	11	11	10/11 meeting held on the 11/07/2014, 15/08/2014 & 12/09/2014 14/01/2015, 04/02/2015 & 13/03/2015 ,15/10/2014 17/04/2015, 17/05/2015 and 12/06/2015.
9	Basic service delivery	To coordinate and monitor infrastructure development for the provision and access to service	Fire Fighting/Disaster Management	# of established disaster management centre in line	SDCS	2	2	2/2- Disaster Management centres established in line with norms & standards Lephalale

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Responsible Department	Baseline	Annual Target 2014-2015	Actual 2014/2015
				with National Norms & standards				& Modimolle
10	Basic delivery service	To coordinate and monitor infrastructure development for the provision and access to service	Disaster Management	# of Disaster Management Advisory Forum meetings held	SDCS	4	4	2/4 meeting held 11 July 2014
11	Basic service delivery	To coordinate and monitor infrastructure development for the provision and access to service	Disaster Management	# of Disaster Management Annual Report submitted within timeframe	SDCS	1	1	1/1 Annual Report submitted within timeframe
12	Basic service delivery	To coordinate and monitor infrastructure development for the provision and access to service	Fire Fighting	% Building plans approved by local municipalities	SDCS	100%	100%	63% 87/138 plans received & approved
13	Basic service delivery	To coordinate and monitor infrastructure development for the provision and access to	Fire fighting	# of Fire fighting reports submitted by local municipalities	SDCS	4	4	21/24 Quarterly reports submitted
14	Basic service delivery	To coordinate and monitor infrastructure development for the provision and access to	Fire fighting	# of fire fighting Annual Report submitted within timeframe	SDCS	1	1	1/1 Annual Report submitted within timeframe
15	Basic service delivery	To preserve and protect natural resources and promote public health	Municipal Health	% Food outlets issued with certificate of compliance (for outlets that comply with set standards)	SDCS	100%	100%	100%- 74/74 Outlets issued with certificates
16	Basic service delivery	To preserve and protect natural resources and promote public health	Municipal Health	# of Permitted municipal landfill sites monitored	SDCS	8	8	49/8 landfill sites monitored
17	Basic service delivery	To preserve and protect natural resources and promote public health	Municipal Health	# of Water samples collected and analysed	SDCS	100%	100%	12/12 water samples collected and analysed
18	Basic service delivery	To preserve and protect natural resources and promote public health	Municipal Health	# of Health and hygiene awareness campaign initiated	SDCS	150	152	489/152 awareness campaigns conducted
19	Basic Service Delivery	To preserve and protect natural resources and	Air quality management	% of EIA attended to	SDCS	100%	100%	100% 13/13 EIA attended

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Responsible Department	Baseline	Annual Target 2014-2015	Actual 2014/2015
		promote public health						
20	Basic Service Delivery	To preserve and protect natural resources and promote public health	Air quality management	Number of listed activities in terms of AQA inspected	SDCS	20	20	36/20 Activities in terms of AQA inspected
21	Basic Service Delivery	To preserve and protect natural resources and promote public health	Air quality management	Number of ambient air quality monitoring reports submitted	SDCS	6	12	17/12 ambient air quality reports submitted
22	Basic Service Delivery	To coordinate and monitor infrastructure development for the provision and access to services	Client Relations Management	% Presidential hotline queries addressed within 2 weeks of receipt	ES	100%	100%	100% 17/17 queries resolved
23	Basic Service Delivery	To coordinate and monitor infrastructure development for the provision and access to services	Client Relations Management	% Premier hotline queries addressed within 2 weeks of receipt	ES	100%	100%	100%-1/1 case reported resolved

N.B % means Percentage & # means Number. Positive variance is indicated in brackets.

3.3. FINANCIAL MANAGEMENT & VIABILITY

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Responsible Department	Baseline	Annual Target 2014-2015	Actual 2014/2015
1	Financial management and viability	To effectively manage finances and improve sustainability	Expenditure management	% Operating budget variance in terms of SDBIP	BTO OMM CSSS PED ID ES SDCS	10% 8.1% 6.6% 9% 19% 6% 12% 10%	10%	18.01% Opex variance
2	Financial management and viability	To effectively manage finances and improve sustainability	Expenditure management	% Capital budget variance in terms of SDBIP	OMM CSSS PED ID ES SDCS	54% 49% 10% 40% 34% 35% 37%	10%	45% Capex variance
3	Financial management	To effectively manage finances and improve	Expenditure management	% Timely submission of Annual Financial	BTO	100%	100%	100%- Submitted to AG,NT,PT and CoGHSTA on 28 & 29

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Responsible Department	Baseline	Annual Target 2014-2015	Actual 2014/2015
	and viability	financial sustainability	ent	Statements				August 2014
4	Financial management and viability	To effectively manage finances and improve financial sustainability	Budget and reporting	# of Accurate bank reconciliation reports submitted within 10 working days of each month	BTO	12	12	12/12 Submitted July 2014 to June 2015 within average of 5 working days
5	Financial management and viability	To effectively manage finances and improve financial sustainability	Budget and reporting	% Adjustments budget submitted within timeframe	BTO	100%	100%	100%-2013/14 Roll over IDP projects approved by council on 28 August 2014 100%-the 14/15 adjustment Budget was approved by council in Feb 2015. The additional special 14/15 adjustment Budget for MIG was also approved in March 2015
6	Financial management and viability	To effectively manage finances and improve financial sustainability	Supply chain management	# of SCM deviation reports submitted to Council	BTO	8	4	4/4 Submitted Quarterly reports June 2014 to April 2015 FPC and May 2015 to Council.
7	Financial management and viability	To effectively manage finances and improve financial sustainability	Supply Chain Management	% Orders issued within 10 working days of receipt of requisition	BTO	177%	100%	173% Average of 2.7 working days on random sample selected vs required 10 days
8	Financial management and viability	To effectively manage finances and improve financial sustainability	Revenue	% Cost coverage	BTO	28%	100%	588% As at 30 June including new MIG grant.

N.B % means Percentage & # means Number. Positive variance is indicated in brackets.

3.4. LOCAL ECONOMIC DEVELOPMENT

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Responsible Department	Baseline	Annual Target 2014-2015	Actual 2014/2015
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	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Responsible Department	Baseline	Annual Target 2014-2015	Actual 2014/2015
1	Local economic development	To ensure optimal utilisation and adherence to space economy	Job creation	% of LED strategy aligned to the Provincial & National LED strategy/framework	PED	100%	100%	100% WDM & TBZ LED strategies finalised
2	Local economic development	To ensure optimal utilisation and adherence to space economy	Job creation	# of Jobs created through LED initiatives	PED	40	40	106/40 12 created at abattoir & 50 for YES Projects
3	Local economic development	To ensure optimal utilisation and adherence to space economy	Job creation	# of functional CTAs District wide	PED	2	2	1/2 functional CTAs Interim structure for Mookgophong CTA
4	Local economic development	To ensure optimal utilisation and adherence to space economy	Job creation	# of publication issued /made	PED	2	2	2/2 publications developed Success SA advert published & tourism brochure.
5	Local economic development	To ensure optimal utilisation and adherence to space economy	Job creation	# of SMMEs or Co-operations in Agriculture supported	PED	20	10	14/10 SMMEs supported
6	Local economic development	To ensure optimal utilisation of & adherence to space economy	Job creation	# of Jobs created through EPWP	ID	15	15	24/15 jobs created
7	Local economic development	To ensure optimal utilisation of & adherence to space economy	Job creation	# of jobs created through other municipal initiatives such as infrastructure Project	ID	80	80	135/80 jobs created
8	Local economic development	To ensure optimal utilisation of & adherence to space economy	Job creation	# of district EPWP forum meeting held	ID	4	4	3 /4 meeting held 04/09/2014 10/12/2014 11/03/2015

N.B % means Percentage & # means Number. Positive variance is indicated in brackets.

3.5. GOOD GOVERNANCE & PUBLIC PARTICIPATION

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Responsible Department	Baseline	Annual Target 2014-2015	Actual 2014/2015
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	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Responsible Department	Baseline	Annual Target 2014-2015	Actual 2014/2015
1	Good governance and public participation	To develop and implement integrated management and governance systems	Intergovernmental relations	# of CFO forum meeting held	BTO	1	4	1/4 CFO forum meeting held 06 November 2014.
2	<i>Good Governance and Public Participation</i>	To develop and implement integrated management and governance systems	Monitoring and Evaluation	% of Submission of Annual Performance Report (sec 46 MSA) by 31 August	OMM	100%	100%	100% -The Section 46 MSA Report was submitted to AG 29 August 2014
3	Good governance and public participation	To develop and implement integrated management and governance systems	Auditing	% outcome of the audit report	ALL	100%	100%	100%- improved from Qualified in 12/13 to unqualified opinion 13/14
4	<i>Good Governance and Public Participation</i>	To develop and implement integrated management and governance systems	Auditing	Average % AG material audit queries resolved	ALL	100%	100%	100% 25/25 issues raised by AG for the institution resolved.
5	<i>Good Governance and Public Participation</i>	To develop and implement integrated management and governance systems	Auditing	% of Audit Committee recommendations implemented	OMM	100%	100%	66% 4/6- audit committee resolution was resolved
6	<i>Good Governance and Public Participation</i>	To develop and implement integrated management and governance systems	Auditing	# of Performance audit reports submitted to Council	OMM	4	4	4/4 The 4 th report submitted to council on the 28 August 2015.

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Responsible Department	Baseline	Annual Target 2014-2015	Actual 2014/2015
7	Good Governance and Public Participation	To develop & implement integrated management & governance systems	Auditing	% Internal Audit Unit audit queries related to department resolved	OMM BTO CSSS PED ID ES SDCS	100% 100% 86% 100% 100% 100% 100%	100%	44% 29-Total 13- Resolved 16-Not resolved
						98%		
8	Good Governance and Public Participation	To develop & implement integrated management & governance systems	Auditing	% Identified risk resolved within timeframes as specified in risk plan	OMM BTO CSSS PED ID ES SDCS	100% 75% 67% 100% 100% 100% 100%	100%	40% 15-Total 6-resolved 9-not resolved
						91.71%		
9	Good Governance and Public Participation	To develop and implement integrated management and governance	Public Participation	# of IDP Representative Forum meetings convened	OMM	4	4	4/4 IDP Rep forum held 27August 2014 25 November 2014 19 March 2015 26 May 2015
10	Good Governance and Public Participation	To develop & implement integrated management & governance systems	Inter-governmental relations	% Municipal Managers Forum Resolutions related to department implemented within specified timeframes	OMM	0%	100%	0% No resolution related to the department
11	Good governance and public participation	To develop and implement integrated management and governance systems	Fleet management	% Compliance of service interval of vehicles	CSSS	100%	100%	100% 6/6 Vehicles serviced
12	Good governance and public participation	To develop & implement integrated management & governance systems	Information and Communication Technology	% actual uptime of Key Systems	CSSS	99%	90%	99.59% uptime of key systems
13	Good governance and public participation	To develop & implement integrated management & governance	Information and Communication Technology	# of Website maintenance report submitted	CSSS	4	4	9/4 Website report submitted

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Responsible Department	Baseline	Annual Target 2014-2015	Actual 2014/2015
		systems						
14	Good governance and public participation	To develop & implement integrated management & governance	Policies reviewed	(# of HR policies reviewed) # of Financial policies reviewed # of policies / framework reviewed	CSSS OMM BTO	227	11	31/11 Policies reviewed and approved by council
15	Good governance and public participation	To develop & implement integrated management & governance systems	Governance	# of council meeting held	ES	4	4	6/4 Council meeting held 29 August 2014 04 December 2014 30 January 2015 27 February 2015 27 March 2015 28 May 2015
16	Good governance and public participation	To develop & implement integrated management & governance systems	Governance	% Council resolutions implemented within time frame	ALL	100%	100%	54% 27/50 Resolution resolved
17	Good governance and public participation	To develop & implement integrated management & governance systems	Governance	# of Portfolio Committees meetings convened	ES	35	35	35/35 Committees held
18	Good governance and public participation	To develop & implement integrated management & governance systems	Governance	# of MPAC meetings held	ES	4	4	4/4 meeting held 22/10/2014 19 March 2015 22 April 2014 21 May 2015
19	Good governance and public participation	To develop & implement integrated management & governance systems	Governance	# of MPAC reports with recommendations submitted to council	ES	4	4	4/4 recommendations submitted

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Responsible Department	Baseline	Annual Target 2014-2015	Actual 2014/2015
20	Good governance and public participation	To develop & implement integrated management & governance systems	Public participation	# of Community feedback meetings held	ES	4	4	2/4 - Meeting held 26 Sep 2014 17 April 2015.
21	Good governance and public participation	To develop & implement integrated management & governance systems	Public participation	# of District IGR meeting held	ES	4	4	2/4 meetings held 21 August 2014 07/05/2015
22	Good governance and public participation	To develop and implement integrated management and governance systems	Intergovernmental relations	% District Intergovernmental Relations Forum meeting resolutions implemented	ES	100%	100%	100% 11/11 resolutions resolved
23	Good Governance and Public Participation	To develop and implement integrated management and governance systems	Inter-governmental relations	# of Sharing & learning (Twinning) meetings held	ES	2	2	4/2 31 July 2014 11Dec 2014 04 March 2015 Workshop held on 23-24 June 2015
24	Good governance and public participation	To empower the community and instil sense of ownership of development	Community awareness	# of HIV/AIDS Committee meetings held	ES	2	2	3/2 14 October 2014 launching of the migrant forum on 11-12 June 2015
25	Good governance and public participation	To develop and implement integrated management and governance systems	Disability Development	# of District disability desk meetings held	ES	4	2	2/2 meeting held 17 February 2015 17 March 2015
26	Good governance and public participation	To develop and implement integrated management	Communications	# of District communications forum meetings	ES	4	4	4/4 meeting held 29 August 2014 21 Nov 2014 25 Feb 2015 27 May 2015

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Responsible Department	Baseline	Annual Target 2014-2015	Actual 2014/2015
		t and governance systems						
27	Good governance and public participation	To develop and implement integrated management and governance systems	Governance	# of Community service surveys conducted	ES	1	1	1 suggestion box developed & no suggestions were posted

N.B % means Percentage & # means Number. Positive variance is indicated in brackets.

3.6. TRANSFORMATION & ORGANISATIONAL DEVELOPMENT

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Responsible Department	Baseline	Annual Target 2014-2015	Actual 2014/2015
1	<i>Transformation and Organisational Development</i>	To attract, develop and retain ethical and best human capital	Human Resources Management	# of Senior Management with signed Performance Agreements within one month of appointment	OMM	7	7	7/7 SM have signed the Performance agreement July/ August 2014
2	<i>Transformation and Organisational Development</i>	To attract, develop and retain ethical and best human capital	Organisational Development	# of quarterly performance reviews conducted	OMM	4	4	4/4 27 October 2014 19 January 2015 20 th April 2015 15 & 27 July 2015
3	<i>Transformation and Organisational Development</i>	To attract, develop and retain ethical and best human capital	Organisational Development	% of approved SDBIP aligned with the IDP & Budget	OMM	100%	100%	100% approved by the Executive Mayor on the 26 June 2015
4	<i>Transformation and Organisational Development</i>	To attract, develop and retain ethical and best human capital	Monitoring and Evaluation	# of Performance evaluation conducted	OMM	1	1	2/1 sessions were held 15 May 2015 & 22 May 2015
5	<i>Transformation and Organisational Development</i>	To attract, develop and retain ethical and best human	Monitoring and Evaluation	% of Annual report (sec 121) adopted & submitted to MEC by 31	OMM	100%	100%	100% Annual report & MPAC oversight report approved 31 March 2015,

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Responsible Department	Baseline	Annual Target 2014-2015	Actual 2014/2015
		capital		March				submitted to MEC 02 April 2015
6	Transformation and Organisational Development	To attract, develop and retain best human capital	Capacity building and Training (HRD)	# of officials capacitated in terms of the workplace skills plan	CSSS	21	40	87/40 for the fy 2014/15 officials were capacitated
7	Transformation and Organisational Development	To attract, develop and retain best human capital	Capacity building and Training (HRD)	# of councillors trained	CSSS	10	10	18/10 councillors trained
8	Transformation and Organisational Development	To attract, develop and retain best human capital	Capacity building and Training (HRD)	# of internship & learnership opportunities created	CSSS	4	4	2/4 internships were created for the 2014/15 fy
9	Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	% of disciplinary actions initiated within 90 days of occurrence	ALL	0%	100%	0%- no case of misconduct reported
10	Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	# of LLF meetings held	CSSS	4	4	8/4 meetings held
11	Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	% Progress with compilation and submission of WSP to LGSETA	CSSS	100%	100%	100% WSP submitted electronically on 30 April 2015
12	Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	% Approved and funded Organogram aligned with the IDP	CSSS	95%	100%	100% Final Approved 28 May 2015
13	Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	% of employees employed in accordance with the EEP targets	CSSS	50%	50%	56% 5/9 employed as per EE Plan target

N.B % means Percentage & # means Number. Positive variance is indicated in brackets.

4. DETAILED CAPITAL WORKS PLAN

N o.	De pt	Project name	2014 /15 Budg et	Adjuste d Budget 2014/1 5	Quarter 4		Actu al Expe ndit ure	Actu al progr ess in %	Varia nce	Evidence	Status
					% Prog.	Milest one					
1	O M M	District Wide Audit System	R56 473	-	-	-	R45 644	100%	0%	Project status report	Project complete
2	O M M	District IDP Strategic Planning Programme - Municipal Manager	R731 458	-	100%	4 th Rep Forum & Approval final document	R588 267	100%	0%	Project status report	Project complete 4 th Rep forum held on 26 March 2015, held IDP session on the 11-12 June 2015 in TBZ. The IDP/Budget /SDBIP Approved 28 May 2015.
3	CS SS	Procurement of movable assets	R1 709 686	-	-	-	R1 709 686	100%	0%	Project status report	Project complete Procured Mayor's car in Q2 and three pool vehicles in Q4
4	CS SS	Procurement of IT equipment	R394 929	-	100%	Supply	R391 067	100%	0%	Project status report	Project complete Procured Payday ESS System, Installed Access Control in Records office, procured printers and server file security software.
5	CS SS	District Wide VPN Network	R58 896	-	100%	Maintenance	R49 779	%	15%	Project status report	Project complete Procured CCTV cameras to replace damaged ones. Procured wireless antennas and new reception phone.
6	PE D	Co-ordination of district wide LED	R185 220	-	100%	Implementation	R184 198	100%	20%	Project status report	Project completed Arranging sectoral summits. WDM expect to co-fund some activities with LM. The District Mining Summit was held on the 18th June 2015.
7	PE D	Vaalwater Beautification	R236 458	-	100%	Implementation	R0.0 0	0%	100%	Project status report	A progressive exclusive procurement was approved. Procurement processes are

N o.	De pt	Project name	2014 /15 Budg et	Adjuste d Budget 2014/1 5	Quarter 4		Actu al Expe ndit ure	Actu al progr ess in %	Varia nce	Evidence	Status
					% Prog.	Milest one					
											underway.
8	PE D	Tourism	R490 556	-	100%	Progra m	R484 251	100%	0%	Project status report	Project complete WDM participated at the Tourism Indaba on the 09th - 11th May 2015 and a district tourism booklet was developed. .
9	PE D	Waterberg Biosphere Meander Reserve	R347 666	-	100%	Implem entatio n	R347 882	100%	0%	Project status report	Project complete The draft feasibility study for the Heritage route has been submitted for WDM's consideration.
10	PE D	WEDA	2 000 000	-	100%	Implem entatio n	R345 882	20%	70%	Project status report	The WEDA project was scheduled for completion end of September 2015. The beautification project funding has been diverted to Abattoir equipment project
11	PE D	Agri-park support	306 852	-	100%	Financi al and Technic al suppor t	R249 678	81%	19%	Project status report	Project completed Agricultural production inputs were delivered for beneficiaries of Agri-park.
12	ID	Completion of Street in Mahwelereng (Phase)	21 296	-	-	-	R0.0 0	-	-	Project status report	Project complete-remaining funds will be released after the submission of the final report.
13	ID	Upgrade of Streets in Marapong Township	1 416 776	-	-	-	R1 130 084	-	-	Project status report	Project completed
14	ID	Upgrade of Streets in Regorogile Township	4 784	-	-	-	R4 784	-	-	Project status report	Project completed

N o.	De pt	Project name	2014 /15 Budg et	Adjuste d Budget 2014/1 5	Quarter 4		Actu al Expe ndit ure	Actu al progr ess in %	Varia nce	Evidence	Status
					% Prog.	Milest one					
15	ID	Road Asset Management System	1 560 526	-	100%	Implem entatio n	R156 0 526	80%	20%	Project status report	Project ongoing, continuation of 2013/14 financial year
16	ID	EPWP IG – Provision of household VIP (Ventilated Improved Pit latrines) sanitation in rural villages	1 000 000	-	100%	Comple tion	R963 887	100%	0%	Project status report	Project complete Under retention
17	ID	Mookgophong Township Sewer Connection	103 540	-	-	-	R103 540	-	-	Project status report	Project completed
18	ID	Development of Landfill site Mookgophong	1 285 193	-	100%	Comple tion	R729 498	57%	43%	Project status report	Project construction stage at 57% complete
19	ID	Disaster Risks Management Toll Free number & promotional signage	866 152	-	100%	Comple tion	R4 887	50%	50%	Project status report	All the material is on site, printing work done and the Contractor is now busy with the assembling of the boards
20	ID	Construction of fencing on 1.2HA land.	323 390	-	-	-	R323 390	-	-	Project status report	Project completed
21	ID	Installation of Lift in WDM head office	745 000	-	100%	Comple tion	R5 236	0%	100%	Project status report	Bidder appointed in February 2015 for R 436 906, no SLA yet. Savings declared of R 302 857.
22	ES	Communication	200 0 00	-	100%	Supply	R200 000	90%	10%	Project status report	The 7th edition delivered on 8th May 2015 and 8th edition to be delivered on 2 July 2015. Multi-year project.
23	ES	District IDP Public Participation Programme Executive Mayor	980 222	-	50%	progra m	R978 078	50%	0%	Project status report	Project complete
24	ES	Production of Diaries for Cllrs & Traditional Leaders	71 22 0	-	-	-	71 182	100%	0%	Project status report	Project complete
2	ES	Learning &	255 8	-	100%	Implem	245	100%	0%	Project status	Project complete

N o.	De pt	Project name	2014 /15 Budg et	Adjuste d Budget 2014/1 5	Quarter 4		Actu al Expe ndit ure	Actu al progr ess in %	Varia nce	Evidence	Status
					% Prog.	Milest one					
5		sharing (twinning agreement)	85			entatio n	882			report	
2 6	ES	Back to School Campaign	51 22 4	-	-	-	106 126	100%	0%	Project status report	Project completed - Matric Awards Ceremony held on the 9 January 2015
2 7	ES	Executive Mayor's Marothan	115 0 21	-	100%	Implan tation	114 267	-	-	Project status report	Project complete
2 8	ES	Traditional Leadership development Programme	55 15 9	-	4	Meetin g	48 688	4	0	Project status report	Project complete Hosting of the Quarterly meeting of the Local House scheduled for end June 2015
2 9	Di sa ster	Review of Waterberg Disaster Risk Management Plan & Framework	286 0 37	-	-	-	R221 505	-	-	Project status report & council resolution	Project completed – adopted by council 04 Dec 2014
3 0	Di sa ster	Two-way radio communication facilities for the Waterberg District Disaster Risk Management Centre	255 624	-	-	-	-	-	-	-	Project budget transferred to PED-Abattoir
	Fir e	LDC – Major Heavy Duty Pumper	3 000 000	-	-	-	-	-	-	-	Project not moving – the case was handed to legal unit
	Fir e	LDC-4X4 Major Urban Rescue Pumper & equipment	1 458 572	-	-	-	-	-	-	-	Project not moving – the case was handed to legal unit
3 1	Fir e	LDC – 1 X 1000 KPA / 100 bar skid units	108 5 00	-	-	-	R108 500	-	-	Project status report	Project completed
3 2	Fir e	Thabazimbi-Equiped 24 hours operating room / mobile house – radio room / control room	57 35 4	-	-	-	R57 354	-	-	Project status report	Project completed
3 3	Fir e	Lephalale – Refurbishment of Iveco Fire	140 0 22	-	-	-	R0.0 0	-	-	Project status report	Project completed

N o.	De pt	Project name	2014 /15 Budg et	Adjuste d Budget 2014/1 5	Quarter 4		Actu al Expe ndit ure	Actu al progr ess in %	Varia nce	Evidence	Status
					% Prog.	Milest one					
		Truck									
34	Fir e	Mogalakwena – 1 x communication / alarm system & voice logger	122 914	-	-	-	R122 913	-	-	Project status report	Project completed

5. External service providers

- ⊕ WDM has entered into service delivery agreements with local municipalities with regard to Disaster Management Services and firefighting Services.
- ⊕ Table below show number of reports submitted quarterly for services rendered.

No.	Local Municipality	Baseline 2013/14	Target 2014/2015 reports	Actual report 2014/2015
1	Bela-Bela	1	4	3
2	Modimolle	1	4	3
3	Mogalakwena	3	4	4
4	Mookgophong	3	4	3
5	Lephalale	4	4	4
6	Thabazimbi	4	4	4
	TOTAL	16	24	21

6. Other External service providers (top TEN)

- ⊕ The table below shows the top ten external service providers.

N o.	Project Descripti on	Date Awarded	Name of Service Provider/ Contracto r	Dura tion of a contr act	Project Compl etion date	Amount Awarded	Respon sible depart ment	Actual 13/14	Actual 14/15	Budget 15/16	Budget 16/17
1.	Provision for Travel Agency	08 January 2015	Batsumi Travel (Pty) Ltd	3 years	31 January 2019	Various percentage on commission between 6% and 8%	CSSS	N/A	R245 687 .20	R4 439 100.00	R4 439 100.00
2.	Provision for Travel Agency	08 January 2015	Nhlamulo -Hosi Investme nt	3 years	31 January 2019	Various percentage on commission between 6% and 8%	CSSS	N/A	R459 797 .42	R4 439 100.00	R4 439 100.00
3.	Provision of legal services	25 November 2011	Verveen Attorneys	3 years	31 August 2015	R1 026 000.00	CSSS	R104 765.33	R108 942 .00	R250 000.00	R264 750.00
4.	Productio n of newslette r	09 December 2013	Kgantshi Marketin g	3 years	14 Decem ber 2016	R480 000.00	EMO	R120 000.00	R200 000 .00	R160 000.00	N/A

N o .	Project Descripti on	Date Awarded	Name of Service Provider/ Contracto r	Dura tion of a contr act	Project Compl etion date	Amount Awarded	Respon sible depart ment	Actual 13/14	Actual 14/15	Budget 15/16	Budget 16/17
5	Rural Road Asset Managem ent	16 July 2013	Tshashu Consultin g and Projects	3 years	30 June 2016	R4 551 754.39	ID	R1 37 8 070. 18	R1 560 5 26.33	R1 893 000. 00	R1 897 000.00
6	Provision for security services	08 May 2012	Triotic Protectio n Services	3 years	31 August 2015	R4 955 437.00	CSSS	R1 78 3 956. 48	R1 926 6 73.92	R1 989 876. 00	R2 143 200. 00
7	Advertisin g Agency	03 December 2013	Ultimate Recruitm ent Solution	3 years	19 Decem ber 2016	VARIOUS PER DEPT		R231 267.28	R365 558 .79	R260 857.0 0 + IDP PROJECT	R275 962 + IDP PROJECTS
8	Operating lease of photocop ying machine	18 October 2013	Palesa Tech (Pty)Ltd	3 years	28 Februa ry 2017	R1 799 625.60	CSSS	R149 994.99	R599 979 .96	R600 000.0 0	R600 000.0 0
9	Conceptu alist on & establish ment of Waterber g Economic Developm ent Agency	14 January 2015	Two Roads assurance Services	8 mont hs	30 Septem ber 2015	R1 699 109.74	PED	N/A	R160 000 .00	R1 000 000. 00	N/A
1 0	Short term insurance	01 July 2013	AON Insurance	3 years	30 June 2016	Annual fixed fee & commission per service provided	CSSS	R465 767.29	R531341. 00	R1 000 000. 00	R1 0519 000.00

4 Chapter 4

4.1 Component A –introduction to the Municipal Personnel

4.1.1 EMPLOYEE TOTALS, TURNOVER AND VACANCIES

Waterberg District Municipal has a staff component of 129 of which 57 are females' employees whose responsibility is to implement its Integrated Development Plan. The attempt to develop an organisational development strategy was meant to improve the effectiveness and efficiency of the municipality. More emphasis should place on forward planning and project management skills. The Human Resources Division provides all the HR functions to all employees within the organisation.

Number of positions for 2014/15 as at 30 June 2015								
	Department	Management	Technical	Labour	Support	Total	Vacant	% of vacant positions
1	Budget and Treasury Office	4	-	-	9	14	1	7,1
2	Office of Municipal Manager	3	2	0	4	9	0	0,0
3	Corporate Support and Shared Services	3	2	7	10	22	0	0.0
4	Planning and Economic Development	4	-	18	5	27	2	7.4
5	Infrastructure Development	2	1	-	1	4	0	0.0
6	Executive Support	4	-	-	8	13	2	7.7
7.	Social and Community Services	3	-	-	39	42	2	4.8
		23	5	25	76	129	7	5.2

In general 95% of vacant and budgeted positions were filled at the end of the financial year.

4.2 Component B-Managing the Municipal Workforce

Employees as important assets of the municipality should be managed well and Senior Managers have a responsibility to motivate, guide and discipline other employees in order to implement the IDP successfully. Senior managers provide strategic leadership whilst divisional managers should supervise other employees and ensure there is operational efficiency. Training and development and reviewing and developing new policies are critical in improving the manner in which the staff is managed.

Employees					
Description	2013/14	2014/15			
	Employees	Approved Posts	Employees	Variance	Variance
	No.	No.	No.	No.	%
Water	-	-	-	-	-
Waste Water (Sanitation)	-	-	-	-	-
Electricity	-	-	-	-	-
Waste Management	-	-	-	-	-
Housing	-	-	-	-	-
Waste Water (Stormwater Drainage)	-	-	-	-	-
Roads	-	-	-	-	-
Transport	-	-	-	-	-
Planning	1	1	1	0	0%
Local Economic Development	4	6	4	2	
Planning (Strategic & Regulatory)	4	4	4	0	-
Local Economic Development					
Infrastructure services	4	4	4	0	0%
Environmental Protection	1	1	1	0	
Municipal Health	76	76	74	2	

Security and Safety	-	-	-	-	-
Sport and Recreation	1	1			
Corporate Policy Offices and Other	22	22	0	0	0%
Totals	129	129	136	7	95

Vacancy Rate 2014/15

Designations	*Total Approved Posts	*Variances (Total time that vacancies using fulltime equivalents)	*Variances (as a proportion of total posts in each category)
	No.	No.	%
Municipal Manager	1	0	0
CFO	1	1	0
Other S57 Managers (excluding Finance Posts)	5	4	20
Other S57 Managers (Finance posts)	-	-	-
Municipal Police	-	-	-
Fire fighters	2	1	-
Divisional management: Levels 3 Posts)	14	1	93
Senior Officials Levels 4-5 posts	12	0	0
Officers Level 6-8 posts)	76	3	4
Officers Levels 9- 15 (Finance posts)	27	0	0
Total	136	7	5.1

Note: *For posts which are established and funded in the approved budget or adjustments budget (where changes in employee provision have been made). Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.

Turn-over Rate

Details	Total Appointments as of beginning of Financial Year	Terminations during the Financial Year	Turn-over Rate*
	No.	No.	
2012/13	31	5	
2013/14	12	10	
2014/15	22	5	3.9

* Divide the number of employees who have left the organisation within a year, by total number of employees who occupied posts at the beginning of the year

The vacancy turnover rate of 5% is normal and since the Acting Managers sign performance until such time that positions are filled them to strive towards achieving the targets of the organisation

COMMENT ON WORKFORCE POLICY DEVELOPMENT:

The Training and Development was reviewed and implemented by the Human Resources Division in line with the Workplace Skills Plan.

