

WATERBERG DISTRICT MUNICIPALITY



2012/13 Midyear Budget and Performance Assessment Report

PART 1: IN- YEAR REPORT

1.1 Mayor's report

Waterberg District Municipality is a Category C municipality and does not have a municipal entity hence its report will exclude information on a municipal entity.

The main issues raised in 2011/12 Annual Report was the high rate of roll over projects owing to delays in the Supply Chain Management processes, the high salaries and wages budget and the resolution of Auditor-General audit queries. To improve the situation the municipality had since initiated forward planning to deal with SCM delays and Project monitoring and assessment meetings between the Municipal Manager and the Project Managers. The ten outstanding queries of the Auditor General were resolved before the auditing of 2011/12 Financial year commenced. To deal with the salaries and wages budget there is a need to combine certain positions on the organizational structure.

The Service delivery budget and implementation Plan (SDBIP) was signed by the Executive Mayor on 27 June 2012. The delay in awarding projects will have a negative impact on the CAPEX target of 47% and eventually the annual target might be missed. This failure to spend the capital budget will eventually result in a high number of roll over projects at the end of the current financial year as was the case in 2011/12.

The withdrawal of health grant of R4 386 000 by the Provincial Government caused a shortfall in the budget. However the savings from the roll over projects and other events may necessitate the adjustments of both the Budget and the SDBIP. The number of KPIs on the origin SBIP and the Annual Performance Report is too high and there is need for them to be reduced to a manageable size.

The Executive Mayor will table the Midyear Budget and Performance Report on 31 January 2012/13 in terms of section 54 (f) of the Municipal Finance Management Act. A Midyear Budget and Performance Report was preceded by the assessment of Senior Managers and the Municipal Manager. In that regard the Performance Plans of the Senior Managers were used.

1.2 Recommendations

- That Council notes the monthly budget statements and any supporting documents
- That Council notes the Midyear Budget and Performance Assessment Report.

- That Council notes the quarterly report on the implementation of the budget and the financial affairs for the municipality.
- That the Midyear Budget and Performance Assessment Report in terms of section 72 of the MFMA be noted.
- That Council approves the adjustment of the Budget and the SDBIP in February 2013.
- That Council agrees that the Municipal Public Accounts Committee should assess the Midyear Budget and Performance Assessment Report with a view of improving the performance of the municipality.

1.3 Executive Summary

The pursuit of 255 KPIs by the seven (7) departments is in general better since at least 230 KPIs of them were not only reported but the targets for them were met.. However the delay in awarding 73 projects in current financial year has affected the performance of the municipality negatively. To date only 24,03% of the CAPEX was spent as opposed to the target of 47%. It means that R16 355 474 of the total budget of R68 059 458 was spent during the first six months of the current financial year.

The December monthly budget statements shows that the variance of the operating budget is better managed than the variance of the capital budget .The variance of the operating budget is 1,35 % against a standard target of 10 % whilst the capital budget variance is 23 %. The main cause of the variance is lack of forward planning and the delay in Supply Chain Management processes. The overall performance of the municipality is not satisfactory since most of the projects were not implemented on time. Attached as annexure is the capital programme tables. An extra effort will be required to ensure that the target is met at the end of the financial year .In general the quarterly targets of the various project KPIs were not met.

1.4 In- year Budget -Statement tables

The under mentioned tables will serve as the Schedule C- First attachment

Table C1 s71 Monthly Budget Statement Summary

DC36 Waterberg - Table C1 Monthly Budget Statement Summary - M06 December

Description	Budget Year 2012/13						
	2011/12	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget
R thousands						YTD variance	YTD variance %
Financial Performance							
Property rates	-	-	-	-	-	-	-
Service charges	653	653	735	-	79	368	-1%
Investment revenue	6 817	6 817	6 310	-	683	2 657	-16%
Transfers recognised - operational	99 271	99 271	102 752	-	349	68 573	33%
Other own revenue	195	195	73	-	0	204	458%
Total Revenue (excluding capital transfers and contributions)	106 936	106 936	109 870	-	1 111	71 796	54 935
Employee costs	42 975	42 975	56 373	-	4 094	24 308	(3 878)
Remuneration of Councillors	4 968	4 968	5 475	-	425	2 568	(170)
Depreciation & asset impairment	4 875	4 875	7 397	-	-	-	(3 699)
Finance charges	-	-	-	-	-	-	-
Materials and bulk purchases	-	-	-	-	-	-	-
Transfers and grants	25 881	25 881	30 238	-	4 407	16 321	1 202
Other expenditure	24 727	24 727	32 423	-	2 223	12 422	(3 762)
Total Expenditure	103 426	103 426	131 905	-	11 149	55 618	65 925
Surplus/(Deficit)	3 510	3 510	(22 035)	-	(10 037)	16 178	(10 990)
Transfers recognised - capital	-	-	-	-	-	-	-
Contributions & Contributed assets	200	200	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	3 710	3 710	(22 035)	-	(10 037)	16 178	(10 990)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	3 710	3 710	(22 035)	-	(10 037)	16 178	(10 990)
Capital expenditure & funds sources							
Capital expenditure							
Capital transfers recognised	-	-	6 812	-	-	1 279	3 406
Public contributions & donations	-	-	-	-	-	-	-
	-	-	-	-	-	-	-

Borrowing	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	-	6 812	-	-	-	1 279	-	-	(2 127)	-	-	3 406
Total sources of capital funds	-	6 812	-	-	-	1 279	-	-	(2 127)	-	-	3 406
Financial position												
Total current assets	124 133	62 572	-	-	-	139 906	-	-	-	-	-	62 572
Total non current assets	60 336	67 777	-	-	-	60 226	-	-	-	-	-	67 777
Total current liabilities	5 780	11 034	-	-	-	9 873	-	-	-	-	-	11 034
Total non current liabilities	13 294	14 314	-	-	-	12 778	-	-	-	-	-	14 314
Community wealth/Equity	165 395	105 001	-	-	-	177 482	-	-	-	-	-	105 001
Cash flows												
Net cash from (used) operating	2 341	10 947	-	-	(10 037)	16 059	(3 089)	19 148	-	-	-	27 643
Net cash from (used) investing	(17 723)	(6 516)	-	-	-	(1 279)	(3 406)	2 127	-	-	-	(3 406)
Net cash from (used) financing	-	7	-	-	-	-	-	-	-	-	-	(2)
Cash/cash equivalents at the month/year end	111 614	4 439	-	-	-	132 184	(6 495)	138 679	-2135%	-	-	141 639
Debtors & creditors analysis												
Debtors Age Analysis												
Total By Revenue Source	8	3	2	2	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	-	-	470
Creditors Age Analysis												
Total Creditors	59	-	-	-	61-90 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	-	-	59

Table C2 Monthly Budget Statement- Financial Performance (standard classification)

DC36 Waterberg - Table C2 Monthly Budget Statement - Financial Performance (standard classification) - M06 December										
Description	Ref	2011/12 Audited Outcome	Budget Year 2012/13	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Standard										
Governance and administration										
Executive and council		97 820	99 353	-	727	71 115	72 784	(1 670)	-2%	26 568
Budget and treasury office		1 413	1 300	-	35	242	650	(408)	-63%	650
Corporate services		96 169	97 853	-	692	70 856	72 034	(1 179)	-2%	25 818
		238	200	-	-	17	100	(83)	-83%	100
Community and public safety		8 629	8 772	-	-	2	4 386	(4 384)	-100%	4 386
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		275	-	-	-	2	-	2	#DIV/0!	-
Housing		-	-	-	-	-	-	-	-	-
Health		8 354	8 772	-	-	-	4 386	(4 386)	-100%	4 386
Economic and environmental services		7	1 000	-	304	304	700	(396)	-57%	300
Planning and development		7	-	-	-	-	-	-	-	-
Road transport		-	1 000	-	304	304	700	(396)	-57%	300
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		-	-	-	-	-	-	-	-	-
Electricity		-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
Other	4	680	745	-	81	376	373	3	1%	373
Total Revenue - Standard	2	107 136	109 870	-	1 111	71 796	78 243	(6 447)	-8%	31 627
Expenditure - Standard										
Governance and administration		47 346	59 504	-	6 469	25 152	29 752	(4)	-15%	29

Executive and council	24 634	30 694	-	3 076	12 891	15 347	(2) 456)	600)	-16%	752 15
Budget and treasury office	8 032	11 113	-	1 176	4 686	5 556	(870)	(1)	-16%	347 5
Corporate services	14 681	17 696	-	2 217	7 575	8 848	273)	(5)	-14%	556 8
Community and public safety	34 687	46 300	-	3 556	17 273	23 150	877)	(332)	-25%	848 23 150
Community and social services	4 237	2 639	-	209	988	1 320	(332)	(4)	-25%	320 1
Sport and recreation	-	-	-	-	-	-	-	-	-	-
Public safety	18 423	26 068	-	2 188	8 997	13 034	037)	(1)	-31%	13 034
Housing	-	-	-	-	-	-	-	-	-	-
Health	12 027	17 592	-	1 158	7 288	8 796	508)	(1)	-17%	796 8
Economic and environmental services	18 185	22 170	-	867	11 527	11 085	442	442	4%	085 11
Planning and development	5 597	7 036	-	326	3 018	3 518	(501)	(501)	-14%	518 3
Road transport	12 588	15 134	-	540	8 509	7 567	942	942	12%	567 7
Environmental protection	-	-	-	-	-	-	-	-	-	-
Trading services	-	-	-	-	-	-	-	-	-	-
Electricity	-	-	-	-	-	-	-	-	-	-
Water	-	-	-	-	-	-	-	-	-	-
Waste water management	-	-	-	-	-	-	-	-	-	-
Waste management	-	-	-	-	-	-	-	-	-	-
Other	3 208	3 932	-	257	1 667	1 966	(299)	(299)	-15%	966 1
Total Expenditure - Standard	3	103 426	131 905	11 149	55 618	65 953	(10) 334)	(10) 334)	-16%	65 953
Surplus/ (Deficit) for the year		3 710	035)	(10)	037)	16 178	3 887	3 887	32%	(34) 326)

References

1. Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes
2. Total Revenue by standard classification must reconcile to Total Operating Revenue shown in the Financial Performance Statement
3. Total Expenditure by standard classification must reconcile to total operating expenditure shown in 'Financial Performance Statement'
4. All amounts must be classified under a standard classification (modified GFS). The GFS function 'Other' is only for Abbatoirs, Air Transport, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

DC36 Waterberg - Table C2 Monthly Budget Statement - Financial Performance (standard classification) - M06 December

