

WATERBERG DISTRICT MUNICIPALITY



2011/2016 COUNCIL HANDOVER REPORT



Waterberg
District Municipality

on the Go for Growth

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1. INTRODUCTION

The 2010/11 financial year was very exciting and eventful. Among other things, the local government election was held. As a result thereof, IDP/Budget process was fast-forwarded and concluded in April 2011 in state of June 2011. A new team of councilors started their term of office 1 June 2011.

The council has made tremendous strides towards achieving its objective in all six key performance areas namely:

- Spatial Rational
- Basic Service Delivery and infrastructure Development
- Local Economic Development
- Financial viability and Management
- Good Government and Public Participation
- Transformation and Institutional Development

Key achievement over the review period include among others:

- Highly credible IDP for five years
- Unqualified opinions and Clean Audit for two years running.

Powers and function

- Municipal Health
- Disaster management and Fire- fighting Services
- Local Economic Development and Tourism
- Municipal planning
- Air Quality Management
- Municipal Abattoir

This report will put into perspective the term of the council in its effort to better the lives all citizens of Waterberg district. The report will also cover mostly service delivery issues as related to the powers and function and the support the district offers the local municipality to better the lives of all people.

The report will outline the term of the council from 2010/11 to 2015/16 FY. The report will cover the following key Performance areas which are Municipal transformation, Local economic development, financial management, Good Governance and Basic services. The financial year 2014/15 marks a milestone for Waterberg as it was appointed as the implementing agent of MWIG projects for Modimolle, Mookgophong, and Thabazimbi local municipalities. The projects were expected to be implemented in 18 months. Waterberg Development agency (WEDA) has been resuscitated and relaunched with the appointment of a board of directors and the acting CEO.

2. COUNCIL COMPOSITION



A new team of councillors started their term of office 1 June 2011. The following changes were made:

Cllr. H. Ledwaba replaced by Cllr. P. M. Mahlangu

Cllr, Radebe replaced by T. E. Mokonyane

Cllr. S. C. Sikwane replaced by Cllr. S. I. Manala

Cllr. M. A. D. Monama replaced by Cllr, T. A. Mashamaite

Cllr. K. J. Baloyi replaced by Cllr. Z. Mosam

Cllr. M.M Moseamedi replaced by Cllr. V. H. Kekana

3. POLITICAL MANAGEMENT TEAM



Executive Mayor

CLLR: NR Mogotlane



Chief Whip

CLLR: NS Morumudi



Speaker

CLLR: KS Lamola

4. VISION AND MISSION

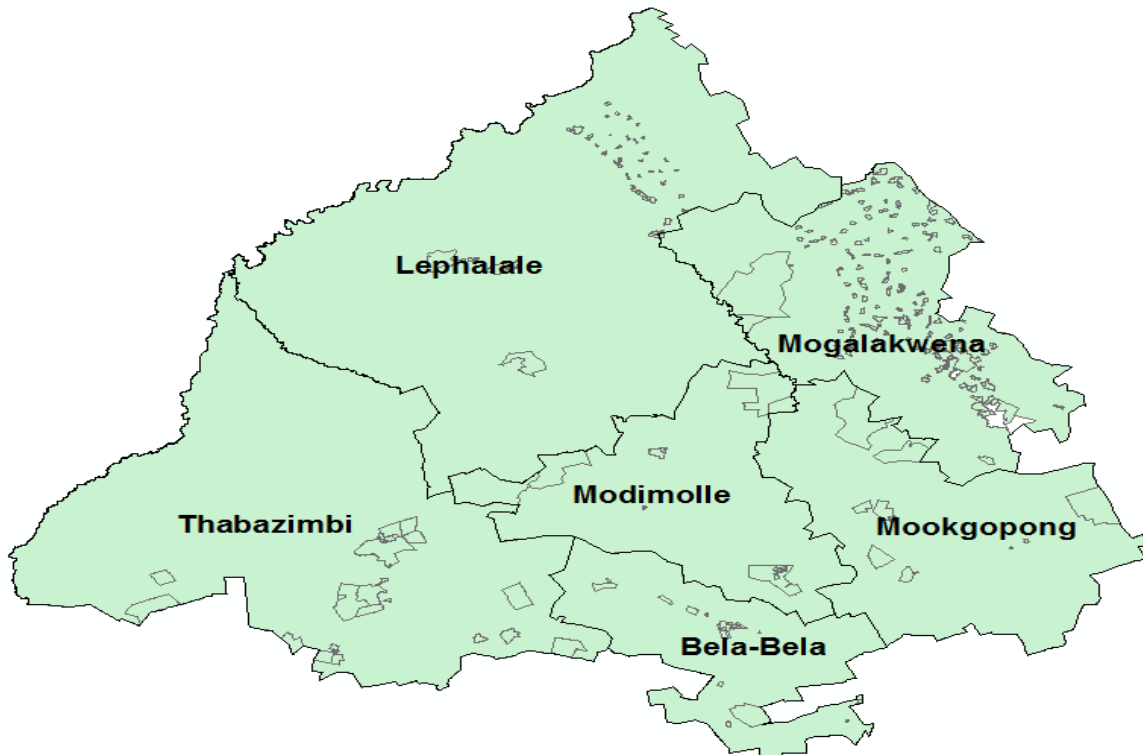
In line with the National Development Plan, the strategic vision of the Waterberg District Municipality was revised during the strategic planning session. The Vision of Waterberg District Municipality is:

“We are the best energy hub and ecotourism destination in Southern Africa”

The strategic **Missions** speak about what the purpose of the Waterberg District Municipality is. The Mission is:

“To invest in a constituency of talented human capital who are motivated and innovative to build a sustainable economy in the field of energy, minerals, and eco-tourism for the benefit of all our communities “

5. DEMOGRAPHICS



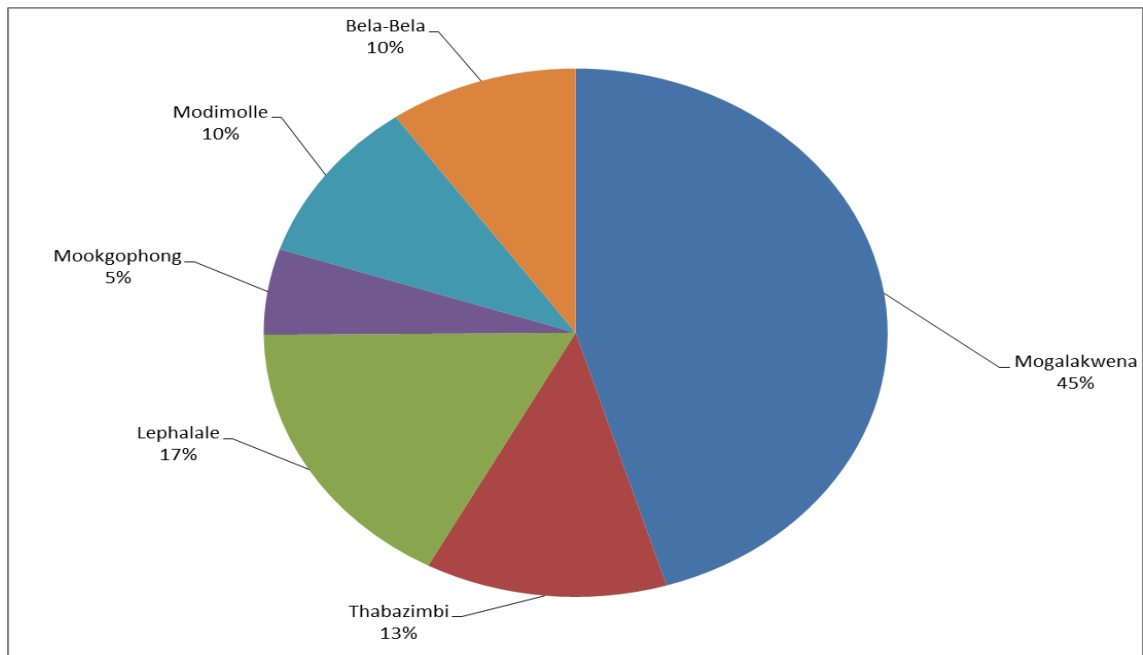
- Waterberg District covers an area of approximately 4 951 882 ha.
- It consists mainly of commercial farms, game farming, rural settlements and small towns.
- Modimolle and Mookgopong LMs are now an amalgamated local municipality (LIM 368)