4.2.1 INJURIES, SICKNESS AND SUSPENSIONS

Number and Cost of Injuries on Duty						
Type of injury	Injury Taken	Leave	Employees using injury leave	Average injury taken leave per employee	Average Leave Injury per employee	Total Estimated Cost
	Days	No.	%	Days	R'000	
Required basic medical attention only	7	3				
Temporary total disablement	-	-			R1 226.60	
Permanent disablement	-	-				
Fatal	-	-				
Total	7	3				
Number of days and Cost of Sick Leave (excluding injuries on duty)						
Salary band	Total sick leave	Proportion of sick leave without certification	Employees using sick leave	Total employees in post*	*Average sick leave per Employees	Estimated cost
	Days	%	No.	No.	Days	R' 000
Lower skilled (Levels 11-15)						
Skilled (Levels 10)	915			35	26.1	
Highly skilled production (levels 8- 10)	206			40	6.0	
Officers (levels 4-6)	243			34	7.3	
Divisional management (Levels 3)	90		12	13	6.9	
MM and S57	18		5	7	2.5	
Total	1 472			129	11.4	
* - Number of employees in post at the beginning of the year						
*Average calculated by taking sick leave in column 2 divided by total employees in column 5						

4.2.2 POLICIES

For the period under review at least 13 were reviewed and approved by Council

HR Policies and Plans				
	Name of Policy	Completed	Reviewed	Date adopted by council or comment on failure to adopt
		%	%	
1	Employment Equity	100%	100%	
2	Attraction and Retention(Recruitment)	100%	100%	
3	Code of Conduct for employees	100%	100%	
4	Delegations, Authorisation & Responsibility	100%	100%	
5	Disciplinary Code and Procedures	100%	100%	
6	Essential Services			
7	Employee Assistance / Wellness	100%	100%	
8	Employment Equity	100%	100%	
9	Exit Management	100%	100%	

10	Grievance Procedures	100%	100%	
11	HIV/Aids	100%	100%	
12	Human Resource and Development	100%	100%	
13	Information Technology	100%	100%	
14	Job Evaluation		100%	
15	Leave	100%		
16	Occupational Health and Safety	100%	100%	
17	Official Housing	-		
18	Official Journeys			
19	Official transport to attend Funerals			
20	Official Working Hours and Overtime			
21	Organisational Rights	100%	100%	
22	Payroll Deductions			
23	Performance Management and Development	100%	100%	
24	Recruitment, Selection and Appointments			
25	Remuneration Scales and Allowances			
26	Resettlement			
27	Sexual Harassment	100%	100%	
28	Skills Development	100%	100%	
29	Smoking	100%	100%	
30	Special Skills			
31	Work Organisation			
32	Uniforms and Protective Clothing	10%	100%	
33	Integrated Reward Policy			
Use name of local policies if different from above and at any other HR policies not listed.				

The HR system is able to keep a record of all employees and monthly basis reconciliation is made. There no serious abuses of sick leave since it is also managed in terms of the Collective Agreement. In terms of the nature of services which the municipal services rendered there no fatalities even in fire-fighting and disaster management services

Number and Period of Suspensions				
Position	Nature of Alleged Misconduct	Date Suspension	Details of Disciplinary Action taken or Status of Case and Reasons why not Finalised	Date Finalised
Divisional Manager	Insubordination and dishonesty	9 May 2012	Dismissal	01 November 2012
Disciplinary Action Taken on Cases of Financial Misconduct				
Position	Nature of Alleged Misconduct and Rand value of any loss to the municipality	Disciplinary action taken	Date Finalised	
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
2014/15	-	-	-	-

4.3 Component C-Capacitating the Municipal Workforce

In general all employees are given the opportunity to improve their knowledge and skills on the tasks they are required to perform in terms of their job descriptions. The skills audit conducted by the HRD Officer goes a long in trying to align training with the Integrated Development Plan. The municipality has initiated a project on Organisational Development and Return on Investment Strategies which be completed in new financial year. HRD is initiating a tool which will measure return on investment more seriously.

4.3.1 Skills Development and Training as at 30 June 2015

Management Level	G	Employee On 30/06/15	Leanership	Skills Programme And other short courses	Others forms of training	Total						
			Actual 2014/15	Actual 2014/15	Target	Actual 2014/15	Actual 2014/15	Target 2012	Actual 2013	Actual 2014	Actual 2015	TOTAL
MM and S57	M	3	2	2	-	2	-	1	-	-	2	2
	F	4	1	3	-	4	4	3	-	-	4	4
Councillor, DMs and SOs	M	16	7	12	-	16	16	8	-	-	16	16
	F	9	3	6	-	9	9	6	-	-	9	9
Technicians and Associate professionals	M	-	-	-	-	-	-	-	-	-	-	-
	F	-	-	-	-	-	-	-	-	-	-	-
Associate Professionals	M	-	-	-	-	-	-	-	-	-	-	-
	F	-	-	-	-	-	-	-	-	-	-	-
Professionals	M	13	-	13	-	13	13	4	-	-	13	13
	F	8	1	7	-	7	7	5	-	-	7	8
Unskilled	M	5	-	5	-	5	5	2	-	-	5	5
	F	11	1	10	-	11	11	2	-	-	11	11
Subtotal	M	37	9	39	-	37	37	2	-	-	37	37
	F	32	6	26	-	32	32	3	-	-	32	32
Total		69	15	65	-	69	69	5	-	-	69	69

4.1 Component D-Managing the Workforce Expenditure

4.4.1. Skills Development: Expenditure

Management Level	G	Employee as at 30/06/14	Leanership		Skills Development		Other forms		Total
			Original budget	Actual budget	Original Budget	Actual budget	Original budget	Actual budget	
MM and S5&	M	3	R 165 303	R 165 303	-	-	-	-	R 165 303
	F	4	R60192	R 60 192	-	-	-	-	
Councillors	M	6	R 64 624	R 64 624	R 29 868	R 29 868	-	-	R 94 492
	F	6	R 59 624	R 59 624	R 41 382	R 41 382	-	-	R 101 006
DMs and SOs	M	10	R 240 768	R 240 768	R 27 762	R 27 762	-	-	R 268 530
	F	3	R 95 192	R 95 192	R 25 482	R 25 482	-	-	R 120 674
Technicians and Associate professionals	M	-	-	-	-	-	-	-	-
	F	-	-	-	-	-	-	-	-
Professionals	M	13	-	-	R 45 878	-	-	-	R 45 878
	F	8	-	-	R 32 262	-	-	-	R 32 262
Unskilled	M	5	-	-	R 7 569	-	-	-	R 7 569
	F	11	R 60 192	-	R 43 248	-	-	-	R 43 248

Subtotals	M	37				-	-	-	
	F	32				-	-	-	
Totals		69	R 878 962	R 205 606	R 253 815	R 124 494		-	R 878 962

4.8. Finance Skills Development Competency Progress Report

Description	A Total # of officials employed	B Total # of employees(Entity)	Consolidation Of A & B	Consolidated competency assessments completed by A+B	Consolidated total # of officials whose performance agreements comply with regulations	Consolidated Total# of officials who meet the prescribed competency level
Finance officials	14	0	14	4	1	4
Accounting Officer	1	0	1	0	1	0
Chief Financial Officer	1	0	1	1	1	1
Senior Managers	5	0	5	4	5	4
Divisional Managers	2	0	2	2	2	2
Other officials	0	0	0	0	0	0
Heads of Supply Chain Management Unit	1	0	1	1	0	1
Total	24	0	24	12	10	12

COMPONENT A

STATEMENTS OF FINANCIAL PERFORMANCE ENDED 30 JUNE 2014

5.1 STATEMENTS OF FINANCIAL PERFORMANCE 14/15 FY

	Note	2015 R	2014 R
ASSETS			
Current assets		116 171 612	96 293 059
Cash and cash equivalents	1	83 059 082	62 436 092
Trade and other receivables from exchange transactions	2	14 919	7 371
Other receivables from non-exchange transactions	3	1 124 684	2 459 983
Inventory	4	117 835	117 300
Held-to-maturity investments	5	31 176 088	28 080 662
VAT receivable	6	679 004	3 073 242
Non-current assets held for sale	7	-	118 409
Non-current assets		63 415 626	66 645 963
Non-current receivables	8	54 775	54 775
Property, plant and equipment	9	61 237 872	64 365 361
Intangible assets	10	2 122 979	2 225 827
Total assets		179 587 238	162 939 022
LIABILITIES			
Current liabilities		29 878 606	10 350 370
Trade- and other payables from exchange transactions	11	3 253 510	1 851 855
Other payables from non-exchange transactions	12	7 589 900	6 780 417
Consumer deposits	13	600	600
Provisions	14	165 476	582 871
Unspent conditional grants and receipts	15	18 147 449	436 868
Current portion of retirement health care liability	16	480 912	455 172
Current portion of long service awards liability	17	240 759	242 587
Non-current liabilities		23 526 844	18 953 664
Retirement health care liability	16	21 247 104	17 068 158
Long service awards liability	17	2 279 740	1 885 506

Total liabilities	53 405 450	29 304 034
Net assets	126 181 788	133 634 988
NET ASSETS		
Retained surplus and other reserves	126 181 788	133 634 988
Accumulated surplus and other reserves	126 181 788	133 634 988
Total net assets	126 181 788	133 634 988
Refer to A Tables for a comparison with the approved budget		

0.00

0.00

	Note	2015 R	2014 R
REVENUE			
Revenue from exchange transactions:			
Service charges	18	1 988 913	1 670 715
Interest earned - external investments	19	7 183 234	6 116 928
Interest earned - outstanding receivables	20	121	26
Other income		482 204	170 854
Bad debts recovered		-	-
Revenue from non-exchange transactions:			
Government and other grants	21	104 085 244	101 326 205
Public contributions and donations	22	71 778	-
Other gains:			
Gain on disposal of assets	23	49 462	-
Reversal of impairment loss on assets	24	6 612	1 895 763
Total Revenue		113 867 568	111 180 491
EXPENDITURE			
Employee related costs	25	(59 545 964)	(53 840 686)
Remuneration of councillors	26	(6 346 779)	(5 991 826)
Post-retirement health care expenditure	16	(4 735 274)	(4 219 016)
Long-service award expenditure	17	(620 879)	(550 810)
Depreciation and amortisation	27	(5 358 540)	(5 080 437)
Impairment of assets	24	(1 662 872)	-

Repairs and maintenance		(778 277)	(1 468 498)
Contracted services	28	(14 288 994)	(13 714 443)
General expenses	29	(18 599 279)	(17 034 905)
Project expenditure		(8 927 175)	(23 327 464)
Loss on disposal of Assets	23	(456 735)	(59 411)
Total Expenditure		(121 320 768)	(125 287 496)
LOSS FOR THE YEAR		(7 453 200)	(14 107 005)

5.2 GRANTS

Grant Performance

Description	2013/14	2014/15			2014/15 Variance %	
	Actual	Original budget	Adjustments budget	Actual expenditure	Original Budget	Adjustment Budget
Operational transfers and grants	R	R	R	R	%	%
National Government	R	R	R	R	%	%
Equitable share	90 530 000	999 420	90 530 000		0	0
	762 963					
Municipal Systems Improvement		1 000 000	1 250 000		23.7	38.9
	229 000					
EPWP incentive		1 000 000	1 170 000		77.1	80.4
	1 166 665					
Finance Management		1 250 000	1 250 000		6.6	6.6
Provincial Government						
Health	-	8 772 000	-		-	-
LEDET	100 000	-	100 000			
LGSETA	215 188	200 000	200 000		7.5	7.5
Wildlife centre	267 548	-	-		-	-
Other grant providers	-					
Total operating transfers	93 442 364	102 752 000	94 250 000		9.0	0.85

5.3 ASSET MANAGEMENT

The Municipal Council has adopted an Asset Management Policy in 2009 which policy is reviewable every year to accommodate the necessary changes.

TREATMENT OF THE THREE LARGEST ASSETS ACQUIRED IN 2013/14

Asset 1

Name of asset	Specialised vehicles
Description	Purchase of fire fighting vehicles
Asset type	Vehicle
Key Staff involved	Fire fighting & Disaster management staff
Staff responsible	Fire fighting officers & Disaster management officers
Key Issues	Budget on high rise engine was insufficient, scope had to be adjusted which led to delays in procurement.

Asset value	2011/12	2012/13	2013/14	2014/15	2015/16	
R1 085 879						

Capital implications	Equipment has to be repaired and maintained on constant basis
Future purpose of the asset	Using by the community
Key issues	Operating at a loss
Policy in place to manage asset	Yes- Debtors and creditors policy in place.

Asset 2

Name of asset	Specialised vehicle
Description	Fire engine tracks
Asset type	Equipment
Key Staff involved	Senior Administration Officer and SCM Officer
Staff responsible	Senior Administrative Officer
Key Issues	

Asset value	2011/12	2012/13	2013/14	2014/15	2015/16	
5 962 050						

Capital implications	
Future purpose of the asset	Fire and disaster management
Key issues	
Policy in place to manage asset	

Asset 3

Name of asset	Donated Land
Description	Land on which Lephalale Disaster Management is built
Asset type	Property
Key Staff involved	Disaster Management Officer
Staff responsible	Fire Prevention Officer
Key Issues	

Asset value	2011/12	2012/13	2013/14	2014/15	2015/16	
		200 000				

Capital implications	The land will appreciate
Future purpose of the asset	Extension of disaster management centre
Key issues	None
Policy in place to manage asset	Yes

Repairs and maintenance expenditure for 2013/14

Repairs and maintenance expenditure	Original budget	Adjustments budget	Actual	Variance
	R 1 468 500	1 184 394	R 1 468 500	27%

5.4 FINANCIAL RATIOS BASED ON KEY PERFORMANCE INDICATORS

Ratio	Basis of calculation	2011/12	2012/13	2013/14
Liquidity current ratio	Current assets/current liabilities	11,48%	8.3%	
Cost Coverage	Available cash + investments/ Monthly fixed operations	12.5%	7.1%	
Service debtors to revenue	Total outstanding service debtors/annual revenue for services	299.7%	429.9%	
Debt coverage	Total operating-operating grants/ debt service payment due within financial year	1.30%	1.2%	
Capital charges to operating	Interest and principal paid/operating expenditure	0%	0.0%	
Employee costs	Employee costs/ Total revenue- capital revenue	35,8%	51.9%	
Solvability	Total assets/total liabilities	7,79	6.25	

COMPONENT B

SPENDING AGAINST CAPITAL BUDGET

5.5 CAPITAL EXPENDITURE

	% of expenditure budget	Original budget R	Adjustments Budget R	Actual Budget R
Capital expenditure on IDP		R 6 729 000	R 13 037 566	R 7 022 675
Operating expenditure on IDP		R 15 821 000	R 33 277 620	R 23 345 463
Total expenditure	100%	R 22 550 000	R 46 315 186	R 30 368 138

5.6 SOURCES OF FINANCE

Details	2013/15 Actual	2014/15 Original budget	2014/15 Adjustments budget	2014/15 Actual	Variance in %
1.External loans	-	-	-	-	-
2.Public contribution and donations		-	-	-	-
3.Grants and subsidies		R 22 550 000	R 46 315 186	R 30 368 138	8.2%
4. Other	-	-	-	-	-
Total	-	-	-	-	-
Entity	-	-	-	-	-
1.External loans	-	-	-	-	-
2.Public contribution and donations	-	-	-	-	-
3.Grants and subsidies	-	-	-	-	-

4.Other	-	-	-	-	-
Total	-	-	-	-	-

5.7 CAPITAL SPENDING ON 5 LARGEST PROJECTS

2014/15				Variance current year	
Name of project	Original budget	Adjustments budget	Actual expenditure	Original budget %	Adjustments budget %
A	1 8000 000	7 966 823	7 519 771	0%	0%
B	850 000	2 624 252	1 207 476	%	0%
C	300 000	2 375 123	2 370 339	%	%
D	1 650 000	1 650 000	15 148	0%	0%
E	1 571 000	1 571 000	1 378 070	0%	0%

Name of project - A

Objective of the project- Mookgopong Township Sewer Connection

Delays: project completed

Future challenges: Funding

Anticipates citizen benefits: access to sanitation services

Name of project - B

Objective of the project- upgrading of streets in Marapong township

Delays- project delays due to damage caused by the floods.

Future challenges: Additional funding

Name of project - C

Objective of the project- upgrade of streets Regorogile Township

Delays- None

Future challenges: Funds

Anticipates citizen benefits: access to well –Maintained internal roads

Name of project - D

Objective of the project; Development of Landfill Site, Mookgopong Mun.

Delays-None

Future challenges-

Anticipates citizen benefits-full access to water as a basic service

Name of project - E

Objective of the project-Road asset Management System

Delays- none

Future challenges: None

Anticipates citizen benefits: enhance quality services.

5.8 BASIC SERVICE AND INFRASTRUCTURE BACKLOGS – OVERVIEW

Households

Type of service	Service above minimum standards		Service below minimum standards	
	No of HHs	% of HHs	No of HHs	% of HHs
Water	Not applicable	Not applicable	Not applicable	Not applicable
Electricity	Not applicable	Not applicable	Not applicable	Not applicable
Sanitation	Not applicable	Not applicable	Not applicable	Not applicable
Refuse removal	Not applicable	Not applicable	Not applicable	Not applicable

COMPONENT C

CASH FLOW MANAGEMENT AND INVESTMENTS

5.9 CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2015

The importance of cash management lies in the fact that the municipality will have cash available to enable it to meet its obligations. It also enables the municipality to have a cash backed budget which is more about having the money in the bank rather than the cash which is expected to be collected from the debtors.

	No te	2015 R	2014 R	
CASH FLOW FROM OPERATING ACTIVITIES				
Cash receipts:				
		630	1 783	
Sales of goods and services		845	886	
		121 795	100 364	
Grants		824	993	
		7 183	6 116	
Interest received		355	955	
		446	34	
Other receipts		159	718	
Payments:				
		(66 258	(59 339	
Employee costs		578)	859)	
		(13 139	(12 237	
Suppliers		830)	892)	
		(8 947	(23 379	
Project expenditure		241)	105)	
		(13 008	(13 499	
Fire fighting expenditure		670)	065)	
		2 190	(1 422	
Vat		038	782)	
		(5 064	(5 006	
Other payments		859)	874)	
Net cash flows from operating activities	30	25 827 043	(6 585 025)	25 827 043
CASH FLOW FROM INVESTING ACTIVITIES				-
Purchase of property, plant and equipment		(2 833 400)	(6 989 679)	Incl WIP excl donated additions
		(73	(32	
Purchase of intangible assets		505)	996)	Incl WIP
Proceeds on sale of assets		496	10	

		450	906
		301	
Proceeds from recovery of investments		828	-
Decrease/(Increase) in held-to-maturity investments		(3 095 426)	(7 931 914)
(Increase) / Decrease in long term receivables		-	(20 000)
Net cash flows from investing activities		(5 204 053)	(14 963 683)
Net increase in net cash and cash equivalents		20 622 990	(21 548 708)
Net cash and cash equivalents at beginning of year		(62 436 092)	(83 984 800)
Net cash and cash equivalents at end of year	31	83 059 082	62 436 092

5.10 BORROWING AND INVESTMENTS

NAME OF INSTITUTION : INVESTEC

ACCOUNT NO : 1400198080 - 2

INVESTMENT NUMBER :

FINANCIAL YEAR : 2014/2015

Account description	Date of investment	Accrual period		Number of days	Maturity date	Investment Amount	Rate %	Expected Interest	Date	Receipt no	Interest received	Variances	Follow-up comments
		From	To										
90 DAYS	13-Apr-15	13-Apr-15	30-Apr-15	18	12-Jul-15	8000000	6.36 %	25091.51					
		01-May-15	31-May-15	31		8000000	6.36 %	43213.15					
		01-Jun-15	30-Jun-15	30		8000000	6.36 %	41819.18					
								110123.84					
						Accrual 30 Jun 15					110123.84		
						less Accrual 1st Jul 14					0		
						Total receipt and accrual					110123.84		
						Expected interest					110123.84		
						Immaterial difference					0.00		
						Bank statement					0		

					less accrual 1st Jul 14						0		
					Plus Accrual 30 Jun 15						110123.84		
											110123.84		
					Expected interest						110123.84		
					Immaterial difference						0.00		

NAME OF INSTITUTION : INVESTEC

ACCOUNT NO : JP14060460648

INVESTMENT NUMBER :

FINANCIAL YEAR : 2014/2015

Account description	Date of investment	Accrual period		Number of days	Maturity date	Investment Amount	Rate %	Expected Interest	Date	Receipt no	Interest received	Variances	Follow-up comments
		From	To										

									01-Jul-14	Opening balance		48452.05	
6 MONTHS	04-Jun-14	01-Jul-14	31-Jul-14	31	03-Dec-14	10000000	6.55%	55630.14					
		01-Aug-14	31-Aug-14	31		10000000	6.55%	55630.14					
		01-Sep-14	30-Sep-14	30		10000000	6.55%	53835.62					
		01-Oct-14	31-Oct-14	31		10000000	6.55%	55630.14					
		01-Nov-14	30-Nov-14	30		10000000	6.55%	53835.62					
		01-Dec-14	02-Dec-14	2		10000000	6.55%	3589.04	03-Dec-14	IN000442	32660.274		
6 MONTHS	03-Dec-14	03-Dec-14	31-Dec-14	29	03-Jun-15	10000000	6.90%	54821.92	02-Jan-15	IN000451	54821.92		
		01-Jan-15	31-Jan-15	31		10000000	6.90%	58602.74	02-Feb-15	IN000462	58602.74		
		01-Feb-15	28-Feb-15	28		10000000	6.90%	52931.51	02-Mar-15	IN000472	52931.51		
		01-Mar-15	31-Mar-15	31		10000000	6.90%	58602.74	01-Apr-15	IN000487	58602.74		
		01-Apr-15	30-Apr-15	30		10000000	6.90%	56712.33	04-May-15	IN000500	56712.33		
		01-May-15	31-May-15	31		10000000	6.90%	58602.74	01-Jun-15	IN000518	58602.74		
		01-Jun-15	02-Jun-15	2		10000000	6.90%	3780.82	03-Jun-15	691	3780.82		

INVESTMENT TRANSFERRED TO CALL ACCOUNT													
								62220				67065	
								5.48				7.54	
							Accrual 30 Jun 15					0.00	
							less Accrual 1st Jul 14					48452.05	
							Total receipt and accrual					62220	
							Expected interest					5.49	
							Immaterial difference					62220	
												5.48	
												0.01	
							Bank statement					67065	
							less accrual 1st Jul 14					7.54	
							Plus Accrual 30 Jun 15					48452.05	
												0.00	
												62220	
							Expected interest					5.49	
							Immaterial difference					62220	
												5.48	
												0.01	

NAME OF INSTITUTION : INVESTEC

ACCOUNT NO : 1157518 CORP MM FUND

INVESTMENT NUMBER :

FINANCIAL YEAR : 2014/2015

Account description	Date of investment	Accrual period		Number of days	Maturity date	Investment Amount	Rate %	Expected Interest	Date	Receipt no	Interest received	Variances	Follow-up comments
		From	To										

90 DAYS	27-May-15	27-May-15	28-May-15	2	26-Aug-15	10000000	6.26%	3430.14					
		29-May-15	31-May-15	3		10000000	6.27%	5153.42					
		01-Jun-15	07-Jun-15	7		10000000	6.27%	12024.66					
		08-Jun-15	08-Jun-15	1		10000000	6.28%	1720.55					
		09-Jun-15	11-Jun-15	3		10000000	6.29%	5169.86					
		12-Jun-15	13-Jun-15	2		10000000	6.30%	3452.05					
		14-Jun-15	17-Jun-15	4		10000000	6.31%	6915.07					
		18-Jun-15	18-Jun-15	1		10000000	6.32%	1731.51					
		19-Jun-15	23-Jun-15	5		10000000	6.31%	8643.84					
		24-Jun-15	24-Jun-15	1		10000000	6.30%	1726.03					
		25-Jun-15	25-Jun-15	1		10000000	6.29%	1723.29					
		26-Jun-15	26-Jun-15	1		10000000	6.28%	1720.55					
		27-Jun-15	27-Jun-15	1		10000000	6.26%	1715.07					
		28-Jun-15	29-Jun-15	2		10000000	6.25%	3424.66					

			15										
		30-Jun-15	30-Jun-15	1		10000000	6.27%	1717.81					
								60268.49					
						Accrual 30 Jun 15					60268.49		
						less Accrual 1st Jul 14					0		
						Total receipt and accrual					60268.49		
						Expected interest					60268.49		
						Immaterial difference					0.00		
						Bank statement					0		
						less accrual 1st Jul 14					0		
						Plus Accrual 30 Jun 15					60268.49		
											60268.49		
						Expected interest					60268.49		
						Immaterial difference					0.00		

	2012/13 Actual	2013/14 Actual	2014/15 Actual
Securities- National Government	-	-	-
Listed	-	-	-
Deposits	-	-	-
Deposit- Public Investment Commission	-	-	=
Bank acceptance certificates	-	-	-
Negotiable certificates	-	-	-
Other	-	-	-

5.11 PUBLIC PRIVATE PARTNERSHIPS

ACTIVE LONG TERM CONTRACTS AS AT 30 JUNE 2015

Project Description	Date Awarded	Name of Service Provider/ Contractor	Duration of a contract	Project Completion date	Amount Awarded	Responsible department	Actual 12/13	Actual 13/14	Actual 14/15	Budget 14/15	Budget 15/16	Budget 16/17	
Provision of Travel and Accommodation Services	01-Nov-11	Batsumi Travel Pty Ltd	36 months	Jan-19	SCHEDULE	CSSS	-	-	384 694	4 676 942	4 929 497	4 516 700	S&T vote s - 151 49, 151 51,

													151 53, 151 56
Provision of Travel and Accommodation Services	01-Nov-11	Nhlamulo Hosi Investments	36 months	Jan-19	SCHEDULE	CSSS	-	-	459 798	4 676 942	4 929 497	4 516 700	S&T votes - 151 49, 151 51, 151 53, 151 56 03-151 50
Provision of Legal Services	22-Nov-11	Verveen Attorneys	36 months	Oct-14	SCHEDULE	CSSS	431 063	225 958	108 942	300 000	316 200	264 800	
Provision of Insurance services	01-Feb-13	AON Risk Services South Africa	36 months	Jan-16	SCHEDULE	CSSS	187 397	465 768	531 341	1 000 000	1 054 000	1 059 000	03-151 68
Provision of the banking services	03-Sep-09	First National Bank	60 months	Jun-15	SCHEDULE	BTO	60 246	60 105	60 536	67 073	70 695	75 300	01-151 08
Operating lease of the photocopying Machines	01-Mar-14	Palesa Technology - ceded to ABSA Technology Finance	36 months	Feb-17	SCHEDULE	CSSS	-	199 958	626 879	599 875	599 875	774 400	151 24
Provision of the Advertising Services	03-Dec-13	Ultimate Recruitment Solution	36 months	Dec-16	SCHEDULE	CSSS	-	202 866	411 346	238 652	251 539	276 000	151 01
Provision of the Security Services	01-Jul-12	Triotic Protection Services	36 months	Jun-15		CSSS	1 883 066	1 761 932	1 902 289	1 907 403	2 010 403	2 143 200	151 70 + 152 03
IFMS- Licencing, Support and Maintenance	07-Sep-11	Munsoft (Pty) Ltd	20 years	Aug-31		BTO	894 550	650 088	708 384	853 050	899 115	980 000	01-151 46
Implementation of Virtual Private Network	28-Jun-12	SITA	36 Months	Jun-15		CSSS	366 295	108 827	68 027	247 500	260 865	233 000	03-151 46
Production of Newsletter	09-Dec-13	Kgantshi Marketing Advertising and Promotions	36 Months	14-Dec-16		ES	-	120 000	200 000	120 000	120 000	-	COO 09
Rural Road Asset Management System	16-Jul-13	Tshashu Consulting	36 Months	30-Jun-16		ID	-	1 378 070	1 560 526	1 779 000	1 839 000	-	
Provision of VOIP services for telephone system for Mokopane EHP Office	14-Apr-14	Least Cost Communication t/a Callsave	36 months	14-Apr-17		CSSS	-	711	429 693	43 300	43 300	-	
Extension of provision of VOIP services	19-May-14	Least Cost Communication t/a Callsave	36 months	19-May-17	See #12	CSSS	See #12 above					-	

for telephone system to WDM Head Office													
Waterberg District Municipality Building Maintenance	14-May-15	M2M Projects and Sthembeki le Farm and Project JV	36 months	21-May-18	SCHEDULE	ID	-	-	-	484 091.00	690 800.00	731 600.00	005-162 01
Waterberg District Municipality Building Maintenance	14-Apr-15	Seabi Distributors	36 months	25-May-18	SCHEDULE	ID	-	-	-	484 091.00	690 800.00	731 600.00	005-162 01
Appointment of Professional Consultants for Provision of Project Management Unit function on behalf of Infrastructure Department	13-Jul-15	SML Projects Pty LTD	36 months	26-Aug-15	SCHEDULE	ID	-	-	-		5 000 000.00	-	RS0 49

COMPONENT D

OTHER FINANCIAL MATTERS

5.12 SUPPLY CHAIN MANAGEMENT

The municipality has established a functional Supply Chain Management Unit which is implementing the SMC regulations and policy without fear or favour. The unit has at least 5 officials who have not yet meet the National Treasury Competency Agreements.

The municipality is implementing a 3 committee bid system of which no councillors are allowed to sit on. The committee members have been vetted. The Auditor General has not raise any serious queries about the functionality of the Supply Chain Management Unit under the leadership of the Chief Financial Officer.

5.13 GRAP COMPLIANCE

Waterberg District Municipality has converted to General Recognised Acceptance Principles. At least more than 30 GRAP standards are used to prepare the Annual Financial Statements. The Asset Register is also GRAP compliant.

COMPONENT A

AUDITOR-GENERAL OPINION 2013/14

Report of the auditor-general to the Limpopo Provincial Legislature and the council of the Waterberg District Municipality

REPORT ON THE FINANCIAL STATEMENTS

INTRODUCTION

1. I have audited the financial statements of the Waterberg District Municipality set out on pages **xx to xx**, which comprise the statement of financial position as at 30 June 2014, the statement of financial performance, statement of changes in net assets, and cash flow statement and the statement of comparison of budget information with actual information for the year then ended, as well as the notes, comprising a summary of significant accounting policies and other explanatory information.

ACCOUNTING OFFICER'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

2. The accounting officer is responsible for the preparation and fair presentation of these financial statements in accordance with the requirements of the South African Standards of Generally Recognised Accounting Practice (SA Standards of GRAP) and the requirements of the Municipal Finance Management Act of South Africa, 2003 (Act No. 56 of 2003) (MFMA) and Division of Revenue Act, 2012 (Act No. 5 of 2012) (Dora), and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

AUDITOR-GENERAL'S RESPONSIBILITY

3. My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with the Public Audit Act of South Africa, 2004 (Act No. 25 of 2004) (PAA), the general notice issued in terms thereof and International Standards on Auditing. Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.
4. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.
5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

OPINION

6. In my opinion, the financial statements present fairly, in all material respects, the financial position of the Waterberg District Municipality as at 30 June 2014 and its financial performance and cash flows for the year then ended, in accordance with South African Standards of Generally Recognised Accounting Practice (SA Standards of GRAP) and the requirements of the Municipal Finance Management Act of South Africa, 2003 (Act No. 56 of 2003) (MFMA) and Division of Revenue Act, 2012 (Act No. 5 of 2012) (DoRA).