Description	Ref	2011/12	Budget Year 2012/13	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
		Audited Outcome	Original Budget							
R thousands	1									
Revenue - Standard										
Municipal governance and administration										
Executive and council		97 820	99 353	-	727	71 115	72 784	(1) 670	-2%	26 568
Mayor and Council		1 413	1 300	-	35	242	650	(408)	(0)	650
Municipal Manager		-	-	-	-	15	-	15	#DIV/0!	-
		1 413	1 300	-	35	227	650	(423)	(0)	650
Budget and treasury office		96 169	97 853	-	692	70 856	72 034	(1) 179	(0)	25 818
Corporate services		238	200	-	-	17	100	(83)	(0)	100
Human Resources		-	-	-	-	-	-	-	-	-
Information Technology		-	-	-	-	-	-	-	-	-
Property Services		-	-	-	-	-	-	-	-	-
Other Admin		238	200	-	-	17	100	(83)	(0)	100
		8 629	8 772	-	-	2	4 386	(4) 384	(0)	4 386
Community and public safety										
Community and social services		-	-	-	-	-	-	-	-	-
Libraries and Archives		-	-	-	-	-	-	-	-	-
Museums & Art Galleries etc		-	-	-	-	-	-	-	-	-
Community halls and Facilities		-	-	-	-	-	-	-	-	-
Cemeteries & Crematoriums		-	-	-	-	-	-	-	-	-
Child Care		-	-	-	-	-	-	-	-	-
Aged Care		-	-	-	-	-	-	-	-	-
Other Community		-	-	-	-	-	-	-	-	-
Other Social		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		275	-	-	-	2	-	2	#DIV/0!	-
Police		-	-	-	-	-	-	-	-	-
Fire		275	-	-	-	2	-	2	#DIV/0!	-
Civil Defence		-	-	-	-	-	-	-	-	-

[illegible]

Table C3 Monthly Budget Statement- Financial Performance (revenue and expenditure by municipal vote)

Vote 3 - CORPORATE SERVICES		14 681	17 696	-	2 217	7 575	848	(1 273)	-14.4%	8 848
Vote 4 - PLANNING		5 597	7 036	-	326	3 018	518	(501)	-14.2%	3 518
Vote 5 - TECHNICAL SERVICES		12 588	15 134	-	540	8 509	567	942	12.5%	7 567
Vote 6 - MAYORS OFFICE		16 071	21 981	-	2 074	9 082	990	(1 908)	-17.4%	10 990
Vote 7 - SOCIAL SERVICES		4 237	2 639	-	209	988	320	(332)	-25.1%	1 320
Vote 8 - FIRE FIGHTING		18 440	26 068	-	2 188	8 997	034	(4 037)	-31.0%	13 034
Vote 9 - MUNICIPAL HEALTH		12 027	17 592	-	1 158	7 288	796	(1 508)	-17.1%	8 796
Vote 10 - ABBATOIR		3 191	3 932	-	257	1 667	966	(299)	-15.2%	1 966
Vote 11 - Example 11		-	-	-	-	-	-	-	-	-
Vote 12 - Example 12		-	-	-	-	-	-	-	-	-
Vote 13 - Example 13		-	-	-	-	-	-	-	-	-
Vote 14 - Example 14		-	-	-	-	-	-	-	-	-
Vote 15 - Example 15		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	103 426	131 905	-	11 149	55 618	65 953	(10 334)	-15.7%	65 953
Surplus/ (Deficit) for the year	2	3 710	(22 035)	-	(10 037)	16 178	290	3 887	31.6%	(34 326)

References

1. Insert 'Vote' e.g. Department, if different to standard classification structure
2. Must reconcile to Monthly Budget Statement - Financial Performance Statement (standard classification)

Vote 4 - PLANNING
Subvote example 4

7 7

304 304

304 304 15 15

700 700

(396) (396) 15 15

-57% -57% #DIV/0! #DIV/0!

300 300

Vote 5 - TECHNICAL SERVICES
Subvote example 5

1 000
1 000

Vote 6 - MAYORS OFFICE
Subvote example 6

Vote 7 - SOCIAL SERVICES
Subvote example 7

Subvote example 8

275

Subvote example 9

8 354	8 772
8 354	8 772

Subvote example 10

680	743
680	745

Subvote example 11

Subvote example 11

Subvote example 11

Subvote example 11

Subvote example 11

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Example 12 - Vote12
Subvote example 12
Subvote example 12
Subvote example 12
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Subvote example 12
Subvote example 12
Subvote example 12
Subvote example 12
Subvote example 12
Example 13 - Vote13
Subvote example 13
Subvote example 13
Subvote example 13
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Subvote example 13
Subvote example 13
Subvote example 13
Subvote example 13
Subvote example 13
Subvote example 13
Example 14 - Vote14
Subvote example 14
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Subvote example 14
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Subvote example 14
Subvote example 14
Example 15 - Vote15
Subvote example 15

[illegible]

Vote 8 - FIRE FIGHTING Subvote example 8	18 440	26 068	-	2 188	8 997	13 034	(4 037)	-31%	13 034
	18 440	26 068	-	2 188	8 997	13 034	(4 037)	-31%	13 034
Vote 9 - MUNICIPAL HEALTH Subvote example 9	12 027	17 592	-	1 158	7 288	8 796	(1 508)	-17%	8 796
	12 027	17 592	-	1 158	7 288	8 796	(1 508)	-17%	8 796
Vote 10 - ABBATOIR Subvote example 10	3 191	3 932	-	257	1 667	1 966	(299)	-15%	1 966
	3 191	3 932	-	257	1 667	1 966	(299)	-15%	1 966
Example 11 - Vote11									

DC36 Waterberg - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding) - A - M06 December

Budget Year 2012/13											
Vote Description R thousand	Ref	2011/12	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Capital expenditure - Municipal Vote <u>Expenditure of multi-year capital appropriation</u> Vote 1 - FINANCIAL SERVICES BUDGET & TREASURY OFFICE Subvote example 1 Subvote example 1	1	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
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Vote 4 - PLANNING
PLANNING & ECONOMIC DEVELOPMENT

Vote 5 - TECHNICAL SERVICES
INFRASTRUCTURE DEVELOPMENT

Vote 6 - MAYORS OFFICE
Subvote example 6

Vote 7 - SOCIAL SERVICES
Subvote example 7

Vote 8 - FIRE FIGHTING
Subvote example 8

Vote 9 - MUNICIPAL HEALTH
Subvote example 9

Vote 10 - ABBATOIR
Subvote example 10

Example 11 - Vote11
Subvote example 11

Subvote example 11
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Subvote example 11
Subvote example 11
Example 12 - Vote12
Subvote example 12
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Example 13 - Vote13
Subvote example 13
Subvote example 13
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Subvote example 13
Subvote example 13
Subvote example 13
Subvote example 13
Subvote example 13
Example 14 - Vote14
Subvote example 14
Subvote example 14
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Vote 4 - PLANNING
PLANNING & ECONOMIC DEVELOPMENT

Vote 5 - TECHNICAL SERVICES
INFRASTRUCTURE DEVELOPMENT

Vote 6 - MAYORS OFFICE
Subvote example 6

Vote 7 - SOCIAL SERVICES

Subvote example 7

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Vote 8 - FIRE FIGHTING

Subvote example 8

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Vote 9 - MUNICIPAL HEALTH

Subvote example 9

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Vote 10 - ABBATOIR

Subvote example 10

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Example 11 - Vote11

Subvote example 11
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Example 12 - Vote12

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Subvote example 12
Subvote example 12
Subvote example 12
Subvote example 12
Subvote example 12
Subvote example 12
Subvote example 12

Example 13 - Vote13

Subvote example 13
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Example 14 - Vote14

Subvote example 14

COMMUNITY WEALTH/EQUITY				
Accumulated Surplus/(Deficit)		163 266	102 377	-
Reserves		2 129	2 624	-
TOTAL COMMUNITY WEALTH/EQUITY	2	165 395	105 001	-
				175 416
				2 066
				177 482
				102 377
				2 624
				105 001

References

1. Material variances to be explained in Table SC1

2. Net assets must balance with Total Community Wealth/Equity

Table C7 Monthly Budget Statement- Cash flow

DC36 Waterberg - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2011/12	Budget Year 2012/13	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
		Audited Outcome	Original Budget							
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Ratepayers and other		(1 840)	818	-	81	606	409	197	48%	409
Government - operating		99 271	102 752	-	349	68 573	42 813	25 760	60%	59 939
Government - capital		-	-	-	-	-	-	-	-	-
Interest		6 817	6 310	-	681	2 644	3 155	(511)	-16%	3 155
Dividends		-	-	-	-	-	-	-	-	-
Payments										
Suppliers and employees		(76 027)	(68 695)	-	(6 741)	(39 442)	(34 347)	5 095	-15%	(34 347)
Finance charges		-	(30 238)	-	(4 407)	(16 321)	(15 119)	1 202	-8%	(1 512)
Transfers and Grants		(25 881)		-	(10 037)					
NET CASH FROM/(USED) OPERATING ACTIVITIES		2 341	10 947	-	(10 037)	16 059	(3 089)	19 148	-620%	27 643
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		17	325	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors		-	(2)	-	-	-	-	-	-	-
Decrease (Increase) other non-current		(55)	(27)	-	-	-	-	-	-	-

Debtors Age Analysis By Revenue Source											
Rates	1200	-	-	-	-	-	-	-	-	-	-
Electricity	1300	-	-	-	-	-	-	-	-	-	-
Water	1400	-	-	-	-	-	-	-	-	-	-
Sewerage / Sanitation	1500	-	-	-	-	-	-	-	-	-	-
Refuse Removal	1600	-	-	-	-	-	-	-	-	-	-
Housing (Rental Revenue)	1700	-	-	-	-	-	-	-	-	-	-
Other	1900	8	3	2	2	2	452	-	-	470	457
Total By Revenue Source	2000	8	3	2	2	2	452	-	-	470	457
2011/12 - totals only											
Debtors Age Analysis By Customer Category		8	3	2	2	2	430	-	-	446	434
Government	2200	-	-	-	-	-	-	-	-	-	-
Business	2300	8	3	2	2	2	452	-	-	470	-
Households	2400	-	-	-	-	-	-	-	-	-	-
Other	2500	-	-	-	-	-	-	-	-	-	-
Total By Customer Category	2600	8	3	2	2	2	452	-	-	470	-

Notes

Material increases in value of debtors' categories compared to previous month to be explained

Bad debts = amounts actually written off in the month

Total by Revenue Source must reconcile with Total by Customer Group

2.2 . Creditors' analysis

Creditors are normally paid within 30 days of receipt of invoice. On 31 December 2012 the current creditors was R59 028. On average the creditors are paid within 22 days. Attached is the age analysis of the creditors table.

DC36 Waterberg - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Description	Budget Year 2012/13		Prior year
	NT		

R thousands	Code	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	totals for chart (same period)
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100	-	-	-	-	-	-	-	-	-	-
Bulk Water	0200	-	-	-	-	-	-	-	-	-	-
PAYE deductions	0300	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-	-
Loan repayments	0600	-	-	-	-	-	-	-	-	-	-
Trade Creditors	0700	-	-	-	-	-	-	-	-	-	-
Auditor General	0800	-	-	-	-	-	-	-	-	-	-
Other	0900	59	-	-	-	-	-	-	-	59	-
Total By Customer Type	2600	59	-	-	-	-	-	-	-	59	-

Notes

Material increases in value of creditors' categories compared to previous month to be explained

2.3 Investment Portfolio Analysis

The municipality has invested its funds with commercial banks namely Amalgamated Banks Southern Africa, First National Bank and Standard Bank at average interest of 5%. In December 2012 the interest earned was R532 200 and the balance was R134 000 000 which funds are already committed in line with a cash backed budget principle.