POPULATION TRENDS

MUNICIPALITY	2001	2011	% CHANGE	NUMBER OF VILLAGES	NUMBER OF WARDS
Bela-Bela	52 124	66 500	27.6%	1	9
Modimolle	69 027	68 513	-0.7%	0	9
Mogalakwena	298 439	307 682	3.1%	178	32
Mookgopong	32 541	35 640	3.2%	0	5
Lephalale	85 272	115 767	35.8%	38	12
Thabazimbi	65 533	85 234	30.1%	0	12
Waterberg	604 936	679 336	12.3%	217	79

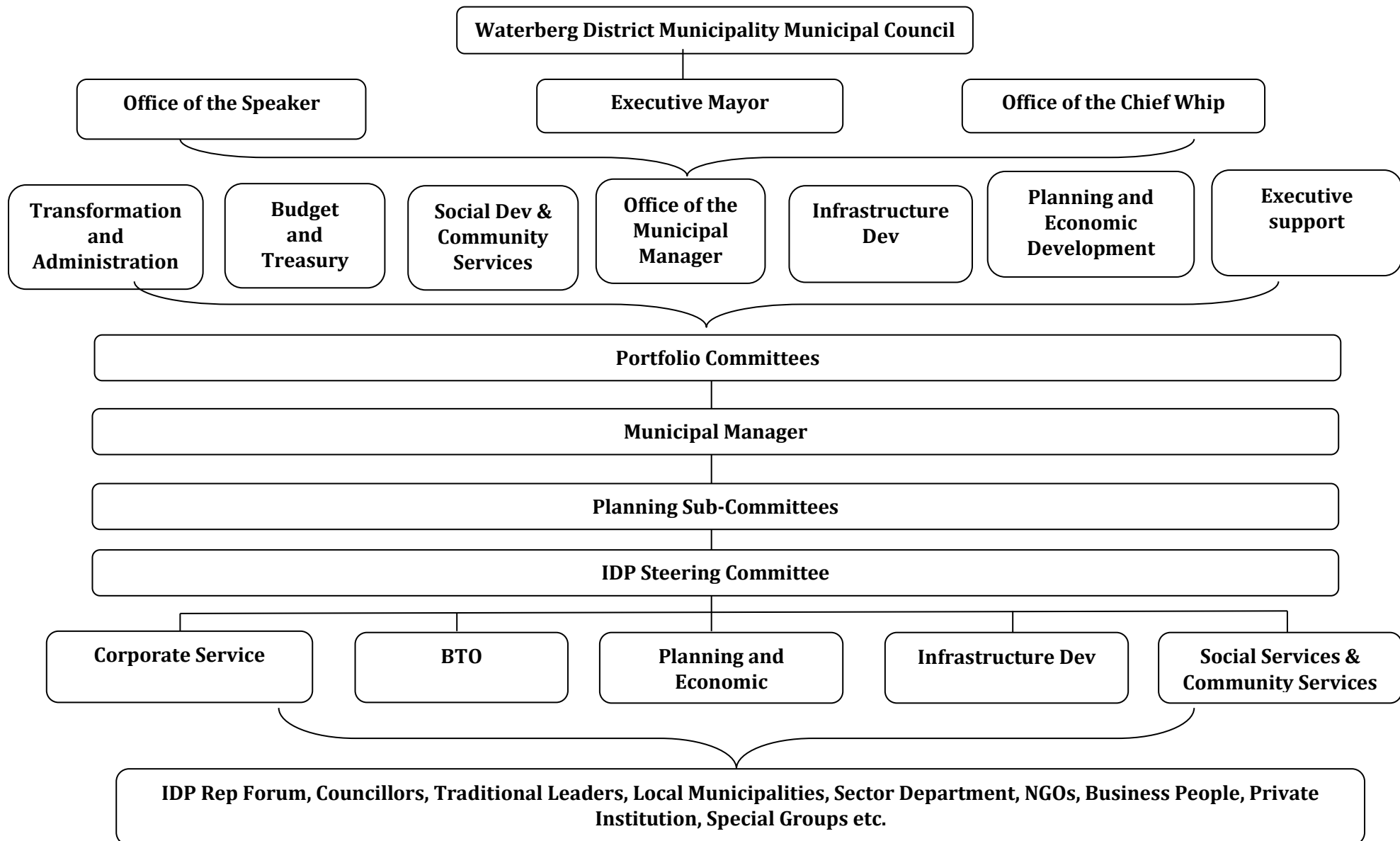
Source: stats SA 2011

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6. ORGANISATIONAL STRUCTURE

MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT



7. IDP PRIORITIES

1. Municipal Environmental Health & Environmental Management.
2. Disaster Management (Fire Services included)
3. Local Economic Development & Tourism
4. Municipal Roads & Stormwater
5. Municipal Support & Institutional Development
6. Community Participation & Good Governance
7. Electricity

8. MUNICIPAL FINANCIAL HEALTH

CASH BACKED RESERVES (TABLE A8)

DC36 Waterberg - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
R thousand											
Cash and investments available											
Cash/cash equivalents at the year-end	1	83,985	62,436	83,059	70,550	40,467	41,533	41,533	92,553	70,019	41,821
Other current investments > 90 days		20,149	28,081	31,176	(3,207)	26,876	25,810	25,810	6,347	24,639	50,838
Non-current assets - Investments	1	–	–	–	–	–	–	–	–	–	–
Cash and investments available:		104,134	90,517	114,235	67,343	67,343	67,343	67,343	98,900	94,659	92,659
Application of cash and investments											
Unspent conditional transfers		1,398	437	18,147	–	–	–	–	–	–	–
Unspent borrowing		–	–	–	–	–	–	–	–	–	–
Statutory requirements	2										
Other working capital requirements	3	2,923	5,909	10,052	9,490	9,490	9,473	9,473	10,766	12,076	12,076
Other provisions											
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		4,321	6,346	28,200	9,490	9,490	9,473	9,473	10,766	12,076	12,076
Surplus(shortfall)		99,813	84,171	86,035	57,853	57,853	57,870	57,870	88,134	82,582	80,582

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CASH COVERAGE OF NORMAL OPERATIONS (TABLE SA 10)