EMPHASIS OF MATTERS

7. I draw attention to the matters below. My opinion is not modified in respect of these matters.

RESTATEMENT OF CORRESPONDING FIGURES

8. As disclosed in note 43 to the financial statements, the corresponding figures for 30 June 2013 have been restated as a result of an error discovered during 2014 in the financial statements of the municipality at, and for the year ended, 30 June 2013.

MATERIAL UNDERSPENDING OF THE BUDGET

9. As disclosed in Annexure A1 to the financial statements, the municipality has materially underspent its expenditure budget to the amount of R18 570 446. As a consequence, the municipality has not achieved all of its objectives as set out in its performance report.
10. As disclosed in Annexure A2 to the financial statements, the municipality has materially underspent its capital expenditure budget to the amount of R4 339 652. As a consequence, the municipality has not achieved all of its objectives as set out in its performance report.

ADDITIONAL MATTER

11. I draw attention to the matter below. My opinion is not modified in respect of this matter.

UNAUDITED SUPPLEMENTARY SCHEDULES

12. The supplementary information set out on pages xx to xx does not form part of the financial statements and is presented as additional information. I have not audited these schedules and accordingly I do not express an opinion thereon.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

13. In accordance with the PAA and the general notice issued in terms thereof, I report the following findings relevant to performance against predetermined objectives, compliance with laws and regulations and internal control, but not for the purpose of expressing an opinion.

PREDETERMINED OBJECTIVES

14. I performed procedures to obtain evidence about the usefulness and reliability of the reported performance information for the following selected votes presented in the annual performance report of the group for the year ended 30 June 2014.
- Vote 2: Office of the Municipal Manager on pages X to X
 - Vote 5: Infrastructure Development on pages X to X
 - Vote: 7: Social Development & Community Services on pages X to X
15. I evaluated the reported performance information against the overall criteria of usefulness and reliability.
16. I evaluated the usefulness of reported performance information to determine whether it was presented in accordance with the National Treasury's annual reporting principles and whether the reported performance was consistent with the planned vote. I further performed tests to determine whether indicators and targets were well defined, verifiable, specific, measurable, time bound and relevant, as required by the National Treasury's *Framework for managing programme performance information* (FMPPI).
17. I assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.
18. I did not raise any material findings on the usefulness and reliability of the reported performance information for the selected votes.

Additional matters

19. I draw attention to the following matters:

Achievement of planned targets

20. Refer to the annual performance report on pages X to X and X to X for information on the achievement of planned targets for the year. This information should be considered in the context of the material findings on usefulness and reliability of the reported performance information for the selected programmes reported in paragraphs XX to XX of this report.

Adjustment of material misstatements

21. I identified material misstatements in the annual performance report submitted for auditing on the reported performance information for vote 2: Office of the Municipal Manager, vote 5: Infrastructure Development, and vote 7: Social Development & Community Services. As management subsequently corrected the misstatements, I did not raise any material findings on the usefulness and reliability of the reported performance information.

Unaudited supplementary schedules

22. The supplementary information set out on pages x to x does not form part of the annual performance report and is presented as additional information. We have not audited these schedules and, accordingly, we do not express a conclusion thereon.

COMPLIANCE WITH LAWS AND REGULATIONS

23. I performed procedures to obtain evidence that the municipality had complied with applicable legislation regarding financial matters, financial management and other related matters. My findings on material non-compliance with specific matters in key legislation, as set out in the general notice issued in terms of the PAA, are as follows:

Financial statements, performance and annual reports

24. The financial statements submitted for auditing were not prepared in all material respects in accordance with the requirements of section 122 of the MFMA.
25. Material misstatements of non-current liabilities and disclosure items identified by the auditors in the submitted financial statements were subsequently corrected and the supporting records were provided subsequently, resulting in the financial statements receiving an unqualified audit opinion.

INTERNAL CONTROL

26. I considered internal control relevant to my audit of the financial statements, annual performance report and compliance with legislation. The matters reported below are limited to the significant internal control deficiencies that resulted in the findings on the annual performance report and the findings on non-compliance with legislation included in this report.

Leadership

27. The municipality has not implemented sufficient monitoring controls to ensure accurate reporting on predetermined objectives.

Financial and performance management

28. The financial statements and the reported performance information contained a number of misstatements that were corrected. This was mainly due to capacity constraints within the financial section.

Governance

29. The reported performance information contain a number targets where the reported performance of the district municipality do not agree with the audit evidence submitted for audit purposes. This was mainly due to inadequate review by internal audit.

Polokwane

28 November 2014



AUDITOR-GENERAL
SOUTH AFRICA

Auditing to build public confidence

COMPONENT B

AUDITOR-GENERAL OPINION 2014/15

Report of the auditor-general to the Limpopo provincial legislature and the council on Waterberg District Municipality

Report on the financial statements

Introduction

1. I have audited the financial statements of the Waterberg District Municipality set out on pages ... to ..., which comprise the statement of financial position as at 30 June 2015, the statement of financial performance, statement of changes in net assets, cash flow statement and of the statement of comparison of budget information with actual information for the year then ended, as well as the notes, comprising a summary of significant accounting policies and other explanatory information.

Accounting officer's responsibility for the financial statements

2. The accounting officer is responsible for the preparation and fair presentation of these financial statements in accordance with South African Standards of Generally Recognised Accounting Practice (SA standards of GRAP) and the requirements of the Municipal Finance Management Act of South Africa, 2003 (Act No. 56 of 2003) (MFMA) and the Division of Revenue Act of South Africa, 2014 (Act No. 10 of 2014) (DoRA), and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor-general's responsibility

3. My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with International Standards on Auditing. Those standards require that I comply with ethical requirements, and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.
4. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the municipality's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Opinion

6. In my opinion, the financial statements present fairly, in all material respects, the financial position of the Waterberg District Municipality as at 30 June 2015 and its financial performance and cash flows for the year then ended, in accordance with SA standards of GRAP and the requirements of the MFMA and DoRA.

Emphasis of matters

7. I draw attention to the matters below. My opinion is not modified in respect of these matters.

Restatement of corresponding amounts

8. As disclosed in note 43 to the financial statements, the corresponding figures for 30 June 2014 have been restated as a result of an error discovered during 2015 in the financial statements of the municipality at, and for the year ended, 30 June 2014.

Material impairments

9. As disclosed in note 24 to the financial statements, material impairment to the amount of R1 662 872 has been recognised as a result of liquidity of the service provider.

Material underspending of the budget

10. As disclosed in Annexure A1 and A2 to the financial statements, the municipality has materially underspent its expenditure and capital budget to the amount of R31 260 742 and R1 814 747 respectively. As a consequence, the municipality has not achieved some of its objectives as set out in its performance report.

Irregular expenditure

11. As disclosed in note 34.2 to the financial statements, irregular expenditure to the amount of R4 450 901 were incurred as a result of payments made in contravention of the supply chain management requirements.

Additional matter

12. I draw attention to the matters below. My opinion is not modified in respect of this matter.

Unaudited supplementary schedules

13. The supplementary information set out on pages xx to xx does not form part of the financial statements and is presented as additional information. I have not audited these schedules and accordingly I do not express an opinion thereon.

Unaudited disclosure notes

14. In terms of section 125(2)(e) of the MFMA the municipality is required to disclose particulars of non-compliance with the MFMA. This disclosure requirement did not form part of the audit of the financial statements and accordingly I do not express an opinion thereon.

Report on other legal and regulatory requirements

15. In accordance with the Public Audit Act of South Africa, 2004 (Act No. 25 of 2004) (PAA) and the general notice issued in terms thereof, I have a responsibility to report findings on the reported performance information against predetermined objectives for selected development priorities presented in the annual performance report, compliance with legislation and internal control. The objective of my tests was to identify reportable findings as described under each subheading, but not to gather evidence to express assurance on these matters. Accordingly, I do not express an opinion or conclusion on these matters.

Predetermined objectives

16. I performed procedures to obtain evidence about the usefulness and reliability of the reported performance information for the following selected development priorities presented in the annual performance report of the Waterberg District Municipality for the year ended 30 June 2015:
- Development priority : Basic services on pages x to x
 - Development priority : Local economic development on pages x to x
17. I evaluated the reported performance information against the overall criteria of usefulness and reliability.
18. I evaluated the usefulness of the reported performance information to determine whether it was presented in accordance with the National Treasury's annual reporting principles and whether the reported performance was consistent with the planned development priorities. I further performed tests to determine whether indicators and targets were well defined, verifiable, specific, measurable, time bound and relevant, as required by the National Treasury's *Framework for managing programme performance information* (FMPPI).
19. I assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.
20. The material findings in respect of the selected development priorities are as follows:

Usefulness of reported performance information

21. I did not identify material findings on the usefulness of the reported performance information for the following development priorities:
- Development priority: Basic services
 - Development priority: Local economic development

Reliability of reported performance information

Development priority: Basic services

22. The FMPPI requires auditees to have appropriate systems to collect, collate, verify and store performance information to ensure valid, accurate and complete reporting of actual achievements against planned objectives, indicators and targets. Due to inadequate systems I was unable to place reliance on the validity, accuracy and completeness of the reported performance for basic service delivery. This was due to the fact that the auditee could not provide sufficient appropriate evidence in support of the reported performance information and differences identified between the reported performance information. The municipality's records did not permit the application of alternative audit procedures.

Development priority: Local economic development

23. The FMPPI requires auditees to have appropriate systems to collect, collate, verify and store performance information to ensure valid, accurate and complete reporting of actual achievements against planned objectives, indicators and targets. Due to inadequate systems I was unable to place reliance on the validity, accuracy and completeness of the reported performance for local economic development. This was due to the fact that the auditee could not provide sufficient appropriate evidence in support of the reported performance information and differences identified between the reported performance information. The municipality's records did not permit the application of alternative audit procedures.

Additional matters

24. I draw attention to the following matters

Achievement of planned targets

25. Refer to the annual performance report on page(s) x to x and x to x for information on the achievement of the planned targets for the year. This information should be considered in the context of the material findings on the reliability of the reported performance information for the selected development priorities reported in paragraphs 18 to 20 of this report.

Adjustment of material misstatements

26. I identified material misstatements in the annual performance report submitted for auditing on the reported performance information for Basic service and Local economic development of development priorities. As management subsequently corrected only some of the misstatements, I identified material findings on the reliability of the reported performance information.

Compliance with legislation

I performed procedures to obtain evidence that the municipality had complied with applicable legislation regarding financial matters, financial management and other related matters. My

material findings on compliance with specific matters in key legislation, as set out in the general notice issued in terms of the PAA, are as follows:

Annual financial statements, performance and annual reports

27. The financial statements submitted for auditing were not prepared in all material respects in accordance with the requirements of section 122 of the MFMA. Material misstatements on commitments note identified by the auditors were subsequently corrected, resulting in the financial statements receiving an unqualified opinion.
28. The oversight report, containing comments on the annual report, was not adopted by council within two months from the date on which the 2013/14 annual report was tabled, as required by section 129(1) of the MFMA.

Strategic planning and performance management

29. The municipality did not implement a framework that describes and represents how the municipality cycle and process of performance planning monitoring, measurement, review, reporting and improvement will be conducted, organised and managed, including determining the roles of different role players as required by sections 38, 39, 40 and 41 of the MSA read with regulations 7 and 8 of the Municipal Planning and Performance management regulations.
31. The annual performance report for the year under review did not include measures taken to improve performance as required by section 46(1)(c) of the MSA.

Procurement and contract management

30. The preference point system was not applied in all procurement of goods and services above R30 000 as required by section 2(a) of the Preferential Procurement Policy Framework Act and Supply Chain Management (SCM) regulation 28(1)(a)
31. Contracts were awarded to bidders based on points given for criteria that differed from those in the original invitation for bidding and, in contravention of SCM regulations 21(b) and 28(1)(a) and the Preferential Procurement Regulations.

Expenditure management

32. Effective steps were not taken to prevent unauthorised, irregular and fruitless and wasteful expenditure, as required by section 62(1)(d) of the MFMA.

Internal control

33. I considered internal control relevant to my audit of the financial statements, annual performance report and compliance with legislation. The matters reported below are limited to the significant internal control deficiencies that resulted in the basis for opinion, the findings on the annual performance report and the findings on compliance with legislation included in this report.

Leadership

34. The municipality has not implemented sufficient monitoring controls to ensure accurate reporting on performance objectives.
35. The accounting officer did not adequately exercise oversight responsibility regarding financial and performance reporting and compliance with certain laws and regulations.

Financial and performance management

36. The financial statements and reported performance information contained a number of misstatements that were corrected. This is mainly due to inadequate review by management.

Governance

37. The reported performance information contained a number of targets where the reported performance of the district municipality does not agree with the audit evidence submitted for audit purposes. This was mainly due to inadequate review by internal audit.
38. Audit committee should have guided internal audit to focus on performance information, as a result internal audit did not audit both mid-year and annual performance reports.

Auditor General
Polokwane

30 November 2015



AUDITOR - GENERAL
SOUTH AFRICA

Auditing to build public confidence

COMPONENT C

AUDIT COMMITTEE ANNUAL REPORT 2014/15

We are pleased to present our report for the financial year ended 30 June 2015.

Audit Committee Responsibility.

The Audit Committee reports that it has complied with its responsibilities arising from Section 166 of the Municipal Finance Management Act and Circular 65 issued by National Treasury. The Audit Committee also reports that it has adopted appropriate formal terms of reference as its Audit Committee Charter, and it has regulated its affairs in compliance with this charter and has discharged all its responsibilities as contained therein, except that we have not reviewed changes in accounting policies and practices.

Audit Committee members and attendance.

The Audit Committee, consisting of independent outside members listed below, meets at least four times per annum as per its approved terms of reference, although additional special meetings may be called as the need arises.

Name of Member	Number of meetings attended
SAB Ngobeni (Chairperson)	5
MA Mashego	6
KTE Seletela	3

The Effectiveness of Internal Control

Our review of the findings of the Internal Audit work, which was based on the risk assessments conducted in the municipality revealed certain weaknesses, which were then raised with the municipality.

There has been an improvement in the system of internal control of the municipality and reducing qualification issues of previous year. There are several deficiencies in the system of internal control and/or deviations there were reported by the internal auditors and the Auditor-General. In certain instances, the matters reported previously have not been fully and satisfactorily addressed. The Audit Committee notes management's commitment to correct the deficiencies. During the year under review there was consistent monitoring of action plans and progress.

In-Year Management and Monthly/Quarterly Report

The municipality has monthly and quarterly reporting system to the Council as required by the Municipal Finance Management Act (MFMA). Monitoring and reviews of performance information were periodically in the year under review.

Performance Management

The AC reviewed functionality of the performance management system and it appears to be functional, however there is a room for improvement in so far as achievement of planned targets is concerned.

Risk Management

The AC is of the opinion that municipality's risk management appears to be effective, and the municipality did implement a comprehensive risk management strategy and related policies.

Compliance with laws and regulations

A number of non-compliance with the enabling laws and regulations were revealed by Internal Audit during the year. Thus there is a room for improvement in so far as establishing an effective system for monitoring compliance with laws

and regulations and the results of management's investigation and follow-up (including disciplinary action) of any instances of non-compliance.

Internal Audit

The AC is satisfied with the effectiveness of Internal Audit, and commends Management and Council for capacitating this unit.

Evaluation of Financial Statements

- We have reviewed and discussed the annual financial statements prepared by the municipality before submission to the Auditor-General South Africa for audit.
- Noted that there were no changes significant in accounting policies and practices;
- Reviewed the municipality's compliance with applicable accounting framework (GRAP) , legal and regulatory provisions.

Evaluation of draft Performance Report

- We have reviewed and discussed the draft annual performance report prepared by the municipality before submission to the Auditor-General South Africa for audit.
- Reviewed the reasons provided by management for material deviations from the planned targets.
- Reviewed the proposed remedial actions provided by management to address the issues of non-achievement of targets.

Evaluation of External Audit Report

- The AC reviewed the final management and audit report issued by the Auditor-General of South Africa.
- The AC concurs with the findings of the AGSA.

Conclusion

The Audit Committee wishes to acknowledge the commitment from Council, management and staff of the municipality. The stability in terms of the political and administrative leadership of the municipality has contributed to these improvements report above. We would also like to thank the Executive Mayor for her support, Councillors, senior management for their efforts and internal audit for their contribution.

A handwritten signature in black ink, consisting of the letters 'SAB' followed by a stylized flourish, all enclosed within an oval shape.

SAB Ngobeni (Mr)
Chairperson of the Audit Committee
Waterberg District Municipality
12 December 2015

COMPONENT D

REPORT OF THE CHIEF FINANCIAL OFFICER

TO BE ATTACHED.

COMPONENT E

6.4 Follow up on Audit General report 2014/15

FINANCIAL YEAR		14/15											
Municipality Name		Waterberg											
Audit Opinion		Unqualified											
Reporting Period													
Audit Findings	Category of Finding	Description of Finding	Finding status	Root Cause	Action Plan Description	Start Date	Completion Date	Person Responsible	Position	Progress	Narrative to Progress	Queries	Completed
Procurement	Matters affecting the auditor's report	Awards were not evaluated in terms of Preferential procurement regulations point system.	New	Inadequate oversight responsibility over the preferential procurement regulations point system.	Adjusting irregular expenditure on the financial statements with the awards.	28-Oct-15	28-Oct-15	M Mabusela	CFO	Completed		1	1
Procurement	Matters affecting the auditor's report	The municipality did not stipulate the specific tendering condition that only locally produced goods, services or works or locally manufactured goods, with a stipulated minimum threshold for local production and content will be considered in the bid	New	Inadequate oversight over the specifications of the tender that included provision of geysers.	SCM policy was revised on the 28 May 2015 to include the local content and the checklist will be updated accordingly.	28-Oct-15	28-Oct-15	M Mabusela	CFO	Completed		1	1

		advert for tenders.											
Procurement	Matters affecting the auditor's report	The municipality did not obtain or follow competitive bid process to award the contract for consultancy services, therefore contravening SCM regulation 35.	New	Inadequate oversight responsibility over awarding of the consultancy contract.	Management to adjust irregular expenditure in the financial statements.	5-Nov-15	5-Nov-15	S Mabotja	MM	Completed		1	1
Other Disclosure	Matters affecting the auditor's report	MPAC oversight report was not made public within seven days (07 April 2015) from the Councils adoption of the report (31 March 2015).	New	Annual Report: Inadequate oversight over compliance with MFMA section 129 (1).	MFMA section 129(1): The 2014/15 annual report will be tabled on the 25 January 2016 and will be approved on 24th of March 2016.	2-Dec-15	31-Mar-16	L Kgomo	Acting DM: SSP	In progress		1	
Predetermined Objectives	Matters affecting the auditor's report	Supporting documents were not obtained to validate the reported performance.	New	Inadequate oversight responsibility to ensure that reported performance is supported by appropriate evidence.	Management will ensure that reported performance is supported by sufficient appropriate evidence.	2-Dec-15	30-Jun-16	L Kgomo	Acting DM: SSP	In progress		1	
Predetermined Objectives	Matters affecting the auditor's report	Targets were not achieved. Municipality did not achieve 17% of development priorities. We tested audit on Basic service delivery and Local Economic Development and noted that there's 23% not	New	Setting targets that are not achievable and not within the municipality's resources and capacity.	Management to implement the recommendations and ensure that achievable targets are set.	2-Dec-15	30-Jun-16	L Kgomo	Acting DM: SSP	In progress		1	

		achieved.											
Other Disclosure	Matters affecting the auditor's report	The commitment note in the financial statement under note 37, the figures included are VAT exclusive, regardless of whether the contract amount is Vat inclusive.	New	Inadequate oversight responsibility over GRAP compliance.	Management to adjust the financial statements to reflect commitments as VAT inclusive.	1-Oct-15	1-Oct-15	M Mabusela	CFO	Completed		1	1
Human Resources	Other important matters	The salary on the initial appointment of the Accounting Officer was within the limits and it was later increased and backdated in January. The council resolution for approval for the increase could not be obtained.	New	Salary adjustments are not as per the recommendations and approvals by the remuneration committee and Council.	The remuneration package was negotiated as per the advert and Council Resolution.	26-Nov-15	26-Nov-15	MS Mabotja	MM	Completed		1	1

Procurement	Other important matters	Results of the bidding were not published on the municipality website as required by SCM regulation 23(c).	New	Non-compliance with SCM regulations. Inadequate oversight responsibility over SCM competitive bidding process.	Management will ensure that bid results are published on the municipal website.	28-Oct-15	30-Jun-16	M Mabusela	CFO	In progress		1	
Other Disclosure	Other important matters	The municipality did not report unauthorised expenditure as disclosed in the financial statement to the mayor and the MEC for local government.	New	Inadequate oversight responsibility over reporting of unauthorised expenditures in the annual financial statements.	The unauthorised expenditures are to be reported in the annual financial statement in accordance with section 32 of MFMA.	2-Dec-15	30-Jun-16	M Mabusela	CFO	Completed		1	1
Procurement	Other important matters	Some orders were cancelled and duplicated therefore, inclusion in the deviation register resulted in an overstatement of note no 35.6 in the financial statements.	New	Inadequate oversight responsibility over recording of order deviations.	Annual Financial Statements were adjusted with the overstated amount of deviations.	1-Oct-15	1-Oct-15	M Mabusela	CFO	Completed		1	1
Procurement	Other important matters	Repairs and maintenance account identified that items were incorrectly classified.	New	Inadequate oversight responsibility over classification of repairs and maintenance account.	The AFS were adjusted with correct classification of repairs and maintenance account.	27-Oct-15	27-Oct-15	M Mabusela	CFO	Completed		1	1
Other Disclosure	Other important matters	The municipality entered into agreement to rent buildings and cleaning services. The cleaning services	New	Inadequate oversight responsibility over classification of cleaning services account.	The cleaning services account have been reclassified and AFS were adjusted accordingly.	30-Sep-15	30-Sep-15	M Mabusela	CFO	Completed		1	1

		have been incorrectly classified as operating lease.											
Movable Assets	Other important matters	Some assets in the Assets register had a negative balance, some did not contain the disposal date, some of the assets was not updated with the correct reassessed useful life and dates were swapped. Some assets share the same parent number and have different barcodes while some share the same parent number and different description registration number.	New	Inadequate oversight responsibility over asset management.	The asset register negative balance, disposal date and reassessed useful life were correctly updated and the AFS were adjusted accordingly.	27-Oct-15	27-Oct-15	M Mabusela	CFO	Completed		1	1
Movable Assets	Other important matters	Some assets selected for physical verification could not be found and therefore unable to verify their existence.	New	Inadequate oversight responsibility over control of municipal assets.	The two missing assets are under investigation and will be reported to Council. The small movable assets will be detected during asset verification in February 2016.	13-Nov-15	30-Jun-16	M Mabusela	CFO	In progress		1	

Human Resources	Other important matters	Inadequate administration of overtime.	New	The accounting officer did not implement adequate controls over the administration of overtime.	Management will ensure adherence to overtime policy and that approval of overtime in advance shall be sought and reasonableness of overtime will be checked before authorisation.	2-Dec-15	30-Jun-16	PF Raphela	MCSSS	In progress	1	
Procurement	Other important matters	Inconsistency between the SCM policy and the SCM regulation: The SCM policy does not include: (2) the procedure for the handling, recording and recording of bids, and (3) A sentence to restrict the acquisition and storage of goods in bulk which necessitate special safety arrangements, including gasses and fuel.	New	Management oversight responsibility over bids handling, opening, and recording procedures was not properly exercised. A sentence was not included due to municipality not buying in bulk.	(2). The SCM policy will be updated accordingly on the bids handling procedures. (3). A clause on bulk purchases will be included in the SCM policy.	28-Oct-15	30-Jun-16	M Mabusela	CFO	In progress	1	
Procurement	Other important matters	During the assessment of the internal controls in the supply chain management unit, it was noted that the monthly procurement reports submitted by the SCM unit do not include the reason why	New	Misinterpretation of SCM regulations.	Monthly reports will be updated to include reasons why the awards were awarded to the winning bidders.	28-Oct-15	30-Jun-16	M Mabusela	CFO	In progress	1	

		an award was made to the winning bidders.										
Procurement	Other important matters	Management did not obtain the approval from the council to enter into a 5 year contract with the ABSA bank from the council, this was a result of management oversight.	New	Oversight by management. MSCM regulation 33(1) (c), and MFMA 31.	Management to add a sentence in the annual financial statements to inform users of the financial obligation imposed by the contract.	30-Oct-15		M Mabusela	CFO	Completed	1	1
Liabilities	Other important matters	Provision for leave overstated. Differences were identified between the recalculated provision for leave and the management schedule.	New	Oversight by management.	Management schedule for provision of leave to be reviewed and be amended accordingly.	10-Nov-15	10-Nov-15	M Mabusela	CFO	Completed	1	1
Predetermined Objectives	Other important matters	Annual Performance Report (APR) for the 2014/15 financial year disclosed measures taken to improve performance on targets not achieved however measures taken to improve performance are not supported by adequate sufficient evidence.	New	Inadequate oversight responsibility over the review of information supporting the reported performance.	The Accounting Officer to ensure that measures taken to improve performance are supported by valid evidence.	30-Sep-15	30-Jun-16	L Kgomo	Acting DM: SSP	In progress	1	

Predetermined Objectives	Other important matters	Planned targets against those reported on in the performance information report, some targets were found to be inconsistent.	New	Oversight: Accounting Officer did not review the performance reports to ensure that the information reported is consistent with that planned as per approved SDBIP.	Management to ensure that planned targets are consistent with those reported in the performance reports and SDBIP.	30-Sep-15	30-Jun-16	L Kgomo	Acting DM: SSP	In progress	1	
Predetermined Objectives	Other important matters	There was no evidence of internal audit report that indicated the internal audit audited the Mid-year performance report and the annual performance report.	New	Internal audit oversight in reviewing mid year performance report and annual performance report.	Mid year performance report and annual performance report are to be reviewed and reports for each review will be issued.	30-Sep-15	30-Jun-16	C Mogolola	Acting CIA	In progress	1	
Predetermined Objectives	Other important matters	MFMA section 72 (1)(b): Mid year performance assessment not submitted to national treasury within the required time frames.	New	Inadequate controls to identify relevant sections of the legislation to ensure compliance with mid year performance assessment to National Treasury.	Management will ensure that mid year performance assessment is submitted to National Treasury and Provincial Treasury within the timeframes required by relevant legislation.	1-Oct-15	31-Mar-16	L Kgomo	ADM:SP	In progress	1	
Other Disclosure	Other important matters	The schedule prepared by management for the provision for bonus was overstated.	New	Inadequate oversight responsibility over the review of provision for bonus management schedule.	The errors have been corrected on the provision for bonus and the calculations were revised.	10-Nov-15	10-Nov-15	M Mabusela	CFO	Completed	1	1

Receivables	Other important matters	Investment policy for Waterberg District Municipality does not contain elements as required by Municipal investment regulation 4 (GNR.308 of 01 April 2005).	New	Inadequate oversight responsibility over the review of municipal Investment policy.	The investment policy will be reviewed to include the relevant requirements.	19-Nov-15	30-Jun-16	M Mabusela	CFO	In progress	1	
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GLOSSARY

Accessibility indicators	Explore whether the intended beneficiaries are able to access services or outputs.
Accountability documents	Documents used by executive authorities to give " <i>full and regular</i> " reports on the matters under their control to Parliament and provincial legislatures as prescribed by the Constitution. This includes plans, budgets, in-year and Annual Reports.
Activities	The processes or actions that use a range of inputs to produce the desired outputs and ultimately outcomes. In essence, activities describe " <i>what we do</i> ".
Adequacy indicators	The quantity of input or output relative to the need or demand.
Annual Report	A report to be prepared and submitted annually based on the regulations set out in Section 121 of the Municipal Finance Management Act. Such a report must include annual financial statements as submitted to and approved by the Auditor-General.
Approved Budget	The annual financial statements of a municipality as audited by the Auditor General and approved by council or a provincial or national executive.
Baseline	Current level of performance that a municipality aims to improve when setting performance targets. The baseline relates to the level of performance recorded in a year prior to the planning period.
Basic municipal service	A municipal service that is necessary to ensure an acceptable and reasonable quality of life to citizens within that particular area. If not provided it may endanger the public health and safety or the environment.
Budget year	The financial year for which an annual budget is to be approved – means a year ending on 30 June.
Cost indicators	The overall cost or expenditure of producing a specified quantity of outputs.
Distribution indicators	The distribution of capacity to deliver services.
Financial Statements	Includes at least a statement of financial position, statement of financial performance, cash-flow statement, notes to these statements and any other statements that may be prescribed.
General Key performance indicators	After consultation with MECs for local government, the Minister may prescribe general key performance indicators that are appropriate and applicable to local government generally.
Impact	The results of achieving specific outcomes, such as reducing poverty and creating jobs.
Inputs	All the resources that contribute to the production and delivery of outputs. Inputs are " <i>what we use to do the work</i> ". They include finances, personnel, equipment and buildings.
Integrated Development Plan (IDP)	Set out municipal goals and development plans.
National Key performance areas	• Service delivery & infrastructure • Economic development • Municipal transformation and institutional development • Financial viability and management • Good governance and community participation
Outcomes	The medium-term results for specific beneficiaries that are the consequence of achieving specific outputs. Outcomes should relate clearly to an institution's strategic goals and objectives set out in its plans. Outcomes are " <i>what we wish to achieve</i> ".
Outputs	The final products, or goods and services produced for delivery. Outputs may be defined as " <i>what we produce or deliver</i> ". An output is a concrete achievement (i.e. a product such as a passport, an action such as a presentation or immunization, or a service such as processing an application) that contributes to the achievement of a Key Result Area.
Performance Indicator	Indicators should be specified to measure performance in relation to input, activities, outputs, outcomes and impacts. An indicator is a type of information used to gauge the extent to which an output has been achieved (policy developed, presentation delivered, service rendered)
Performance Information	Generic term for non-financial information about municipal services and activities. Can also be used interchangeably with performance measure.
Performance Standards:	The minimum acceptable level of performance or the level of performance that is generally accepted. Standards are informed by legislative requirements and service-level agreements. Performance standards are mutually agreed criteria to describe how well work must be done in terms of quantity and/or quality and timeliness, to clarify the outputs and related activities of a job by describing what the required result should be. In this EPMDS performance standards are divided

	into indicators and the time factor.
Performance Targets:	The level of performance that municipalities and its employees strive to achieve. Performance Targets relate to current baselines and express a specific level of performance that a municipality aims to achieve within a given time period.
Service Delivery Budget Implementation Plan	Detailed plan approved by the mayor for implementing the municipality's delivery of services; including projections of the revenue collected and operational and capital expenditure by vote for each month. Service delivery targets and performance indicators must also be included.
Vote:	One of the main segments into which a budget of a municipality is divided for appropriation of money for the different departments or functional areas of the municipality. The Vote specifies the total amount that is appropriated for the purpose of a specific department or functional area. Section 1 of the MFMA defines a "vote" as: <i>a) one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and</i> <i>b) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned</i>