DC36 Waterberg - Supporting Table SC5 Monthly Budget Statement - investment portfolio - M06 December

Investments by maturity Name of Institution & investment ID R thousands	Ref	Period of Investment	Type of Investment	Expiry date of investment	Accrued interest for the month	Yield for the month 1 (%)	Market value at beginning of the month	Change in market value	Market value at end of the month
		Yrs/Months							
<u>Municipality</u>									
ABSA-2069733907			90 DAYS	20 130	35	5.2%	8 000	-	8 000
ABSA-2072516689			92 DAYS	20 130	44	5.2%	10 000	-	10 000
ABSA-2072692241			6 MONTHS	20 131	43	5.4%	8 000	-	10 000
ABSA-2072215378			90 DAYS	20 130	44	5.2%	10 000	-	10 000

FNB-RMB WAT020	90 DAYS	20 121	-	0.0%	10 000	-	-
FNB-RMB WAT020	90 DAYS	20 121	-	0.0%	11 000	-	-
FNB-74232515161	90 DAYS	20 130	43	5.1%	10 000	-	10 000
NEDBANK-037497571214/000134	6 MONTHS	20 130	44	5.2%	10 000	-	10 000
NEDBANK-037497571214/000135	91 DAYS	20 130	43	5.1%	10 000	-	10 000
NEDBANK-037497571214/000138	90 DAYS	20 130	31	5.2%	-	-	10 000
NEDBANK-037497571214/000139	60 DAYS	20 130	31	5.1%	-	-	10 000
STANDARD-89367434913	90 DAYS	20 130	56	5.0%	13 000	-	13 000
STANDARD-89367458409	CALL	CALL	14	4.5%	-	-	3 000
STANLIB	90 DAYS	20 130	30	5.3%	-	-	10 000
INVESTEC-1400198080	90 DAYS	20 130	43	5.1%	10 000	-	10 000
INVESTEC-1400198080500	CALL	CALL	31	4.7%	2 000	-	10 000
Municipality sub-total			532		112 000	-	134 000
Entities							
Entities sub-total			-		-	-	-
TOTAL INVESTMENTS AND INTEREST			532		112 000	-	134 000

References

1. Yield is calculated as the annualised equivalent
2. Total market value must reconcile with the total of investments on the 'Financial Position statement'

2.4 Allocation and grant receipts

The projected amount of the main grants namely equitable share, FMG, Health Grant on 31 December 2012 was R 73 942 333. Since Provincial Treasury has discontinued its health grant of R4 386 000 the actual revenue was reduced to R68 373 146 as a result a change in allocation by the adjustments budget of the National Government and the Provincial Government.

DC36 Waterberg - Supporting Table SC7 Monthly Budget Statement - transfers and grant expenditure - M06 December

Description	Ref	Budget Year		Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
		2011/12	2012/13							
R thousands		Audited Outcome	Original Budget							
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		90 696	93 780	-	349	68 557	70 565	(2 008)	-2.8%	23 215
Equitable share		87 880	90 530	-	-	67 898	67 898	-	-77.9%	22 632
Finance Management grant		1 695	1 250	-	36	276	1 250	(974)	-92.1%	-
Municipal Systems Improvement		1 131	1 000	-	10	79	1 000	(921)	-27.1%	-
EPWP Incentive Grant		-	1 000	-	304	304	417	(113)	-	583
0										
Other transfers and grants [insert description]										
Other transfers and grants [insert description]										
Provincial Government:		8 354	8 772	-	-	-	3 655	(3 655)	-100.0%	5 117
Health										
0		8 354	8 772	-	-	-	3 655	(3 655)	-100.0%	5 117
0										
0										
Other transfers and grants [insert description]										
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		221	200	-	-	17	83	(67)	-80.1%	117
LG SETA Grant		221	200	-	-	17	83	(67)	-80.1%	117
LEDET Biosphere Grant		-	-	-	-	-	-	-	-	-

Total operating expenditure of Transfers and Grants:		99 271	102 752	-	349	68 573	74 303	(5 730)	-7.7%	28 449
<u>Capital expenditure of Transfers and Grants</u>										
National Government:		-	-	-	-	-	-	-	-	-
0										
0										
0										
0										
0										
Other capital transfers [insert description]										
Provincial Government:		-	-	-	-	-	-	-	-	-
0										
District Municipality:		-	-	-	-	-	-	-	-	-
0										
Other grant providers:		-	-	-	-	-	-	-	-	-
0										
Total capital expenditure of Transfers and Grants		-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		99 271	102 752	-	349	68 573	74 303	(5 730)	-7.7%	28 449

References

2.5 Expenditure on councilor and board members allowance and employee benefits

As at 31 December 2012, Council had spent an amount of R 2 737 000 of the total budget of R4 968 000 on councillors allowance. It means that a target of R2 568 000 was exceeded by R170 000 which translated to 6%. The cost will increase after the implementation of upper limits in January 2013. The employee cost was R28 186 000 of exceeded an target of R24 308 000 by R3 878 000 which translates into 14%.

DC36 Waterberg - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December

Summary of Employee and Councillor remuneration		Ref	2011/12	Budget Year 2012/13	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	Audited Outcome		Original Budget	B							
<u>Councillors (Political Office Bearers plus Other)</u>		1									
Salary			-	3 437	-	275	1 648	1 719	(70)	-4%	1 719
Pension Contributions			-	448	-	34	203	224	(21)	-9%	224
Medical Aid Contributions			-	38	-	3	17	19	(2)	-9%	19
Motor vehicle allowance			-	1 232	-	92	547	616	(69)	-11%	616
Cell phone and other allowances			-	320	-	21	152	160			160
Housing allowance			-	-	-	-	-	-			-
Sub Total - Councillors		4	-	5 475 #DIV/0!	-	424	2 567	2 737	(170)	-6%	2 737 #DIV/0!
% increase											
<u>Senior Managers of the Municipality</u>		3									
Salary			-	4 372	-	419	1 595	2 186	(591)	-27%	2 186
Pension Contributions			-	697	-	40	183	349	(166)	-48%	349
Medical Aid Contributions			-	160	-	9	54	80	(26)	-32%	80
Motor vehicle and cell phone			-	1 506	-	121	567	753	(186)	-25%	753
Housing allowance			-	-	-	-	-	-			-
Performance Bonus			-	585	-	-	-	-			585
Other benefits or allowances			-	-	-	-	-	-			-
In-kind benefits			-	-	-	-	-	-			-
Sub Total - Senior Managers of Municipality		2									
% increase		4	-	7 320 #DIV/0!	-	589	2 399	3 368	(968)	-29%	3 953 #DIV/0!
<u>Other Municipal Staff</u>											

2.6 Material variances to the SDBIP

A number of targets for December 2012 were missed. Under revenue it is reported that most of the tenders were not awarded owing to slow SCM processes. The Municipal Health Grant of R4 000 000 was also withdrawn. The selling of bid documents from July 2012 and trip commission made the municipality to receive more income than was projected.

There is slight possibility for the abattor debtors to settle since the matter has been pursued legally by the Verveen Attorneys.

2.7 Capital programme performance

Of the 73 new projects only----- were completed which means that R16 355 474 of the total budget of R68 059 458 was spent. R27 693 975 of the total budget was rolled over from the 2011/12 budget. The IDP projects were not well executed since most of the tenders were awarded late. The CAPEX at the end of December 2012 was 24,03 %. Considering the delays it is apparent that the municipality will not be able to spent 70% of its capital budget. Attached as annexure is the Project Status Report.

DC36 Waterberg - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December

Month	Budget Year 2012/13							YTD variance	YTD variance %	% spend of Original Budget
	2011/12	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget			
R thousands										
Monthly expenditure performance trend										
July	-	568	-	-	0	568	568	568	100.0%	0%
August	-	568	-	106	106	1 135	1 030	1 030	90.7%	2%
September	-	568	-	-	0	1 703	1 703	1 703	100.0%	0%
October	-	568	-	528	528	2 271	1 743	1 743	76.7%	8%
November	-	568	-	645	1 173	2 838	1 666	1 666	58.7%	17%
December	-	568	-	-	0	3 406	3 406	3 406	100.0%	0%
January	-	568	-	-	0	3 974	3 974	3 974	100.0%	0%
February	-	568	-	-	0	4 541	4 541	4 541	100.0%	0%
March	-	568	-	-	0	5 109	5 109	5 109	100.0%	0%

April	-	568	-	-	0	5 677	5 677	100.0%	-
May	-	568	-	-	0	6 244	6 244	100.0%	-
June	-	568	-	-	-	6 812	-	-	-
Total Capital expenditure	-	6 812	-	1 279	-	-	-	-	-

2.8 Other supporting documents

- SDBIP Report

• SERVICE DELIVERY AND PERFORMANCE INDICATORS AND TARGETS

Component 3 of MFMA Circular 13 requires non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. The quarterly projections in the SDBIP must be consistent with the annual performance agreements of the municipal manager and senior managers so that they can be held accountable for performance in line with the SDBIP, budget and IDP.

The service delivery and performance indicators and targets for 2012-2013 per department are reflected below.