Description	MFMA section	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Funding measures	-	-										
Cash/cash equivalents at the year end - R'000	18(1)b	1	83,985	62,436	83,059	70,550	40,467	41,533	41,533	92,553	70,019	41,821
Cash + investments at the yr end less applications - R'000	18(1)b	2	99,813	84,171	86,035	57,853	57,853	57,870	57,870	88,134	82,582	80,582
Cash year end/monthly employee/supplier payments	18(1)b	3	13.3	8.7	10.7	7.9	4.6	4.7	4.7	9.4	6.7	3.7
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	(16,690)	(15,032)	(7,453)	(13,340)	(43,422)	(43,422)	(43,422)	(23,480)	(22,511)	(28,175)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	126.4%	13.0%	(3.8%)	(20.8%)	(6.0%)	(6.0%)	0.6%	57.7%	(0.1%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	94.2%	48.7%	42.2%	100.0%	100.0%	102.0%	102.0%	100.0%	100.0%	100.0%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital payments % of capital expenditure	18(1)c;19	8	99.8%	100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	(0.2%)	(67.2%)	(56.3%)	0.0%	0.0%	0.0%	6.5%	5.9%	0.0%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	57.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	0.0%	0.0%	0.0%	3.0%	3.6%	3.6%	4.0%	4.6%	5.3%	5.7%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	2.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

References

1. Positive cash balances indicative of minimum compliance - subject to 2
2. Deduct cash and investment applications (defined) from cash balances
3. Indicative of sufficient liquidity to meet average monthly operating payments
4. Indicative of funded operational requirements
5. Indicative of adherence to macroeconomic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
6. Realistic average cash collection forecasts as % of annual billed revenue
7. Realistic average increase in debt impairment (doubtful debt) provision
8. Indicative of planned capital expenditure level & cash payment timing
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing

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10. Substantiation of National/Province allocations included in budget

11. Indicative of realistic current arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)

12. Indicative of realistic long-term arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)

13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection

14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

Supporting indicators	-	-	-	-								
% incr total service charges (incl prop rates)	18(1)a		132.4%	19.0%	2.2%	(14.8%)	0.0%	0.0%	6.6%	63.7%	5.9%	
% incr Property Tax	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
% incr Service charges - electricity revenue	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
% incr Service charges - water revenue	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
% incr Service charges - sanitation revenue	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
% incr Service charges - refuse revenue	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
% incr in Service charges - other	18(1)a		132.4%	19.0%	2.2%	(14.8%)	0.0%	0.0%	6.6%	63.7%	5.9%	
Total billable revenue	18(1)a	719	1,671	1,989	2,034	1,734	1,734	1,734	1,848	3,024	3,203	
Service charges		719	1,671	1,989	2,034	1,734	1,734	1,734	1,848	3,024	3,203	
Property rates		-	-	-	-	-	-	-	-	-	-	
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-	-	
Service charges - water revenue		-	-	-	-	-	-	-	-	-	-	
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-	
Service charges - refuse removal		-	-	-	-	-	-	-	-	-	-	
Service charges - other		719	1,671	1,989	2,034	1,734	1,734	1,734	1,848	3,024	3,203	
Rental of facilities and equipment		-	-	-	-	-	-	-	-	-	-	
Capital expenditure excluding capital grant funding		8,340	7,023	2,907	-	-	-	-	-	-	-	
Cash receipts from ratepayers	18(1)a	1,902	1,819	1,077	2,058	1,758	1,794	1,794	3,078	3,056	3,237	
Ratepayer & Other revenue	18(1)a	2,020	3,737	2,550	2,058	1,758	1,758	1,758	3,078	3,056	3,237	
Change in consumer debtors (current and non-current)		(1,064)	7	(3,722)	(1,024)	(1,024)	(1,024)	(1,024)	51	50	-	
Operating and Capital Grant Revenue	18(1)a	93,442	101,326	104,085	146,381	175,553	175,553	175,553	118,566	122,188	124,955	
Capital expenditure - total	20(1)(vi)	8,340	7,023	2,907	-	-	-	-	-	-	-	
Capital expenditure - renewal	20(1)(vi)	-	139	-	-	-	-	-	-	-	-	
Supporting benchmarks												
Growth guideline maximum		6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	
CPI guideline		4.3%	3.9%	4.6%	5.0%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%	
DoRA operating grants total MFY												
DoRA capital grants total MFY												

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Provincial operating grants												
Provincial capital grants												
District Municipality grants												
Total gazetted/advised national, provincial and district grants												
Average annual collection rate (arrears inclusive)												
Trend												
Change in consumer debtors (current and non-current)			(1,064)	7	(3,722)	(1,024)	51	50	-	-	-	-
Total Operating Revenue			101,662	111,180	113,868	153,669	182,541	182,541	182,541	130,321	134,459	137,950
Total Operating Expenditure			118,363	126,212	121,321	167,008	225,962	225,962	225,962	153,801	156,970	166,125
Operating Performance Surplus/(Deficit)			(16,701)	(15,032)	(7,453)	(13,340)	(43,422)	(43,422)	(43,422)	(23,480)	(22,511)	(28,175)
Cash and Cash Equivalents (30 June 2012)										92,553		
Revenue												
% Increase in Total Operating Revenue				9.4%	2.4%	35.0%	18.8%	0.0%	0.0%	(28.6%)	3.2%	2.6%
% Increase in Property Rates Revenue				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Electricity Revenue				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Property Rates & Services Charges				132.4%	19.0%	2.2%	(14.8%)	0.0%	0.0%	6.6%	63.7%	5.9%
Expenditure												
% Increase in Total Operating Expenditure				6.6%	(3.9%)	37.7%	35.3%	0.0%	0.0%	(31.9%)	2.1%	5.8%
% Increase in Employee Costs				15.2%	10.7%	14.5%	1.2%	0.0%	0.0%	11.7%	7.2%	6.9%
% Increase in Electricity Bulk Purchases				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Average Cost Per Budgeted Employee Position (Remuneration)					460298.7021	519832.1678				579226.2069		
Average Cost Per Councillor (Remuneration)					181336.5429	194500				210254.2857		
R&M % of PPE			0.0%	0.0%	0.0%	3.0%	3.6%	3.6%		4.6%	5.3%	5.7%
Asset Renewal and R&M as a % of PPE			0.0%	0.0%	0.0%	3.0%	3.0%	3.0%		4.0%	5.0%	6.0%
Debt Impairment % of Total Billable Revenue			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital Revenue												
Internally Funded & Other (R'000)			8,340	7,023	2,907	-	-	-	-	-	-	-
Borrowing (R'000)			-	-	-	-	-	-	-	-	-	-
Grant Funding and Other (R'000)			-	-	-	-	-	-	-	-	-	-
Internally Generated funds % of NonGrant Funding			100.0%	100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowing % of Non-Grant Funding			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

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Capital Expenditure												
Total Capital Programme (R'000)			8,340	7,023	2,907	-	-	-	-	-	-	-
Asset Renewal			-	139	-	-	-	-	-	-	-	-
Asset Renewal % of Total Capital Expenditure			0.0%	2.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Cash												
Cash Receipts % of Rate Payer & Other			94.2%	48.7%	42.2%	100.0%	100.0%	102.0%	102.0%	100.0%	100.0%	100.0%
Cash Coverage Ratio			0	0	0	0	0	0	0	0	0	0
Borrowing												
Credit Rating (2009/10)										0		
Capital Charges to Operating			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowing Receipts % of Capital Expenditure			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Reserves												
Surplus/(Deficit)			99,813	84,171	86,035	57,853	57,853	57,870	57,870	88,134	82,582	80,582
Free Services												
Free Basic Services as a % of Equitable Share			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
Free Services as a % of Operating Revenue (excl operational transfers)			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
High-Level Outcome of Funding Compliance												
Total Operating Revenue			101,662	111,180	113,868	153,669	182,541	182,541	182,541	130,321	134,459	137,950
Total Operating Expenditure			118,363	126,212	121,321	167,008	225,962	225,962	225,962	153,801	156,970	166,125
Surplus/(Deficit) Budgeted Operating Statement			(16,701)	(15,032)	(7,453)	(13,340)	(43,422)	(43,422)	(43,422)	(23,480)	(22,511)	(28,175)
Surplus/(Deficit) Considering Reserves and Cash Backing			99,813	84,171	86,035	57,853	57,853	57,870	57,870	88,134	82,582	80,582
MTREF Funded (1) / Unfunded (0)	15		1	1	1	1	1	1	1	1	1	1
MTREF Funded ✓ / Unfunded ✖	15		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