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APPENDICES

WATERBERG DISTRICT MUNICIPALITY

ATTENDANCE OF SPECIAL AND ORDINARY COUNCIL MEETINGS: JULY 2014 – JUNE 2015

	SURNAME & INITIALS	28 Aug 14 (Ordinary)	28 Nov 14 (Special)	04 Dec.14 (Ordinary)	30 Jan. 15 (Special)	26 Feb 15 (Special)	31 Mar 15 (Ordinary)	28 May.15 (Ordinary)	17 Jun 15 (Special)	19 Jun 15 (Special)	Special=5 Ordinary =4	
											TOTAL = 9	
											ATTEND	APOL/ABS
1	Basson A.F.	Present	Apology	Present	Apology	Present	Present	Apology	Apology	Apology	4	5
2	Kekana T.M	Present	Present	Present	Present	Present	Present	Present	Present	Present	9	0
3	Koadi G.B	Present	Present	Present	Absent	Absent	Absent	Present	Absent	Absent	4	5
4	Kganyago L.C.	Present	Present	Present	Present	Present	Present	Present	Present	Absent	8	1
5	Lebelo L.J.	Present	Present	Present	Absent	Present	Present	Present	Present	Absent	7	2
6	Lamola K.S.	Present	Present	Present	Present	Present	Present	Present	Present	Present	9	0
7	Langa M.N.	Present	Present	Present	Apology	Present	Present	Present	Present	Present	8	1
8	Mahlaela R.L.	Present	Present	Present	Present	Present	Present	Present	Present	Present	9	0
9	Mahlangu P.M	Present	Absent	Present	Absent	Present	Present	Apology	Present	Absent	5	4
10	Manganyi M.E.	Present	Present	Present	Present	Present	Present	Present	Present	Present	9	0
11	Manamela L.S	Apology	Apology	Apology	Absent	Present	Present	Apology	Present	Apology	3	6
12	Manala S.I	Present	Absent	Apology	Absent	Apology	Apology	Absent	Absent	Present	2	7
13	Masalesa F.M.	Present	Present	Present	Present	Present	Present	Absent	Present	Present	8	1
14	Mhlanga B.S.	Absent	Present	Present	Present	Present	Present	Present	Present	Present	8	1
15	Moeletsi R.Z.	Present	Apology	Present	Absent	Present	Present	Present	Present	Present	7	2
16	Mogotsi M.M.A.	Present	Present	Present	Present	Present	Present	Present	Present	Present	9	0
17	Mogotlane N.R.	Present	Present	Present	Present	Present	Present	Present	Present	Present	9	0
18	Mokonyane T.E	Present	Absent	Present	Absent	Present	Present	Absent	Present	Present	6	3

1	Mojela N.G	Present	Present	Present	Present	Present	Present	Present	Present	Present	9	0
2	Molekwa S.M.	Absent	Apology	Present	Apology	Present	Present	Absent	Present	Present	5	4
3	Monama M.A.D.	Present	Present	Present	Present	Present	Present	Apology	-	-	6	1
4	Monene R.N.	Present	Present	Present	Present	Present	Present	Present	Present	Present	9	0
5	Monoa R.L.R.	Present	Present	Present	Present	Present	Present	Present	Present	Present	9	0

WATERBERG DISTRICT MUNICIPALITY

ATTENDANCE OF SPECIAL AND ORDINARY COUNCIL MEETINGS: JULY 2014 – JUNE 2015

	SURNAME & INITIALS	28 Aug 14 (Ordinary)	28 Nov 14 (Special)	04 Dec.14 (Ordinary)	30 Jan. 15 (Special)	26 Feb 15 (Special)	31 Mar 15 (Ordinary)	28 May.15 (Ordinary)	17 Jun 15 (Special)	19 Jun 15 (Special)	TOTAL = 9 ATTEND	A P O L/ A B S
24	Moremi M.L	Present	Present	Present	Present	Present	Present	Present	Present	Present	9	0
25	Morumudi N.S.	Present	Present	Present	Present	Present	Present	Present	Present	Present	9	0
26	Mosam Z	Present	Present	Present	Present	Present	Present	Present	Present	Present	9	0
27	Motlohoneng D.P	Apology	Absent	Present	Present	Present	Present	Present	Present	Present	7	2
28	Nyamah M.P.	Present	Present	Present	Absent	Apology	Present	Present	Present	Present	7	2
29	Ngwetjana L.N.	Present	Present	Present	Present	Present	Present	Present	Present	Present	9	0
30	Phokela M.D.	Present	Present	Present	Present	Present	Present	Present	Present	Present	9	0
31	Ramogale R.A.	Present	Present	Present	Apology	Absent	Absent	Present	Present	Present	6	3
32	Scruton P.A.	Present	Absent	Absent	Absent	Absent	Present	Absent	Absent	Absent	2	7
33	Sekhu M.J.	Present	Present	Present	Present	Present	Present	Present	Present	Present	9	0
34	Selokela M.J.	Present	Present	Apology	Present	Apology	Present	Apology	Present	Present	6	3
35	Kekana L.V. (Kgoshi)	Absent	Absent	Absent	Absent	Absent	Absent	Absent	Absent	Absent	0	9
36	Shongoane M.M. (Kgoshigadi)	Absent	Apology	Absent	Absent	Apology	Apology	Absent	Absent	Absent	0	9
37	Taueatsoala R.R.	Present	Apology	Present	Present	Present	Present	Present	Present	Present	8	1

	(Kgoshigadi)											
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APPENDIX B – COMMITTEES & COMMITTEE PURPOSES

Committees (other than Mayoral / Executive Committee) and Purposes of Committees	
Municipal Committees	Purpose of Committee
Municipal Public Accounts Committee	Accountability and oversight role
Audit Committee	Auditing of financial and non-financial matters
Geographic Names	Changing of names of streets and public institutions
Public Participation	Ensure Public Involvement
Rules & Ethics	Ensure adherence to rule, ethics and legislation
Budget & Treasury	Ensure adherence to MFMA

APPENDIX C– THIRD TIER ADMINISTRATIVE STRUCTURE

Third Tier Structure	
Directorate	Director/Manager (State title and name)
Office of the Municipal Manager	Municipal Manager : S Mabotja
Budget & Treasury Office	Chief Financial Officer : N Laubscher
Infrastructure Development	Manager : N.R Makgata
Planning & Economic Development	Manager : L Sole
Social Development and Community Services	Manager : M. Mampa
Office of the Executive Mayor	Manager : P Makondo
Corporate Support & Shared Services	Manager: P.F Nogilana Raphela

APPENDIX D– FUNCTIONS OF MUNICIPALITY/ENTITY

Municipal / Entity Functions		
MUNICIPAL FUNCTIONS	Function Applicable to Municipality (Yes / No)*	Function Applicable to Entity (Yes / No)
Constitution Schedule 4, Part B functions:		
Air pollution	No	
Building regulations	No	
Child care facilities	No	
Electricity and gas reticulation	No	
Fire fighting services	Yes	
Local tourism	No	
Municipal airports	No	
Municipal planning	Yes	

Municipal health services	Yes	
Municipal public transport	Yes	
Municipal public works only in respect of the needs of municipalities in the discharge of their responsibilities to administer functions specifically assigned to them under this Constitution or any other law	No	
Pontoons, ferries, jetties, piers and harbours, excluding the regulation of international and national shipping and matters related thereto	No	
Storm water management systems in built-up areas	No	
Trading regulations	No	
Water and sanitation services limited to potable water supply systems and domestic waste-water and sewage disposal systems	No	

Municipal / Entity Functions		
MUNICIPAL FUNCTIONS	Function Applicable to Municipality (Yes / No)*	Function Applicable to Entity (Yes / No)
Constitution Schedule 5, Part B functions:		
Beaches and amusement facilities	No	
Billboards and the display of advertisements in public places	No	
Cemeteries, funeral parlours and crematoria	No	
Cleansing	No	
Control of public nuisances	No	
Control of undertakings that sell liquor to the public	No	
Facilities for the accommodation, care and burial of animals	No	
Fencing and fences	No	
Licensing of dogs	No	
Licensing and control of undertakings that sell food to the public	No	
Local amenities	No	
Local sport facilities	No	
Markets	No	
Municipal abattoirs	Yes	
Municipal parks and recreation	No	
Municipal roads	No	
Noise pollution	No	
Pounds	No	
Public places	No	
Refuse removal, refuse dumps and solid waste disposal	No	
Street trading	No	
Street lighting	No	
Traffic and parking	No	

APPENDIX E- WARD REPORTING

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speakers Office on time	Number of quarterly public ward meetings held during year
Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable

APPENDIX F1- WARD INFORMATION

Ward Title: Ward Name (Number)

Capital Projects: Seven Largest in 2013/14(Full List at Appendix N)					R' 000
No.	Project Name and detail	Start Date	End Date	Total Value	
	Not applicable	Not applicable	Not applicable	R000	

APPENDIX F2- BASIC SERVICE PROVISION

Basic Service Provision					
Detail	Water	Sanitation	Electricity	Refuse	Housing
Households with minimum service delivery	Not applicable	Not applicable	Not applicable	Not applicable	
Households without minimum service delivery	Not applicable	Not applicable	Not applicable	Not applicable	
Total Households*	Not applicable	Not applicable	Not applicable	Not applicable	
Houses completed in year					

APPENDIX F3- Top Four Service Delivery Priority in a Ward

APPENDIX F3 – Top Four Service Delivery Priorities for Ward (Highest Priority First)

Top Four Service Delivery Priorities for Ward (Highest Priority First)

No.	Priority Name and Detail	Progress During 2011/13
	Not applicable	Not applicable
T F.3		

APPENDIX G- Recommendations of the Municipal Audit Committee 2014/15

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during 2014/15	Recommendations adopted (enter Yes); not adopted (provide explanation)
28 Aug 2014	Audit committee resolved that high-level review of Municipal financial statement as evaluated by internal auditor must in future contain quality check list on item like: Accounting Policies and statement of financial performance in their content.	Adopted and Implemented
	The Annual Financial statement were approved by the Audit Committee, and resolved that they send to other departments: Provincial and National Treasury, CoGHSTA and AG before the 31 August 2014.	Adopted and Implemented
	The reviewed draft annual performance report should be send to the Audit Committee before submitted to the Provincial and National Treasury, CoGHSTA and AG.	Adopted and Implemented
31 Oct 2014	Fast tract the implementation of projects.	Adopted and Implemented
	Risk register should be updated timely to reflect the current status of risks.	Adopted and Implemented
	It was resolved that all recommendations made by the internal audit on the findings be noted.	Adopted and Implemented
	Item on Clean Audit Program to be included on the agenda in the next Audit Committee meeting.	Adopted and Implemented
	Performance Management report to be part of the agenda.	Adopted and Implemented
11 Mar 2015	Audit Committee will be updated in relation to termination of service of the contractor who was supposed to build a firefighting truck.	Adopted and Implemented
	The AC recommended that there has to be training on risk management.	Adopted and Implemented
	It recommended that IT Steering Committee be combined with Risk Management as the same officials sit on both committee.	
22 May 2015	It was recommended that Audit Committee to conduct an exit interview with CFO immediately after AC meeting closure on 22 May 2015 due to her resignation from the position as at the end June 2015.	Adopted and Implemented

APPENDIX H – Long Term contracts and Public Private Partnership

ACTIVE LONG TERM CONTRACTS AS AT 30 JUNE 2015

Project Description	Date Awarded	Name of Service Provider / Contractor	Duration of a contract	Project Completion date	Amount Awarded	Responsible department	Actual 12/13	Actual 13/14	Actual 14/15	Budget 14/15	Budget 15/16	Budget 16/17	
Provision of Travel and Accommodation Services	01-Nov-11	Batsumi Travel Pty Ltd	36 months	Jan-19	SCHEDULE	CSSS	-	-	384 694	4 676 942	4 929 497	4 516 700	S&T votes - 15149, 15151, 15153, 15156
Provision of Travel and Accommodation Services	01-Nov-11	Nhlamulo Hosi Investments	36 months	Jan-19	SCHEDULE	CSSS	-	-	459 798	4 676 942	4 929 497	4 516 700	S&T votes - 15149, 15151, 15153, 15156
Provision of Legal Services	22-Nov-11	Verveen Attorneys	36 months	Oct-14	SCHEDULE	CSSS	431 063	225 958	108 942	300 000	316 200	264 800	03-15150
Provision of Insurance services	01-Feb-13	AON Risk Services South Africa	36 months	Jan-16	SCHEDULE	CSSS	187 397	465 768	531 341	1 000 000	1 054 000	1 059 000	03-15168
Provision of the banking services	03-Sep-09	First National Bank	60 months	Jun-15	SCHEDULE	BTO	60 246	60 105	60 536	67 073	70 695	75 300	01-15108
Operating lease of the photocopying Machines	01-Mar-14	Palesa Technology - ceded to ABSA Technology Finance	36 months	Feb-17	SCHEDULE	CSSS	-	199 958	626 879	599 875	599 875	774 400	15124
Provision of the Advertising Services	03-Dec-13	Ultimate Recruitment Solution	36 months	Dec-16	SCHEDULE	CSSS	-	202 866	411 346	238 652	251 539	276 000	15101
Provision of the Security Services	01-Jul-12	Triotix Protection Services	36 months	Jun-15	1 651 812	CSSS	1 883 066	1 761 932	1 902 289	1 907 403	2 010 403	2 143 200	15170 + 15203
IFMS-Licensing, Support and Maintenance	07-Sep-11	Munsoft (Pty) Ltd	20 years	Aug-31	1 593 546	BTO	894 550	650 088	708 384	853 050	899 115	980 000	01-15146
Implementation of Virtual Private	28-Jun-12	SITA	36 Months	Jun-15	4 640 667	CSSS	366 295	108 827	68 027	247 500	260 865	233 000	03-15146

Network													
Production of Newsletter	09-Dec-13	Kgantshi Marketing Advertising and Promotions	36 Months	14-Dec-16	480 000	ES	-	120 000	200 000	120 000	120 000	-	CO009
Rural Road Asset Management System	16-Jul-13	Tshashu Consulting	36 Months	30-Jun-16	4 551 754	ID	-	1 378 070	1 560 526	1 779 000	1 839 000	-	
Provision of VOIP services for telephone system for Mokopane EHP Office	14-Apr-14	Least Cost Communication t/a Callsave	36 months	14-Apr-17	129 901	CSS S	-	711	429 693	43 300	43 300	-	
Extension of provision of VOIP services for telephone system to WDM Head Office	19-May-14	Least Cost Communication t/a Callsave	36 months	19-May-17	See #12	CSS S	See #12 above					-	
Waterberg District Municipality Building Maintenance	14-May-15	M2M Projects and Sthembele Farm and Project JV	36 months	21-May-18	SCHE DULE	ID	-	-	-	484 091.00	6 908 000.00	731 600.00	005-16201
Waterberg District Municipality Building Maintenance	14-Apr-15	Seabi Distributors	36 months	25-May-18	SCHE DULE	ID	-	-	-	484 091.00	6 908 000.00	731 600.00	005-16201
Appointment of Professional Consultants for Provision of Project Management Unit function on behalf of	13-Jul-15	SML Projects Pty LTD	36 months	26-Aug-15	SCHE DULE	ID	-	-	-		5 000 000.00	-	RS049

Infrastru cture Departm ent														
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APPENDIX I –Municipal Entity/Service Provider Performance Schedule

ANNEXURE D 5 :- WDM CONTRACTS ENTERED INTO DURING 14/15 AS AT 30 JUNE 2015

N O	Tender Number	IDP Project #	Project Description	Date Award ed	Service Provider/ Contractor	Amount Awarded (VAT Exclusiv e)	Dept	SLA signed	On-site start date	SLA complet ion date	Actual completi on Date	SLA Extens ion	Manager's comment	Challe nges
1	WDM/20 14/15-09	15149; 15151; 15152; 15153; 15156	Provision of Travel Agency	08-Jan- 15	Nhlamulo - Hosi Investment	Various per centage on commisi on between 6%-8%	CSSS	01- Feb-15	01- Feb-15	31-Jan- 19	In progress	None	Project running effectively	None
2	WDM/20 14/15-09	15149; 15151; 15152; 15153; 15156	Provision of Travel Agency	08-Jan- 15	Batsumi Travel	Various per centage on commisi on between 6%-8%	CSSS	01- Feb-15	01- Feb-15	31-Jan- 19	In progress	None	Project running effectively	None
3	WDM/20 14/15-10	01- 15108	Provision of Banking Services	25-Feb- 15	ABSA	Various charges based on type of service	BTO	12- Mar-15	12- Mar-15	12-Mar- 20	In Progress	None	Project running effectively	None
4	WDM/20 13/14-07	SE023	Development of Mookgopong Landfill Site	02-Sep- 14	Melrose Civil and Building Constructio n	1 285 193.07	ID	12- Sep-14	12- Sep-14	12-Dec- 14	20-Feb- 15	Yes	Project completed under snaglist.	None
5	WDM/20 13/14-09	DM059	Construction of Palisade Fencing on the remainder of 1.2HA	11-Aug- 14	Mogoba Maphuthi and Associates CC	314 880.45	ID	18- Aug-14	18- Aug-14	18-Nov- 14	31-Dec- 15	Yes	Project completed under retention	None
6	WDM/20 13/14-06	DM020	Review of Waterberg District Disaster Risk	03-Jun- 14	Disaster Risk Manageme nt	192 900.00	Disas ter	09-Jul- 14	09-Jul- 14	09-Oct- 14	09-Oct- 14	None	Project completed	None
7	Q/2013/ 14-2		Supply and installation of voice logger for Mogalakwen a Local Municipality	16- May-14	Voice logger SA (Pty) Ltd	106 113.11	Disas ter	22-Jul- 14	22-Jul- 14	22-Nov- 14	14-Mar- 15	None	Project completed	None
8	Limited Bidding	DUE 040	Co- funding of Waterberg Biosphere Reserve	14-Jan- 15	Waterberg Biosphere Reserve	347 666.00	PED	05- Feb-15	05- Feb-15	30-Jun- 15	In progress	None	Project running effectively	None
9	WDM/20 14/15-03	215154	Mokopane Densification Policy	19-Dec- 14	Masungulo Town and Regional Planners	180 600.00	PED	19-Jan- 15	19-Jan- 15	30-Jun- 15	31-May- 15	None	Project completed	None

10	WDM/2014/15-06	DIN 017	Mayor's Vehicle	22-Dec-14	Mercurius Motors	667 149.12	CSSS	22-Dec-14	22-Dec-14	vehicle reaches 100 000km	In Progress	None	Project running effectively	None
11	WDM/2014/15-07	DIN 017	Supply and delivery of three pool vehicles: Two Sedans and one bakkie	19-Jun-15	Whelpton Investment TA NTT Toyota	532 879.16	CSSS	25-Jun-15	25-Jun-15	service plan expires upon 90 000km for bakkie and 45 000km for sedan	In Progress	None	Vehicles have been delivered. Project running effectively	None
12	WDM/2014/15-02	MSIG	Atmospheric dispersion modelling	12-Dec-14	C en M Raaadgewende Ingenieurs	273 000.00	SDC S	16-Apr-15	16-Apr-15	30-Jun-15	17-Jun-15	None	Project completed	None
13	WDM/2011/12-17	DM025	Waterberg District Disaster Risk Management Information Signage	10-Mar-15	Waterfront Signs CC	843 536.00	ID	28-Apr-15	28-Apr-15	28-Jul-15	In Progress	None	Project running effectively	None
14	WDM/2014/15-04	UE041	Conceptualisation and establishment of Waterberg Economic Development Agency	12-Dec-14	Two roads Assurance Services Pty Ltd	1 699 109.74	PED	03-Feb-15	03-Feb-15	30-Sep-15	In Progress	None	Project running effectively	None
GRAND TOTAL						6 443 026.65								

APPENDIX J- Disclosure of Financial interest

WDM DECLARATION OF FINANCIAL INTEREST FOR 2014/15

OFFICIALS

No.	Title	Officials Name		Designation	Company Name
1	Mr	Siebe	Phathutshedzo	Divisional Manager Development Planning	Rirothe Planning Consulting
2	Mr	Mabotja	Mpheta Samuel	Municipal Manager	Lerato-rato Business Enterprise
3	Mr	Kgosana	Madumetja	EHP	Enviro Ndia Setrvices
4	Mr	Seshoka	Maomela Jack	Technician	Maomela Trading Enterprise
5	Ms	Kgomo	Lindiwe Darlene	Head Integrated Development Plan	Thabusi Recruitment Services and Projects
6	Mr	Ngobeni	Joseph	Sports Officer	Roxanne Business Enterprise
7	Mr	Mello	Lesibana Comfort	CSSS- Secretary	Rise Now Trading 28
8	Ms	Makgobela	Ketlana Julia	Divisional Manager Supply Chain Management	Kgobie Construction
					Kgobase Investments
9	Mr	Morema	Mahlatse Ebdan	Risk Officer	Occupational Safety and Health Hazard
					MmaJoyce Catering and Supply
					Asset Specification Trading and Supply

10	Mr	Ledwaba	Maditsela Geoffrey	Chauffer	Member of Taxi Association
11	Ms	Konaite	Lindy Lebogang	Internal Audit Intern	Asebabhaneni General Trading
					Pitjeng Lebsa General Trading
12	Ms	Phasha	Letty Mummy	Control Room Operator	NHZM Holdings
13	Mr	Tsebe	Sesheke Keakile Benjamin	Control Room Operator	Thandolwethu Limpopo Enterprise

WDM DECLARATION OF FINANCIAL INTEREST FOR 2014/15

COUNCILORS

No.	Title	Councilor Name		Designation	Company Name
1	Mr	Ngwetjana	Lesiba Simon	Councilor	Verstoteling Business Enterprise
2	Ms	Moremi	Manameng Lettie	Councilor	SAWIMA
					Whiphold/Sasol Mining
					Mzansi Sihlangene Trading and Projects
					Lephalale Women Organisation
					Virtus Financial Services
3	Ms	Mogotsi	Mankgobo Amanda Meriam	Councilor	Tribal Zone Trading 564
4	Mr	Mhlanga	Sipho Bradly	Councilor	Exabuzz CC
5	Mr	Moeletsi	Zacharia Rankadimeng	Councilor	Belabela Image Consultants
					Walk Together Trading 4
					ZCN Specialists
					BB Atlanta Kids Football Club
					Belabela Branding Initiative
					Bornfree Investment 180
					Bushveld Communication and Training Network
					Conie Projects
					Dibatho Business Consultants
					Izintobizodwa Research and Development Consultants
					Onexone Group Supplier
					Sepampie Consortium
					Umlhali Upliftment and Services
					Vula Security Services
					Deco Fibre Glass Manufacturing
					Nice Treat Tourism and Projects 4
6	Mr	Basson	Andries Francois	Councilor	EXXARO
7	Mr	Mosaam	Zunaid	Councilor	Limpopo Independent Media

APPENDIX K- Revenue Collection Performance By Vote and By Source

APPENDIX K (i): REVENUE COLLECTION PERFORMANCE BY VOTE

APPENDIX K (ii) – Revenue Collection Performance By Source

DONATIONS RECEIVED 2014/2015

<u>DATE</u>	<u>NAME</u>	<u>AMOUNT</u>	<u>PROJECT</u>
07/11/2014	TSHASHU CONSULTING	5 000.00	Mayors Golf Day
30/09/2014	EXXARO	9 778.00	UE031 LED
09/10/2014	MADIO TRADING	6 000.00	UE031 LED
27/01/2015	LIBERTY	6 000.00	UE031 LED
13/03/2015	FNB	50 000.00	UE031 LED
	TOTAL	76 778.00	

GENERAL LEDGER VOTE NUMBERS 30 JUNE

000 080410	Balance	5 000.00
004 010303	Balance	71 778.00
	TOTAL	76 778.00

Other Income - as at 30 June 2015

Account Number	Description	2015	2014	2013
10303	Donations	71 778	-	-
10307	Recovery	134 954	-	999 722
10308	Miscellaneous income	4 877	3 796	4 614
10316	Tender documents	234 650	30 921	88 873
10531	Fire fighting Mogalakwena	49 671	102 463	-
10551	Fire fighting Thabazimbi	58 052	33 674	22 817
Total per AFS		553 982	170 855	1 116 026

Disclosed seperately:

10309	Gain on disposal of PPE	56 074	-	22 540
10311	Reversal of asset impairment loss	-	1 593 935	-
10307	Recovery of investment NRB	-	301 828	-

Service charges @ Abattoir

for the year ending 30 June 2015

Acc #	Description	2015	2014	2013	2012	2011	2010	2009	2008
10801	Slaughtering fees	1 967 396	1 661 029	699 518	634 226	586 975	816 564	944 006	1 683 211
10803	Freezing	14 672	4 190	7 970	4 573	1 842	2 551	3 968	7 867
10804	Cooling	-	-	-	1 646	6 269	11 248	7 929	6 097
10805	Tripe & Trotters	-	-	745	1 849	1 551	335	-	153
10806	Inspection & re-inspection	-	-	-	-	-	-	468	1 169
10808	Pig casings	-	-	-	-	-	-	-	258
10810	Tripe - commission	1 855	1 775	8 290	7 205	8 250	2 030	4 078	5 395
10812	Paws sales	885	428	1 056	1 134	1 876	-	-	-
108	Red Meat Levies	4	3	1	1	1	1	1	-1
15		106	293	374	578	019	190	266	271
		1 988 913	1 670 715	718 952	652 212	607 783	833 918	961 714	1 702 880
Year-on-year increase / (decrease)		19%	132%	10%	7%	-27%	-13%	-44%	

APPENDIX L – Conditional Grants Received: Excluding MIG

CONDITIONAL GRANTS - 30 June 2015

Description	2015	2014
Municipal Infrastructure Grant - Modimolle LM		
Balance unspent at beginning of year	-	-
Current year receipts	13 014 000	-
Conditions met - transferred to income	-	-
Conditions still to be met - transferred to liabilities	13 014 000	-
Municipal Infrastructure Grant - PMU		
Balance unspent at beginning of year	-	-
Current year receipts	5 000 000	-
Conditions met - transferred to income	-	-
Conditions still to be met - transferred to liabilities	5 000 000	-
Municipal Systems Improvement Grant - prev years		
Balance unspent at beginning of year	401 868	237 037
Current year receipts	934 000	890 000
Roll over paid back to NT	-401 868	-
Conditions met - transferred to income	-840 551	-725 169
Conditions still to be met - transferred to liabilities	93 449	401 868
Finance Management Grant		
Balance unspent at beginning of year	-	83 335
Current year receipts	1 250	1 250
Conditions met - transferred to income	000 -1 250 000	000 -1 333 335
Conditions still to be met - transferred to liabilities	-	-

LG SETA Grant		
Balance unspent at beginning of year	-	-
Current year receipts	32 026	110 675
Conditions met - transferred to income	-32 026	-110 675
Conditions still to be met - transferred to liabilities	-	-
Wildlife Centre Grant		
Balance unspent at beginning of year	-	131 708
Current year receipts	-	-
Conditions met - transferred to income	-	-131 708
Conditions still to be met - transferred to liabilities	-	-
EPWP Incentive Grant		
Balance unspent at beginning of year	-	771 000
Current year receipts	1 000 000	1 000 000
Conditions met - transferred to income	-1 000 000	-1 771 000
Conditions still to be met - transferred to liabilities	-	-
LEDET Biosphere Grant		
Balance unspent at beginning of year	-	140 000
Current year receipts	147 667	-
Conditions met - transferred to income	-147 667	-140 000
Conditions still to be met - transferred to liabilities	-	-
Mayors Golf Day		
Balance unspent at beginning of year	35 000	35 000
Current year receipts	5 000	-
Conditions met - transferred to income	-	-
Conditions still to be met - transferred to liabilities	40 000	35 000
RRAMS Grant		
Balance unspent at beginning of year		
Current year receipts	1 779 000	1 571 000
Conditions met - transferred to income	-1 779 000	-1 571 000
Conditions still to be met - transferred to liabilities	-	-
MOOKGOPHONG LM		
Balance unspent at beginning of year	-	-
Current year receipts	-	934 318
Conditions met - transferred to income	-	-934 318
Conditions still to be met - transferred to liabilities	-	-
TOTAL UNSPENT	18 147 449	436 868
Income recognised	-104 085 244	-101 326 205
Cash receipts	23 161 693	5 755 993
Equitable share	99 036 000	94 609 000
Total cash	122 197 693	100 364 993

Contact person	Room #	Extension
Monica Mabusela(ActingCFO)	17	3 332
Marie van Rooyen (Expenditure)	11	3 344

APPENDIX M- Capital Expenditure – New & Upgrade/ Renewal Programmes

APPENDIX M (i): CAPITAL EXPENDITURE - NEW ASSETS PROGRAMME

BURSARIES - 2015

NAME	INSTITUTION	CHEQ NO	2 015	2 014
NGOEPE M M (ID 6806200478083)	UNISA B Tech Public Management	62838 + 63790		6 622
NTSHANGASE T	UNISA B Tech Public Management	62842		6 816
BEZUIDENHOUT K (ID850527501908)	UNISA National Diploma in IT	62837		2 360
OOSTHUIZEN Z	TRAUMA ASSOCIATION	63903		4 200
MPHELA MP	Twane University of Tech	63606		7 600
SKB TSEBE	SBS - DISASTER TISK MANAGEMENT	65033+65197	15 960	4 550
KB MOLEKWA	UNISA - B TECH TOURISM MAN.	64855	4 800	9 140
MACHEKE RI	Tswane University of Technology	63605		7 592
MUNZHEDZI RJ	UNIV of Johannesburg	65121	6 435	5 840
PHAHLANE MN	Tswane University of Technology	63604		3 850
MOLEBALOA P R	UNISA	62835		2 294
NEKHALALE PT	UNISA	64443	3 570	2 252
MAKGOBELA KJ	UNISA	64545	1 300	
MAKGATA NR	UNIV OF PRETORIA	64983	15 050	
MOGOLOLA CC	UNISA	65095	6 880	
MAKALENG TC	Twane University of Tech	65178	8 410	
KEKANA TT	SBS Southern Buss School	65198	3 400	
			65 805	63 116

Bursaries GL

Date BURSARIES	Description	Dept	Ref	Amount
14/07/2014	NEKHALALE P T (ID80012507	003	064443-0001	3 570
07/08/2014	MAKGOBELA KJ	003	064545-0001	1 300
07/11/2014	MOLEKWA K B (810817041608	003	064855-0001	4 800
12/12/2014	MAKGATA N R	003	064983-0001	15 050
22/12/2014	TSEBE S.K.B.	003	065033-0001	3 330
21/01/2015	MOGOLOLA C.C	003	065095-0001	6 880
23/01/2015	MUNZHEDZI RJ ID 77061005	003	065121-0001	6 435
10/02/2015	MAKALENG TC	003	065178-0001	8 410
17/02/2015	SIEBE P (8104095772085)	003	065197-0001	12 630
17/02/2015	KEKANA TT	003	065198-0001	3 400
	Closing Balance			65 805

Fiscal	Trans Date	Invoice No	Remarks	Source Code	PayDoc No	Amount Vat exclusive	Split
			Budget			1 492 075.00	
			Budget adjustment			360 000.00	
			Adjusted Budget			1 852 075.00	
			Order			1 455 744.00	
Jun-15	30/06/2015	260838	AG	CRS	65662	8 210.60	5 518.60
		262296					2 692.00
Jun-15	30/06/2015	260838	AG	CRS	65404	5 518.60	5 518.60
Mar-15	25/03/2015	255117	AG	CRS	EF145	328 002.05	249 502.65
		255212					1 499.40
		256698					77 000.00
Dec-14	18/12/2014	'255117	AG	CRS	065013-0001	99 796.30	99 796.30
Nov-14	25/11/2014	'253824	AG	CRS	EF000133-0001	616 656.40	599 540.21
							17 116.20
Oct-14	16/10/2014	'252394	AG	CRS	064782-0001	358 276.12	352 548.40
							5 727.70
Sep-14	10/09/2014	064650 / 64666	AG	CRS	064650-0001	387 015.18	
Aug-14	14/08/2014	'064556	AG	CRS	064556-0001	1 172.60	
			Total payments 14/15			1 804 647.85	
			Remaining on order			-348 903.85	1 780 304.54
							24 343.30
		Order overspend = 24 %					124%
		Budoet Remaining					

Approved 13/14 audit strategy - budget:

	14/15 Budget					
	Hours	Average tariff	Total	Hours	Average tariff	Variance %
Audit of financial statements	2699	364.7	#####	2145	529.49	
Audit of predetermined objectives	123	751	R 92 373	32	646.75	
Information systems audit	-	-	R 28 000	-	-	
Subsistence and travel	-	-	R 289 009	-	-	
Total: Regularity	2822	516	R1 455 744	2177	629	6%
TOTAL	2822	516	R1 455 744	2177	629	6%