○ Budget and Treasury Office- Vote 001

Sub-functions: Expenditure
Revenue
Supply Chain
Budget and
Reporting

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Midyear target	Actual	Evidence	Variance	Corrective action
Spatial rationale	To ensure coordinated developmental planning and implementation	Integrated Planning	# of IDP Steering Committee attended	4	1	2	2	Minutes	0	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Midyear target	Actual	Evidence	Variance	Corrective action
Spatial rationale	To ensure coordinated developmental planning and implementation	Integrated planning	% Alignment of Budget & IDP	100%	Not applicable	Not applicable	Not applicable	Not applicable	None	None
Basic Services Delivery	To coordinate and monitor infrastructure development for the provision and access to services	Project Management	# of Project and Contract Management reports submitted	4	1	2	5	Project Status Report	0	None
Local economic development	To ensure optimal utilisation of and adherence to space economy	Job creation	% Awards i.t.o. approved BBBEE Accredited companies	58%	65%	65%	64%	Economic empowerment report	1	None
Financial Management and viability	To effectively manage finances and improve financial sustainability	Expenditure management	% Operating budget variance in terms of SDBIP projections for BTO	9%	10%	10%	7.83%	Financial report	2,17%	None
Financial management and viability	To effectively manage finances and improve financial sustainability	Expenditure management	% Capital Budget variance in terms of SDBIP projections for BTO	0%	10%	10%	0%	Financial report	10%	None
Financial management and viability	To effectively manage finances and improve financial sustainability	Expenditure management	Rand value spent on repairs and maintenance	R14 000	R3600	R3600	R9 213	Financial report	R5 613	None
Financial management and viability	To effectively manage finances and improve financial sustainability	Expenditure management	% Timeous submission of Annual Financial Statements	100%	100%	Not applicable	Not applicable	Not applicable	-	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Midyear target	Actual	Evidence	Variance	Corrective action
Financial management and viability	To effectively manage finances and improve financial sustainability	Budget and reporting	# of Accurate bank reconciliation reports submitted within 10 working days of each month	12	3	6	6	Bank Reconciliations	0	None
Financial management and viability	To effectively manage finances and improve financial sustainability	Budget and reporting	# of MFMA S52 reports submitted on time	4	1	2	2	S52 reports	0	None
Financial management and viability	To effectively manage finances and improve financial sustainability	Budget and reporting	# of MFMA S71 reports submitted on time	12	3	6	6	S71 reports	0	None
Financial management and viability	To effectively manage finances and improve financial sustainability	Budget and reporting	# of MFMA S66 reports submitted on time	4	1	2	2	S66 reports	0	None
Financial management and viability	To effectively manage finances and improve financial sustainability	Budget and reporting	# of Financial Management Grant reports submitted within 10 working days of each month	12	3	6	6	FMG reports	0	None
Financial management and viability	To effectively manage finances and improve financial sustainability	Budget and reporting	# of Municipal Systems Improvement Grant reports submitted	12	3	6	6	MSG reports	0	None
Financial management and viability	To effectively manage finances and improve financial sustainability	Budget and reporting	% Adjustments budget submitted within timeframe	100%	100%	Not applicable	Not applicable	Not applicable	-	None
Financial management and viability	To effectively manage finances and improve financial sustainability	Supply chain management	# of SCM deviation reports submitted to Council	4	1	2	2	SCM reports	0	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Midyear target	Actual	Evidence	Variance	Corrective action
Financial management and viability	To effectively manage finances and improve financial sustainability	Supply chain management	% Award reports submitted to NT	100%	100%	100%	2	NT reports	0	None
Financial management and viability	To effectively manage finances and improve financial sustainability	Supply Chain Management	% Orders issued within 10 working days of receipt of requisition	100%	100%	100%	100%	Orders	0%	None
Financial management and viability	To effectively manage finances and improve financial sustainability	Supply chain management	% Procurement of services from companies located within the district	15%	15%	15%	Not applicable	Not applicable	-	None
Financial management and viability	To effectively manage finances and improve financial sustainability	Revenue	% Debtors over 90 days referred to CSSS for taking legal action	100%	100%	100%	100%	Debtors report	0%	None
Financial management and viability	To effectively manage finances and improve financial sustainability	Revenue	% Cost coverage	130%	100%	100%	140%	Financial viability report	40%	None
Good governance and public participation	To develop and implement integrated management and governance systems	Governance	% Council resolutions resolved related to department within timeframe	100%	95%	95%	200%	Council resolutions report	105%	None
Good governance and public participation	To develop and implement integrated management and governance systems	Governance	# of Budget and Treasury Portfolio Committee attended	5	1	2	3	Attendance register	0	None
Good governance and public participation	To develop and implement integrated management and governance systems	Governance	% MTAS implemented for BTO	30%	30%	30%	30%	MTAS Report	0%	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Midyear target	Actual	Evidence	Variance	Corrective action
Good governance and public participation	To develop and implement integrated management and governance systems	Governance	# of Departmental meetings held	4	1	2	1	Minutes	1	Follow meeting schedule
Good governance and public participation	To develop and implement integrated management and governance systems	Auditing	% AG queries related to BTO addressed	100%	Not applicable	20%	50%	Audit action plan	30%	None
Good governance and public participation	To develop and implement integrated management and governance systems	Internal Auditing	% Internal Audit Unit queries related to BTO addressed	100%	25%	50%	100%	Internal Audit Query resolution register	50%	None
Good governance and public participation	To develop and implement integrated management and governance systems	Risk Management	% Risks in terms of risk register related to BTO addressed within timeframe	80%	25%	50%	50%	Risk register	0%	None
Good governance and public participation	To develop and implement integrated management and governance systems	Intergovernmental relations	# of CFO forum meeting held	1	1	2	1	Minutes	1	None
Good governance and public participation	To develop and implement integrated management and governance systems	Intergovernmental relations	# of Municipal Managers Forum meeting attended	4	1	2	1	Minutes and Attendance register	1	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Midyear target	Actual	Evidence	Variance	Corrective action
Good governance and public participation	To develop and implement integrated management and governance systems	Financial policies	# of Financial policies reviewed	7	Not applicable	Not applicable	Not applicable	Not applicable	-	None
Good governance and public participation	To develop and implement integrated management and governance systems	Public Participation	# of IDP Representative Forum meeting attended	4	1	2	2	Minutes and attendance registers	0	None
Transformation and Organisational Development	To attract, develop and retain best human capital	Capacity building and Training (HRD)	% Senior Manager's completed Personal Development Plan	100%	100%	Not applicable	Not applicable	Not applicable	-	None
Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	# Disciplinary actions initiated / # incidences of alleged misconduct as %	New target	100%	100%	0%	Labour relations report	-	None

○ Office of the Municipal Manager – Vote 002

Sub-functions: Internal Audit
Performance Management
Integrated Development Planning

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Midyear target	Actual	Evidence	Variance	Corrective action
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KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Midyear target	Actual	Evidence	Variance	Corrective action
Spatial rationale	To ensure co-ordinated developmental planning	Integrated Planning	# of IDP Steering Committee meetings held	4	1	2	2	Minutes and attendance	0	None
Spatial rationale	To ensure co-ordinated developmental planning and implementation	Integrated Planning	% Highly rated IDP	100%	Not applicable	Not applicable	Not applicable	Not applicable	-	None
Transformation and Organisational Development	To attract, develop and retain best human capital	Capacity building and Training (HRD)	% Senior Manager's Personal Development Plans implemented fully per annum	100%	100%	Not applicable	Not applicable	Not applicable	-	None
Basic Service Delivery	To co-ordinate and monitor infrastructure development for the provision and access to services	Project Management	# of Updated project status reports submitted to the CFO within 3 working days	5	1	2	2	Project Status Report	-	None
Basic Service Delivery	To co-ordinate and monitor infrastructure development for the provision and access to services	Project Management	% Rollover projects from the previous year completed	61%	60%	100%	100%	Project Status Report	0%	None
Basic Service Delivery	To co-ordinate and monitor infrastructure for the provision and access to services	Client Relations Management	% Presidential hotline queries addressed within 2 weeks of receipt	78%	100%	100%	0%	Report	100%	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Midyear target	Actual	Evidence	Variance	Corrective action
Basic Service Delivery	To co-ordinate and monitor infrastructure for the provision and access to services	Client Relations Management	% Premier hotline queries addressed within 2 weeks of receipt	50%	100%	100%	100%	Service complaints report	0%	Follow up on a query referred to BBLM
Financial management and viability	To effectively manage finances and improve financial sustainability	Expenditure Management	% Operating budget variance in terms of SDBIP	16%	10%	10%	8.94%	Actual Expenditure Report	1.06%	None
Local economic development	To ensure optimal utilisation of and adherence to space economy	Job creation	# of Jobs created through municipality's local economic development initiatives including capital projects	30	20	30	1 263	LED Report	1 233	None
Financial management and viability	To effectively manage finances and improve financial sustainability	Expenditure Management	% Capital budget variance in terms of SDBIP	40%	10%	10%	42%	Project Status Report	58%	None
Financial management and viability	To effectively manage finances and improve financial sustainability	Expenditure Management	% of operating budget spent on maintenance and repairs	New target	0.5%	1%	0%	SDBIP Report	1%	None
Financial management and viability	To effectively manage finances and improve financial sustainability	Supply chain management	% Project specifications / terms of reference ready for advertisement before the end of financial year	New target	Not applicable	Not applicable	Not applicable	None	-	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Midyear target	Actual	Evidence	Variance	Corrective action
Financial management and viability	To effectively manage finances and improve financial sustainability	Expenditure Management	% Capital budget actually spent on IDP capital projects	53%	25%	50%	42%		8%	Awarding of district-wide audit project
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Anti-corruption and fraud	# of Anti-corruption and anti-fraud hotline reports submitted	4	1	2	2	Deloitte and Touche Report	0	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Auditing	# of Clean audit opinions received	1	Not applicable	Not applicable	Not applicable	None	-	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Auditing	Average % AG material audit queries resolved	0%	Not applicable this quarter	20%	25%	Audit Action Plan	5%	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Auditing	% Identified risk resolved within timeframes as specified in risk plan	50%	25%	50%	33%	Risk Register	17%	Follow up on 3 queries on a monthly basis
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Auditing	# of Audit Committee Meetings held	4	1	2	2	Minutes and attendance register	0	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Auditing	# of Performance audit reports submitted	0	1	2	1	Audit committee report	1	Performance information to be part of Audit Committee report

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Midyear target	Actual	Evidence	Variance	Corrective action
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Auditing	# of Internal Audit reports submitted	4	1	2	2	Internal audit reports	0	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Governance	% Council resolutions implemented within timeframes	80%	90%	90%	80%	Resolution register	10%	Follow up on outstanding resolutions
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Governance	# of Municipal Managers' Forum meeting held	4	1	2	1	Resolutions	1	Follow schedule
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Governance	# of Provincial Municipal Managers Forum meetings attended	4	1	2	2	Reports	0	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Governance	# of MTAS reports submitted	4	1	2	2	Submission report	0	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Governance	# of Departmental Staff Meetings held	4	1	2	1	Minutes	1	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Governance	# of BTO Portfolio Committee meetings attended	3	1	3	2	Council agenda	2	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Inter-governmental relations	% Representation of stakeholders at district fora meetings	50%	100%	100%	60%	Attendance register	40%	Follow IGR schedule