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INVESTMENT PORTFOLIO JUNE 2016(JULY 2015 TO JUNE2016)

BANK	ACC NO	Type of investment	Date invested	Interest rate	Maturity Date	Balance 30 June 2015	Accrued interest	Balance 30 June 2015		Balance 30 June 2016	Accrued interest	Balance 30 June 2016
ABSA	2074478401	92 Days	11-May-15	6.32%	11-Aug-15	10,000,000	36,471	10,036,471		-		-
ABSA	2074953447	63 days	11-May-15	6.30%	13-Jul-15	10,000,000	32,836	10,032,836		-		-
ABSA	2074873962	90 Days	10-Apr-15	6.35%	09-Jul-15	10,000,000	36,534	10,036,534		-		-
ABSA	2075064952	92 Days	24-Mar-15	6.33%	24-Jun-15	-	-	-		-		-
ABSA	9309035608	Call	24-Jun-15	5.00%	Call	10,000,000	9,589	10,009,589		26,000,000	54,159	26,054,159
ABSA	20774232043	90 Days					2,934	2,934		-		-
ABSA	2075927095	6 Months	29-Mar-16	7.50%	26-Sep-16	-	-	-		10,000,000	4,449	10,004,449
ABSA	2075332567	6 Months	11-Mar-16	7.95%	07-Sep-16	-	-	-		10,000,000	45,740	10,045,740
ABSA	2075918917	90 Days	23-Mar-16	7.52%	23-Jun-15	-	-	-		10,000,000	16,482	10,016,482
FNB	74504915560	90 Days	13-May-15	6.17%	11-Aug-15	10,000,000	30,591	10,030,591		-		
NEDBANK	03/7497571214/000168	90 Days	30-Mar-15	6.36%	29-Jun-15	-	2,968	2,968		-	-	-
NEDBANK	03/7497571214/000165	6 Months	09-Jan-15	6.82%	09-Jul-15	10,000,000	56,055	10,056,055		-	-	-
NEDBANK	03/7497571214/000166	6 Months	04-Mar-15	6.94%	04-Sep-15	11,000,000	62,745	11,062,745		-	-	-
NEDBANK	03/7497571214/000167	6 Months	24-Mar-15	6.97%	25-Sep-15	10,000,000	57,288	10,057,288		-	-	-

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NEDBANK	03/7497571214/000184	60 Days	07-Apr-16	7.44%	07-Jun-16	-	-	-	10,000,000	49,315	10,049,315
NEDBANK	03/7497571214/000172	90 Days	11-Mar-16	7.30%	10-Jun-16	-	-	-	11,000,000	48,099	11,048,099
NEDBANK	03/7497571214/000186	90 Days	14-Mar-16	7.30%	14-Jun-16	-	-	-	6,000,000	22,488	6,022,488
INVESTEC	JP14030754784	6 Months	03-Dec-14	6.90%	03-Jun-15	-	-	-	-	-	-
INVESTEC	1400198080500	Call	22-Jul-11	5.60%	Call	11,000,000	47,562	11,047,562	-	-	-
INVESTEC	1400198080	90 Days	24-Mar-15	6.32%	22-Jun-15	-	-	-	-	-	-
INVESTEC	1400198080 - 2	90 Days	13-Apr-15	6.36%	13-Jul-15	8,000,000	110,124	8,110,124	-	-	-
INVESTEC	1157518 CORP MM FUND	90 Days	28-May-15	6.26%	26-Aug-15	10,000,000	60,268	10,060,268	-	-	-
INVESTEC	1400198080451	6 Months	28-May-15	-	-	-	-	-	10,000,000	66,247	10,066,247
INVESTEC	1400198080451	90 Days	28-May-15	-	-	-	-	-	10,000,000	4,126	10,004,126
INVESTEC	1400198080451	90 Days	28-May-15	-	-	-	-	-	10,000,000	62,877	10,062,877
INVESTEC	1400198080451	90 Days	28-May-15	-	-	-	-	-	10,000,000	35,630	10,035,630
INVESTEC	1400198080451	90 Days	28-May-15	-	-	-	-	-	10,000,000	14,671	10,014,671
STANDARD BANK	728855100-006	90 Days							10,000,000	2,082	10,002,082
STANDARD BANK	728855100-007	90 Days							10,000,000	62,712	10,062,712
STANDARD BANK	728855100-008	90 Days							7,000,000	10,377	7,010,377
						110,000,00	545,966	110,545,96	160,000,00	499,454	160,499,45

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						0		6		0		4

Summary:

2 015			2 016		
31,000,000	176,088	31,176,088	30,000,000	116,436	30,116,436
58,000,000	306,826	58,306,826	10,000,000	49,315	10,049,315
			94,000,000	279,544	94,279,544
21,000,000	57,151	21,057,151	26,000,000	54,159	26,054,159
-	-	-	-	-	-
110,000,000	540,064	110,540,064	160,000,000	499,454	160,499,454

130,000,000	383,018	130,383,018
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PROJECTS COMMITMENTS 30 JUNE 2016

PROJ NO	PROJECT NAME	PRO J YEA R	Operating	Capital	14/15 Roll Over	15/16 IDP	Total Budget	PAID 15/16 YEAR	REMAININ G	RES P MA N
1	Municipal Environmental Health & Environmental Management									
2	Disaster Management									
3	Local Economic Development & Tourism									
UE04 1	WEDA	201 2	2,609,876		1,609,876	1,000,000	2,609,876	877,784	1,732,092	PED
UE05 4	Coordination of SPLUMA	201 6	500,000		-	500,000	500,000	57,086	442,914	PED
			3,109,876	-	1,609,876	1,500,000	3,109,876	934,870	2,175,006	
4	Roads & Storm Water									

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RS04 7	MIG - Phagameng Streets and Stormwater	201 5	6,280,686		6,280,686	-	6,280,686	4,960,068	1,320,618	ID
RS04 6	MIG - Paving of streets Leseding	201 5	4,550,000		4,550,000	-	4,550,000	3,812,852	737,148	ID
RS05 0	Thabazimbi Waste Management Treatment	201 6	74,172,000		-		74,172,000	20,341,452	53,830,548	ID
			85,002,686	-	10,830,686	-	85,002,686	29,114,372	55,888,314	
5	Municipal Support & Institutional Development									
IN050	Implementation of SCOA	201 6	1,450,000		-	1,450,000	1,450,000	1,450,000	-	BTO
			1,450,000	-	-	1,450,000	1,450,000	1,450,000	-	
6	COMMUNITY PARTICIPATION & GOOD GOVERNANCE									
CO03 7	Training of Ward Committees	201 6	230,000		-	230,000	230,000	85,200	144,800	ES
			230,000	-	-	230,000	230,000	85,200	144,800	
7	Land									