Legal Expenditure - 30 June 2015

Vote 03-15150

Date	Service provider	Dept	Ref	2015
2014/01/21	VERVEEN ATTORNEYS PRACTICE	003	63552	
2014/06/30	SALGBC	003	64497	
2015/02/12	VERVEEN ATTORNEYS PRACTICE	003	65187	41 174.00
2015/05/28	VERVEEN ATTORNEYS PRACTICE	003	65538	67 768.00
	Closing Balance			108 942.00
DATE	G/L 15150 30 JUNE 2015	DEPT		REFERENCE
	DESCRIPTION			
	2015/02/12	3		65187
	2015/05/28	3		65538
		Closing balance		

Remuneration of Audit Committee Members

Audit Committee Member		Number of meetings attended (sitting allowance paid in 14/15)	2015
M A Mashego	Chair (aug - sep)	9	34 934.20
Stanley Ngobeni	Chair (oct - june)	5	25 534.90
KTE Seletela		3	11 855.26
			72 324.36

APPENDIX M – Capital Expenditure – New Assets Programme

APPENDIX M (ii): CAPITAL EXPENDITURE - NEW ASSETS PROGRAMME

See attached 2014/15 Audited AFS

APPENDIX N –Capital Programme by Project 2014/15

TENDERS AWARDED FOR 2014/15 FROM 1 JULY 2014 TO 30 JUNE 2015

N O	Tender Number	IDP Project #	Project Description	Date Awarded	Service Provider/ Contractor	Amount Awarded (VAT Exclusive)	Dept
1	WDM/2013/14-07	SE023	Development of landfill site Mookgophong local municipality	02-Sep-14	Melrose Civil and Building Construction	1 285 193.07	ID
2	WDM/2013/14-09	DM059	The construction of palisade fencing on the remainder of 1.2 HA land donated by Modimolle local municipality - Waterberg District Disaster Risk Management Centre	11-Aug-14	Mogaba Maphuthi and Associates	314 880.45	ID
GRAND TOTAL 1ST QUARTER						1 600 073.52	
3	WDM/2014/15-06	various 15151	Provision of Travel Agency	08-Jan-15	Batsumi Travel (Pty) Ltd	Various percentages on commission for services between 6% -8%	CSSS
4	WDM/2014/15-06	various 15152	Provision of Travel Agency	08-Jan-15	Nhlamulo Hosi Investments	Various percentages on commission for services between 6% -8%	CSSS
5	WDM/2014/15-01	DAS034	Provision of VIP Sanitation at Dipichi Village	19-Dec-14	Sapota Business Enterprise (Pty) Ltd	006 701.78	ID
6	WDM/2014/15-06	DIN017	Supply and Delivery of Mayoral Vehicle	22-Dec-14	Mecurius Motors Pty Ltd	667 149.90	CSSS
7	WDM/2014/15-03	215154	Development of Mokopane Densification Policy	19-Dec-14	Masungulo Town and Regional Planners	184 210.53	PED
8	WDM/2014/15-04	DUE041	Conceptualisation and Establishment of WEDA	19-Dec-14	Two Roads Assurance Services (Pty) Ltd	699 110.00	PED
9	Limited Bidding	DUE040	Cofunding for the operation and management of the Waterberg Biosphere Reserve Programmes and projects and implementation of Makapan Heritage Route Feasibility Study and Makapan's Valley World Heritage Site Walking Rails	14-Jan-15	Waterberg Biosphere Reserve	347 666.66	PED
GRAND TOTAL 2ND QUARTER						904 838.87	3
10	WDM/2014/15-02	MSIG-0212154	Atmospheric Dispersion Modelling	30-Jan-15	C EN M Raadgewende Ingenieurs	273 000	SDCS
11	WDM/2014/15-10	001-15108 & 001-15107	Provision of banking Services	25-Feb-15	ABSA Bank Ltd	Various charges based on type of service	BTO

12	WDM/2011/12-17	DM25	Waterberg District Disaster Risk Management Information Signage	12-Mar-15	Waterfront Signs cc	843 536	ID
13	WDM/2014/15-05	IN046	Upgrading of Existing Lift in WDM Head Office	12-Mar-15	Geco Trading cc	436 906	ID
GRAND TOTAL 3RD QUARTER						1 553 442	
14	WDM/2014/15-12	05-16201	Waterberg District Municipality Building Maintenance	14-Apr-15	Seabi Distributors	Various rates based on type of services required	ID
15	WDM/2014/15-12	05-16201	Waterberg District Municipality Building Maintenance	14-Apr-15	M2M Projects and Sithembekile Farm and projects JV	Various rates based on type of services required	ID
16	WDM/2014/15-07	DIN017	Supply and delivery of three pool vehicle : Two sedans and one bakkie	23-Jun-15	Whelpton Investments t/a NTT Toyota	532 879.16	CSSS
17	WDM/2014/15-14		Planning, design and construction of cluster 1 MWIG projects in Modimolle local municipality	23-Jun-15	BIP Consulting Engineers	900 953.63	ID
GRAND TOTAL 4TH QUARTER						1 433 832.79	
2014 / 15 GRAND TOTAL						8 492 187.43	

APPENDIX O - Capital Project by Ward 2014/15

Capital Programme by Project by Ward 2013/14			R' 000
Capital Project	Ward(s) affected	Works completed (Yes/No)	
Water	N/A		
"Project A"	N/A		
"Project B"	N/A		
Sanitation/Sewerage	N/A		
Electricity	N/A		
Housing	N/A		
Refuse removal	N/A		
Stormwater	N/A		
Economic development	N/A		
Sports, Arts & Culture	N/A		
Environment	N/A		
Health	N/A		
Safety and Security	N/A		
ICT and Other	N/A		

APPENDIX P – Services Connection Backlogs at schools and Clinics

Service Backlogs: Schools and Clinics				
Establishments lacking basic services	Water	Sanitation	Electricity	Solid Waste Collection
Schools (NAMES, LOCATIONS)				
Not pallicable	NA	NA	NA	NA
Clinics (NAMES, LOCATIONS)				
Not applicable	NA	NA	NA	NA
Names and locations of schools and clinics lacking one or more services. Use 'x' to mark lack of service at appropriate level for the number of people attending the school/clinic, allowing for the proper functioning of the establishment concerned.				
T P				

APPENDIX Q – Service Backlogs Experienced by the Community where another Sphere of Government is responsible for Service Provision

Service Backlogs Experienced by the Community where another Sphere of Government is the Service Provider (where the municipality whether or not act on agency basis)		
Services and Locations	Scale of backlogs	Impact of backlogs
Clinics:	N/A	
Housing:		
Licencing and Testing Centre:	N/A	
Reseviors		
Schools (Primary and High):	N/A	
Sports Fields:	N/A	
T Q		

APPENDIX R –Declaration of Loan and Grants made by the Municipality

Declaration of Loans and Grants made by the municipality 2013/15				
All Organisation or Person in receipt of Loans */Grants* provided by the municipality	Nature of project	Conditions attached to funding	Value 2014/15 R' 000	Total Amount committed over previous and future years
None	None	None	None	None
* Loans/Grants - whether in cash or in kind				T R

APPENDIX S – Declaration of Return not made in Due Time under MFMA s71

APPENDIX T Presidential outcome for local Government

APPENDIX U - Audited Annual Financial Statements 2014/15

WATERBERG DISTRICT MUNICIPALITY

PRE-AUDITED ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

I am responsible for the preparation of these annual financial statements which are set out on pages 1 to 60, in terms of Section 126(1) of the Municipal Finance Management Act and which I have signed on behalf of the municipality.

I certify that the salaries, allowances and benefits of Councilors as disclosed in note 24 of these annual financial statements are within the upper limits of the framework envisaged in Section 219 of the Constitution, read with the Remuneration of Public Office Bearers Act, the Minister of Provincial and Local Government's determination in accordance with this Act and Government Notice R243 of Government Gazette 38608 dated 25 March 2015.

I have complied with the disclosure requirements in terms of section 122 to 126 of the Municipal Finance Management Act, No 56 of 2003.

MS MABOTJA
MUNICIPAL MANAGER

DATE

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Members of the Council									
N.R. Mogotlane					Mayor				
K.S. Lamola (from 17 June 2015)					Speaker				
M.A.D. Monama (until 9 June 2015)					Speaker				
N.S. Murumudi					Chief Whip				
T.A. Mashamaite (from 17 June 2015)					Member of the Mayoral Committee				
K.S. Lamola (until 16 June 2015)					Member of the Mayoral Committee				
Z. Mosam					Member of the Mayoral Committee				
M.M.S. Mogotsi					Member of the Mayoral Committee				
B.S. Mhlanga					Member of the Mayoral Committee				
R.Z. Moeletsi					Member of the Mayoral Committee				
M.L. Moremi					Member of the Mayoral Committee				
S.M. Molekwa					Member of the Mayoral Committee				
T.M. Kekana					Councillor				
A.F. Basson					Councillor				
F.M. Masalesa					Councillor				
R.L.R. Monoa					Councillor				
M.N. Langa					Councillor				
C.L. Kganyago					Councillor				
G.B. Koadi					Councillor				
L.J. Lebelo					Councillor				
H. Ledwaba					Councillor				
P.M. Mahlangu					Councillor				
R.L. Mahlaela					Councillor				
L.S. Manamela					Councillor				
M.E. Manganyi					Councillor				
N.G.M. Mojela					Councillor				
R.N. Monene					Councillor				
D.P. Motlohoneng					Councillor				
L.N. Ngwetjana					Councillor				
M.P. Nyamah					Councillor				
M.D. Phokela					Councillor				
R.M. Radebe					Councillor				
T.E. Mokongane					Councillor				
R.E. Ramogale					Councillor				
P.A. Scruton					Councillor				
M.J. Selokela					Councillor				
M.J. Sekhu					Councillor				
M.M. Moseamedi					Councillor				
S.I. Manala					Councillor				
S.C. Sikwane					Councillor				
Municipal Manager									
M.S. Mabotja									

Chief Financial Officer

N. Laubscher (until 30 June 2015)

M.A.M. Mabusela (acting CFO from 1 July 2015)

Grading of the District Municipality

Grade 4

Auditors

Auditor - General

Bankers

First National Bank (until 30 June 2015)

ABSA Bank (from 1 July 2015)

Physical Address

42 Harry Gwala
Street
Modimolle
0510

Postal Address

Private Bag X1018
Modimolle
0510

Telephone Number

(014) 718 3300

**Fax
Number**

086 621 9231

E-mail address

smabotja@waterberg.gov.za

	Note	2015 R	2014 R
ASSETS			
Current assets		116 375 812	96 293 059
Cash and cash equivalents	1	83 059 082	62 436 092
Trade and other receivables from exchange transactions	2	14 919	7 371
Other receivables from non-exchange transactions	3	1 124 684	2 459 983
Inventory	4	117 835	117 300
Held-to-maturity investments	5	31 176 088	28 080 662
VAT receivable	6	883 204	3 073 242
Non-current assets held for sale	7	-	118 409
Non-current assets		63 412 029	66 645 963
Non-current receivables	8	54 775	54 775
Property, plant and equipment	9	61 234 275	64 365 361
Intangible assets	10	2 122 979	2 225 827
Total assets		179 787 841	162 939 022
LIABILITIES			
Current liabilities		29 878 606	10 350 370
Trade- and other payables from exchange transaction	11	3 253 510	1 851 855
Other payables from non-exchange transactions	12	7 589 900	6 780 417
Consumer deposits	13	600	600
Provisions	14	165 476	582 871
Unspent conditional grants and receipts	15	18 147 449	436 868
Current portion of retirement health care liability	16	480 912	455 172
Current portion of long service awards liability	17	240 759	242 587
Non-current liabilities		23 526 844	18 953 664
Retirement health care liability	16	21 247 104	17 068 158
Long service awards liability	17	2 279 740	1 885 506
Total liabilities		53 405 450	29 304 034
Net assets		126 382 391	133 634 988
NET ASSETS			
Retained surplus and other reserves		126 382 391	133 634 988
Accumulated surplus and other reserves		126 382 391	133 634 988

	Note	2015 R	2014 R
REVENUE			
Revenue from exchange transactions:			
Service charges	18	1 988 913	1 670 715
Interest earned - external investments	19	7 183 234	6 116 928
Interest earned - outstanding receivables	20	121	26
Other income		482 204	170 854
Bad debts recovered		-	-
Revenue from non-exchange transactions:			
Government and other grants	21	104 085 244	101 326 205
Public contributions and donations	22	71 778	-
Other gains:			
Gain on disposal of assets	23	49 462	-
Reversal of impairment loss on assets	24	6 612	1 895 763
Total Revenue		113 867 568	111 180 491
EXPENDITURE			
Employee related costs	25	(59 545 964)	(53 840 686)
Remuneration of councillors	26	(6 346 779)	(5 991 826)
Post-retirement health care expenditure	16	(4 735 274)	(4 219 016)
Long-service award expenditure	17	(620 879)	(550 810)
Depreciation and amortisation	27	(5 362 137)	(5 080 437)
Impairment of assets	24	(1 458 672)	-
Repairs and maintenance		(833 757)	(1 468 498)
Contracted services	28	(14 288 994)	(13 714 443)
General expenses	29	(18 543 799)	(17 034 905)
Project expenditure		(8 927 175)	(23 327 464)
Loss on disposal of Assets	23	(456 735)	(59 411)
Total Expenditure		(121 120 165)	(125 287 496)
LOSS FOR THE YEAR		(7 252 597)	(14 107 005)

		<u>Revaluation</u>	<u>Accumulated</u>	<u>Total</u>	
		<u>Reserve</u>	<u>Surplus</u>		
	Note	R	R	R	
2014					
Balance at 1 July 2013		-	146 001 785	146 001 785	
Correction of prior period errors					
Review of PPE residual values and useful life	32		1 740 208	1 740 208	
Restated balance		-	147 741 993	147 741 993	
Net surplus for the year			(14 107 005)	(14 107 005)	
Balance at 30 June 2014		-	133 634 988	133 634 988	
2015					
Balance as at 1 July 2014		-	133 634 988	133 634 988	
Net shortfall for the year			(7 252 597)	(7 252 597)	
Balance at 30 June 2015		-	126 382 391	126 382 391	

	Note	2015 R	2014 R	
CASH FLOW FROM OPERATING ACTIVITIES				
Cash receipts:				
Sales of goods and services		630 845	1 783 886	
Grants		121 795 824	100 364 993	
Interest received		7 183 355	6 116 955	
Other receipts		446 159	34 718	
Payments:				
Employee costs		(66 258 578)	(59 339 859)	
Suppliers		(13 139 830)	(12 237 892)	
Project expenditure		(8 947 241)	(23 379 105)	
Fire fighting expenditure		(13 008 670)	(13 499 065)	
Vat		2 190 038	(1 422 782)	
Other payments		(5 064 859)	(5 006 874)	
Net cash flows from operating activities	30	25 827 043	(6 585 025)	2%
CASH FLOW FROM INVESTING ACTIVITIES				
Purchase of property, plant and equipment		(2 833 400)	(6 989 679)	Incl W
Purchase of intangible assets		(73 505)	(32 996)	Incl W
Proceeds on sale of assets		496 450	10 906	
Proceeds from recovery of investments		301 828	-	
Decrease/(Increase) in held-to-maturity investments		(3 095 426)	(7 931 914)	
(Increase) / Decrease in long term receivables		-	(20 000)	
Net cash flows from investing activities		(5 204 053)	(14 963 683)	
Net increase in net cash and cash equivalents		20 622 990	(21 548 708)	
Net cash and cash equivalents at beginning of year		(62 436 092)	(83 984 800)	
Net cash and cash equivalents at end of year	31	83 059 082	62 436 092	

Statements of Comparison of Budget and Actual Amounts

Reconciliation of Table A1 Budget Summary

Description	2014/2015											2013/2014			
	Original Budget	Budget Adjustments (i.t.o. s28 and s31 of the MFMA)	Final adjustments budget	Shifting of funds (i.t.o. s31 of the MFMA)	Virement (i.t.o. Council approved policy)	Final Budget	Actual Outcome	Unauthorised expenditure	Variance	Actual Outcome as % of Final Budget	Actual Outcome as % of Original Budget	Reported unauthorised expenditure	Expenditure authorised in terms of section 32 of MFMA	Balance to be recovered	Restated Audited Outcome
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
R thousands															
Financial Performance															
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges	1,571	524	2,095	-	-	2,095	1,989	-	(106)	95%	127%	-	-	-	1,671
Investment revenue	5,700	(100)	5,600	-	-	5,600	7,183	-	1,583	128%	126%	-	-	-	6,117
Transfers recognised - operational	104,099	18,162	122,261	-	-	122,261	104,085	-	(18,175)	85%	100%	-	-	-	101,326
Other own revenue	86	180	266	-	-	266	610	-	344	229%	709%	-	-	-	2,067
Total Revenue (excluding capital transfers and contributions)	111,456	18,766	130,222	-	-	130,222	113,868	-	(16,354)	87%	102%	-	-	-	111,180
Employee costs	67,477	595	68,072	-	-	68,072	64,902	26	(3,170)	95%	96%	-	-	-	58,611
Remuneration of councillors	6,441	(0)	6,441	-	-	6,441	6,347	-	(94)	99%	99%	-	-	-	5,992
Depreciation & asset impairment	7,181	(155)	7,026	-	-	7,026	6,821	-	(205)	97%	95%	-	-	-	5,080
Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Materials and bulk purchases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants	4,671	25,974	30,645	-	-	30,645	8,927	-	(21,718)	29%	191%	-	-	-	23,327
Other expenditure	39,446	751	40,197	-	-	40,197	34,123	-	(6,073)	85%	87%	-	-	-	32,277
Total Expenditure	125,216	27,165	152,381	-	-	152,381	121,120	26	(31,261)	79%	97%	-	-	-	125,287
Surplus/(Deficit)	(13,760)	(8,399)	(22,159)	-	-	(22,159)	(7,253)	(26)	14,907	33%	53%	-	-	-	(14,107)
Transfers recognised - capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contributions recognised - capital & contributed assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(13,760)	(8,399)	(22,159)	-	-	(22,159)	(7,253)	(26)	14,907	33%	53%	-	-	-	(14,107)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(13,760)	(8,399)	(22,159)	-	-	(22,159)	(7,253)	(26)	14,907	33%	53%	-	-	-	(14,107)
Capital expenditure & funds sources															
Capital expenditure	-	9,167	9,167	-	-	9,167	2,907	-	(6,260)	32%	-	-	-	-	7,023
Transfers recognised - capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public contributions & donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	-	9,167	9,167	-	-	9,167	2,907	-	(6,260)	32%	-	-	-	-	7,023
Total sources of capital funds	-	9,167	9,167	-	-	9,167	2,907	-	(6,260)	32%	-	-	-	-	7,023
Cash flows															
Net cash from (used) operating	3,555	(7,751)	(4,196)	-	-	(4,196)	25,827	-	30,023	-616%	727%	-	-	-	(6,585)
Net cash from (used) investing	-	(9,133)	(9,133)	-	-	(9,133)	(5,204)	-	3,929	57%	-	-	-	-	(14,964)
Net cash from (used) financing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Cash/cash equivalents at the year end	71,731	130	71,861	-	-	71,861	83,059	-	11,198	116%	116%	-	-	-	62,436

Notes

3 = sum of column 1 and 2

2 represents movements in original budget to get to final adjustment budget (including shifting of funds)

Virements must offset each other so that virements in Total Expenditure equals zero

6 = sum of columns 3, 4 and 5

Reconciliation of Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Description	2014/2015											2013/2014			
	Original Budget	Budget Adjustments (i.t.o. s28 and s31 of the MFMA)	Final adjustment budget	Shifting of funds (i.t.o. s31 of the MFMA)	Virement (i.t.o. Council approved policy)	Final Budget	Actual Outcome	Unauthorised expenditure	Variance	Actual Outcome as % of Final Budget	Actual Outcome as % of Original Budget	Reported unauthorised expenditure	Expenditure authorised in terms of section 32 of MFMA	Balance to be recovered	Restated Audited Outcome
R thousand	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
Revenue - Standard															
Governance and administration	107,043	(44)	106,999	-	-	106,999	108,637	-	1,638	102%	101%	-	-	-	103,232
Executive and council	1,234	-	1,234	-	-	1,234	965	-	(269)	78%	78%	-	-	-	519
Budget and treasury office	105,709	(100)	105,609	-	-	105,609	107,584	-	1,975	102%	102%	-	-	-	102,183
Corporate services	100	56	156	-	-	156	88	-	(68)	56%	88%	-	-	-	529
Community and public safety	60	-	60	-	-	60	108	-	48	0%	180%	-	-	-	1,730
Community and social services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport and recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety	60	-	60	-	-	60	108	-	48	180%	180%	-	-	-	1,730
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services	2,779	18,289	21,068	-	-	21,068	3,133	-	(17,934)	15%	113%	-	-	-	4,548
Planning and development	-	275	275	-	-	275	354	-	80	129%	-	-	-	-	272
Road transport	2,779	18,014	20,793	-	-	20,793	2,779	-	(18,014)	13%	100%	-	-	-	4,276
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	1,574	521	2,095	-	-	2,095	1,989	-	(106)	95%	126%	-	-	-	1,671
Total Revenue - Standard	111,456	18,766	130,222	-	-	130,222	113,868	-	(16,354)	87%	102%	-	-	-	111,180
Expenditure - Standard															
Governance and administration	58,054	1,125	59,179	-	-	59,179	53,921	-	(5,258)	91%	93%	-	-	-	52,130
Executive and council	28,551	810	29,361	-	-	29,361	27,741	-	(1,620)	94%	97%	-	-	-	26,244
Budget and treasury office	13,197	445	13,642	-	-	13,642	12,217	-	(1,425)	90%	93%	-	-	-	11,554
Corporate services	16,305	(130)	16,176	-	-	16,176	13,962	-	(2,213)	86%	86%	-	-	-	14,332
Community and public safety	50,168	(32)	50,136	-	-	50,136	46,472	-	(3,664)	93%	93%	-	-	-	43,434
Community and social services	2,836	40	2,876	-	-	2,876	2,567	-	(309)	89%	91%	-	-	-	2,450
Sport and recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety	29,640	(72)	29,567	-	-	29,567	27,476	-	(2,091)	93%	93%	-	-	-	24,624
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	17,692	(0)	17,692	-	-	17,692	16,429	-	(1,264)	93%	93%	-	-	-	16,361
Economic and environmental services	11,037	25,407	36,444	-	-	36,444	14,079	-	(22,365)	39%	128%	-	-	-	24,004
Planning and development	5,015	3,532	8,547	-	-	8,547	6,423	-	(2,125)	75%	128%	-	-	-	6,691
Road transport	6,022	21,875	27,897	-	-	27,897	7,656	-	(20,240)	27%	127%	-	-	-	17,313
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	5,957	665	6,622	-	-	6,622	6,648	26	26	100%	112%	-	-	-	5,719
Total Expenditure - Standard	125,216	27,165	152,381	-	-	152,381	121,120	26	(31,261)	79%	97%	-	-	-	125,287
Surplus/(Deficit) for the year	(13,760)	(8,399)	(22,159)	-	-	(22,159)	(7,253)	-26,045.00	14,907	33%	53%	-	-	-	(14,107)

Reconciliation of Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	2014/2015											2013/2014			
R thousand	Original Budget	Budget Adjustments (i.t.o. s28 and s31 of the MFMA)	Final adjustment s budget	Shifting of funds (i.t.o. s31 of the MFMA)	Virement (i.t.o. Council approved policy)	Final Budget	Actual Outcome	Unauthorised expenditure	Variance	Actual Outcome as % of Final Budget	Actual Outcome as % of Original Budget	Reported unauthorised expenditure	Expenditure authorised in terms of section 32 of MFMA	Balance to be recovered	Restated Audited Outcome
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
Revenue by Vote															
Vote 1 - BUDGET & TREASURY	105,709	(100)	105,609	–	–	105,609	107,584	–	1,975	102%	102%	–	–	–	102,183
Vote 2 - MUNICIPAL MANAGER	1,234	–	1,234	–	–	1,234	965	–	(269)	78%	78%	–	–	–	519
Vote 3 - CORPORATE SERVICES	100	56	156	–	–	156	88	–	(68)	56%	88%	–	–	–	529
Vote 4 - PLANNING	–	275	275	–	–	275	354	–	80	129%	–	–	–	–	272
Vote 5 - INFRASTRUCTURE	2,779	18,014	20,793	–	–	20,793	2,779	–	(18,014)	13%	100%	–	–	–	4,276
Vote 6 - EXECUTIVE SUPPORT	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 7 - SOCIAL SERVICES	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 8 - DISASTER	60	–	60	–	–	60	108	–	48	180%	180%	–	–	–	1,730
Vote 9 - ENVIRONMENTAL HEALTH	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 10 - ABBATOIR	1,574	521	2,095	–	–	2,095	1,989	–	(106)	95%	126%	–	–	–	1,671
Total Revenue by Vote	111,456	18,766	130,222	–	–	130,222	113,868	–	(16,354)	87%	102%	–	–	–	111,180
Expenditure by Vote to be appropriated															
Vote 1 - BUDGET & TREASURY	13,197	445	13,642	–	–	13,642	12,217	–	(1,425)	90%	93%	–	–	–	11,554
Vote 2 - MUNICIPAL MANAGER	8,701	863	9,565	–	–	9,565	8,482	–	(1,083)	89%	97%	–	–	–	6,820
Vote 3 - CORPORATE SERVICES	16,305	(130)	16,176	–	–	16,176	13,962	–	(2,213)	86%	86%	–	–	–	14,332
Vote 4 - PLANNING	5,015	3,532	8,547	–	–	8,547	6,423	–	(2,125)	75%	128%	–	–	–	6,691
Vote 5 - INFRASTRUCTURE	6,022	21,875	27,897	–	–	27,897	7,656	–	(20,240)	27%	127%	–	–	–	17,313
Vote 6 - EXECUTIVE SUPPORT	19,850	(53)	19,797	–	–	19,797	19,259	–	(537)	97%	97%	–	–	–	19,425
Vote 7 - SOCIAL SERVICES	2,836	40	2,876	–	–	2,876	2,567	–	(309)	89%	91%	–	–	–	2,450
Vote 8 - DISASTER	29,640	(72)	29,567	–	–	29,567	27,476	–	(2,091)	93%	93%	–	–	–	24,624
Vote 9 - ENVIRONMENTAL HEALTH	17,692	(0)	17,692	–	–	17,692	16,429	–	(1,264)	93%	93%	–	–	–	16,361
Vote 10 - ABBATOIR	5,957	665	6,622	–	–	6,622	6,648	26	26	100%	112%	–	–	–	5,719
Total Expenditure by Vote	125,216	27,165	152,381	–	–	152,381	121,120	26	(31,261)	79%	97%	–	–	–	125,287
Surplus/(Deficit) for the year	(13,760)	(8,399)	(22,159)	–	–	(22,159)	(7,253)	(26)	14,907	33%	53%	–	–	–	(14,107)

Reconciliation of Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	2014/2015											2013/2014			
	Original Budget	Budget Adjustments (i.t.o. s28 and s24 of the Act)	Final adjustment s budget	Shifting of funds (i.t.o. s31 of the Act)	Virement (i.t.o. Council resolution)	Final Budget	Actual Outcome	Unauthorised expenditure	Variance	Actual Outcome as % of Final Budget	Actual Outcome as % of Original Budget	Reported unauthorised expenditure	Expenditure authorised in terms of s28 of the Act	Balance to be recovered	Restated Audited Outcome
R thousand	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
Revenue By Source															
Service charges - other	1,571	524	2,095	–	–	2,095	1,989	–	(106)	95%	127%	–	–	–	1,671
Rental of facilities and equipment	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest earned - external investments	5,700	(100)	5,600	–	–	5,600	7,183	–	1,583	128%	126%	–	–	–	6,117
Interest earned - outstanding debtors	3	(3)	0	–	–	0	0	–	0	242%	4%	–	–	–	0
Agency services	60	–	60	–	–	60	–	–	(60)	0%	0%	–	–	–	23
Transfers recognised - operational	104,099	18,162	122,261	–	–	122,261	104,085	–	(18,175)	85%	100%	–	–	–	101,326
Other revenue	23	127	150	–	–	150	561	–	411	374%	2437%	–	–	–	2,044
Gains on disposal of PPE	–	56	56	–	–	56	49	–	(7)	88%	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	111,456	18,766	130,222	–	–	130,222	113,868	–	(16,354)	87%	102%	–	–	–	111,180
Expenditure By Type															
Employee related costs	67,477	595	68,072	–	–	68,072	64,902	26	(3,170)	95%	96%	–	–	–	58,611
Remuneration of councillors	6,441	(0)	6,441	–	–	6,441	6,347	–	(94)	99%	99%	–	–	–	5,992
Debt impairment	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Depreciation & asset impairment	7,181	(155)	7,026	–	–	7,026	6,821	–	(205)	97%	95%	–	–	–	5,080
Finance charges	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other materials	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Contracted services	15,791	0	15,791	–	–	15,791	14,289	–	(1,502)	90%	90%	–	–	–	13,714
Transfers and grants	4,671	25,974	30,645	–	–	30,645	8,927	–	(21,718)	29%	191%	–	–	–	23,327
Other expenditure	23,580	751	24,331	–	–	24,331	19,378	–	(4,953)	80%	82%	–	–	–	18,503
Loss on disposal of PPE	75	–	75	–	–	75	457	–	382	609%	609%	–	–	–	59
Total Expenditure	125,216	27,165	152,381	–	–	152,381	121,120	26	(31,261)	79%	97%	–	–	–	125,287
Surplus/(Deficit)	(13,760)	(8,399)	(22,159)	–	–	(22,159)	(7,253)	(26)	14,907	33%	53%	–	–	–	(14,107)
Transfers recognised - capital	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Contributions recognised - capital	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Contributed assets	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	(13,760)	(8,399)	(22,159)	–	–	(22,159)	(7,253)	(26)	14,907	33%	53%	–	–	–	(14,107)
Taxation	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after taxation	(13,760)	(8,399)	(22,159)	–	–	(22,159)	(7,253)	(26)	14,907	33%	53%	–	–	–	(14,107)
Attributable to minorities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality	(13,760)	(8,399)	(22,159)	–	–	(22,159)	(7,253)	(26)	14,907	33%	53%	–	–	–	(14,107)
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	(13,760)	(8,399)	(22,159)	–	–	(22,159)	(7,253)	(26)	14,907	33%	53%	–	–	–	(14,107)