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Midyear target	Actual	Evidence	Variance	Corrective action
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Inter-governmental relations	% Municipal Managers Forum Resolutions related to department implemented within specified timeframes	80%	90%	90%	70%	Resolution register	20%	Stringent monitoring
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Monitoring and Evaluation	% Legislated reports submitted on time	100%	100%	100%	100%	Public notice & website	0%	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Monitoring and Evaluation	% Progress with the submission of the Annual Report	100%	25%	50%	100%	Draft 2011/12 Annual Report	50%	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Monitoring and Evaluation	% Progress with the submission of the mid-year budget and performance assessment report	100%	Not applicable this quarter	100%	100%	Council item	0%	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Monitoring and Evaluation	% Progress with the development and adoption of SDBIP (within 28 days of adoption of final budget)	100%	Not applicable	Not applicable	Not applicable	Not applicable	-	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Monitoring and Evaluation	# of M&E Forum meetings held	4	1	2	2	Minutes and attendance register	0	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Midyear target	Actual	Evidence	Variance	Corrective action
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Monitoring and Evaluation	# of Performance coaching with Senior Managers conducted	New target	1	2	0	None	2	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Public Participation	# of Community feedback meetings (Izimbizo) attended	4	1	2	1	Minutes and attendance register	1	Follow IGR Report
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Public Participation	# of IDP Representative Forum meetings held	4	1	2	2	Minutes and attendance register	0	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Public Participation	# of Public notices placed on local newspapers	4	2	3	3	Local newspaper cuttings	0	None
Transformation and Organisational Development	To attract, develop and retain ethical and best human capital	Human Resources Development	% Senior Managers' Personal Development Plans implemented fully	None	25%	50%	100%	CMPD programme	50%	None
Transformation and Organisational Development	To attract, develop and retain ethical and best human capital	Human Resources Management	% Budgeted positions filled	80%	80%	85%	100%	S56 vacancy report	25%	Reduce vacancy turnaround time
Transformation and Organisational Development	To attract, develop and retain ethical and best human capital	Human Resources Management	% Municipality's operating budget actually spent on implementation of workplace skills plan	2%	0.5%	1%	0%	Annual Training Report	1%	Follow up on training programme
Transformation and Organisational Development	To attract, develop and retain ethical and best human capital	Human Resources Management	# Disciplinary actions initiated / # incidences of	New target	100%	100%	0%	Disciplinary Report	100%	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Midyear target	Actual	Evidence	Variance	Corrective action
Development			alleged misconduct as %							
Transformation and Organisational Development	To attract, develop and retain ethical and best human capital	Human Resources Management	% People from employment equity groups employed in the three highest levels of management in compliance with the municipality's EE Plan	95%	95%	95%	100%	EE Report	5%	None
Transformation and Organisational Development	To attract, develop and retain ethical and best human capital	Human Resources Management	# of Senior Management with signed Performance Agreements	5	4	7	5	Council resolutions	2	None
Transformation and organisational Development	To attract, develop and retain ethical and best human capital	Organisational Development	# of Organisational Development Workshops held	New target	1	2	0	None	0	Develop and follow OD schedule
Transformation and Organisational Development	To attract, develop and retain ethical and best human capital	Monitoring and Evaluation	# of Senior Managers' Performance Assessment conducted	3	1	2	2	Section 72	0	Improve on timeliness of performance assessment
Transformation and Organisational Development	To attract, develop and retain ethical and best human capital	Monitoring and Evaluation	# of Performance evaluation conducted	0	Not applicable	Not applicable	Not applicable	Not applicable	-	None

○

○ Corporate support & Shared Services – Vote 003

Function: Corporate Support & Shared Services
 Sub-functions: Human Resources
 Legal and Administration
 Fleet Management
 Information and communication technology

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
Spatial rationale	To ensure optimal utilisation of and adherence to space economy	Integrated planning	# of IDP Steering Committee attended	4	1	2	2	Minutes	0	None
Basic Service Delivery	To coordinate and monitor infrastructure development for provision and access to services	Project management	% Projects completed on time	80%	100%	50%	50%	Project Status Report	0	None
Basic Service Delivery	To coordinate and monitor infrastructure development for provision and access to services	Project management	% Projects completed within budget	70%	100%	50%	50%	Project Status Report	0%	None
Basic Service Delivery	To coordinate and monitor infrastructure development for provision and access to services	Contract management	# of Contract management reports submitted	4	1	2	2	Contract management report	0	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
Basic Service Delivery	To coordinate and monitor infrastructure development for provision and access to services	Project Management	% of Rollover from the previous financial year completed	70%	50%	100%	0%	Project Status Report	100%	None
Financial management and viability	To effectively manage finances and improve sustainability	Expenditure management	% Operating budget variance in terms of SDBIP	7%	10%	10%	7,6%	Financial Report	2,4%	None
Financial management and viability	To effectively manage finances and improve sustainability	Expenditure management	% Capital budget variance in terms of SDBIP	10%	10%	10%	18%	Financial Report	29%	None
Financial management and viability	To effectively manage finances and improve sustainability	Supply chain management	% Projects specifications/ terms of reference ready before the end of current financial year	New target	Not applicable	Not applicable	Not applicable	Not applicable	-	None
Good governance and public participation	To develop and implement integrated management and governance systems	Anti- corruption and fraud	% Corruption and fraud cases reported to SAPS	0%	100%	100%	0%	No report	100%	None
Good governance and public participation	To develop and implement integrated management and governance systems	External Auditing	% AG queries related to CSSS addressed	0%	Not applicable	20%	0%	Audit action plan	20%	Follow up on queries

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
Good governance and public participation	To develop and implement management and governance systems	Internal Auditing	% Internal Audit queries related to CSSS addressed	80%	25%	50%	0%	Internal Audit Report	50%	None
Good governance and public participation	To develop and implement integrated management and governance systems	Governance	% Council resolutions related to CSSS implemented within timeframe	90%	90%	90%	0%	Resolution Register	90%	None
Good governance and public participation	To develop and implement integrated management and governance systems	Governance	% Risks related to CSSS addressed	60%	25%	50%	67%	Risk Register	33%	None
Good governance and public participation	To develop and implement integrated management and governance systems	Governance	# of Transformation and Administration Portfolio Committee meeting attended	5	1	2	2	Council agenda	0	None
Good governance and public participation	To develop and implement integrated management and governance systems	Governance	# of Departmental staff meetings held	4	1	2	1	Minutes	1	Follow schedule
Good governance and public participation	To develop and implement integrated management and governance systems	Public Participation	# of IDP Representative Forum meeting attended	4	1	2	2	Attendance register	0	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
Good governance and public participation	To develop and implement integrated management services	Public participation	# of Community feedback meetings attended	4	1	2	1	Minutes	1	Follow schedule
Good governance and public participation	To develop and implement integrated management and governance systems	Fleet management	% Compliance of service interval of vehicles	100%	100%	100%	100%	Service Schedule	0%	None
Good governance and public participation	To develop and implement integrated management and governance systems	Administration	% Mails received processed within 5 working days.	100%	100%	100%	100%	Mail register	0%	None
Good governance and public participation	To develop and implement integrated management and governance systems	Information and Communication Technology	% ICT Recovery Plan implemented	New target	Not applicable	Not applicable	Not applicable	Not applicable	-	None
Good governance and public participation	To develop and implement integrated management and governance systems	Information and Communication Technology	# of ICT Service Providers Report submitted	4	1	2	2	Munsoft report	0	None
Good governance and public participation	To develop and implement integrated management and governance systems	Information and Communication Technology	% actual uptime of Key Systems	90%	90%	90%				

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
Good governance and public participation	To develop and implement integrated management and governance systems	Information and Communication Technology	% Actual implementation of ICT Plan	70%	70%	70%	70%	Project Status Report	0%	None
Good governance and public participation	To develop and implement integrated management and governance systems	Information and Communication Technology	# of Website maintenance report submitted	3	1	2	2	SITA report	0	None
Good governance and public participation	To develop and implement integrated management and governance systems	Information and Communication Technology	% EHP ICT problems reported and resolved	90%	100%	100%	100%	IT report	0%	None
Good governance and public participation	To develop and implement integrated management and governance systems	Information and Communication Technology	% Disaster Management Centres ICT problems reported and resolved	100%	100%	100%	100%	ICT report	0%	None
Good governance and public participation	To develop and implement integrated management and governance systems	Information and Communication Technology	% Developed ICT Systems assessed	90%	100%	100%	100%	ICT report	0%	None
Good governance and public participation	To develop and implement integrated management and governance systems	Information and Communication Technology	# of District ICT Forum meeting	4	1	2	2	Minutes	0	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
Good governance and public participation	To develop and implement integrated management and governance systems	Legal	% Legal opinions developed internally	30%	30%	30%	0%	Legal report	30%	None
Good governance and public participation	To develop and implement integrated management and governance systems	Human resources management	# of HR reviewed policies	2	Not applicable	Not applicable	Not applicable	Not applicable	None	None
Good governance and public participation	To develop and implement integrated management and governance systems	Human resources management	# of HR plans developed	1	Not applicable	1	0	HR plan	1	Develop HR plan
Transformation and Organisational Development	To attract, develop and retain best human capital	Capacity building and Training (HRD)	% Senior Managers with completed Personal Development Plans	100%	100%	Not applicable	Not applicable	Not applicable	None	None
Transformation and Organisational Development	To attract, develop and retain best human capital	Capacity building and Training (HRD)	% Training budget actually spent on training	80%	100%	100%	50%	14%	36%	Monitor budget
Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	# of Disciplinary actions initiated / # incidences of alleged misconduct as %	80%	100%	100%	0%	Labour report	100%	None
Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	Reduction of average % of sick leave per employee	5%	2%	2%	2%	OHS report	0%	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	% Staff turnover rate (# of employees voluntarily terminating services / total # of employees)	4%	5%	5%	0%	EE report	0	None
Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	R-value Salaries budget / total R-value operating budget as %	35%	33%	33%	47%	Finance report	14%	Monitor salaries and wages budget
Transformation and organisational development	To attract, develop and retain best human capital	Human resources management	% HIV workplace plan implemented	0%	25%	50%	0%	None	50%	Integrated HIV Plan
Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	# of EAP awareness sessions held with staff members	2	1	2	2	EAP Report	0	None
Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	% Disciplinary hearings conducted internally within 90 days of occurrence of misconduct	100%	100%	100%	100%	Minutes	0%	None
Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	% Employees on suspension longer than 60 days	0%	5%	5%	0%	Labour Relations Report	5%	None
Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	% Woman employed by the municipality against total staff	48%	50%	50%	48%	EE report	2%	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	# of Training committee meetings held	4	1	2	2	Minutes	0	None
Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	% Training budget actually spent on training	80%	25%	50%	14%	Training budget	36%	Monitor Training Budget
Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	# of SDF meetings held	4	1	2	2	SDF Minutes	0	None
Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	# of LLF meetings held	4	1	2	2	LLF Minutes	0	None
Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	% Officials in department whose ROI is measured	New target	100%	100%	0%	None	100%	Train HRD on ROI
Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	% Progress with compilation and submission of WSP to LGSETA	100%	Not applicable	Not applicable	Not applicable	Not applicable	-	None
Transformation and Organisational Development	To attract, develop and retain best human capital	Human Resource Management	% Injuries on duty attended within 5 days	New target	100%	100%	100%	IOD report	0%	None

○ Planning and Economic Development – Vote 004

Sub-functions:

Spatial Planning
Local Economic Development
Abattoir

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
Spatial rationale	To ensure coordinated development and implementation	Integrated planning	# of IDP Steering Committee meeting attended	4	1	2	2	Minutes	0	None
Spatial rationale	To ensure coordinated development and implementation	Integrated planning	# of Spatial planning project in the SDF implemented	1	1	1	1	Project Status Report	0	None
Spatial rationale	To coordinate and monitor infrastructure development for the provision and access to services	Integrated planning	# of District Planning Forum meeting held	4	1	2	2	Minutes	0	None
Basic Service delivery	To coordinate and monitor infrastructure development for the provision and access to	Project management	% Projects completed on time	90%	25%	50%	13%	Project Status Report	37%	Improve on implementation of projects