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8	Sports, Arts & Culture									
9	Water & Sanitation									
WA00 1	Mabatlane Ext 6 Network for 300 erven	201 6	1,150,745	-	-	1,150,745	1,150,745	1,085,044	65,701	ID
WA00 2	Mabatlane Drill, Test & Equip Boreholes	201 6	717,973	-	-	717,973	717,973	715,360	2,613	ID
WA00 3	Phagameng Ext 13: install skeleton network for 1300 erven	201 6	2,271,484	-	-	2,271,484	2,271,484	1,796,482	475,002	ID
WA00 5	Mabaleng Storage 1.5 MI pressure tower	201 6	2,430,718	-	-	2,430,718	2,430,718	1,262,871	1,167,847	ID
WA00 7	Mookgophong: install valves, PRVs and chambers in existing network	201 6	1,337,930	-	-	1,337,930	1,337,930	994,112	343,818	ID
WA00 8	Roedtan : Drill & Equip additional Boreholes and upgrade network	201 6	2,072,368	-	-	2,072,368	2,072,368	2,055,495	16,873	ID
WA00 12	Development of groundwater for Thabazimbi and Regorogile	201 6	876,818	-	-	876,818	876,818	401,754	475,064	ID
WA00 13	Schillpadnek(Smasherblock) Water supply	201 6	3,169,804	-	-	3,169,804	3,169,804	1,931,675	1,238,129	ID
WA00 14	Raphuti / Leeupoort water supply	201 6	1,631,862	-	-	1,631,862	1,631,862	881,713	750,149	ID

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			15,659,702	-	-	15,659,702	15,659,702	11,124,506	4,535,196	
10	Electricity									
11	Transport									
			105,452,264	-	12,440,562	18,839,702	105,452,264	42,708,948	62,743,316	

TOTAL APPROVED BUDGET

TOTAL SPENT UP TO 30 JUNE 2016

ACTUAL % SPENT

105,452,264

42,708,948

40.50%

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PROJECT PLANNED FOR THE 2016/17 BUDGET

PRO J NO	PROJECT NAME	PRO J YEA R	Wishlist (VAT excl)	Operatin g	Capital	16/17	17/18	18/19	Total	Fundi ng Sourc e
1	Municipal Environmental Health & Environmental Management									
new	ADMS Urban license, technical support, EMIT license, ARC GIS 9.2 & Spatial Analyst & training	2016	300,000	300,000	-	300,000	-	-	300,000	
new	Installation, operation & maintenance of complete ambient air quality monitoring	2016	675,000	675,000	-	675,000	-	-	675,000	
			975,000	975,000	-	975,000	-	-	975,000	
2	Disaster Management									
			-	-	-	-	-	-	-	
3	Local Economic Development & Tourism									
	WEDA	2016	1,875,000	1,875,000	-	1,875,000	-	-	1,875,000	
UE03 8	Tourism	2016								
	- Tourism Indaba	2016	150,000	150,000	-	150,000	-	-	150,000	
	- Tourism Month	2016	20,000	20,000	-	20,000	-	-	20,000	
UE04 8	SMME Development	2016	75,000	75,000	-	75,000	-	-	75,000	
new	Farmers Flea Market & Exhibition	2016	50,000	50,000		50,000	-	-	50,000	

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			2,170,000	2,170,000	-	2,170,000	-	-	2,170,000	
7	Spatial Planning									
UE05 4	Coordination of SPLUMA & Training	2016	200,000	200,000		200,000	-	-	200,000	
			200,000	200,000	-	200,000	-	-	200,000	
4	Roads & Storm Water									
RS04 4	Road Asset Management System	2016	1,897,000	1,897,000	-	1,897,000	1,992,000	2,133,000	6,022,000	RRAM S
			1,897,000	1,897,000	-	1,897,000	1,992,000	2,133,000	6,022,000	
5	Municipal Support & Institutional Development									
	mSCOA Implementation	2016	1,250,000	1,250,000		1,250,000	1,000,000	-	2,250,000	FMG & MSIG
	Job Evaluation	2016	100,000	100,000		100,000	-	-	100,000	
	Procurement of IT Equipment	2016	250,000		250,000	250,000	-	-	750,000	
new	Work Study	2016	150,000	150,000		150,000	-	-	150,000	
new	Mayoral Car	2016	1,000,000		1,000,000	1,000,000	-	-	1,000,000	
			2,750,000	1,500,000	1,250,000	2,750,000	1,000,000	-	4,250,000	
6	COMMUNITY PARTICIPATION & GOOD GOVERNANCE									
CO0 11	District IDP Public Participation Programme - Executive Mayor	2016	1,550,000	1,550,000	-	1,550,000	-	-	1,550,000	
CO0 12	District IDP Strategic Planning Programme - Municipal Manager	2016	200,000	200,000	-	200,000	-	-	200,000	

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			1,750,000	1,750,000	-	1,750,000	-	-	1,750,000	
9	Water & Sanitation									
new	EPWP IG project - Provision of VIP sanitation in Rural villages (area still to be determined)	2016	1,102,000	1,102,000		1,102,000	1,170,324	1,239,373	3,511,697	EPWP IG
			1,102,000	1,102,000	-	1,102,000	1,170,324	1,239,373	3,511,697	
			10,844,000	9,594,000	1,250,000	10,844,000	4,162,324	3,372,373	18,878,697	
					10,844,000					

Total available / (short)

Expenditure per dpt:
BTO
MM
CSSS
PED
ID
EMO
SDCS
Total

16/17 IDP		16/17	17/18	18/19	Total
Wishlist	Operating Capital				
1,250,000	1,250,000 -	1,250,000	1,000,000	-	2,250,000
200,000	200,000 -	200,000	-	-	200,000
1,500,000	250,000 1,250,000	1,500,000	-	-	1,500,000
2,370,000	2,370,000 -	2,370,000	-	-	2,370,000
2,999,000	2,999,000 -	2,999,000	3,162,324	3,372,373	9,533,697
1,550,000	1,550,000 -	1,550,000	-	-	1,550,000
975,000	975,000 -	975,000	-	-	975,000
10,844,000	9,594,000 1,250,000	10,844,000	4,162,324	3,372,373	18,378,697
		10,844,000			

9. 2011-2015 AUDIT OUTCOMES

2010/2011	2011/12	2012/13	2013/14	2014/15
Clean audit	Clean audit	Qualified	Unqualified	Unqualified

10. 2014/15 AUDIT ACTION PLAN

FINANCIAL YEAR		14/15									
Municipality Name		Waterberg									
Audit Opinion		Unqualified									
Reporting Period											
Audit Findings	Category of Finding	Description of Finding	Finding status	Root Cause	Action Plan Description	Start Date	Completion Date	Person Responsible	Position	Progress	Narrative to Progress
Procurement	Matters affecting the auditor's report	Awards were not evaluated in terms of the Preferential procurement regulations point system. The municipality	New	Inadequate oversight responsibility for the preferential procurement points system.	Adjusting irregular expenditure on the financial statements with the awards. Adherence to procurement regulations will be complied	28-Oct-15	30-Jun-16	G Tloubatla	CFO	Completed	The irregular expenditure as identified has been updated and was included in the AFS note. Preferential procurement

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		will ensure compliance with the Preferential Procurement Regulations for the acquisition of services, works or goods.			with in awarding the bids.						regulations are adhered to.
Procurement	Matters affecting the auditor's report	The municipality did not stipulate the specific tendering condition that only locally produced goods, services or works or locally manufactured goods, with a stipulated minimum threshold for local production and content, will be considered in the bid advert for	New	Inadequate oversight over the specifications of the tender that included the provision of geysers.	SCM policy was revised on the 28 May 2015 to include the local content and the checklist will be updated accordingly.	28-Oct-15	30-Jun-16	G Tloubatla	CFO	Completed	The local contents are considered when specifying the condition of the tender.