Reconciliation of Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	2014/2015											2013/2014			
	Original Budget	Budget Adjustments (i.t.o. s28 and s31 of the	Final adjustments budget	Shifting of funds (i.t.o. s31 of the	Virement (i.t.o. Council approved	Final Budget	Actual Outcome	Unauthorised expenditure	Variance	Actual Outcome as % of Final	Actual Outcome as % of Original	Reported unauthorised expenditure	Expenditure authorised in terms of section 32	Balance to be recovere	Restated Audited Outcome
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
Capital expenditure - Vote															
Multi-year expenditure															
Vote 1 - BUDGET & TREASURY	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - CORPORATE SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - PLANNING	-	-	-	-	-	-	-	-	-	-	-	-	-	-	16
Vote 5 - INFRASTRUCTURE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	13
Vote 6 - EXECUTIVE SUPPORT	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - SOCIAL SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - DISASTER	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - ENVIRONMENTAL HEALTH	-	-	-	-	-	-	-	-	-	-	-	-	-	-	110
Vote 10 - ABBATOIR	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-tot	-	-	-	-	-	-	-	-	-	-	-	-	-	-	139
Single-year expenditure															
Vote 1 - BUDGET & TREASURY	-	-	-	-	-	-	133	-	133	-	-	-	-	-	6
Vote 2 - MUNICIPAL MANAGER	-	-	-	-	-	-	22	-	22	-	-	-	-	-	20
Vote 3 - CORPORATE SERVICES	-	2,098	2,098	-	-	2,098	779	-	(1,319)	37%	-	-	-	-	658
Vote 4 - PLANNING	-	-	-	-	-	-	15	-	15	-	-	-	-	-	-
Vote 5 - INFRASTRUCTURE	-	745	745	-	-	745	-	-	(745)	0%	-	-	-	-	-
Vote 6 - EXECUTIVE SUPPORT	-	-	-	-	-	-	977	-	977	-	-	-	-	-	43
Vote 7 - SOCIAL SERVICES	-	-	-	-	-	-	5	-	5	-	-	-	-	-	633
Vote 8 - DISASTER	-	6,324	6,324	-	-	6,324	844	-	(5,480)	13%	-	-	-	-	5,453
Vote 9 - ENVIRONMENTAL HEALTH	-	-	-	-	-	-	39	-	39	-	-	-	-	-	-
Vote 10 - ABBATOIR	-	-	-	-	-	-	92	-	92	-	-	-	-	-	70
Capital single-year expenditure sub-tot	-	9,167	9,167	-	-	9,167	2,907	-	(6,260)	32%	-	-	-	-	6,883
Total Capital Expenditure - Vote	-	9,167	9,167	-	-	9,167	2,907	-	(6,260)	32%	-	-	-	-	7,023
Capital Expenditure - Standard															
Governance and administration	-	2,098	2,098	-	-	2,098	1,911	-	(187)	91%	-	-	-	-	727
Executive and council	-	-	-	-	-	-	999	-	999	-	-	-	-	-	63
Budget and treasury office	-	-	-	-	-	-	133	-	133	-	-	-	-	-	6
Corporate services	-	2,098	2,098	-	-	2,098	779	-	(1,319)	37%	-	-	-	-	658
Community and public safety	-	6,324	6,324	-	-	6,324	888	-	(5,436)	14%	-	-	-	-	6,196
Community and social services	-	-	-	-	-	-	5	-	5	-	-	-	-	-	633
Public safety	-	6,324	6,324	-	-	6,324	844	-	(5,480)	13%	-	-	-	-	5,453
Health	-	-	-	-	-	-	39	-	39	-	-	-	-	-	110
Economic and environmental servi	-	745	745	-	-	745	15	-	(730)	2%	-	-	-	-	29
Planning and development	-	-	-	-	-	-	15	-	15	-	-	-	-	-	16
Road transport	-	745	745	-	-	745	-	-	(745)	-	-	-	-	-	13
Other	-	-	-	-	-	-	92	-	92	-	-	-	-	-	70
Total Capital Expenditure - Standard	-	9,167	9,167	-	-	9,167	2,907	-	(6,260)	32%	-	-	-	-	7,023
Funded by:															
National Government	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other transfers and grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public contributions & donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

Reconciliation of Table A6 Budgeted Financial Position

Description	2014/2015											2013/2014			
	Original Budget	Budget Adjustments (i.t.o. s28 and	Final adjustments budget	Shifting of funds (i.t.o. s31 of	Virement (i.t.o. Council approved	Final Budget	Actual Outcome	Unauthorised expenditure	Variance	Actual Outcome as % of Final	Actual Outcome as % of	Reported unauthorised	Expenditure authorised in terms of	Balance to be recovere	Restated Audited Outcome
R thousand	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
ASSETS															
Current Assets															
Cash	5,006	–	5,006	–	–	5,006	83,059	–	78,054	1659%	1659%	–	–	–	62,436
Call investment deposits	66,726	130	66,855	–	–	66,855	31,176	–	(35,679)	47%	47%	–	–	–	28,081
Consumer debtors	80	–	80	–	–	80	15	–	(65)	19%	19%	–	–	–	7
Other debtors	680	–	680	–	–	680	2,008	–	1,328	295%	295%	–	–	–	5,533
Short-term portion of receivables	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Inventory	106	–	106	–	–	106	118	–	12	111%	111%	–	–	–	117
Total current assets	72,597	130	72,727	–	–	72,727	116,376	–	43,649	160%	160%	–	–	–	96,175
Non Current Assets															
Long-term receivables	35	20	55	–	–	55	55	–	–	100%	158%	–	–	–	55
Investments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Property, plant and equipment	62,658	(826)	61,832	–	–	61,832	61,234	–	(598)	99%	98%	–	–	–	64,365
Intangible assets	1,876	367	2,243	–	–	2,243	2,123	–	(120)	95%	113%	–	–	–	2,226
Non-current assets held for sale	–	–	–	–	–	–	–	–	–	–	–	–	–	–	118
Total non current assets	64,569	(439)	64,130	–	–	64,130	63,412	–	(718)	99%	98%	–	–	–	66,764
TOTAL ASSETS	137,166	(309)	136,857	–	–	136,857	179,788	–	42,931	131%	131%	–	–	–	162,939
LIABILITIES															
Current liabilities															
Bank overdraft	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Consumer deposits	2	–	2	–	–	2	1	–	(1)	39%	39%	–	–	–	1
Trade and other payables	14,826	305	15,131	–	–	15,131	28,991	–	13,860	192%	196%	–	–	–	9,069
Provisions	4,198	(2,169)	2,030	–	–	2,030	887	–	(1,143)	44%	21%	–	–	–	1,281
Total current liabilities	19,026	(1,864)	17,162	–	–	17,162	29,879	–	12,716	174%	157%	–	–	–	10,350
Non Current Liabilities															
Borrowing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Provisions	17,186	2,344	19,530	–	–	19,530	23,527	26	3,997	120%	137%	–	–	–	18,954
Total non current liabilities	17,186	2,344	19,530	–	–	19,530	23,527	26	3,997	120%	137%	–	–	–	18,954
TOTAL LIABILITIES	36,212	480	36,692	–	–	36,692	53,405	26	16,713	146%	147%	–	–	–	29,304
NET ASSETS	100,954	(789)	100,165	–	–	100,165	126,382	(26)	26,217	126%	125%	–	–	–	133,635
COMMUNITY WEALTH / EQUITY															
Accumulated Surplus / (Deficit)	100,954	(789)	100,165	–	–	100,165	126,382	(26)	26,217	126%	125%	–	–	–	133,635
Reserves	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH / EQUITY	100,954	(789)	100,165	–	–	100,165	126,382	(26)	26,217	126%	125%	–	–	–	133,635

Reconciliation of Table A7 Budgeted Cash Flows									
Description R thousand	2014/2015								2013/2014
	Original Budget	Budget Adjustments	Final adjustments	Final Budget	Actual Outcome	Variance	Actual Outcome as % of Final Budget	Actual Outcome as % of Original Budget	Audited Outcome
	1	2	3	6	7	9	10	11	12
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts	111,296	18,994	130,290	130,290	130,056	(234)	100%	117%	108,301
Ratepayers and other	1,494	935	2,429	2,429	1,077	(1,352)	44%	72%	1,819
Government - operating	104,099	148	104,247	104,247	121,796	17,549	117%	117%	100,365
Government - capital	-	18,014	18,014	18,014	-	(18,014)	0%	-	-
Interest	5,703	(103)	5,600	5,600	7,183	1,583	128%	126%	6,117
Dividends	-	-	-	-	-	-	-	-	-
Payments	(107,741)	(26,744)	(134,486)	(134,486)	(104,229)	30,256	78%	97%	(114,886)
Suppliers and employees	(103,070)	(771)	(103,841)	(103,841)	(95,282)	8,559	92%	92%	(91,506)
Finance charges	-	-	-	-	-	-	-	-	-
Transfers and Grants	(4,671)	(25,974)	(30,645)	(30,645)	(8,947)	21,698	29%	192%	(23,379)
NET CASH FROM/(USED) OPERATING ACTIVITIES	3,555	(7,751)	(4,196)	(4,196)	25,827	30,023	-616%	727%	(6,585)
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts	-	34	34	34	(2,297)	(2,331)	-	-	(7,941)
Proceeds on disposal of PPE	-	56	56	56	496	440	885%	-	11
Decrease (Increase) in non-current debtors	-	(22)	(22)	(22)	302	324	-1381%	-	-
Decrease (increase) other non-current receivables	-	-	-	-	-	-	-	-	(20)
Decrease (increase) in non-current investments	-	-	-	-	(3,095)	(3,095)	-	-	(7,932)
Payments	-	(9,167)	(9,167)	(9,167)	(2,907)	6,260	32%	-	(7,023)
Capital assets	-	(9,167)	(9,167)	(9,167)	(2,907)	6,260	32%	-	(7,023)
NET CASH FROM/(USED) INVESTING ACTIVITIES	-	(9,133)	(9,133)	(9,133)	(5,204)	3,929	57%	-	(14,964)
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-
Payments	-	-	-	-	-	-	-	-	-
Repayment of borrowing	-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES	-	-	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD	3,555	(16,884)	(13,329)	(13,329)	20,623	33,952	-155%	580%	(21,549)
Cash/cash equivalents at the year begin:	68,176	17,013	85,190	85,190	62,436	(22,754)	73%	92%	83,985
Cash/cash equivalents at the year end:	71,731	130	71,861	71,861	83,059	11,198	116%	116%	62,436

1. BASIS OF ACCOUNTING

1.1 BASIS OF PRESENTATION

The annual financial statements have been prepared on an accrual basis of accounting and are in accordance with historical cost convention, but some components are measured at fair value as indicated in subsequent accounting policy notes.

The financial statements have been prepared in accordance with Standards of Generally Recognised Accounting Practices (GRAP) prescribed by the Minister of Finance in terms of:

- *Government Notice 991 of 2005, issued in Government Gazette no. 28095 of 15 December 2005;*
- *Government Notice 992 of 2005, issued in Government Gazette no. 28095 of 15 December 2005; and*
- *Government Notice 516 of 2008, issued in Government Gazette no. 31021 of 9 May 2008;*
- *Government Notice 80 of 2011, issued in Government Gazette no. 33991 of 2 February 2011;*
- *Government Notice 314 of 2012, issued in Government Gazette no. 35258 of 20 April 2012;*
- *Government Notice 551 of 2014, issued in Government Gazette no. 37820 of 10 July 2014.*

The effective standards comprise of the following:

GRAP 1	Presentation of Financial Statements
GRAP 2	Cash Flow Statements
GRAP 3	Accounting Policies, Changes in Accounting Estimates and Errors
GRAP 4	The Effects of Changes in Foreign Exchange Rates
GRAP 5	Borrowing Costs
GRAP 6	Consolidated and Separate Financial Statements
GRAP 7	Investments in Associates
GRAP 8	Interests in Joint Ventures
GRAP 9	Revenue from Exchange Transactions
GRAP 10	Financial Reporting in Hyperinflationary Economies
GRAP 11	Construction Contracts
GRAP 12	Inventories
GRAP 13	Leases
GRAP 14	Events After the Reporting Date
GRAP 16	Investment Property
GRAP 17	Property, Plant and Equipment
GRAP 19	Provisions, Contingent Liabilities and Contingent Assets
GRAP 21	Impairment of non-cash-generating assets
GRAP 23	Revenue from non-exchange transactions
GRAP 24	Presentation of Budget Information in Financial Statements
GRAP 25	Employee Benefits
GRAP 26	Impairment of cash-generating assets
GRAP 27	Agriculture

1. BASIS OF ACCOUNTING (continued)

1.1 BASIS OF PRESENTATION (continued)

The effective standards comprise of the following (continued):

GRAP 31	Intangible Assets (replaced GRAP 102)
GRAP 100	Non-current Assets Held for Sale and Discontinued Operations
GRAP 103	Heritage Assets
GRAP 104	Financial Instruments

Effective accrual based IPSASs considering the provisions in paragraphs 16 to 19 of Directive 5 applicable to Waterberg District Municipality comprise the following:

IPSAS 20	Related Party Disclosures
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Accounting policies for material transactions, events or conditions not covered by the above GRAP Standards have been developed in accordance with section 29 of ASB Directive 5 and paragraph 12 of GRAP 3.

The principal accounting policies adopted in the preparation of these annual financial statements are set out below.

The accounting policies applied are consistent with those used in the previous financial year, unless explicitly stated.

Assets, liabilities, revenues and expenses have not been offset except when offsetting is required or permitted by a Standard of GRAP.

1.2 STANDARDS AND INTERPRETATIONS ISSUED BUT NOT YET EFFECTIVE

The following GRAP standards have been issued but are not yet effective, but may be considered for early adoption or formulating an accounting policy:

GRAP 18	Segment Reporting
GRAP 20	Related party disclosures
GRAP 105	Transfer of functions between entities under common control
GRAP 106	Transfer of functions between entities not under common control
GRAP 107	Mergers

The impact of GRAP standards issued but not yet effective on the financial statements of Waterberg District Municipality in the future are as follows:

GRAP 18 - This does not deal with the accounting treatment of any particular transaction of events but merely with the re-arrangement of information already presented and disclosed. The impact on the municipality's financial statements would be minimal.

GRAP 20 – Related parties are currently disclosed in terms of IPSAS20, but records of all potential new related parties are also kept for implementation of GRAP20. The impact on the municipality's financial statements would be minimal.

BASIS OF ACCOUNTING *(continued)*

1.2 STANDARDS AND INTERPRETATIONS ISSUED BUT NOT YET EFFECTIVE *(continued)*

- GRAP 105–The Standard will have no material impact on the financial statements of the municipality as the municipality does not have functions transferred between entities under common control.
- GRAP 106 –The Standard will have no material impact on the financial statements of the municipality as the municipality does not have functions transferred between entities under common control.
- GRAP 107 –The Standard will have no material impact on the financial statements of the municipality as the municipality has no mergers.

The municipality shall apply these Standards of GRAP for annual financial statements covering periods beginning on or after a date to be determined by the Minister of Finance in a regulation to be published in accordance with section 91(1) (b) of the Public Finance Management Act, Act No. 1 of 1999, as amended.

1.3 PRESENTATION CURRENCY

These annual financial statements are presented in South African Rand, which is the functional currency of the municipality.

1.4 GOING CONCERN ASSUMPTION

These annual financial statements have been prepared on the assumption that the municipality will continue to operate as a going concern for at least the next 12 months.

1.5 COMPARATIVE INFORMATION

Current year comparatives (budget): Budget information in accordance with GRAP24 has been provided as separate statements after the cash flow statement and form part of the annual financial statements.

Prior year comparatives: When the presentation or classification of items in the annual financial statements is amended, prior period comparative amounts are restated. The nature and reason for the reclassification is disclosed. Where accounting errors have been identified in the current year, the correction is made retrospectively as far as is practicable, and the prior year comparatives are restated accordingly. Where there has been a change in accounting policy in the current year, the adjustment is made retrospectively as far as is practicable, and the prior year comparatives are restated accordingly.

1.6 SIGNIFICANT JUDGEMENTS AND ESTIMATES

The use of judgement, estimates and assumptions is inherent to the process of preparing annual financial statements. These judgements, estimates and assumptions affect the amounts presented in the annual financial statements. Uncertainties about these estimates and assumptions could result in outcomes that require a material adjustment to the carrying amount of the relevant assets or liability in future periods.

BASIS OF ACCOUNTING *(continued)*

1.6 SIGNIFICANT JUDGEMENTS AND ESTIMATES *(continued)*

Estimates are informed by historical experience, information currently available to managements, assumptions, and other factors that are believed to be reasonable under the circumstances. These estimates are reviewed on a regular basis. Changes in estimates are processed in the period of the review and applied prospectively. The significant estimates used in the process of applying the municipality's accounting policies are listed in note 41 to the annual financial statements.

2 PROPERTY, PLANT AND EQUIPMENT

2.1 Initial recognition

Property, plant and equipment are tangible non-current assets that are held for use in the production or supply of goods or services, rental to others, or for administrative purposes, and are expected to be used for more than one year. Items of property, plant and equipment are initially recognised as assets on acquisition date and are initially recorded at cost. The cost of an item of property, plant and equipment is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by the municipality. Trade discounts and rebates are deducted in arriving at the cost.

Where an asset is acquired by the municipality for no or nominal consideration (i.e. a non-exchange transaction), the cost is deemed to be equal to the fair value of that asset on the date acquired.

2.1 Initial recognition *(continued)*

Where an item of property, plant and equipment is acquired in exchange for a non-monetary asset or monetary assets or a combination of monetary and non-monetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value was not determinable, the deemed cost is the carrying amount of the asset(s) given up. The municipality has no assets of cultural, environmental or historical significance and therefore no heritage assets.

2.2 Subsequent measurement – cost model

Subsequent to initial recognition, items of property, plant and equipment are measured at cost less accumulated depreciation and impairment. Land, heritage assets and artwork are not depreciated as it is deemed to have an indefinite useful life.

Subsequent expenditure is capitalised when it increases the capacity of future economic benefits associated with the asset.

Where the municipality replaces parts of an asset, it derecognizes the part of the asset being replaced and capitalizes the new component. Subsequent expenditure incurred on an asset is capitalized when it increases the capacity or future economic benefits associated with the asset.

PROPERTY, PLANT AND EQUIPMENT (continued)

2.3 Depreciation and impairment

Depreciation is calculated on cost minus the residual value, using the straight-line method, over the estimated useful lives of the assets. The annual depreciation rates are based on the following estimated asset lives:

	<u>Useful life range in years</u>
Buildings and Facilities	10 to 60
Computer Equipment	4 to 10
Emergency Equipment	5 to 10
Furniture and Fittings	5 to 37
Office Equipment	4 to 36
Plant and Equipment	5 to 25
Motor Vehicles	3 to 15
Specialized vehicles	5 to 16

Assets have been tested for impairment and the municipality has also accounted for impairment of assets in terms of GRAP21 and GRAP26 for cash-generating and non-cash-generating assets. Residual values and useful lives are reviewed annually.

3.4 Derecognition

Items of Property, plant and equipment are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset. The gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying value/residual value and is recognised in the Statement of Financial Performance.

4 INTANGIBLE ASSETS

4.1 Initial recognition

An intangible asset is an identifiable non-monetary asset without physical substance. Examples include computer software, licenses, and development costs. The municipality recognises an intangible asset in its Statement of Financial Position only when it is probable that the expected future economic benefits or service potential that are attributable to the asset will flow to the municipality and the cost or fair value of the asset can be measured reliably.

Internally generated intangible assets are subject to strict recognition criteria before they are capitalized. Research expenditure is never capitalized, while development expenditure is only capitalized to the extent that:

- the municipality intends to complete the intangible asset for use or sale;
- it is technically feasible to complete the intangible asset;
- the municipality has the resources to complete the project; and
- it is probable that the municipality will receive future economic benefits or service potential

4 INTANGIBLE ASSETS (continued)

4.1 Initial recognition (continued)

Intangible assets are initially recognised at cost.

Where an intangible asset is acquired by the municipality for no or nominal consideration (i.e. a non-exchange transaction), the cost is deemed to be equal to the fair value of that asset on the date acquired.

Where an intangible asset is acquired in exchange for a non-monetary asset of monetary assets or a combination of monetary and non-monetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value was not determinable, the deemed cost is the carrying amount of the asset(s) given up.

4.2 Subsequent measurement – cost model

Intangible assets are subsequently carried at cost less accumulated amortisation and impairments. The cost of an intangible asset is amortised over the useful life where that useful life is finite. Where the useful life is infinite, the asset is not amortised but is subject to an annual impairment test.

4.3 Amortization

Amortisation is charged so as to write off the cost or valuation minus residual value of intangible assets over their estimated useful lives using the straight line method. The annual amortisation rates are based on the following estimated average asset lives:

	<u>Useful life range in years</u>
Computer software	4 to 40 years depending on the individual review of each asset's useful life

The residual values, amortization period and the amortization method for intangible assets with a finite useful life are reviewed at each reporting date and any changes are recognized as a change in accounting estimate in the Statement of Financial Performance.

The municipality test intangible assets with finite useful lives for impairment where there is an indication that an asset may be impaired. An assessment of whether there is an indication of possible impairment is done annually. Where the carrying amount of an item of intangible assets is greater than the estimated recoverable amount (or recoverable service amount), it is written down to its recoverable amount (or recoverable service amount) and an impairment loss is charged to the Statement of Financial Performance.

4.4 Derecognition

Intangible assets are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset. The gain or loss arising on the disposal or retirement of an intangible asset is determined as the difference between the sales proceeds and the carrying value/residual value and is recognised in the Statement of Financial Performance.

IMPAIRMENT OF ASSETS

The municipality assesses at each reporting date whether there is any indication that an asset may be impaired. If any such indication exists, the municipality estimates the recoverable service amount of the asset.

Irrespective of whether there is any indication of impairment, the municipality also tests assets with an indefinite useful life or assets not yet available for use for impairment annually by comparing its carrying amount with its recoverable amount. This impairment test is performed during the annual period.

If there is any indication that an asset may be impaired, the recoverable service amount is estimated for the individual asset. If it is not possible to estimate the recoverable service amount of the individual asset, the recoverable service amount of the cash-generating unit to which the asset belongs is determined.

The recoverable service amount of an asset or a cash-generating unit is the higher of its fair value less costs to sell and its value in use.

If the recoverable service amount of an asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable service amount. That reduction is an impairment loss.

An impairment loss of assets carried at cost less any accumulated depreciation or amortisation is recognised immediately in surplus or deficit.

An impairment loss is recognised for cash-generating units if the recoverable service amount of the unit is less than the carrying amount of the unit. The impairment loss is allocated to reduce the carrying amount of the assets of the unit to the assets of the unit, pro rata on the basis of the carrying amount of each asset in the unit.

A municipality assesses at each reporting date whether there is any indication that an impairment loss recognised in prior periods for assets may no longer exist or may have decreased. If any such indication exists, the recoverable service amounts of those assets are estimated.

The increased carrying amount of an asset attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior periods.

A reversal of an impairment loss of assets carried at cost less accumulated depreciation or amortisation is recognised immediately in surplus or deficit.

NON-CURRENT ASSETS HELD FOR SALE

6.1 Initial recognition

Non-current assets and disposal groups are classified as held for sale if their carrying amount will be recovered through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the asset (or disposal group) is available for immediate sale in its present condition. Management must be committed to the sale, which should be expected to qualify for recognition as a completed sale within one year from the date of classification.

6.2 Subsequent measurement

Non-current assets held for sale (or disposal group) are measured at the lower of carrying amount and fair value less costs to sell.

A non-current asset is not depreciated (or amortised) while it is classified as held for sale, or while it is part of a disposal group classified as held for sale.

7 INVENTORY

7.1 Initial recognition

Inventories comprise current assets held for consumption during the ordinary course of business. Inventories are initially recognised at cost. Cost generally refers to the purchase price, plus taxes, transport costs and any other costs in bringing the inventories to their current location and condition. The cost of inventories is assigned by using the first-in, first-out (FIFO) cost formula.

7.2 Subsequent measurement

Inventories, consisting of consumables are valued at the lower of cost and net realisable value. Redundant and slow-moving inventories are identified and written down in this way. Differences arising on the valuation of inventory are recognised in the Statement of Financial Performance in the year in which they arose. The amount of any reversal of any write-down of inventories arising from an increase in net realisable value or current replacement cost is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

The carrying amount of inventories is recognised as an expense in the period that the inventory was sold, distributed, written off or consumed, unless that cost qualifies for capitalisation to the cost of another asset.

8 FINANCIAL INSTRUMENTS

8.1 Initial recognition

Financial instruments are initially recognized at fair value.

8 FINANCIAL INSTRUMENTS (continued)

8.2 Subsequent measurement

Financial Assets are categorised according to their nature as either financial assets at fair value through profit or loss, held-to maturity, loans and receivables, or available for sale. Financial liabilities are categorised as either at fair value through profit or loss or financial liabilities carried at amortised cost ("other"). The subsequent measurement of financial assets and liabilities depends on this categorisation and is in accordance with GRAP104.

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and a fixed maturity that the municipality has the positive intention and ability to hold to maturity. The investments are disclosed as Held-to-maturity investments which are subsequently measured at amortised cost.

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for maturities greater than 12 months after the balance sheet date. These are classified as non-current assets.

Amortised cost is calculated using the effective interest method.

8.3 Investments

Investments, which include fixed deposits and short-term deposits invested in registered commercial banks, are categorised as either held-to-maturity where the criteria for that categorisation are met, or as loans and receivables, and are measured at amortised cost. Where investments have been impaired, the carrying value is adjusted by the impairment loss, which is recognised as an expense in the period that the impairment is identified. Impairments are calculated as being the difference between the carrying amount and the present value of the expected future cash flows flowing from the instrument. On disposal of an investment, the difference between the net disposal proceeds and the carrying amount is charged or credited to the Statement of Financial Performance.

8.4 Trade and other receivables

Trade and other receivables are categorised as financial assets: loans and receivables and are initially recognised at fair value and subsequently carried at amortised cost. Amortised cost refers to the initial carrying amount, plus interest, less repayments and impairments. An estimate is made for doubtful receivables based on a review of all outstanding amounts at year-end. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments (more than 30 days overdue) are considered indicators that the trade receivable is impaired. Impairments are determined by discounting expected future cash flows to their present value. Amounts that are receivable within 12 months from the reporting date are classified as current. The carrying amount of trade and other receivables is a reasonable approximation of fair value.

An impairment of trade receivables is accounted for by reducing the carrying amount of trade receivables through the use of an allowance account, and the amount of the loss is recognised in the Statement of Financial Performance within operating expenses. When a trade receivable is uncollectible, it is written off. Subsequent recoveries of amounts previously written off are credited against operating expenses in the Statement of Financial Performance

8 FINANCIAL INSTRUMENTS *(continued)*

8.5 Trade and payables

Financial liabilities consist of trade and other payables. They are categorised as financial liabilities held at amortised cost, are initially recognised at fair value and subsequently measured at amortised cost which is the initial carrying amount, less repayments, plus interest. Amounts that are payable within 12 months from the reporting date are classified as current. The carrying amount of trade and other payables is a reasonable approximation of fair value.

8.6 Cash and cash equivalents

Cash includes cash on hand (including petty cash) and cash with banks (including call deposits). Cash equivalents are short-term highly liquid investments, readily convertible into known amounts of cash that are held with registered banking institutions with maturities of three months or less and are subject to an insignificant risk of change in value. For the purposes of the cash flow statement, cash and cash equivalents comprise cash on hand, deposits held on call with banks, net of bank overdrafts. The municipality categorises cash and cash equivalents as financial assets: loans and receivables.

The credit risk disclosure is not required for financial instruments whose carrying amount best represents the maximum exposure to credit risk.

9 PROVISIONS

Provisions are recognised when the municipality has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the provision can be made. Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate.

The municipality does not recognise a contingent liability or contingent asset. A contingent liability is disclosed unless the possibility of an outflow of resources embodying economic benefits is remote. A contingent asset is disclosed where an inflow of economic benefits is probable.

Future events that may affect the amount required to settle an obligation are reflected in the amount of a provision where there is sufficient objective evidence that they will occur. Gains from the expected disposal of assets are not taken into account in measuring a provision. Provisions are not recognised for future operating losses. The present obligation under an onerous contract is recognised and measured as a provision

10 LEASES

10.1 Municipality as lessee

Leases are classified as finance leases where substantially all the risks and rewards associated with ownership of an asset are transferred to the municipality. Property, plant and equipment or intangible assets subject to finance lease agreements are initially recognised at the lower of the asset's fair value and the present value of the minimum lease payments. The corresponding liabilities are initially recognised at the inception of the lease and are measured as the sum of the minimum lease payments due in terms of the lease agreement, discounted for the effect of interest. In discounting the lease payments, the municipality uses the interest rate that exactly discounts the lease payments and unguaranteed residual value to the fair value of the asset plus any direct costs incurred.

10.1 Municipality as lessee (continued)

Operating leases are those leases that do not fall within the scope of the above definition. Operating lease rentals are accrued on a straight-line basis over the term of the relevant lease. The average payments over the period of the lease are expensed and any difference between the average and actual payment is disclosed as a debtor or creditor in the Statement of Financial Position.

Contingent rentals are not straight-lined or included in the projected future minimum operating lease expenses / receipts in the note to the financial statements.

10.2 Municipality as lessor

Under a finance lease, the municipality recognises the lease payments to be received in terms of a lease agreement as an asset (receivable). The receivable is calculated as the sum of all the minimum lease payments to be received, plus any unguaranteed residual accruing to the municipality, discounted at the interest rate implicit in the lease. The receivable is reduced by the capital portion of the lease installments received, with the interest portion being recognised as interest revenue on a time proportionate basis. The accounting policies relating to derecognition and impairment of financial instruments are applied to lease receivables.

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease.

11 REVENUE

11.1 Revenue from exchange transactions

Revenue from exchange transactions is recognized at fair value and refers to revenue that accrued to the municipality directly in return for services rendered / goods sold, the value of which approximates the consideration received or receivable.

Interest is recognised on a time proportion basis, using the effective interest method.

Revenue from the rental of facilities and equipment is recognised on a straight-line basis over the term of the lease agreement.

REVENUE (continued)

11.1 Revenue from exchange transactions (continued)

Revenue arising from the application of the approved tariff charges is recognised when the relevant service is rendered by applying the relevant gazetted tariff.

Revenue from the sale of goods is recognised when substantially all the risks and rewards in those goods are passed to the consumer.

Revenue arising out of situations where the municipality acts as an agent on behalf of another entity (the principal) is limited to the amount of any fee or commission payable to the municipality as compensation for executing the agreed services.

11.2 Revenue from non-exchange transactions

Revenue from non-exchange transactions refers to transactions where the municipality received revenue from another entity without directly giving approximately equal value in exchange. Revenue from non-exchange transactions is generally recognised to the extent that the related receipt or receivable qualifies for recognition as an asset and there is no liability to repay the amount.

Revenue from public contributions and donations is recognised when all conditions associated with the contribution have been met or where the contribution is to finance property, plant and equipment, when such items of property, plant and equipment qualifies for recognition and first becomes available for use by the municipality.

Where public contributions have been received but the municipality has not met the related conditions, a deferred income (liability) is recognised.

Contributed property, plant and equipment is recognised when such items of property, plant and equipment qualifies for recognition and become available for use by the municipality. Contributed property, plant and equipment are recognized at fair value.

Revenue from the recovery of unauthorised, irregular, fruitless and wasteful expenditure is based on legislated procedures, including those set out in the Municipal Finance Management Act (Act No.56 of 2003) and is recognised when the recovery thereof from the responsible councilors or officials is virtually certain.

11.3 Grants, transfers and donations

GRAP 23 applies to revenue from grants and donations received.

Grants, transfers and donations received or receivable are recognised when the resources that have been transferred meet the criteria for recognition as an asset. A corresponding liability is raised to the extent that the grant, transfer or donation is conditional. The liability is transferred to revenue as and when the conditions attached to the grant are met, to the extent that the Municipality has complied with any of the criteria, conditions or obligations embodied in the agreement. Grants without any conditions attached are recognised as revenue when the asset is recognised.

11 REVENUE (continued)

11.3 Grants, transfers and donations *(continued)*

Unutilised conditional grants are reflected in the Statement of Financial Position as a current liability and are always cash backed.

12 UNAUTHORISED EXPENDITURE

Unauthorised expenditure is expenditure that has not been budgeted, expenditure that is not in terms of the conditions of an allocation received from another sphere of government, municipality or organ of state and expenditure in the form of a grant that is not permitted in terms of the Municipal Finance Management Act (Act No.56 of 2003). Unauthorised expenditure is accounted for as an expense in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

13 IRREGULAR EXPENDITURE

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act No.56 of 2003), the Municipal Systems Act (Act No.32 of 2000), and the Public Office Bearers Act (Act No. 20 of 1998) or is in contravention of the Municipality's supply chain management policy. Irregular expenditure excludes unauthorized expenditure. Irregular expenditure is accounted for as expenditure in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

14 FRUITLESS AND WASTEFUL EXPENDITURE

Fruitless and wasteful expenditure is expenditure that was made in vain and would have been avoided had reasonable care been exercised. Fruitless and wasteful expenditure is accounted for as expenditure in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

15 RECOVERY OF UNAUTHORISED, IRREGULAR, FRUITLESS AND WASTEFUL EXPENDITURE

The recovery of unauthorized, irregular, fruitless and wasteful expenditure is based on legislated procedures, and is recognized when the recovery thereof from the responsible officials is probable. The recovery of unauthorized, irregular, fruitless and wasteful expenditure is treated as other income.