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
	services									
Basic Service Delivery	To coordinate and monitor infrastructure development for the provision and access to services	Project Management	% Projects completed within budget	90%	25%	50%	88%	Project Status Report	33%	None
Basic Service Delivery	To coordinate and monitor infrastructure development for the provision and access to services	Contract management	# of Contract management submitted	4	1	2	2	Contract management report	0	None
Basic Service delivery	To coordinate and monitor infrastructure development for the provision and access to services	Project Management	# of Project status report updated within 3 days	4	1	2	2	Project Status Report	0	None
Basic service Delivery	To coordinate and monitor infrastructure development for the	Project management	% of Rollover from the previous financial year completed	70%	50%	100%	23%	Project Status Report	77%	Follow up on roll over projects

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
	provision and access to services									
Local economic development	To ensure optimal utilisation of and adherence to space economy	Job creation	# of Jobs created through LED initiatives	30	20	30	1 263	LED Report	1 233	None
Local economic development	To ensure optimal utilisation of and adherence to space economy	Job creation	# of Cooperatives supported	1	1	1	1	Project Status Report	0	None
Local economic development	To ensure optimal utilisation and adherence to space economy	Job creation	# of Green jobs initiatives	1	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	None
Local economic development	To ensure optimal utilisation and adherence to space economy	Tourism and marketing	% Functional CTAs	80%	100%	100%	60%	Tourism report	40%	Support to other CTAs

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
Local economic development	To ensure optimal utilisation and adherence to space economy	Tourism and marketing	# of Publications published	4	1	Not applicable	0	Not applicable	None	None
Local economic development	To ensure optimal utilisation and adherence to space economy	Job creation	# of Resuscitated cooperatives	0	Not applicable	Not applicable	Not applicable	Not applicable	None	None
Financial management and viability	To effectively manage finances and improve sustainability	Expenditure management	% Operating budget variance in terms of SDBIP	9%	10%	10%	6,86%	Actual expenditure report	3,14%	None
Financial management	To effectively manage finances and improve sustainability	Expenditure Management	% Capital budget variance in terms of SDBIP	0%	10%	10%	38%	Actual expenditure	28%	Improve on implementation of projects
Financial management and viability	To effectively manage finances and improve sustainability	Supply chain management	% Projects terms of reference/specifications Ready for advertisement before end of current financial year	0	Not applicable	Not applicable	Not applicable	Not applicable	None	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Auditing	% Internal Audit Unit audit queries related to department resolved	0%	25%	50%	0%	Internal Audit queries	50%	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Auditing	% Identified risk resolved within timeframes as specified in risk plan	60%	25%	50%	50%	Terms of reference	0	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Auditing	% AG audit queries related to department resolved	100%	Not applicable	20%	0%	Audit action plan	20%	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Governance	% Council resolutions related to department implemented within timeframe	90%	100%	100%	80%	Council resolution register	10%	Follow up on the future of abattoir and WEDA
Good Governance	To develop and	Governance	# of Related Portfolio	5	1	2	2	Minutes	0	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
Good Governance and Public Participation	Implement integrated management and governance systems		Committee meetings held y.t.d.							
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Governance	# of Departmental Staff Meetings held	4	1	2	2	Minutes	0	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Inter-governmental relations	% Municipal Managers Forum Resolutions related to department implemented within specified timeframes	90%	90%	90%	0%	Resolution register	90%	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Public Participation	# of IDP Representative Forum meetings attended	4	1	2	2	Minutes	0	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Public Participation	# of Community feedback meetings (Izimbizo) attended	4	1	2	1	Minutes	1	Follow IGR schedule
Transformation and organisational development	To attract, develop and retain ethical and best human capital	Human resources management	% Disciplinary measures referred to CSSS for taking action	New target	100%	100%	0%	Labour reports	100%	None

○ Infrastructure Development – Vote 005

Sub-functions:

Project Management of Infrastructure Projects
Co-ordination of Basic Services in Local Municipalities

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
Spatial rationale	To ensure coordinated developmental planning and implementation	Integrated planning	# of IDP Steering Committee meeting attended	4	1	2	2	Attendance register	0	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
Spatial rationale	To ensure coordinated developmental planning and implementation	Integrated planning	# of District Planning Forum meeting attended	4	1	2	2	Attendance register	0	None
Basic Service Delivery	To coordinate and monitor infrastructure development for provision of access to services	Project Management	% of Rollover from the previous financial year completed	60%	60%	100%	25%	Project Status report	75%	Follow up on projects
Basic Service Delivery	To coordinate and monitor infrastructure development for provision of access to services	Project Management	# of Project status reports updated and submitted to CFO y.t.d.	4	1	2	2	Project Status report	0	None
Basic Service Delivery	To coordinate and monitor infrastructure development for provision of access to services	Project Management	% Projects completed on time per department	70%	100%	100%	20%	Project Status Report	80%	Improve on CAPEX
Basic Service Delivery	To coordinate and monitor infrastructure development for provision of access to services	Project Management	% Projects completed within budget per department	80%	100%	100%	20%	Project Status Report	80%	None
Basic Service Delivery	To coordinate and monitor infrastructure development for provision of access to services	Project Management	# of Contract management reports submitted	4	1	2	2	Contract management	2	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
Basic Service Delivery	To coordinate and monitor infrastructure development for provision of access to services	Water and sanitation	# of Quarterly Water & Sanitation (FBS) forum meetings held	4	1	2	2	Minutes	0	None
Basic Service Delivery	To coordinate and monitor infrastructure development for provision and access to services	Electricity	# of Electricity forum meetings held	11	3	5	5	Minutes	0	None
Basic Service Delivery	To coordinate and monitor infrastructure development for provision and access to services	Electricity	# of MIG forum meetings held	11	3	5	5	Minutes	0	None
Local economic development	To ensure optimal utilisation of and adherence to space economy	Job creation	# of Jobs created through EPWP	140	40	80	61	Report	61	None
Financial management and viability	To effectively manage finances and improve sustainability	Expenditure management	% Operating budget variance in terms of SDBIP	10%	10%	10%	21,98%	Finance report	11,98%	Monitor OPEX items
Financial management and viability	To effectively manage finances and improve sustainability	Expenditure management	% Capital budget variance in terms of SDBIP	20%	10%	10%	31%	Finance Report	21%	Improve on SCM processes
Financial management	To effectively manage finances and improve sustainability	Supply chain management	% Projects specifications/ terms of reference ready for advertisement before the end of	0	Not applicable	Not applicable	-	Not applicable	-	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
			current financial year							
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Auditing	% Internal Audit Unit audit queries related to department resolved	100%	25%	50%	0%	Audit Action Plan	50%	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Auditing	% Identified risk resolved within timeframes as specified in risk plan	100%	25%	50%	0%	Risk register	50%	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Auditing	% AG audit queries related to department resolved	100%	Not applicable	40%	0%	Risk Register	40%	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Governance	% Council resolutions related to department implemented within timeframe	90%	100%	100%	100%	Minutes	0%	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Governance	# of Related Portfolio Committee meetings held y.t.d.	5	1	2	2	Minutes	2	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Governance	# of Departmental Staff Meetings held	4	1	2	0	-	2	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Inter-governmental relations	% Municipal Managers Forum Resolutions related to department implemented within specified timeframes	90%	90%	90%	0%	Resolution register	90%	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Public Participation	# of IDP Representative Forum meetings attended	4	1	2	2	Minutes	0	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Public Participation	# of Community feedback meetings (Izimbizo) attended	3	1	2	2	PPP report	0	
Transformation and organisational development	To attract, develop and retain ethical and best capital	Human resources management	% Disciplinary measures referred to CSSS for taking action	New target	100%	100%	0%	Labour relations report	100%	None

○ Office of the Executive Mayor – Vote 006

Sub-functions:

General Council
Office of the Speaker
Office of the Chief Whip
Communication
Disability, Youth and Gender Development

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
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KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
Spatial rationale	To ensure coordinated developmental planning and implementation	Integrated planning	# of IDP Steering Committee	4	1	2	2	Attendance register	0	None
Spatial rationale	To ensure coordinated developmental planning and implementation	Integrated planning	# of District Planning Forum meeting attended	4	1	2	-	Not applicable	-	None
Basic Service Delivery	To coordinate and monitor infrastructure development for the provision and access to services	Project Management	% of Rollover from the previous financial year completed	80%	60%	100%	90%	Project Status report	10%	None
Basic Service Delivery	To coordinate and monitor infrastructure development for the provision and access to services	Project management	% of Project status updated within 3 days	90%	100%	100%	100%	Project Status Report	0%	None
Basic Service Delivery	To coordinate and monitor infrastructure development for the provision and access to services	Project management	% Projects completed on time	80%	100%	100%	100%	Project Status Report	0%	None
Basic Service Delivery	To coordinate and monitor infrastructure development for the provision and access to services	Project management	% Projects within budget	90%	100%	100%	100%	Project Status Report	0%	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
Financial management and viability	To effectively manage finances and improve sustainability	Expenditure management	% Operating budget variance in terms of SDBIP	7%	10%	10%	6,86%	Financial report	3, 14%	None
Financial management and viability	To effectively manage finances and improve sustainability	Expenditure management	% Capital budget variance in terms of SDBIP	9%	10%	10%	46%	Project status Report	64%	None
Financial management and viability	To effectively manage finances and improve sustainability	Expenditure management	% Tender specifications/ terms of reference ready for advertisement before the end of current financial year	0%	Not applicable	Not applicable	-	Not applicable	-	None
Good governance and public participation	To develop and implement integrated management and governance systems	Auditing	% AG Audit queries addressed	0%	Not applicable	40%	0%	Audit Action Plan	40%	None
Good governance and public participation	To develop and implement integrated management and governance systems	Internal Audit	% Internal Audit queries addressed	60%	25%	50%	0%	Internal Audit Action Plan	50%	None
Good governance and public participation	To develop and implement integrated management and governance systems	Risk Management	% Risks related to OEM addressed	90%	25%	50%	0%	Risk register	50%	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
Good governance and public participation	To develop and implement integrated management and governance systems	Governance	% Council resolutions implemented within time frame	90%	100%	100%				
Good governance and public participation	To develop and implement integrated management and governance systems	Governance	# of Portfolio Committees meetings convened	7	7	14	14	Attendance register	0	None
Good governance and public participation	To develop and implement integrated management and governance systems	Governance	# of MPAC meetings held	4	1	2	1	Minutes & Report	1	Follow schedule of meetings
Good governance and public participation	To develop and implement integrated management and governance systems	Public participation	# of Community feedback meetings held	4	1	2	2	PPP report	0	None
Good Governance an public participation	To develop and implement integrated management and governance systems	Public participation	# of IDP Representative Forum meetings attended	4	1	2	2	Minutes	0	None
Good governance and public participation	To develop and implement integrated management and governance systems	Intergovernmental relations	% EXCO Lekgotla decisions implemented	100%	100%	100%	100%	Resolution Register	0%	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
Good governance and public participation	To develop and implement integrated management and governance systems	Intergovernmental relations	% District Intergovernmental Relations Forum meeting resolutions implemented	80%	100%	100%	100%	Resolutions register	0%	None
Good governance and public participation	To develop and implement integrated management and governance systems	Governance	# of Departmental staff meeting held	4	1	2	2	Minutes	0	None
Good governance	To develop and implement integrated management and governance systems	Governance	# of Ordinary Council meetings held	4	1	2	2	Minutes	0	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Inter-governmental relations	# of Sharing & learning (Twinning) meetings held	2	Not applicable	1	1	Report	0	None
Good Governance and Public Participation	To develop and implement integrated management and governance systems	Inter-governmental relations	% Municipal Managers Forum Resolutions related to department implemented within specified timeframes	90%	90%	90%	0%	Minutes	90%	None
Good governance and public participation	To empower the community and instil sense of ownership of development	Community awareness	# of HIV/AIDS Community awareness programmes held	1	Not applicable	Not applicable	-	Not applicable	-	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
Good governance and public participation	To develop and implement integrated management and governance systems	Disability Development	# of District disability desk meetings held	2	1	2	2	Minutes	0	None
Good governance and public participation	To develop and implement integrated management and governance systems	Gender Development	# of District gender desk meetings held	2	1	2	2	Minutes	0	None
Good governance and public participation	To develop and implement integrated management and governance systems	Youth Development	# of District youth desk meetings held	2	1	2	2	Minutes	0	None
Good governance and public participation	To develop and implement integrated management and governance systems	Governance	# of Speakers Forum, meetings held	2	1	2	2	Minutes	0	None
Good governance and public participation	To develop and implement integrated management and governance systems	Governance	# of Chief Whip Forum meetings	2	1	2	0	None	2	Follow schedule
Transformation and institutional development	To attract, develop and retain best human capital	Human resources management	% Disciplinary measures referred to CSSS for taking action	0%	100%	100%	100%	Labour Report	0%	None
Good governance and public participation	To develop and implement integrated management and governance systems	Governance	# of Community service surveys conducted	0	Not applicable	Not applicable	-	None	-	None