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		tenders.									
Procurement	Matters affecting the auditor's report	The municipality did not obtain or follow competitive bid process to award the contract for consultancy services, therefore contravening SCM regulation 35.	New	Inadequate oversight responsibility for awarding of the consultancy contract.	Management to adjust irregular expenditure in the financial statements. Municipality to ensure compliance with SCM regulations 35 when awarding tenders for consultancy services.	5-Nov-15	30-Jun-16	G Tloubatla	CFO	Completed	The AFS 14/15 were adjusted with the irregular expenditure and disclosure was made.
Other Disclosure	Matters affecting the auditor's report	MPAC oversight report was not made public within seven days (07 April 2015) from the Councils adoption of	New	Annual Report: Inadequate oversight over compliance with MFMA section 129 (1).	MFMA section 129(1): The 2014/15 annual report will be tabled on the 25 January 2016 and will be approved on 24th of March 2016.	2-Dec-15	31-Mar-16	L Kgomo	Acting DM: SSP	Completed	2014/15 Annual report tabled 28 January 2016 and the MPAC oversight report was approved 31 March 2016

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		the report (31 March 2015).									
Predetermined Objectives	Matters affecting the auditor's report	Supporting documents were not obtained to validate the reported performance.	New	Inadequate oversight responsibility to ensure that reported performance is supported by appropriate evidence.	Management will ensure that the actual reported performance is supported by sufficient evidence on a quarterly basis against the SDBIP KPI's in that the portfolio of evidence is agreed.	2-Dec-15	30-Jun-16	L Kgomo	Acting DM: SSP	Completed	Q3 & Q4 Performance indicators will be supported by POE as stipulated in the revised SDBIP
Predetermined Objectives	Matters affecting the auditor's report	Targets were not achieved. Municipality did not achieve 17% of development priorities. We tested audit on Basic service delivery and Local Economic	New	Setting targets that are not achievable and not within the municipality's resources and capacity.	Management to implement the recommendations and ensure that achievable targets are set.	2-Dec-15	30-Jun-16	L Kgomo	Acting DM: SSP	Completed	The revised SDBIP was adjusted with achievable targets. The Approved 2016/17 SDBIP was also done with achievable targets.

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		Development and noted that there's 23% not achieved.									
Other Disclosure	Matters affecting the auditor's report	The commitment note in the financial statement under note 37, the figures included are VAT exclusive, regardless of whether the contract amount is Vat inclusive.	New	Inadequate oversight responsibility for GRAP compliance.	Management to adjust the financial statements to reflect commitments as VAT inclusive and also be disclosed as VAT inclusive on the AFS in future.	1-Oct-15	30-Jun-16	G Tloubatla	CFO	Completed	The AFS disclosure note on commitment was adjusted to include VAT in 2014/15 AFS. Therefore, the AFS 15/16 commitment note will be inclusive of VAT.
Human Resources	Other important matters	The salary on the initial appointment of the Accounting Officer was within the limits and it was later increased and backdated in January. The council	New	Salary adjustments are not as per the recommendations and approvals of the remuneration committee and Council.	The remuneration package was negotiated as per the advert and Council Resolution.	26-Nov-15	26-Nov-15	MS Mabotja	MM	Completed	The remuneration package was negotiated as per the advert and Council Resolution.

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		resolution for approval for the increase could not be obtained.									
Procurement	Other important matters	Results of the bidding were not published on the municipality website as required by SCM regulation 23(c).	New	Non-compliance with SCM regulations. Inadequate oversight responsibility for SCM competitive bidding process.	Management will ensure that bid results are published on the municipal website.	28-Oct-15	30-Jun-16	G Tloubatla	CFO	Completed	Tender reports, bids disqualified, bids received and tender ward report are published on the municipal website.
Other Disclosure	Other important matters	The municipality did not report unauthorized expenditure as disclosed in the financial statement to the mayor and the MEC for local government.	New	Inadequate oversight responsibility for reporting of unauthorized expenditures in the annual financial statements.	The unauthorized, fruitless and wasteful expenditures will be reported as per the requirements of MFMA section 32.	2-Dec-15	30-Jun-16	G Tloubatla	CFO	In progress	Unauthorized expenditure was identified and included in the AFS and to be reported in terms of Sec 32 of MFMA. Refer to note 31-32-33 of AFS15/16.

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Procurement	Other important matters	Some orders were canceled and duplicated, therefore, inclusion in the deviation register resulted in an overstatement of note no 35.6 in the financial statements.	New	Inadequate oversight responsibility for the recording of order deviations.	Annual Financial Statements were adjusted with the overstated amount of deviations. The deviation register transactions will be updated accordingly and be reviewed for accuracy and completeness.	1-Oct-15	30-Jun-16	G Tloubatla	CFO	Completed	The deviations register was correctly updated & AFS have also adjusted accordingly.
Procurement	Other important matters	Repairs and maintenance account identified that items were incorrectly classified.	New	Inadequate oversight responsibility for classification of repairs and maintenance account.	The AFS were adjusted with correct classification of repairs and maintenance account. Management will ensure that transactions are classified correctly.	27-Oct-15	30-Jun-16	G Tloubatla	CFO	Completed	AFS 14/15 were adjusted with correct classification of the repairs and maintenance expense account.
Other Disclosure	Other important matters	The municipality entered into an agreement to rent buildings and cleaning services. The cleaning services have	New	Inadequate oversight responsibility for classification of cleaning services account.	The cleaning services account have been reclassified and AFS have adjusted accordingly. Management will ensure that transactions are	30-Sep-15	30-Sep-15	G Tloubatla	CFO	Completed	The cleaning services account have been reclassified and AFS have adjusted accordingly.

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		been incorrectly classified as operating lease.			correctly classified.						
Movable Assets	Other important matters	Some assets in the Assets register had a negative balance, some did not contain the disposal date, some of the assets was not updated with the correct reassessed useful life and dates were swapped. Some assets share the same parent number and have different barcodes while some share the same parent	New	Inadequate oversight responsibility for asset management.	The asset registers negative balance, disposal date and reassessed useful life were correctly updated and the AFS have adjusted accordingly. Management will ensure that the asset register is updated on a regular basis and residual values and useful lives of assets are calculated correctly.	27-Oct-15	30-Jun-16	G Tloubatla	CFO	Completed	The asset register was updated correctly together with the AFS 14/15. The asset count was also performed during 08-19 Feb 2016 and that asset register is updated regularly.

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		number and different description registration number.									
Movable Assets	Other important matters	Some assets selected for physical verification could not be found and therefore unable to verify their existence.	Recurring	Inadequate oversight responsibility for control of municipal assets.	The two missing assets are under investigation and will be reported to Council. The small movable assets will be detected during asset verification in February 2016.	13-Nov-15	30-Jun-16	G Tloubatla	CFO	Completed	The communication in the form of an email was sent to all department to ensure that all assets are availed during assets verification. The Council has approved the write-off of some of the assets.