16 EMPLOYEE BENEFITS

16.1 Provision for employee benefits

Provision is made in the financial statements for all employee benefits.

Liabilities for wages and salaries, including non-monetary benefits, bonuses and annual leave obliged to be settled within 12 months of the reporting date, are recognized in other payables or provision for employee benefits in respect of employees' services up to the reporting date and are measured at the amounts expected to be paid when the liabilities are settled. Liabilities for non-accumulating sick leave are recognized when the leave is taken and measured at the rates paid or payable.

The liability for long service leave for which settlement can be deferred beyond 12 months from the reporting date is recognized in the non-current liability for employee benefits and measured as the present value of expected future payment to be made in respect of services provided by employees up to the reporting date. Consideration is given to the expected future wage and salary levels, experience of employee departures and period of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms of maturity and currency that match, as closely as possible, the estimated future cash outflows.

16.2 Pensions and other post-retirement benefits

The municipality provides retirement benefits for its employees and councilors. The municipality has accounted for the defined contribution plan in compliance with GRAP25 Employee Benefits. A defined contribution plan is a pension plan under which the municipality pays fixed contributions into a separate entity.

For defined contribution plans, the municipality pays contributions on a mandatory, contractual or voluntary basis. The municipality has no further payment obligations once the contributions have been paid. Accordingly, the Municipality recognises the contributions to the scheme as an expense when the employees and councilors have rendered the employment service or served office entitling them to the contributions.

The municipality also provides post-retirement medical benefits to qualifying retirees. They are recognized in accordance with GRAP25 on defined benefit plans.

The cost of providing health care is charged to the income statement so as to recognize current and past service costs, interest cost on defined benefit obligations, and the effect of any curtailments or settlements, net of expected returns on plan assets. Actuarial gains and losses are recognized in full directly in the statement of financial performance. Additional benefits are expensed as past service cost in the period in which the benefit is granted to the extent that it is not covered by a surplus to contributions funded by the municipality. The municipality has no plan assets. A liability is consequently recognized in the statement of financial position based on the present value of defined benefit obligations, less any unrecognized past service costs.

17 VAT

The municipality accounts for Value Added Tax on the payments basis

18 POST-REPORTING DATE EVENTS

Events after the reporting date are those events, both favorable and unfavorable, that occur between the reporting date and the date when the financial statements are authorized for issue.

Two types of events can be identified:

- Those that provide evidence of conditions that existed at the reporting date (adjusting events after the reporting date); and
- Those that is indicative of conditions that arose after the reporting date (non-adjusting events after the reporting date).

The municipality will adjust the amounts recognized in the financial statements to reflect adjusting events after the reporting date once the event occurred. The municipality will disclose the nature of the event and an estimate of its financial effect or a statement that such estimate cannot be made in respect of all material non-adjusting events, where non-disclosure could influence the economic decisions of users taken on the basis of the financial statements.

19 RELATED PARTIES

The municipality has processes and controls in place to aid in the identification of related parties. A related party is a person or an entity with the ability to control or jointly control the other party or exercise significant influence over the party, or vice versa, or an entity that is subject to common control, or joint control. Related party relationships where control exists are disclosed regardless of whether any transactions took place between the parties during the reporting period.

Where transactions occurred between the municipality and any one of more of its related parties, and those transactions are not within:

- Normal supplier and / or client / recipient relationships on terms and conditions no more or less favorable than those which it is reasonable to expect the municipality to have adopted if deadline with the individual entity / person in the same circumstances; and
- The terms and conditions are within the normal operating parameters established by the municipality's legal mandate;

Further details about those transactions are disclosed in the notes to the financial statements.

20 BUDGETS

The budget is prepared and presented on an accrual basis using a classification based on the nature of expenses in the statements of financial performance. The budget and accounting basis is therefore comparable. The approved budget in these financial statements covers the fiscal period from 1 July 2014 to 30 June 2015.

Budget information in accordance with GRAP24 has been provided as separate statements after the cash flow statement and form part of the annual financial statements. Variances of more than 10% between budgeted and actual amounts have been explained in Appendix A (1) and A (2) which form part of the annual financial statements.

		2015 R	2014 R	
1	CASH AND CASH EQUIVALENTS			
	The municipality has the following bank accounts:			
	<u>Current Account (Primary Bank Account)</u>			
	First National Bank - Modimolle branch Account number 53170034748			
	Cash book balance at beginning of year	5 208 774	5 713 605	
	Cash book balance at end of year	3 684 004	5 208 774	
	Bank statement balance at beginning of year	7 040 558	7 253 820	
	Bank statement balance at end of year	5 933 483	7 040 558	
	<u>Other accounts</u>			
	Investments:			
	Call deposits	21 057 151	5 058 226	11
	14 Days fixed deposits	-	-	
	32 Days fixed deposits	-	-	
	60 Days fixed deposits	10 032 836	10 030 453	
	90 Days fixed deposits	48 279 891	42 133 439	
		79 369 878	57 222 118	
	Cash on hand:			
	Petty cash	5 200	5 200	
	Total cash and cash equivalents	83 059 082	62 436 092	
	A portion of cash represents restricted cash as it serves as security for unspent conditional grants.			
2	TRADE AND OTHER RECEIVABLES FROM EXCHANGE TRANSACTIONS			
	<u>Trade receivables</u>			
	Abattoir	14 919	7 371	
	Gross Balance	14 919	7 371	
	Less: Provision for doubtful debts	-	-	
	Net Balance	14 919	7 371	
	<u>Other receivables</u>			
	Councillor salaries	3 516	8 719	
	Gross Balance	3 516	8 719	
	Less: Provision for doubtful debts	(3 516)	(8 719)	
	Net Balance	-	-	
	Total Net Balance	14 919	7 371	
	<u>Abattoir: Ageing</u>			
	Current (0 - 30 days)	6 116	7 371	
	31 - 60 days	8 530	-	
	61 - 90 days	265	-	
	91 - 365 days	8	-	
	+ 365 days	-	-	
	Total	14 919	7 371	

		2015 R	2014 R	
2	TRADE AND OTHER RECEIVABLES FROM EXCHANGE TRANSACTIONS (<i>continued</i>)			
	<u>Councillor salaries: Ageing</u>			
	Current (0 - 30 days)	-	-	
	31 - 60 days	-	-	
	61 - 90 days	-	-	
	91 - 365 days	-	-	
	+ 365 days	3 516	8 719	
	Total	3 516	8 719	
	<u>Summary of debtors by Customer Classification</u>			
	Consumers as at 30 June:			
	Current (0 - 30 days)	6 116	7 371	
	31 - 60 days	8 530	-	
	61 - 90 days	265	-	
	91 - 365 days	8	-	
	+ 365 days	3 516	8 719	
	Sub-total	18 435	16 090	
	Less: Provision for doubtful debts	(3 516)	(8 719)	
	Total debtors by customer classification	14 919	7 371	
	<u>Reconciliation of the doubtful debt provision</u>			
	Balance at beginning of the year	8 719	8 719	
	Contributions to provision	-	-	
	Bad debts recovered	-	-	
	Bad debts written off	(5 203)	-	
	Balance at end of year	3 516	8 719	
	The fair value of trade and other receivables approximates their carrying amounts.			
3	OTHER RECEIVABLES FROM NON-EXCHANGE TRANSACTIONS			
	Investments under liquidation	-	301 828	NR
	Prepayments	1 113 325	2 151 716	
	Sundry debtors	11 359	6 439	
	Total Other Debtors	1 124 684	2 459 983	
	In the current year the 9th liquidation dividend on the NRB investment was received. The remaining balance of R 270 985 was impaired in previous years:			
	New Republic Bank Limited	-	301 828	

		2015	2014	
		R	R	
4	INVENTORY			
	Consumables:			
	Opening balance	117 300	147 143	
	Additions	719 641	608 093	Printir
	Issued (expensed)	(719 106)	(637 936)	
	Write-down / (reversal of write-down) to Net Replacement Value (NRV) or Net Replacement Cost (NRC)	-	-	
	Closing balance	117 835	117 300	
	Inventory consists of stationery, fire fighting foam and grass beaters. No inventory is pledged as security. No circumstances or events existed that would have led to the write-down or the reversal of a write-down of inventories.			
5	HELD-TO-MATURITY INVESTMENTS			
	6 Month fixed deposits	31 176 088	28 080 662	
6	VAT			
	VAT receivable	883 204	3 073 242	
	VAT is accounted for on the payment basis.			
7	NON-CURRENT ASSETS HELD FOR SALE			
	Computer equipment	-	23 912	
	Emergency equipment	-	2 484	
	Furniture and fittings	-	7 842	
	Office equipment	-	4 301	
	Plant and equipment	-	1	
	Specialised vehicles	-	23 609	
	Motor vehicles	-	56 260	
	Property, plant and equipment	-	118 409	
	The movement is reconciled as follows:			
	Balance at beginning of year	118 409	118 409	
	Assets transferred to Non-current assets held for sale	-	-	
	Assets disposed	(118,409)	-	
	Balance at year end	-	118 409	
	These assets were no longer utilised by the municipality and was approved by council for disposal. During the current year assets was scrapped or sold on auction.			
8	NON-CURRENT RECEIVABLES			
	Water & electricity	2 025	2 025	
	Office rentals	32 750	32 750	
	Telephone	20 000	20 000	
	Deposits	54 775	54 775	

9. ANALYSIS OF PROPERTY, PLANT AND EQUIPMENT AS AT 30 JUNE 2015

Description	Cost / Revaluation					Accumulated Depreciation / Impairment				Carrying
	Opening Balance	Additions	Under Construction	Disposals	Closing Balance	Opening Balance	Additions	Disposals	Closing Balance	Value
	R	R	R	R	R	R	R	R	R	R
Land and Buildings										
<i>Land:</i>										
Land: Developed	928,000	-	-	-	928,000	-	-	-	-	928,000
Land: Undeveloped	437,500	-	-	-	437,500	-	-	-	-	437,500
<i>Buildings:</i>										
Abattoir	6,344,904	-	-	-	6,344,904	347,007	106,055	-	453,062	5,891,842
Carpentry & Finishes	7,662,386	-	-	-	7,662,386	2,579,391	342,468	-	2,921,859	4,740,527
Carports	223,932	-	-	-	223,932	43,122	7,355	-	50,477	173,455
Disaster Centres	9,116,741	-	-	-	9,116,741	661,324	151,849	-	813,173	8,303,568
Electrical	1,638,875	-	-	-	1,638,875	494,878	54,598	-	549,476	1,089,399
Fire Protection	787,977	53,425	-	-	841,402	215,702	37,003	-	252,705	588,697
Footpath & Paving	2,000,246	-	-	-	2,000,246	383,602	64,457	-	448,059	1,552,187
Office Buildings	4,000,266	-	-	-	4,000,266	1,266,441	66,629	-	1,333,070	2,667,196
Painting	1,365,730	-	-	-	1,365,730	412,399	45,499	-	457,898	907,832
Perimeter Protection	485,381	323,390	-	-	808,771	106,346	20,176	-	126,522	682,249
Plumbing	1,912,022	-	-	-	1,912,022	577,359	63,698	-	641,057	1,270,965
Security Systems & Electronics	1,597,477	110,506	-	-	1,707,983	273,352	108,834	-	382,186	1,325,797
Workshops & Depots	137,421	-	-	-	137,421	11,785	2,289	-	14,074	123,347
	38,638,858	487,321	-	-	39,126,179	7,372,708	1,070,910	-	8,443,618	30,682,561
Other Assets										
<i>Bins and Containers:</i>										
Household Refuse Bins	-	57,354	-	-	57,354	-	3,363	-	3,363	53,991
<i>Computer Equipment:</i>										
Computer Hardware	4,196,898	307,176	-	(517,151)	3,986,923	1,925,058	478,746	(372,156)	2,031,648	1,955,275
Computer Networks	185,621	-	-	-	185,621	97,056	16,654	-	113,710	71,911
Computer Accessories	3,948	-	-	-	3,948	412	493	-	905	3,043
<i>Emergency Equipment:</i>										
Emergency / Rescue Equipment	117,884	-	-	-	117,884	30,876	16,044	-	46,920	70,964
Emergency Lights	7,600	-	-	-	7,600	1,656	1,519	-	3,175	4,425
Fire Fighting Equipment	3,904,078	108,500	-	(27,080)	3,985,498	1,229,564	474,757	(27,080)	1,677,241	2,308,257
Pumps/Plumbing/Purification/ Sanitation equipment	57,084	-	-	-	57,084	37,179	3,719	-	40,898	16,186
Radio Equipment	36,529	122,913	-	-	159,442	20,708	11,411	-	32,119	127,323
<i>Furniture and Fittings:</i>										
Advertising Boards	15,351	-	-	-	15,351	6,968	(102)	-	6,866	8,485
Cabinets and Cupboards	739,052	-	-	-	739,052	332,004	44,752	-	376,756	362,296

<i>Office Equipment:</i>										
Air Conditioners (Individual)	595,134	30,000	-	(15,000)	610,134	267,810	66,566	(15,000)	319,376	290,758
Audiovisual Equipment	681,660	-	-	(19,561)	662,099	267,552	65,176	(14,637)	318,091	344,008
Chains, Decorations and Robes	25,000	-	-	-	25,000	14,774	1,135	-	15,909	9,091
Kitchen Appliances	88,736	1,534	-	(411)	89,859	50,771	7,771	(376)	58,166	31,693
Learning / Training Materials	5,456	-	-	-	5,456	2,810	478	-	3,288	2,168
Office Equipment / Machines	159,888	6,180	-	(5,264)	160,804	74,202	16,418	(4,196)	86,424	74,380
Paintings, Sculptures and Ornaments	56,947	-	-	-	56,947	23,695	2,096	-	25,791	31,156
Photographic Equipment	24,084	-	-	-	24,084	13,925	1,596	-	15,521	8,563
Other Office Equipment	67,840	-	-	(13,935)	53,905	28,701	7,550	(9,891)	26,360	27,545
<i>Plant and Equipment:</i>										
Abattoir Equipment / Tools	167,189	48,000	-	-	215,189	97,110	17,603	-	114,713	100,476
Compressors, Generators & Allied Equipment	1,845,818	-	-	-	1,845,818	519,137	217,410	-	736,547	1,109,271
Gardening Equipment	22,391	-	-	(1,577)	20,814	10,316	3,036	(1,273)	12,079	8,735
Health Equipment / Tools	553,493	-	-	(90)	553,403	26,849	54,796	(89)	81,556	471,847
Laundry Equipment	104,768	-	-	-	104,768	26,296	13,698	-	39,994	64,774
Telecommunication Equipment	175,928	-	-	-	175,928	63,092	18,246	-	81,338	94,590
Tents, Flags and Accessories	26,200	-	-	-	26,200	12,614	2,933	-	15,547	10,653
Workshop Equipment	19,788	-	-	-	19,788	11,490	706	-	12,196	7,592
Workshop Tools	867	-	-	-	867	496	87	-	583	284
Other Plant and Equipment	36,318	-	-	-	36,318	20,756	3,399	-	24,155	12,163
<i>Motor Vehicles:</i>										
Bakkies (LDV's)	3,528,278	197,378	-	-	3,725,656	1,070,254	278,150	-	1,348,404	2,377,252
Motor Cars	904,118	1,327,022	-	(904,118)	1,327,022	476,381	110,354	(496,886)	89,849	1,237,173
Trailers and Accessories	1,209,714	-	-	-	1,209,714	268,534	98,923	-	367,457	842,257
<i>Specialised Vehicles:</i>										
Fire Engines	22,964,669	140,022	-	(25,000)	23,079,691	6,257,169	1,674,903	(20,035)	7,912,037	15,167,654
Rescue Vehicles	4,102,778	-	-	(778,156)	3,324,622	1,394,941	239,705	(567,022)	1,067,624	2,256,998
	48,742,926	2,346,079	-	(2,307,493)	48,781,512	15,643,715	4,114,874	(1,528,791)	18,229,798	30,551,714
Total	87,381,784	2,833,400	-	(2,307,493)	87,907,691	23,016,423	5,185,784	(1,528,791)	26,673,416	61,234,275

10	INTANGIBLE ASSETS			
	10.1 Reconciliation of carrying value	Computer Software	Total	
	as at 1 July 2014	2 225 827	2 225 827	
	Cost	3 435 820	3 435 820	
	Accumulated amortisation and impairment losses	(1 209 993)	(1 209 993)	
	Acquisitions	73 505	73 505	
	Amortisation	(176 353)	(176 353)	
	Carrying value of disposal	-	-	
	Cost	-	-	
	Accumulated amortisation	-	-	
	as at 30 June 2015	2 122 979	2 122 979	
	Cost	3 509 325	3 509 325	
	Accumulated amortisation and impairment losses	(1 386 346)	(1 386 346)	
	10.2 Reconciliation of carrying value	Computer Software	Total	
	as at 1 July 2013	2 413 719	2 413 719	
	Cost	3 517 531	3 517 531	
	Accumulated amortisation and impairment losses	(1 103 812)	(1 103 812)	
	Acquisitions	32 996	32 996	
	Amortisation	(210 206)	(210 206)	
	Carrying value of disposal	(10 682)	(10 682)	
	Cost	(114 707)	(114 707)	
	Accumulated amortisation	104 025	104 025	
	as at 30 June 2014	2 225 827	2 225 827	
	Cost	3 435 820	3 435 820	
	Accumulated amortisation and impairment losses	(1 209 993)	(1 209 993)	
11	TRADE AND OTHER PAYABLES FROM EXCHANGE TRANSACTIONS			
	Trade creditors (trade payables from exchange transactions)	3 092 604	1 670 883	
	Retentions (trade payables from exchange transactions)	160 906	180 972	
		3 253 510	1 851 855	
	The fair value of trade and other payables approximates their carrying amounts.			

			2015 R	2014 R	
12	OTHER PAYABLES FROM NON-EXCHANGE TRANSACTIONS				
	Creditors (other payables from non-exchange transactions)		95 788	53 478	emplo
	Accruals (other payables from non-exchange transactions)		7 494 112	6 726 939	80201
			7 589 900	6 780 417	
	The fair value of other payables approximates their carrying amounts.				
13	CONSUMER DEPOSITS				
	Abattoir		600	600	80.
	Guarantees held in lieu of abattoir deposits		12 000	12 000	
14	PROVISIONS				
	Performance bonus		165 476	582 871	80.
			165 476	582 871	
	Performance bonuses are paid one year in arrears when the municipality has a present obligation as a result of a past event which is the services rendered and it is probable that an outflow of economic resources will be required to settle the obligation and a reliable estimate of the amount can be made. The bonus has been calculated based on the assessment of eligible employees at the reporting date.				
	The movement is reconciled as follows:				
	Balance at beginning of year		582 871	325 595	
	Contributions/(reversals) to provision		18 326	257 276	
	Expenditure incurred		(435,721)	-	
	Balance at year end		165 476	582 871	
	The assumptions and basis of calculation was done in terms of the requirements of the Municipal Performance Regulations for Municipal Managers and Managers directly accountable to Municipal Manager, 2006. Provision for Performance bonuses are calculated as per the performance agreements & brackets indicated in Section 32(2) of the above Performance Regulations. The maximum exposure was calculated based on the final score of each individual manager at year end and in which bracket those scores fall.				

			2015	2014	
			R	R	
15	UNSPENT CONDITIONAL GRANTS AND RECEIPTS				
	Conditional Grants from other spheres of Government				
	Municipal Infrastructure Grant	21.2	13 014 000	-	80.
	Municipal Infrastructure Grant (PMU)	21.3	5 000 000	-	80.
	Municipal Systems Improvement Grant	21.4	93 449	401 868	80.
	Total Unspent Conditional Grants and Receipts from other spheres of Government		18 107 449	401 868	
	Other conditional grants				
	Mayor's Golf Day Grant	21.8	40 000	35 000	80.
	Total Unspent Other Conditional Grants and Receipts		40 000	35 000	
	Total Unspent Conditional Grants and Receipts		18 147 449	436 868	
	See note 21 for reconciliation of grants.				

16	RETIREMENT HEALTH CARE LIABILITY								
	The municipality contributes to a number of defined contribution schemes for pension of all permanent employees and councillors. The funds are governed by the Pension Funds Act of 1956.								
	The following are defined contributions plans:								
	- National Fund for Municipal Workers								
	- Municipal Gratuity Fund								
	- Municipal Employee Fund								
	- Joint Municipal Pension Fund								
	- Municipal Councillors Pension Fund								
	The municipality also provides certain post-retirement medical benefits to qualifying pensioners. All post-retirement medical benefits are unfunded.								
	The following are defined benefit plans:								
	- LA Health								
	- SAMWU Med								
	- Bonitas Medical Fund								
	- Key Health Medical Scheme								
	- Hosmed								
	In accordance with prevailing legislation, the defined benefit funds are actuarially valued at intervals of not more than two years. The Projected Unit Credit valuation method is used. The latest actuarial valuation was performed as at 30 June 2015.								
	The municipality has no legal obligation to settle this liability with any immediate contributions or additional once-off contributions. The municipality intends to continue to contribute to each defined benefit post-retirement medical scheme in accordance with the latest recommendations of the actuary to each scheme.								
	The accumulated defined benefit obligation in respect of the post-retirement medical contributions are provided, based on calculations of independent actuaries, using methods and assumptions consistent with GRAP 25 as follows:								
						2015	2014		
						R	R		
	Movement in the employee healthcare benefit liability:								
	Liability as at 1 July					17 523 330	13 793 670		
	Benefits paid					(802 103)	(761 380)		
	Plan participants contributions					271 515	272 024		
	Current service cost					1 009 279	637 395		
	Interest					1 586 071	1 200 407		
	Actuarial losses / (gains) recognised in Statement of Financial Performance					2 139 924	2 381 214		
	Unfunded accrued liability as at 30 June					21 728 016	17 523 330		
	Current portion of liability as at 30 June					(480 912)	(455 172)		
	Non-current portion of liability as at 30 June					21 247 104	17 068 158		
	The liability as at 30 June consists of:								
	In-service members					13 977 529	10 241 215		
	Continuation members					7 750 487	7 282 115		
						21 728 016	17 523 330		

					2015	2014	
					R	R	
16	RETIREMENT BENEFITS (continued)						
	Expense recognised in (profit) or loss:						
	Current service cost				1 009 279	637 395	
	Interest cost				1 586 071	1 200 407	
	Past service cost				-	-	
	Actuarial losses or (gains)				2 139 924	2 381 214	
					4 735 274	4 219 016	
	<i>Principal actuarial assumptions of valuation model used:</i>						
	Discount rate				9.05%	9.17%	
	Health care cost inflation rate				8.14%	8.30%	
	Average remaining future working lifetime				16.8 years	17.5 years	
	<i>The effect of a 1% movement in the assumed medical cost trend rate is as follows:</i>						
					1%Increase	1%Increase	
	Effect on the aggregate of the current service cost and interest cost				19%	14%	
	Effect on the defined benefit obligation				16%	13%	
					1%Decrease	1%Decrease	
	Effect on the aggregate of the current service cost and interest cost				-16%	-13%	
	Effect on the defined benefit obligation				-14%	-12%	
	The Municipality's best estimate of contributions expected to be paid to the plan during the annual period beginning after the balance sheet date is R1 274 049.						
	Amounts for the current and previous four periods are as follows:						
		2015	2014	2013	2012	2011	
		R	R	R	R	R	
	Defined benefit obligation	21 728 016	17 523 330	13 793 670	12 832 210	12 292 246	
17	LONG SERVICE AWARDS LIABILITY						
	The municipality provides long-service awards to its permanent employees.						
	The benefit of long-service award is provided in the form of annual leave and a gift to a certain monetary value.						
	In accordance with prevailing legislation, the provision is actuarially valued at intervals of not more than two years. The Projected Unit Credit valuation method is used. The latest actuarial valuation was performed as at 30 June 2015.						
	The municipality has no legal obligation to settle this liability with any immediate contributions or additional once-off contributions.						

						2015	2014	
						R	R	
17	LONG SERVICE AWARDS LIABILITY (continued)							
	The accumulated defined benefit obligation in respect of the long-service awards are provided, based on calculations of independent actuaries, using methods and assumptions consistent with GRAP 25 as follows:							
						2015	2014	
						R	R	
	Movement in the long-service award liability:							
	Liability as at 1 July					2 128 093	1 669 115	
	Benefits paid					(228 473)	(91 832)	
	Current service cost					251 723	204 681	
	Interest					160 641	118 801	
	Actuarial losses / (gains) recognised in Statement of Financial Performance					208 515	227 328	
	Unfunded accrued liability as at 30 June					2 520 499	2 128 093	
	Current portion of liability as at 30 June					(240 759)	(242 587)	
	Non-current portion of liability as at 30 June					2 279 740	1 885 506	
	Expense recognised in (profit) or loss:							
	Current service cost					251 723	204 681	
	Interest cost					160 641	118 801	
	Past service cost					-	-	
	Actuarial losses / (gains)					208 515	227 328	
						620 879	550 810	
	<i>Principal actuarial assumptions of valuation model used:</i>							
	Discount rate					7.94%	8.00%	
	General salary inflation rate					7.02%	7.15%	
	Average remaining future working lifetime					16.8 years	17.5 years	
	<i>The effect of a 1% movement in the assumed general salary inflation rate is as follows:</i>							
						1%Increase	1%Increase	
	Effect on the aggregate of the current service cost and interest cost					8%	7%	
	Effect on the defined benefit obligation					6%	7%	
						1%Decrease	1%Decrease	
	Effect on the aggregate of the current service cost and interest cost					-7%	-7%	
	Effect on the defined benefit obligation					-6%	-6%	
	The Municipality's best estimate of benefits expected to be paid to the plan during the annual period beginning after the balance sheet date is R 295 011.							
	Amounts for the current and previous four periods are as follows:							
		2015	2014	2013	2012	2011		
		R	R	R	R	R		
	Defined benefit obligation	2 520 499	2 128 093	1 669 115	1 453 933	1 281 962		

			2015 R	2014 R	
	Revenue from exchange transactions:				
18	SERVICE CHARGES				
	Abattoir services		1 988 913	1 670 715	108
19	INTEREST EARNED - EXTERNAL INVESTMENTS				
	Bank		7 183 234	6 116 928	102
	Total interest		7 183 234	6 116 928	
20	INTEREST EARNED - OUTSTANDING RECEIVABLES				
	Abattoir		121	26	
	Total interest		121	26	
	Revenue from non-exchange transactions:				
21	GOVERNMENT AND OTHER GRANTS				
	Equitable share	21.1	99 036 000	94 609 000	
	Municipal Infrastructure Grant	21.2	-	-	
	Municipal Infrastructure Grant (PMU)	21.3	-	-	
	Municipal Systems Improvement Grant	21.4	840 551	725 169	
	Finance Management Grant	21.5	1 250 000	1 333 335	
	LG SETA Grant	21.6	32 026	110 675	
	Wildlife Centre Grant	21.7	-	131 708	
	Mayor's Golf Day Grant	21.8	-	-	
	LEDET Biosphere Grant	21.9	147 667	140 000	
	Expanded Public Works Incentive Grant	21.10	1 000 000	1 771 000	
	Rural Road Asset Management Grant	21.11	1 779 000	1 571 000	
	Mookgophong Local Municipality	21.12	-	934 318	
			104 085 244	101 326 205	
21.1	Equitable share				
	The equitable share is an unconditional grant and is utilised to fund disaster management services, environmental health services, projects and operating expenditure.				
21.2	Municipal Infrastructure Grant				
	Balance unspent at beginning of year		-	-	
	Current year receipts		13 014 000	-	
	Conditions met - transferred to income		-	-	
	Conditions still to be met - transferred to liabilities		13 014 000	-	
	The grant was received in March 2015 and is to be used to construct infrastructure assets on behalf of Modimolle Local Municipality.				
21.3	Municipal Infrastructure Grant (PMU)				
	Balance unspent at beginning of year		-	-	
	Current year receipts		5 000 000	-	
	Conditions met - transferred to income		-	-	
	Conditions still to be met - transferred to liabilities		5 000 000	-	
	The grant was received in March 2015 and is to be used for the establishment of a Project Management Unit for infrastructure projects.				

		2015 R	2014 R
21	GOVERNMENT GRANTS (continued)		
21.4	Municipal Systems Improvement Grant		
	Balance unspent at beginning of year	401 868	237 037
	Current year receipts	934 000	890 000
	Prior year roll over paid back to National Treasury	(401 868)	-
	Conditions met - transferred to income	(840 551)	(725 169)
	Conditions still to be met - transferred to liabilities	93 449	401 868
	The grant is utilised for the implementation of new legislation, skills development and the GRAP compliance of the fixed asset register.		
21.5	Finance Management Grant		
	Balance unspent at beginning of year	-	83 335
	Current year receipts	1 250 000	1 250 000
	Conditions met - transferred to income	(1 250 000)	(1 333 335)
	Conditions still to be met - transferred to liabilities	-	-
	The grant is utilised for the appointment of financial and audit interns, financial training and assist with the implementation of the MFMA and compliance with GRAP.		
21.6	LG SETA Grant		
	Balance unspent at beginning of year	-	-
	Current year receipts	32 026	110 675
	Conditions met - transferred to income	(32 026)	(110 675)
	Conditions still to be met - transferred to liabilities	-	-
	The grant is utilised for training of officials in the District Municipality.		
21.7	Wildlife Centre Grant		
	Balance unspent at beginning of year	-	131 708
	Current year receipts	-	-
	Conditions met - transferred to income	-	(131 708)
	Conditions still to be met - transferred to liabilities	-	-
	The grant is utilised to fund the feasibility study of a district wildlife centre.		
21.8	Mayor's Golf Day Grant		
	Balance unspent at beginning of year	35 000	35 000
	Current year receipts	5 000	-
	Conditions met - transferred to income	-	-
	Conditions still to be met - transferred to liabilities	40 000	35 000
	The grant is utilised to partly fund the annual mayoral golf day.		
21.9	LEDET Biosphere Grant		
	Balance unspent at beginning of year	-	140 000
	Current year receipts	147 667	-
	Conditions met - transferred to income	(147 667)	(140 000)
	Conditions still to be met - transferred to liabilities	-	-
	The grant is to be utilised to fund the operations of the Waterberg Biosphere Meander.		