○ Social Development & Community Services – Vote 007

Sub-functions:

Environmental, Health and Waste Management
Disaster Management

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
Spatial rationale	To coordinate and monitor developmental planning and implementation	Integrated planning	# of IDP Steering Committee meetings attended	4	1	2	2	Attendance register	0	None
Spatial rationale	To coordinate and monitor developmental planning and implementation	Integrated planning	# of District Planning Forum meetings attended	4	1	2	2	Attendance register	0	None
Basic Service Delivery	To coordinate and monitor infrastructure development for the provision and access to service	Project management	% of Rollover from the previous financial year completed	0%	60%	100%	50%	Project Status report	50%	Follow on SCM processes
Basic Service Delivery	To coordinate and monitor infrastructure development for the provision and access to service	Project management	# of Project status updated within 3 days	100%	100%	100%	100%	Project Status Report	0%	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
Basic Service Delivery	To coordinate and monitor infrastructure development for the provision and access to service	Project Management	% Projects completed on time	90%	90%	90%	69%	Project status report	31%	Monitor CAPEX
Basic Service Delivery	To coordinate and monitor infrastructure development for the provision and access to service	Project Management	% Projects within budget	140%	90%	90%	0%	Project Status report	90%	Monitor CAPEX
Basic service delivery	To coordinate and monitor infrastructure development for the provision and access to service	Fire Fighting/Disaster Management	% Building plans approved by local municipalities	100%	100%	100%	0%	Building Plan Report	100%	None
Basic delivery service	To coordinate and monitor infrastructure development for the provision and access to service	Disaster Management	# of Disaster Management Advisory Forum meetings held	4	1	2	2	Minutes	0	None
Basic service delivery	To coordinate and monitor infrastructure development for the provision and access to service	Disaster Management	# of Disaster Management Annual Report submitted within timeframe	1	Not applicable	Not applicable	-	Not applicable	-	None
Basic service delivery	To coordinate and monitor infrastructure development for the provision and access to service	Disaster Management	% Transport permits issued by local municipalities monitored	100%	100%	100%	0%	Transport permits	100%	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
	the provision and access to service									
Basic service delivery	To coordinate and monitor infrastructure development for the provision and access to service	Fire fighting	# of Fire fighting reports submitted by local municipalities	4	6	12	12	Reports	0	None
Basic service delivery		Fire fighting	# of Fire services Subcommittee meeting held	2	1	2	2	Minutes	0	None
Basic service delivery	To preserve and protect natural resources and promote public health	Municipal Health	% Food outlets issued with certificate of compliance (for outlets that comply with set standards)	100%	100%	100%	100%	Report	0%	None
Basic service delivery	To preserve and protect natural resources and promote public health	Municipal Health	% Food samples collected and analysed	100%	100%	100%	100%	Report	0%	None
Basic service delivery	To preserve and protect natural resources and promote public health	Municipal Health	# of Permitted municipal landfill sites monitored	8	2	4	16	Report	12	None
Basic service	To preserve and protect natural	Municipal Health	% Water samples collected and	100%	100%	100%	100%	Report	0%	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
delivery	resources and promote public health		analysed							
Basic service delivery	To preserve and protect natural resources and promote public health	Municipal Health	# of Health and hygiene awareness campaign initiated	150	38	76	56	Report	20	None
Basic service delivery	To preserve and protect natural resources and promote public health	Municipal Health	# of Food committee meetings held	4	1	2	5	Minutes	3	None
Basic Service Delivery	To preserve and protect natural resources and promote public health	Municipal Health	% of Funeral undertakers complying to standards	90%	90%	90%	100%	Report	100%	None
Basic Service Delivery	To preserve and protect natural resources and promote public health	Environmental Management	# of Environmental management awareness campaign held	4	1	2	6	Report	4	None
Basic Service Delivery	To preserve and protect natural resources and promote public health	Environmental Management	# of Annual Sustainable Environmental Report submitted	1	Not applicable	Not applicable	-	Not applicable	-	None
Basic Service Delivery	To preserve and protect natural resources and promote public health	Environmental Management	# of Progress Reports on Planning and Reports	0	1	2	-	Not applicable	-	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
Basic Service Delivery	To preserve and protect natural resources and promote public health	Environmental Management	# of Comments on Draft IDP on Environmental Management Issues	0	1	2	-	Not applicable	-	TBR
Basic Service Delivery	To preserve and protect natural resources and promote public health	Environmental Management	# of Reports on Environmental Management Processes	0	1	2	-	Not applicable	-	TBR
Basic Service Delivery	To preserve and protect natural resources and promote public health	Environmental Management	# of consolidated district capacity Environmental Management analysis reports submitted	0	1	2	-	Not applicable	-	TBR
Basic Service Delivery	To preserve and protect natural resources and promote public health	Environmental Management	# of Capacity building for municipality initiated	0	Not applicable	1	-	Not applicable	-	TBR
Basic Service Delivery	To preserve and protect natural resources and promote public health	Environmental Management	# of Calendar Events celebrated	8	2	Not applicable	-	Not applicable	-	TBR
Basic Service Delivery	To preserve and protect natural resources and promote public health	Environmental Management	# of Environmental projects initiated	0	Not applicable	Not applicable	-	Not applicable	-	TBR
Financial management and	To effectively manage finances and improve	Expenditure Management	% Operating budget variance in terms of SDBIP	9%	10%	10%	12,7%	Financial report	2,7%	Monitor Operating budget

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
viability	sustainability									
Financial management and viability	To effectively manage finances and improve viability	Expenditure management	% Capital budget variance in terms of SDBIP	10%	10%	10%	25,65	Financial report	15,65%	Improve on CAPEX
Financial management and viability	To effectively manage finances and improve sustainability	Supply chain management	% Projects specifications ready for advertisement before end of current financial year	0%	Not applicable	Not applicable	-	Not applicable	-	None
Good governance and public participation	To develop and implement integrated management and governance systems	Auditing	% AG audit queries related to SCDS addressed	0%	Not applicable	40%	0%	Audit action Plan	40%	None
Good governance and public participation	To develop and implement integrated management and governance systems	Internal Audit	% Internal Audit queries related to SCDS addressed	25%	25%	50%	0%	Internal Audit action Plan	50%	None
Good governance and public participation	To develop and implement integrated management and governance systems	Risk Management	% Risks related to SCDS addressed	25%	25%	50%	50%	Risk Register	0%	None
Good governance and public participation	To develop and implement integrated management and governance systems	Governance	% Council resolutions related to SCDS implemented within timeframe	100%	100%	100%	0%	Resolution register	100%	None

KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline	Target Quarter 1	Target Quarter 2	Actual	Evidence	Variance	Corrective action
on	systems									
Good governanc e and public participati on	To develop and implement integrated governance systems	Governance	# of Social and Development Portfolio Committee meetings attended	5	1	2	2	Minutes	0	None
Good governanc e and public participati on	To develop and implement integrated governance systems	Public participation	# of IDP Representative Forum meeting attended	4	1	2	2	Minutes	0	None
Good governanc e and public participati on	To develop and implement integrated governance systems	Public participation	# of Executive Mayor's Community feedback meetings(izimbizo) attended	3	1	2	2	Minutes	0	None
Good Governanc e and public participati on	To develop and implement integrated governance systems	Intergovermm ental relations	% Municipal Managers Forum meeting resolutions related to SDCS implemented	80%	90%	90%	0%	Resolution register	90%	None
Transform ation and organisatio nal developme nt	To attract, develop and retain ethical and best human capital	Human resources management	% Disciplinary measures referred to CSSS for taking action	0%	100%	100%	0%	Labour relations	100%	^None

• **Project Status Report - 2012/13 IDP projects and roll overs from prior years**
31-Dec-12

PROJ NO	PROJECT NAME	PRO J YEA R	11/12 Roll Over	12/13 IDP	Total Budget	PAID 12/13 YEAR	REMAININ G	Savings / Transfers	LAST PMT	RESP MAN	COMMENTS BY MANAGER
1	Municipal Environmental Health & Environmental Management										
SE003	Development of Bela Bela Landfill Site	2013	-	1 750 000	1 750 000	11 813	1 738 187		06-Dec-12	Health	Project not evaluated ,BEC awaiting MM's directive
SE018	Feasibility Study for regional toxic landfill site	2013	-	450 000	450 000	7 242	442 758		13-Aug-12	Health	BEC held during the first week of August and report by project manager submitted to SCM on the 08/08/2012
SE019	Air Quality Monitoring Equipment	2013	-	500 000	500 000	2 313	497 687		13-Aug-12	SDCS	BEC held during the first week of August and report by project manager submitted to SCM on the 08/08/2012
SE020	Air Quality Lekgotla	2013	-	50 000	50 000	-	50 000			SDCS	scheduled for October 2012