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Human Resources	Other important matters	Inadequate administration of overtime.	New	The accounting officer did not implement adequate controls over the administration of overtime.	Management will ensure adherence to overtime policy and that approval of overtime in advance shall be sought and reasonableness of overtime will be checked before authorisation.	2-Dec-15	30-Jun-16	PF Raphela	MCSSS	Completed	Pre-approval of overtime is done in advance before an employee can work overtime.
Procurement	Other important matters	Inconsistency between the SCM policy and the SCM regulation: The SCM policy does not include: (2) the procedure for the handling, recording and recording of bids, and (3) A sentence to restrict the acquisition and storage of goods in bulk which necessitates	New	Management oversight responsibility for bids handling, opening, and recording procedures was not properly exercised. A sentence was not included due to municipality not buying in bulk.	(1). The SCM policy will be updated accordingly on the bids handling procedures. (3).A clause on bulk purchases will be included in the SCM policy.	28-Oct-15	30-Jun-16	G Tloubatla	CFO	Completed	SCM policy has been reviewed and the council has approved it on the 31 May 2016.

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		special safety arrangements, including gasses and fuel.								
Procurement	Other important matters	During the assessment of the internal controls in the supply chain management unit, it was noted that the monthly procurement reports submitted by the SCM unit do not include the reason why an award was made to the winning bidders.	New	Misinterpretation of SCM regulations.	Monthly reports will be updated to include reasons why the awards were awarded to the winning bidders.	28-Oct-15	30-Jun-16	G Tloubatla	CFO	Completed Monthly reports with reasons are prepared by SCM.
Procurement	Other important matters	Management did not obtain the approval from the council to enter into a 5-year	New	Oversight by management. MSCM regulation 33(1)(c), and MFMA 31.	Management to add a sentence in the annual financial statements 15/16 to inform users of the financial	30-Oct-15	30-Jun-16	G Tloubatla	CFO	Completed The note has been added on the AFS15/16.

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		contract with the ABSA bank from the council, this was a result of management oversight.			obligation imposed by the contract.					
Liabilities	Other important matters	Provision for leave overstated. Differences were identified between the recalculated provision for leave and the management schedule.	New	Oversight by management.	Management schedule for provision of leave to be reviewed and be amended accordingly.	10-Nov-15	10-Nov-15	G Tloubatla	CFO	Completed Provision for leave schedule was reviewed and adjusted accordingly.
Predetermined Objectives	Other important matters	Annual Performance Report (APR) for the 2014/15 financial year disclosed measures taken to improve performance on targets not achieved however measures taken to improve	New	Inadequate oversight responsibility for the review of information supporting the reported performance.	The Accounting Officer to ensure that measures taken to improve performance are supported by valid evidence.	30-Sep-15	30-Jun-16	T Kgomo	DM: SSP	Completed Measures were taken to improve the reported performance to ensure that it is supported by adequate sufficient evidence. Also, refer to second quarter PMS report issued by internal audit.

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		performance are not supported by adequate sufficient evidence.								
Predetermined Objectives	Other important matters	Planned targets against those reported on in the performance information report, some targets were found to be inconsistent.	New	Oversight: Accounting Officer did not review the performance reports to ensure that the information reported is consistent with that planned as per approved SDBIP.	Management to ensure that planned targets are consistent with those reported in the performance reports and SDBIP.	30-Sep-15	30-Jun-16	T Kgomo	DM: SSP	Completed During the revision of the SDBIP (mid-year) and mid-year performance assessment, we ensured that the planned targets remain consistent with what is reported by departmental managers.
Predetermined Objectives	Other important matters	There was no evidence of internal audit report that indicated the internal audit audited the Mid-year performance report and	New	Internal audit oversight in reviewing mid-year performance report and annual performance report.	Mid-year performance report and annual performance report are to be reviewed and reports for each review will be issued.	30-Sep-15	30-Jun-16	C Mogolola	CIA	Completed Both Mid-Year Performance Report and Annual Performance Report were reviewed.

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		the annual performance report.								
Predetermined Objectives	Other important matters	MFMA section 72 (1)(b): Mid-year performance assessment not submitted to national treasury within the required time frames.	New	Inadequate controls to identify relevant sections of the legislation to ensure compliance with mid-year performance assessment to National Treasury.	Management will ensure that mid-year performance assessment is submitted to National Treasury and Provincial Treasury within the timeframes required by relevant legislation.	1-Oct-15	31-Mar-16	T Kgomo	DM:SSP	Completed The 2015/16 Mid-Year Report submitted to National Treasury both in soft & hard copy on 25 January 2016
Other Disclosure	Other important matters	The schedule prepared by management for the provision for the bonus was overstated.	New	Inadequate oversight responsibility for the review of provision for bonus management schedule.	The errors have been corrected on the provision for bonus and the calculations were revised.	10-Nov-15	10-Nov-15	G Tloubatla	CFO	Completed Provision for the bonus was reviewed, errors were corrected and calculations were revised.
Receivables	Other important matters	Investment policy for Waterberg District Municipality does not contain elements as	New	Inadequate oversight responsibility over the review of municipal Investment policy.	The investment policy will be reviewed to include the relevant requirements.	19-Nov-15	30-Jun-16	G Tloubatla	CFO	Completed The policy has been reviewed and approved by council on the 31 May 2016.

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		required by Municipal investment regulation 4 (GNR.308 of 01 April 2005).								
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11. COMPOSITION OF WDM FLEET

WDM's fleet as at 31 August 2016 comprised of fifty-two (52) vehicles, three (3) Sedans/Private type motor cars, eighteen (18) LDVS, nine (9) trailers, and twenty-two (22) fire fighting vehicles. These vehicles can be categorized as follows:

Classification	Number
SUV	1
Sedans	2
LDVs (bakkies)	18
Trailers	9
Fire Fighting vehicles	22
	52

The vehicles are distributed in seven municipality's i.e. One district municipality and six local municipalities as follows:

1. Lephalale Municipality – 11
2. Mogalakwena Municipality – 10
3. Thabazimbi Municipality - 7
4. Modimolle Municipality - 6
5. Bela- Bela Municipality - 7
6. Mookgophong Municipality – 4
7. Waterberg District Municipality - 7

TOTAL VEHICLES = 52

12. MUNICIPAL TRANSFORMATION

Municipality	Key focus areas	2011	2012	2013	2014	2015
	Filling of critical posts	Total posts: 7 Filled: 7 Vacant : 0	Total posts: 7 Filled: 7 Vacant : 0	Total posts: 7 Filled: 7 Vacant : 0	Total posts: 7 Filled: 7 Vacant : 0	Total posts: 7 Filled: 7 Vacant : 0
	Performance agreements	7/7 managers signed the 2010/11 Agreement	7/7 managers signed the 2011/12 Agreement	7/7 managers signed the 2012/13 Agreement	7/7 managers signed the 2013/14 Agreement	7/7 managers signed the 2014/15 Agreement
	Performance management system	Automated system	Manual system	Manual system	Manual system	Manual system
	SDBIP approved	25 June 2010	28 June 2011	27 June 2012	02 June 2013	26 June 2014
	SDBIP alignment with IDP	100% aligned	100% aligned	100% aligned	100% aligned	100% aligned

13. LOCAL ECONOMIC DEVELOPMENT

Municipality	LED JOBS CREATED					Municipality	EPWP JOB OPPORTUNITIES				
	2011	2012	2013	2014	2015		2011	2012	2013	2014	2015
Waterberg	115	117	1417	124	196	Waterberg	17	54	153	151	24