		2015 R	2014 R
21	GOVERNMENT GRANTS (continued)		
21.10	Expanded Public Works Incentive Grant		
	Balance unspent at beginning of year	-	771 000
	Current year receipts	1 000 000	1 000 000
	Conditions met - transferred to income	(1 000 000)	(1 771 000)
	Conditions still to be met - transferred to liabilities	-	-
	The grant is to incentivise municipalities to increase labour intensive employment through infrastructure programmes that maximise job creation and skills development in line with the the EPWP guidelines.		
21.11	Rural Road Asset Management Grant		
	Balance unspent at beginning of year	-	-
	Current year receipts	1 779 000	1 571 000
	Conditions met - transferred to income	(1 779 000)	(1 571 000)
	Conditions still to be met - transferred to liabilities	-	-
	The grant is utilised to set up a district Road Asset Management System and to collect rural date in line with the Road Infrastructure Strategic Framework for South Africa.		
21.12	Mookgophong Local Municipality		
	Balance unspent at beginning of year	-	-
	Current year receipts	-	934 318
	Conditions met - transferred to income	-	(934 318)
	Conditions still to be met - transferred to liabilities	-	-
	The funding was as per a MOU signed with Mookgophong Local Municipality to supplement funding on the Mookgophong Sewer Upgrade project. The grant was originally R 1.8 million but subsequently reduced to R 934 318.		
21.13	Changes in levels of government grants		
	Based on the allocations as set out in the Division of Revenue Act, (Act No 10 of 2014), no significant changes in the level of government grant funding are expected over the forthcoming 3 financial years.		
22	PUBLIC CONTRIBUTIONS AND DONATIONS		
	Donations	71 778	-
	Total public contributions and donations	71 778	-
	This is contributions from businesses for the LED Summit.		
	<u>Other gains / losses:</u>		
23	GAIN / (LOSS) ON DISPOSAL OF ASSETS		
	Gain on disposal of Property, plant and equipment	49 462	-
	Loss on disposal of Property, plant and equipment / written off	(456 735)	(48 729)
	Loss on disposal of Intangible assets / written off	-	(10 682)
	Total Gain / (Loss) on Disposal of Assets	(407 273)	(59 411)

		2015 R	2014 R	
24	(IMPAIRMENT) / REVERSAL OF IMPAIRMENT LOSS ON ASSETS			
	Property, plant and equipment	6 612	1 593 935	
	This impairment is mainly on fire fighting vehicles that has been damaged and are in for repairs over year end. Impairment is reversed as soon as they are repaired to their original lifespan and quality.			
	Other financial assets			
	An investment amounting to R 270 985 capital is held with New Republic Bank, which is presently under receivership. The reversal of previous impairment relates to the payment of the 9th liquidation dividend.	(100)	301 828	
	A sundry debtor, Fire & Emergency has been fully impaired due to the business currently being under Business Rescue in terms of the Companies Act.	(1 458 572)	-	
	Total Impairment loss	(1 452 060)	1 895 763	
	The recoverable service amount of the assets is its fair value less costs to sell, determined by reference to an active market.			
25	EMPLOYEE RELATED COSTS			
	Employee related costs - Salaries and wages	38 860 004	34 565 416	150
	Employee related costs - Contributions for UIF, pension and medical aid & other statutory contributions	11 013 054	10 080 753	150
	Travel and other allowances	8 809 666	8 253 325	150
	Housing benefits and allowances	236 238	184 607	
	Overtime allowances	608 675	499 309	150
	Performance and other bonuses (increase / (reversal) of provision)	18 327	257 276	
	Total Employee Related Costs	59 545 964	53 840 686	
	There were no advances to employees.			
	Remuneration of Individual Managers:			
	Municipal Manager			
	Annual Remuneration	1 085 715	389 922	
	Performance- and other bonuses	-	-	
	Travel and cellphone allowance	180 500	160 662	
	Contributions to UIF, Medical and Pension Funds	1 785	91 275	
	Total	1 268 000	641 859	
	The previous Municipal Manager was appointed on 1 January 2010 and his contract ended on 31 December 2013. The new municipal manager was appointed from 1 July 2014.			
	Chief Financial Officer			
	Annual Remuneration	988 190	925 035	
	Performance- and other bonuses	246 065	-	
	Travel and cellphone allowance	203 999	192 000	
	Contributions to UIF, Medical and Pension Funds	1 785	1 785	
	Total	1 440 039	1 118 820	

			2015 R	2014 R	
25	EMPLOYEE RELATED COSTS (continued)				
	Remuneration of Individual Managers (continued):				
	Infrastructure Development				
	Annual Remuneration		636 763	567 472	
	Performance- and other bonuses		-	-	
	Travel and cellphone allowance		209 274	190 616	
	Contributions to UIF, Medical and Pension Funds		157 509	143 044	
	Total		1 003 546	901 132	
	The Infrastructure Development Manager was appointed from 1 March 2013.				
	Planning & Economic Development				
	Annual Remuneration		656 283	611 900	
	Performance- and other bonuses		-	-	
	Travel and cellphone allowance		195 029	186 918	
	Contributions to UIF, Medical and Pension Funds		177 329	165 182	
	Total		1 028 641	964 000	
	The Planning & Economic Development Manager was appointed from 1 July 2013.				
	Corporate Support & Shared Services				
	Annual Remuneration		765 215	686 003	
	Performance- and other bonuses		60 578	-	
	Travel and cellphone allowance		108 907	96 237	
	Contributions to UIF, Medical and Pension Funds		214 864	194 899	
	Total		1 149 564	977 139	
	The Corporate Support & Shared Services Manager was appointed from 1 March 2013.				
	Social Development & Community Services				
	Annual Remuneration		569 571	318 808	
	Performance- and other bonuses		-	-	
	Travel and cellphone allowance		160 948	142 891	
	Contributions to UIF, Medical and Pension Funds		16 688	22 238	
	Total		747 207	483 937	
	The previous Social Development and Community Services Manager was appointed from 1 January 2010 and her contract ended on 31 December 2013. The new manager was appointed from 1 August 2014.				

		2015 R	2014 R
25	EMPLOYEE RELATED COSTS (continued)		
	Remuneration of Individual Managers (continued):		
	Executive Support Office		
	Annual Remuneration	639 730	599 234
	Performance- and other bonuses	60 929	-
	Travel and cellphone allowance	209 792	197 123
	Contributions to UIF, Medical and Pension Funds	154 801	144 868
	Total	1 065 252	941 225
	The Executive Support Manager was appointed on 1 April 2012.		
	There are no post-employment benefits, other long-term benefits or termination benefits provided to Section 56 managers.		
26	REMUNERATION OF COUNCILLORS		
	Executive Mayor	678 054	655 819
	Speaker	562 400	528 828
	Full time Mayoral Committee members	1 899 186	1 761 491
	Mayoral Committee members	1 174 812	1 113 135
	Councillors	1 368 593	1 317 146
	Councillors' pension, medical aid contributions and other statutory	663 734	615 407
	Total Councillors' Remuneration	6 346 779	5 991 826
	In kind benefits		
	The Executive Mayor, Speaker, Chief Whip and 3 other Mayoral Committee members are full time councillors. Each is provided with an office, tools of trade and secretarial support at the cost of the Council. The Executive Mayor has use of a Council owned vehicle for official duties and has a driver.		
27	DEPRECIATION AND AMMORTISATION		
	Property, plant and equipment - depreciation	5 185 784	4 870 231
	Intangible assets - ammortisation	176 353	210 206
	Total Depreciation and Impairment	5 362 137	5 080 437
28	CONTRACTED SERVICES		
	Contracted service for:		
	Fire Fighting	14 288 994	13 714 443
		14 288 994	13 714 443
	This is a funded mandate of Waterberg District Municipality which is performed by local municipalities.		

		2015	2014
		R	R
29	GENERAL EXPENSES		
	Included in general expenses are the following:		
	Advertising	270 645	185 624
	Annual report	140 000	101 309
	Audit Committee	72 324	75 535
	Audit fees	1 804 648	1 381 737
	Bank charges	66 209	60 105
	Bursaries	65 805	63 116
	Cleaning	121 124	104 942
	Consumables	121 231	80 334
	Damaged meat claims	1 409	2 000
	Delegations	92 219	63 713
	Disaster management	78 630	98 420
	Discretionary Bursary Fund	99 590	100 000
	Donations	-	-
	Employee Assistance Program	251 498	290 306
	Entertainment	651 393	440 752
	Environmental Health - awareness & sampling	94 843	393 359
	Financial management grant	685 492	834 680
	Insurance	543 431	602 941
	Legal expenses	108 942	108 812
	Mayoral Golf Challenge	-	-
	Meat inspection	198 000	198 000
	Membership fees	799 700	674 865
	Miscellaneous expenditure	11 180	12 842
	Municipal account - water, rates & electricity	1 615 156	1 234 378
	Municipal systems improvement grant	660 214	275 213
	Pauper Burials	24 158	40 500
	Postage	3 113	3 117
	Printing and stationery	465 727	499 615
	Programming	916 588	820 316
	Protective Clothing	73 840	196 095
	Relief of Social Distress	-	-
	Rental of buildings / offices	514 389	476 270
	Rental of office equipment	599 885	392 975
	Security costs	1 902 888	1 761 932
	State of the District Address	210 271	167 511
	Subscription and publication	23 692	37 885
	Telephone & cell phone expenses	440 095	498 659
	Training	582 192	382 355
	Travel and subsistence	3 917 401	4 022 543
	Vehicle costs	315 877	352 149
		18 543 799	17 034 905

		2015	2014
		R	R
30	CASH GENERATED FROM OPERATIONS		
	Net surplus for the year	(7 252 597)	(14 107 005)
	Adjustment for non-cash movements:		
	Depreciation and amortisation	5 362 137	5 080 437
	Loss on sale of assets	407 273	59 411
	Reversal of impairment on assets	(6 612)	(1 895 763)
	Increase in retirement health care liability	4 204 686	3 729 660
	Increase in long service awards liability	392 406	458 978
	(Decrease) / Increase in current provisions	(417 395)	257 276
	Operating surplus / (loss) before working capital changes	2 689 898	(6 417 006)
	Increase in trade receivables	(7 548)	(2 638)
	Decrease in other receivables	1 033 471	1 740 012
	(Increase) / Decrease in inventory	(535)	29 843
	Decrease / (Increase) in VAT receivable	2 190 038	(1 422 782)
	Increase / (Decrease) in trade payables	1 401 655	(379 840)
	Increase in other payables	809 483	828 598
	(Decrease) / Increase in Unspent Conditional Grants and Receipts	17 710 581	(961 212)
	Cash generated from operations	25 827 043	(6 585 025)
31	CASH AND CASH EQUIVALENTS		
	Cash and cash equivalents in the cash flow statement comprise the following statements of amounts indicating financial position:		
	Bank balance	3 684 004	5,208,774
	Short-term investment deposits	79 369 878	57,222,118
	Petty cash	5 200	5,200
		83,059,082	62 436 092

32	CORRECTION OF PRIOR PERIOD ERRORS				
					Debit / (Credit)
32.1	Review of residual values and useful lives				
	Residual values and useful lives of assets, including fully depreciated assets were reviewed on 30 June 2014 and adjusted retrospectively for assets whose lifespans was incorrectly determined originally.				
	The comparative amounts for 2014 have been restated.				
	The effect on the 2013 and 2014 balances are as follows:	Corrected	Adjustment	Previous	
		R	R	R	
	As at 1 July 2013				
	Accumulated Surplus	(147 741 993)	(1 740 208)	(146 001 785)	
	Accumulated Depreciation	(18 199 587)	1 740 208	(19 939 795)	
	Statement of Financial Performance 2014				
	Depreciation	4 870 231	(924 747)	5 794 978	
	Statement of Financial Position 2014				
	PPE - Accumulated Depreciation	(22 877 188)	924 747	(23 801 935)	
33	CHANGE IN ESTIMATE				
	During the year the following changes were made to the estimations employed in the accounting for transactions, assets, liabilities, events and circumstances:				
	Change in amortisation of Intangible Assets resulting from the reassessment of useful lives prospectively in 14/15. There is no impact on the future periods other than the same reduced amortisation charge as this year. The following categories are affected in the current period:				
		Useful life (in years)			
		Original	Amended		
	Computer software	4 to 40	4 to 40		
		Value derived using the original estimate	Value derived using the amended estimate	R-value of impact of change in estimate	
	Computer software	70 179	42 332	(27 847)	
	(Decrease) / Increase on Surplus for the 14/15 year	70 179	42 332	(27 847)	

		2015	2014
		R	R
34	UNAUTHORISED, IRREGULAR, FRUITLESS AND WASTEFUL EXPENDITURE		
34.1	Fruitless and wasteful expenditure		
	Reconciliation of fruitless and wasteful expenditure:		
	Opening Balance	2 000	1 167
	Fruitless and wasteful expenditure awaiting condonement	2 000	1 167
	To be recovered - Contingent Asset	-	-
	Fruitless and wasteful expenditure current year	1 409	2 000
	Fruitless and wasteful expenditure recovered during the current year	-	-
	Condoned or written off by Council	(2 000)	(1 167)
	Closing balance	1 409	2 000
	Fruitless and wasteful expenditure awaiting condonement	1 409	2 000
	To be recovered - Current Asset	-	-
	Current year		
	Red Offal was infested with flies because of the heat that led to damaged meat claims to a total of R 1 409 during the current financial year. The matter was investigated and no deliberate or negligent intent was found. The incident is to be reported to Council to be condoned and written off.		
	Prior year		
	Flies infestation at the abattoir led to damaged meat claims to a total of R 2 000 during the current financial year. The matter was investigated and no deliberate or negligent intent was found. The incident was reported to Council and condoned and written off.		
34.2	Irregular expenditure		
	Reconciliation of irregular expenditure:		
	Opening Balance	-	-
	Irregular expenditure awaiting condonement	-	-
	To be recovered - Contingent Asset	-	-
	Irregular expenditure incurred current year	-	-
	Irregular expenditure recovered during the current year	-	-
	Condoned or written off by Council	-	-
	Closing balance	-	-
	Irregular expenditure awaiting condonement	-	-
	To be recovered - Current Asset	-	-
	Current year		
	There were no material incidents of irregular expenditure in the current financial year.		
	Prior year		
	There were no material incidents of irregular expenditure in the previous financial year.		

		2015 R	2014 R
34	UNAUTHORISED, IRREGULAR, FRUITLESS AND WASTEFUL EXPENDITURE (continued)		
34.3	Unauthorised expenditure		
	Reconciliation of unauthorised expenditure:		
	Opening Balance	-	-
	Unauthorised expenditure current year	26 045	-
	Condoned or approved by Council	-	-
	To be recovered - Contingent Asset	-	-
	Unauthorised expenditure awaiting authorisation	26 045	-
	Current year		
	The Abattoir department overspent by R 26 045 due to an overspending on the budgeted actuarial valuation costs for post-retirement medical aid which increased by more than projected.		
	Prior year		
	There were no material incidents of unauthorised expenditure in the previous financial year.		
35	ADDITIONAL DISCLOSURES IN TERMS OF THE MUNICIPAL FINANCE MANAGEMENT ACT		
35.1	Contributions to organised local government		
	Opening Balance	-	-
	Council subscriptions	653 897	532 130
	Amount Paid - current year	(653 897)	(532 130)
	Amount paid - previous years	-	-
	Balance unpaid (included in payables)	-	-
35.2	Audit fees		
	Opening balance	-	-
	Current year audit fees - statutory	1 804 648	1 381 737
	Prior year audit fee - forensic	-	-
	Amount paid - current year	(1 804 648)	(1 381 737)
	Amount paid - previous years	-	-
	Balance unpaid (included in payables)	-	-
35.3	VAT		
	VAT input receivables and VAT output payables are shown in note 6. All VAT returns have been submitted by the due date throughout the year.		

		2015 R	2014 R
35	ADDITIONAL DISCLOSURES IN TERMS OF THE MUNICIPAL FINANCE MANAGEMENT ACT (continued)		
	35.4 PAYE		
	Opening Balance	-	-
	Current year payroll deductions	11 014 889	9 537 729
	Amount Paid - Current year	(11 014 889)	(9 537 729)
	Amount paid - previous years	-	-
		<u>-</u>	<u>-</u>
	35.5 PENSION AND MEDICAL AID DEDUCTIONS		
	Opening balance	-	-
	Current year payroll deductions and council contributions	16 156 713	14 643 214
	Amount Paid - Current year	(16 156 713)	(14 643 214)
	Amount Paid - Previous years	-	-
		<u>-</u>	<u>-</u>
	35.6 SUPPLY CHAIN MANAGEMENT REGULATIONS		
	In terms of section 36 of the Municipal Supply Chain Management Regulations, the Municipal Manager may dispense with the official procurement process in certain instances and ratify minor breaches.		
	These expenses incurred, approved by the Municipal Manager and reported to Council, are listed below:		
	Deviations on goods and services less than R 30 000	568 346	461 601
	Deviations on goods and services between R 30 000 and R 200 000	1 831 991	3 528 931
	Deviations on goods and services more than R 200 000	2 857 466	765 032
		5 257 803	4 755 564
	The expenditure was incurred as listed below:		
	Urgent and emergency procurement	59 613	181 505
	Limited bidding procurement	4 953 032	4 501 121
	Minor breaches	245 158	72 939
		5 257 803	4 755 565
36	REMUNERATION OF AUDIT COMMITTEE MEMBERS		
	Remuneration	72 324	75 535
	3 Members serve on the Audit Committee. The members are paid an allowance per day and are reimbursed for travel expenses. The 3 year term of the new audit committee commenced on 1 August 2011 and ends on 31 July 2014. Four meetings were held during the current year, but the chairperson also attended council meetings.		

		2015	2014
		R	R
37	CAPITAL COMMITMENTS		
37.1	Commitments in respect of capital expenditure:		
	Approved and contracted for		
	- Computer software	-	101 455
	- Disaster Management	415 066	4 834 505
	- Movable assets	436 906	29 800
		851 972	4 965 760
	The expenditure will be financed from:		
	- Own resources	851 972	4 965 760
37.2	Commitments in respect of operating expenditure:		
	Approved and contracted for		
	- Infrastructure	-	1 716 433
	- Environmental Health	555 695	-
	- Abattoir	99 000	99 000
	- Institutional development	3 536 653	3 632 415
		4 191 348	5 447 848
	The expenditure will be financed from:		
	- Own resources	4 191 348	5 447 848
37.3	Commitments in respect of operating leases:		
	has outstanding commitments under operating leases which fall due as follows:		
	Operating leases - lessee		
	Within one year	1 061 568	1 024 888
	In the second to fifth year inclusive	399 916	999 791
	Total	1 461 484	2 024 679
	Operating lease payments represent rentals payable by the municipality for copiers and office space in Mokopane and Thabazimbi for environmental health practitioners.		
	All rentals are either fixed term fixed amount contracts or contingent rentals and therefore no smoothing of leases is necessary.		

38	CONTINGENT LIABILITIES				
	The following are legal cases pending at year end and the potential liability thereof:				
	Verveen Attorneys - defend action against motor vehicle accidents		-	4 169 240	
	These will not be paid as the roads belong to Roads Agency Limpopo SOC Limited as stipulated in Provincial Gazette 2372 Notice 217 of 13 June 2014.				
	Verveen Attorneys - defend action against alleged breach of contract	1 800 000		1 800 000	
	Alleged contract breach with LIBSA due to not meeting reporting requirement				
39	RELATED PARTIES				
	Municipal Entity	Waterberg Economic Development Agency			IPS
	Key Management	Refer to note 25 & 26			E-n
	There are no other related party transactions or balances for the current year. Waterberg Economic Development Agency is currently dormant.				
40	EVENTS AFTER THE REPORTING DATE				
	There are no material events that occurred after the reporting date.				
41	KEY SOURCES OF ESTIMATION UNCERTAINTY AND JUDGEMENTS				
	The following areas involve a significant degree of estimation uncertainty:				
	Useful lives and residual values of property, plant and equipment				
	Useful lives and residual values of intangible assets				
	Recoverable amounts of property, plant and equipment				
	Recoverable amounts of intangible assets				
	Impairment of assets				
	Present value of defined benefit obligations for medical aid				
	Present value of defined benefit obligations for long-service awards				
	The useful lives, residual values, impairment and recoverable amounts of property, plant and equipment and intangible assets are based on existing knowledge, utilisation and conditions of the assets and would not differ materially unless a significant change occurs in its condition or the market value of similar assets.				
	The present value of defined benefit obligations are measured at fair value based on recently observed market prices for which their fair values might change materially within the next financial year but these changes would not arise from assumptions or other sources of estimation uncertainty at the reporting date since assumption are based on current staff establishment and the requirements of the Collective Agreement which is not subject to change in the near future.				

42	RISK MANAGEMENT				
	The main risks of the Municipality are interest rate risk, liquidity risk, credit risk and the fair value of financial instruments.				
	42.1 Cash flow interest rate risk				
	The municipality's interest rate risk arises from investments. Investments at variable rates expose the municipality to cash flow interest rate risk. Investments at fixed rates expose the municipality to fair value interest rate risk. The municipal policy is to not invest more than 35% of funds with one institution and to invest at different maturity dates over the short term to alleviate major fluctuations in the interest rates. The majority of investments are fixed rate investments.				
			2015	2014	
			R	R	
	At year-end, financial instruments exposed to interest rate risk were as follows:				
	- Current bank account		3,684,004	5,208,774	
	- Call deposits		21,057,151	5,058,226	
	- 60 days fixed deposits		10,032,836	10,030,453	
	- 90 days fixed deposits		48,279,891	42,133,439	
	- 6 month fixed deposits		31,176,088	28,080,662	
			114 229 970	90 511 554	
42	RISK MANAGEMENT (continued)				
	42.2 Currency risk				
	The Municipality does not have currency risk as in terms of section 163 of the Municipal Finance Management Act, No.56 of 2003, no municipality may incur a liability or risk payable in a foreign currency.				
	42.3 Liquidity risk				
	The Municipality's risk to liquidity is a result of the funds available to cover future commitments. The Municipality's strong credit profile and diversified funding sources ensure that sufficient liquid funds are maintained to meet its daily cash requirements. The Municipality's policy on counterpart credit exposures ensures that only counterparties of a high credit standing are used for the investments of any excess cash.				
	The municipality manages liquidity risk through an ongoing review of future commitments and credit facilities. Cash flow forecasts are prepared.				
	The table below analyses the municipality's financial liabilities into relevant maturity groupings based on the remaining period at year end to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows.				
	30 June 2015		Not later than one month	One to three months	
	Trade and other payables		3 188 392	-	
	Consumer deposits		-	-	
	Unspent conditional grants & receipts		-	-	
	30 June 2015		Later than three months	One to five years	
	Trade and other payables		160 906	7 494 112	#
	Consumer deposits		-	600	
	Unspent conditional grants & receipts		18 147 449	-	#

42.4	Credit risk								
	Credit risk consists mainly of cash deposits, cash equivalents and trade debtors.								Incl
									E.g
	To manage the risk the Municipality has a credit control policy. As part of these processes the financial viability of all counterparties is regularly monitored and assessed.								
	<i>Counterparties:</i>								
	The Municipality only deposits cash with major banks with high quality credit standing and limits exposure to any one counterparty. The Municipality has no significant concentration of credit risk with any single counterparty or a group of counterparties.								
	These are the carrying amounts that best represent the maximum exposure to credit risk:								
	Cash and cash equivalents			83 059 082		62 436 092			
	Trade and other receivables from exchange transactions			14 919		7 371			
	Held-to-maturity investments			31 176 088		28 080 662			
42.5	Fair value of financial instruments								Thi:
	At year end the carrying amounts of cash and short-term deposits, trade and other receivables and trade and other payables approximated their fair values due to the short-term maturities of these assets and liabilities.								Will
43	RESTATEMENT OF COMPARATIVE INFORMATION								
	There has been restatements on comparative figures as disclosed in note 32 on prior period errors.								
44	COMPARISON WITH THE BUDGET								
	The comparison of the Municipality's actual financial performance with that budgeted is set out in Tables A(1) to A(7). The difference between the Adjusted Budget and final budget relates to virements approved by the Municipal Manager and savings declared on completed projects. Variances of more than 10% between budgeted and actual amounts have been explained in Appendix A (1) and A (2) which form part of the annual financial statements.								

UNAUDITED SCHEDULE					
APPENDIX A (1)					
ACTUAL VERSUS BUDGET (REVENUE AND EXPENDITURE) FOR THE YEAR ENDED 30 JUNE 2015					
	2015 Actual	2015 Budget	2015 Variance	2015 Variance	Explanation of Significant Variances greater than 10% versus Budget
REVENUE	R	R	R	%	
Abattoir service charges	1 988 913	2 095 000	(106 087)	-5%	Increased turnover at the abattoir due to improved management.
Interest earned - external investments	7 183 234	5 600 000	1 583 234	28%	
Interest earned - outstanding debtors	121	50	71	142%	Improved debt management on abattoir and old debts written off.
Government grants and subsidies	104 085 244	122 260 666	(18 175 422)	-15%	
Other income	482 204	210 000	272 204	130%	Income from fire fighting higher than past trend.
Reversal of impairment loss on assets	6 612	-	6 612	100%	The investment was written off as irrecoverable, but subsequently received a 9th liquidation dividend. Another asset was repaired which led to the previous impairment being reversed.
Total Revenue	113 867 568	130 165 716	(16 298 148)		
EXPENDITURE					
Employee related costs	(59 545 964)	(68 072 436)	8 526 472	-13%	
Remuneration of Councillors	(6 346 779)	(6 440 930)	94 151	-1%	
Post-retirement health care expenditure	(4 735 274)	(2 230 707)	(2 504 567)	112%	The effect of implementation of IAS 19 Employee Benefits defined benefit valuations were budgeted based on the prior year forecast but actual discount rates were different.
Long-service award expenditure	(620 879)	(1 097 222)	476 343	-43%	The effect of implementation of IAS 19 Employee Benefits defined benefit valuations were budgeted based on the prior year forecast but actual discount rates were different.
General expenses	(18 543 799)	(19 428 852)	885 053	-5%	Mainly due to austerity measures implemented to reduce expenditure and reduced rental on equipment and insurance due to new tender awards.
Repairs & Maintenance	(833 757)	(1 573 799)	740 042	-47%	
Fire Fighting	(14 288 994)	(15 791 161)	1 502 167	-10%	
Project expenditure	(8 927 175)	(30 644 800)	21 717 625	-71%	Under spending on projects for the majority due to late appointments and re-advertisements on the tender process.
Depreciation and amortisation	(5 362 137)	(7 026 000)	1 663 863	-24%	Assets were procuring later during the year than what was anticipated which led to a reduced depreciation period.
Loss on disposal of Property, Plant and Equipment	(456 735)	(75 000)	(381 735)	509%	Loss on disposal was slightly overbudgeted due to the fact that some of the write offs were offset against insurance claims which could not have been realistically anticipated at the time of the budget compilation.
Total Expenditure	(121 120 165)	(152 380 907)	31 260 742		
NET SURPLUS FOR THE YEAR	(7 252 597)	(22 215 191)	14 962 594		Also refer to note 44

UNAUDITED SCHEDULE

APPENDIX A (2)

ACTUAL VERSUS BUDGET (ACQUISITION OF PROPERTY, PLANT AND EQUIPMENT) FOR THE YEAR ENDED 30 JUNE 2015

	<u>2015 Actual</u>	<u>2015 Total Additions</u>	<u>2015 Budget</u>	<u>2015 Variance</u>	<u>2015 Variance</u>	<u>Explanation of Significant Variances greater than 10% versus Budget</u>
	R	R	R	R	%	
Land and Buildings						
Land	-	-	-	-	100%	
Buildings & Facilities	487,321	487 321	1 800 039	1 312 718	73%	The WDM head office lift and the Disaster Signage projects were not completed and rolled over to 15/16
Other Assets						
Bins and Containers	57,354	57 354	-	57 354	0%	
Computer Equipment	307,176	307 176	316 654	9 478	3%	
Emergency Equipment	231,413	231 413	487 038	255 625	52%	The radio communication project was postponed to 15/16 due to budget shortfalls on existing project budget.
Furniture and Fittings	-	-	-	-	0%	
Office Equipment	37,714	37 714	40 000	2 286	6%	
Plant and Equipment	48,000	48 000	50 000	2 000	4%	
Motor vehicles	1,524,400	1 524 400	1 699 686	175 286	10%	Some funding has been rolled over to assist with planned movable asset procurements.

Office Equipment	37,714	37 714	40 000	2 286	6%				
Plant and Equipment	48,000	48 000	50 000	2 000	4%				
Motor vehicles	1,524,400	1 524 400	1 699 686	175 286	10%	Some funding has been rolled over to assist with planned movable asset procurements.			
Specialised vehicles	140,022	140 022	140 022	-	0%				
TOTAL	2 833 400	2 833 400	4 533 439	1 814 747		Also refer to note 44			

UNAUDITED SCHEDULE								
APPENDIX B								
SCHEDULE OF EXTERNAL LOANS AS AT 30 JUNE 2015								
EXTERNAL LOANS	Loan Number	Redeemable	Balance at 30/06/2014	Received during the period	Redeemed written off during the period	Balance at 30/06/2015	Carrying Value of Property, Plant & Equip	Other Costs in accordance with the MFMA
None								
TOTAL EXTERNAL LOANS			-	-	-	-	-	-

UNAUDITED SCHEDULE
APPENDIX C
SEGMENTAL ANALYSIS OF PROPERTY, PLANT AND EQUIPMENT AS AT 30 JUNE 2015

Department	Dept Code	Cost / Revaluation						Accumulated Depreciation / Impairment					Carrying Value
		Opening Balance	Additions	Under Construction	Transfers	Disposals	Closing Balance	Opening Balance	Additions	Transfers	Disposals	Closing Balance	
		R	R	R	R	R	R	R	R	R	R	R	R
Budget & Treasury Office	01	537,691	132,943	-	30,035	(19,486)	681,184	271,126	50,592	11,485	(18,481)	314,722	366,462
Municipal Manager's Office	02	276,837	21,911	-	58,993	(6,280)	351,461	114,436	25,547	22,560	(3,811)	158,732	192,729
Corporate Support & Shared Services	03	14,456,459	705,827	-	414,592	(632,907)	14,943,971	5,760,254	736,498	(3,075)	(464,725)	6,028,952	8,915,019
Planning & Economic Development	04	221,025	15,099	-	(1,921)	(12,173)	222,030	102,276	21,309	(1,006)	(10,671)	111,908	110,122
Infrastructure Development	05	232,627	-	-	7,178	-	239,805	116,979	11,947	57	-	128,983	110,822
Executive Mayor's Office	06	2,788,043	977,187	-	(127,365)	(770,272)	2,867,593	1,225,904	285,173	(80,635)	(387,134)	1,043,308	1,824,285
Social Development & Community Services	07	848,246	4,829	-	(204,312)	-	648,763	155,211	72,494	(100,258)	-	127,447	521,316
Fire Fighting	08	59,175,032	844,499	-	35,412	(864,098)	59,190,845	#####	3,692,132	141,772	(642,038)	17,291,872	41,898,972
Environmental Health	09	511,682	39,118	-	(19,842)	(702)	530,257	222,260	51,656	(19,824)	(658)	253,434	276,823
Abattoir	20	8,334,143	91,987	-	(192,769)	(1,577)	8,231,783	947,971	238,436	28,925	(1,273)	1,214,059	7,017,725
Total		87,381,785	2,833,400	-	(0)	(2,307,494)	87,907,691	#####	5,185,784	-	(1,528,791)	26,673,416	61,234,275

FOR THE YEAR ENDED 30 JUNE 2015

2014	2014	2014			2015	2015	2015
Actual	Actual	Surplus/			Actual	Actual	Surplus/
Income	Expenditure	(Deficit)			Income	Expenditure	(Deficit)
R	R	R			R	R	R
102 183 069	11 553 896	90 629 173	Budget & Treasury		107 584 140	12 217 227	95 366 913
519 276	6 819 550	(6 300 274)	Municipal Manager		965 171	8 482 035	(7 516 864)
529 307	14 331 575	(13 802 268)	Corporate Support & Shared Services		88 100	13 962 212	(13 874 112)
271 708	6 691 154	(6 419 446)	Planning and Economic Development		354 399	6 422 660	(6 068 261)
4 276 318	17 312 927	(13 036 609)	Infrastructure Development		2 779 000	7 656 423	(4 877 423)
-	19 424 686	(19 424 686)	Executive Support Office		-	19 259 328	(19 259 328)
-	2 449 523	(2 449 523)	Social Development & Community Services		-	2 567 152	(2 567 152)
1 730 072	24 624 194	(22 894 122)	Disaster Management		107 723	27 476 195	(27 368 472)
-	16 360 756	(16 360 756)	Environmental Health		-	16 428 539	(16 428 539)
1 670 741	5 719 235	(4 048 494)	Abattoir		1 989 035	6 648 394	(4 659 359)
111 180 491	125 287 496	(14 107 005)	TOTAL		113 867 568	121 120 165	(7 252 597)