SE021	Waste & Environment Lekgotla	2013	-	50 000	50 000	-	50 000				Health	scheduled for October 2012
HW008	World Food Day	2013	-	50 000	50 000	45 809	4 191	05-Nov-12			Health	scheduled for October 2012
			-	2 850 000	2 850 000	67 176	2 782 824					
2	Disaster Management											
DM006	Modimolle Equipment	2013	248 369	240 000	488 369	-	488 369				Disaster	Scope of work reduced due to short fall on the budgeted amount of the project, went for limited bidding, BEC held, they were presented to BAC on the 22nd June 2012, still waiting for BAC's recommendations
DM014	Thabazimbi Equipment	2013	622 691	240 000	862 691	-	862 691				Disaster	Scope of work reduced due to short fall on the budgeted amount of the project, went for limited bidding, BEC held, they were presented to BAC on the 22nd June 2012, still waiting for BAC's recommendation

																			waiting for Telkon to send Tax certificate and Sole provider accreditation Certificate
DM-27	Risk reduction measures for drought - Mogalakwena & Lephalale - 2 boreholes each	2013	-	460 000	460 000	460 000	455 375						13-Aug- 12	Disaster					BEC held on the 1st and 2nd August, reports submitted to SCM for presentation to BAC
DM029	Villages/Witpo ort Fire Station Equipment (roll over). Lephalale equipment (compressor & ba sets)	2013	315 063	240 000	555 063	60 936	494 127	-13 226					27-Nov- 12	Disaster					For 10/11 projects, specifications has been sent to SCM for notice board advert, For 11/12 projects, scope of work reduced due to short fall on the budgeted amount of the project, went for limited bidding, BEC held, they were presented to BAC on the 22nd June 2012, still waiting for BAC's recommendation s. For 12/13

												projects, BEC held on the 1st and 2nd August, reports submitted to SCM for presentation to BAC	
DM030	LDC - Major Heavy Duty Pumper	2013	3 798 369	-	3 798 369		3 798 369					Disaster	Memo approved for reduction of scope of this project, no specification has been sent to SCMU.
DM032	Fire Station Standby Generator Refurbishment - Mogalakwena	2012	95 000	-	95 000	90 250	4 750			05-Dec-12		Disaster	Project completed on the 25th August 2012, Service Provider penalised 5% and 24 months suspension, as he was supposed to complete in May 2012.
DM036	Thabazimbi Water Tank	2012	1 095 600	-	1 095 600	986 040	109 560			21-Dec-12		Disaster	SLA addendum signed to extend the contract to 20th October 2012 as it expired on the 06th September, delivery of the vehicle is expected on the

																			20th October 2012
DM037	Bela Bela Medium Pumper Vehicle & equipment	2012	844 804	-	844 804	675 844	168 960					21-Dec-12	Disaster	SLA addendum signed to extend the contract to 15th October 2012 as it expired on the 08th September, delivery of the vehicle is expected on the 15th October 2012					
DM038	Modimolle - Medium Double Cab Rapid Intervention Vehicle	2012	568 260	-	568 260	568 260	-					28-Nov-12	Disaster	SLA addendum signed to extend the contract to 28th September 2012 as it expired on the 08th September, delivery of the vehicle is expected on the 28th September 2012					
DM039	MDC - 4x2 Mobile Command Unit	2013	-	908 308	908 308	2 313	905 995	208 308				13-Aug-12	Disaster	BEC held on the 1st and 2nd August, reports submitted to SCM for presentation to BAC					
DM040	Mogalakwena - 40 army tents & 6 bales blankets.	2013	-	376 875	376 875	2 313	374 562	-253 125				13-Aug-12	Disaster	BEC held on the 1st and 2nd August, reports submitted to					

Thabazimbi - 20 army tents & 3 bales blankets																		SCM for presentation to BAC
DM041	LDC - 4x4 Major Urban Rescue Pumper & equipment	2013	-															Disaster
DM042	Bela Bela - 4x2 Double Cab RIV fully equipped	2013	-															Disaster
DM043	Mookgophong - medium bush pumper & equipment	2013	-															Disaster
DM044	Modimolle - 1 4x4 LDV with skid unit	2013	-															Disaster
DM045	Modimolle - Heavy Duty Foam Canon Trailer	2013	-															Disaster

DM046	Modimolle - Refurbishment of Iveco Truck	2013	-	200 000	200 000	200 000	2 313	197 687		13-Aug- 12	Disaster	BEC held on the 1st and 2nd August, reports submitted to SCM for presentation to BAC
			8 084 308	6 723 226	14 807 534	2 406 768	12 400 766					
3	Local Economic Development & Tourism											
UE031	Co-ordination of district wide LED	2013		100 000	100 000	8 300	91 700		11-Dec- 12	PED		There is an upcoming forum on the 27th September 2012
UE034	Feasibility Study of the Wildlife Centre / Vaalwater Beautification (project Wildlife Study)	2013	789 744	-	789 744	186 140	603 604		03-Oct-12	PED		The project is in progress, WDM has reimbursed modimolle an amount of R97 381.74 for the work done. We are still awaiting response from OTP to use the R399 000.00. Challenges we are encountering is poor communication from modimolle municipality, lack of accountability from modimolle's site as the project

IN027	Integrated Financial Management System	2013	3 200 000	3 500 000	6 700 000	272 405.00	6 427 595	-300 000	27-Jul-12	CSSS	IFMS has been implemented at WDM, Modimolle, Bela Bela and Thabazimbi. Invited Lephalale, Mookgophong and Mogalakwena to participate, but no response received to date. Assisted Modimolle LM with MMS statements and Electronic Meter Reading Module.
IN035	Lephalale Municipal Turnaround Strategy Support	2012	526 425	-	526 425	369 911	156 514		05-Dec-12	MMO	Still awaiting signed SLA and other documents from LLM
IN041	District Wide VPN Network	2012	1 700 000	-	1 700 000	-	1 700 000			CSSS	All WDM locals and the district will be migrating to the VPN during October 2012
IN042	Procurement of Diesel Generator	2012	494 805	-	494 805	-	494 805			CSSS	the Project is at evaluation stage
IN043	Installation of WDM CCTV Cameras (Abattoir & MDC)	2013	-	1 002 257	1 002 257	902 031	100 226	2 257	21-Dec-12	CSSS	Appointment has been done and the project will be completed before on or before 31st

CO012	District Public Participation - MMO	2013	-		402 000	402 000	92 312	309 688	18-Dec-12	MMO	REP FORUM HELD ON 21 AUGUST 2012. Process plan and framework adopted on 31 August 2012.
CO013	Production of Diaries for Cllrs & Traditional Leaders	2013	-		40 000	40 000	21 000	19 000	07-Dec-12	EMO	Awaiting delivery of diaries by end November 2012
CO014	Learning & sharing (twinning agreement)	2013	-		200 000	200 000	188 167	11 833	05-Nov-12	EMO	Visited KDC on the 3-7 Sept. Plans developed
CO016	Gender Programs	2013	-		700 000	700 000	371 828	328 172	10-Jan-13	EMO	16 Days of Activism to be held on the 30 Nov. 2012
CO017	HIV/AIDS Awareness Programs	2013	-		550 000	550 000	55 610	494 390	13-Dec-12	EMO	Local Aids Councils established, preparing for the District Aids Council launch
CO018	People with Disability Programs	2013	-		450 000	450 000	287 555	162 445	19-Dec-12	EMO	To be implemented during the Disability month
CO019	Youth Programs	2013	-		650 000	650 000	130 450	519 550	15-Nov-12	EMO	District Youth Summit to be held end Nov. 2012
CO020	Anti-fraud helpline	2013	179 565	50 000	229 565	36 842	192 723		13-Dec-12	MMO	The project is ongoing and the monthly remainder have been paid for October 2012

												however the was no case of fraud or corruption reported specifically relating to waterberg Municipality
CO-24	District Batho Pele Activities	2013	-	94 957	350 000	350 000	161 380	188 620		18-Dec-12	EMO	Event scheduled for the 17 November 2012
IN039	IT Audit	2012		94 957	-	94 957	99 396	-4 439			MMO	Project completed
CO028	Farm Workers Empowerment Program	2013	-		250 000	250 000	-	250 000			EMO	To be implemented in third quarter
CO029	Domestic Workers Empowerment Program	2013	-		250 000	250 000	101 877	148 123		27-Nov-12	EMO	District committee launched - preparing for induction of members in February 2013
CO030	Back to School Campaign	2013	-		100 000	100 000	4 690	95 310		24-Aug-12	EMO	To be implemented in third quarter (January 2013)
CO031	Mandela Day Celebrations	2013	-		150 000	150 000	118 468	31 532		27-Nov-12	EMO	Two activities held so far - Executive Mayor still to visit hospitals in December 2012
CO032	Children Program	2013	-		260 000	260 000	26 925	233 075		10-Jan-13	EMO	Rolling out the Children's camp in December
CO035	Senior Citizens Program	2013	-		400 000	400 000	341 656	58 344		15-Nov-12	EMO	Older Persons Event to be on 09 Nov. 2012

SC014	Disability Sport	2013	-	150 000	150 000	-	150 000		EMO	To be held during March 2013
CO022	Golf & Life Skills Development for Youth	2013	-	200 000	200 000	193 700	6 300	04-Dec-12	EMO	Preparations ongoing for December 2012
CO015	Coordination of Moral Regeneration	2013	-	199 732	199 732	5 785	193 947	18-Dec-12	EMO	To be implemented in December 2012
CO033	Heritage Day Celebration	2013	-	200 268	200 268	199 098	1 170	18-Dec-12	EMO	Completed
CO034	Traditional Leadership Development Program	2013	-	150 000	150 000	114 820	35 180	13-Dec-12	EMO	Preparing for the opening of the local house to be held on the 30 Nov 2012
			-	1 600 000	1 600 000	691 391	908 609			
9	Water & Sanitation									
SA033	Provision of household VIP (Ventilated Improved Pit latrines) sanitation at Lephalale and Mogalakwena	2013	-	1 000 000	1 000 000	-	1 000 000		ID	Currently at planning stage. Busy with the tender documents and waiting for the comments from LDPW on the tender document to be submitted to BSC.
SA031	Northam Sewer Extension 5	2013	-	168 000	168 000	167 593	407	12-Jul-12	ID	Completed.
SA032	Mookgophong Township Sewer	2013	2 998 121	3 000 000	5 998 121	-	5 998 121		ID	Currently at adjudication stage for

		1 034 310	-	1 034 310	998 820	35 490			
		27 693 975	40 365 483	68 059 458	16 355 474	51 703 984	24.03%		

3. Municipal Managers' quality certification

I MV Letsoalo, the Municipal Manager of Waterberg District Municipality hereby certify that the Midyear Budget and Performance Assessment Report for 2012/13 has been prepared in accordance with the Municipal Finance Management Act and the Regulations made under the Act.

MV LETSOALO

MUNICIPAL MANAGER OF WATERBERG DISTRICT MUNICIPALITY

SIGNATURE *Letsoalo*

DATE. 24.01.2013