14. FINANCIAL MANAGEMENT

Municipality	Key focus areas	2011	2012	2013	2014	2015
Waterberg	Submission of AFS and APR	31 August 2011	31 August 2012	30 August 2013	29 August 2014	31 August 2015
	MPAC	Not yet functional	Not yet functional	Functional Meetings held : 26 February 2013 & 22 October 2013	Functional Meetings held : 18 March 2014 & 21 November 2014	Functional Meetings held : 24 March 2015, 21 May 2015, 03 November 2015 and 18 November 2015
	Audit committee	Functional & effective. 4 meetings held: 12/12/2011 , 25/08/2010 , 30/09/2010 & 09/09/2010 .	Functional & effective. 4 meetings held: 23/04/2012 , 03/08/2011 , 24/08/2011 & 27/06/2012 .	Functional & effective. 4 meetings held: 18/03/2013 , 28/06/2013 , 28/08/2012 , & 26/09/2012 .	Functional & effective. 4 Meetings held: 14/02/2014 , 14/04/2014 , 27/06/2014 , & 27/08/2013 .	Functional & effective. 5 meetings held: 17/07/2015 , 22/05/2015 , 11/03/2015 , 28/08/2014 , & 31/10/2014 .
	Valuation roll compiled	N/A	N/A	N/A	N/A	N/A

15. GOOD GOVERNANCE

Municipality	Key focus areas	2011	2012	2013	2014	2015
Local Municipalities Ward Committees Functionality Assessments						
	Ward committees	-	-	-	22 September 2014 Bela-Bela; 29 September 2014 Modimolle 23 October 2014 Lephale	11 February 2015 Thabazimbi 12 March 2015 Mogalakwena
	Speakers Forum	Not functional	Functional <u>Meetings held</u> : 14 March 2012, 13 July 2012, 16 October 2012	Not fully functional <u>One meeting held</u> : 02 May 2013	Functional <u>Meetings held</u> : 26 February 2014, 17 July 2014 & 21 November 2014	<u>Functional</u> <u>Meetings held</u> : 16 February 2015, 02 July 2015, 23 September & 14 October 2015
	IGR structures EM's Forum	23 Feb. 2011, 8 Jul. 2011, 13 Oct. 2011	11 April .12 14 Nov 2012	14 Aug 2013 7 Nov. 2013	21 Aug. 2014 6 Nov. 2014	7 May. 2015 17 Sept. 15
	PPP	24 OCT 2011 16 NOV 2011 24-28 OCT	12 MAY 2012 18 JULY 2012 08-12 OCT	13 MAY 2013	26 OCT 2014	17 MAY 2015 21 JUL 2015 01 AUG 2015 14 AUG 2015

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		2011 02 DEC 2011	2012 30 NOV 2012 07 DEC 2012			27 NOV 2015
	MPAC	Not yet functional	Not yet functional	Functional Meetings held : 26 February 2013 & 22 October 2013	Functional Meetings held : 18 March 2014 & 21 November 2014	Functional Meetings held : 24 March 2015, 21 May 2015, 03 November 2015 and 18 November 2015
	Community satisfaction survey	No complaint received	No complaint received	No complaint received	No complaint received	No complaint received
	Public participation/ Imbizos	21 June 11 23 Jun.11 28 Jun. 11 31 Aug. 11 11 Sept. 11 30 Sept. 11 11 Nov. 11 23 Nov. 11 30 Nov. 11 13 Dec. 11	21 Jun. 12 18 July 12 5 Oct. 12 27 Oct. 12 9 Aug. 12 9 Nov. 12 25 Nov. 12 7. Dec. 12	9 March. 13 15 March.13 13 Apr. 13 25 May. 13 9 Jun. 13 14 Jun. 13 18 July. 13 4 Sept. 13	9 Apr. 14 20 Apr. 14 16 May. 14 10 Jan. 14 20 June .14 25 Jun. 2014 26 Sept.14	17 April 2015 14 August 2015 27 Nov. 2015
	Functionality of council	3 June 2011 First Inaugural Council 22 September	29 March 2012 31 May 2012 30 August	27 March 2013 30 May 2013 29 August 2013	31 March 2014 29 May 2014 28 August 2014	31 March 2015 28 May 2015 28 August 2015

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		2011 8 December 2011	2012 6 December 2012	5 December 2013	4 December 2014	3 December 2015
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16. IDP 2011-2016 RATINGS

MEC IDP RATINGS				
2011	2012	2013	2014	2015
High	High	High	High	high

17. IMPLEMENTATION OF PROJECTS 2011-2016

17.1 PROJECT 2010/2011

No.	Project Name	Location & Municipality	Budget & (expenditure)	Project duration	Statuses
1.	Waste Management Development of Landfill Sites	District-wide	R926 359 (R390 675)	12 Months	Completed
2.	Thabazimbi Fire Engine	Thabazimbi LM	R751 106 (R751 106)	12 Months	Completed
3.	Bela Bela Skid units & Equipment	Bela- Bela LM	R1 285 759 (R665 079)	12 Months	Completed
4.	Early Warning System for Floods line	District-wide	R614 218 (403 649)	12 Months	Completed
5.	Lephalale-Disaster Management Centre Environmental Impact Assessment	Lephalale LM	R1 900 500 (1 557 872)	12 Months	Completed
6.	Maintenance of	District wide	R2 000 000	12 Months	Completed

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	Landfill sites		(R1 144 316)		
7.	Feasibility study of the Wildlife Centre	District-wide	R3 000 000 (R2 600 744)	06 Months	Completed
8.	Mogalakwena Street tarring	Mogalakwena LM	R3 147 912 (448 278)	12 Months	Completed
9.	Performance Management System	WDM	R938 385 (R861 680)	3 year (Multi-year)	Completed
10.	Youth & Youth Indaba	WDM	R133 839 (R133 839)	1 Months	Completed
11.	Executive Mayor-Soccer Development Tournament	WDM	R300 000 (300 000)	1 Months	Completed
12.	Co-ordination of Moral Regeneration & District Moral Regeneration Summit	WDM	R68 817 (R68 925)	1 Months	Completed

17.2 PROJECTS 2011/12

No.	Project Name	Location & Municipality	Budget & (expenditure)	Project duration	Statuses
13.	Development of Mabatlane landfill site	Modimolle LM	R1 660 000 (R1 691 002)	12 Months	Completed
14.	Lephalale Disaster Centre Environmental Impact Assessment	Lephalale LM	R36 555 (36 555)	6 Months	Completed
15.	Mogalakwena – new Rescue Pumper	Mogalakwena LM	R3 494 193 (3 494 194)	12 Months	Completed
16.	Mogalakwena Equipment	Mogalakwena LM	R1 170 000 (656 775)	12 Months	Completed
17.	Mookgophong – repair of Toyota Landcruiser plus new equipment	Mookgophong LM	R360 000 (1 631)	12 Months	Completed

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18.	Information management, communication & dissemination system	WDM-Modimolle DC	R544 668 (R488 868)	6 Months	Completed
19.	Purchase of Fire Engine for high rise buildings (5 seater/double cab) – LDC	Lephalale LM	R3 800 00 (1 631)	12 Months	Completed
20.	Completion of Modimolle Ring Road	Modimolle LM	R4 595 734 (R2 113 631)	2 years	Completed
21.	Completion of Bela Bela Street Paving	Bela-Bela LM	R3 319 637 (1 833 083)	2 years	Completed
22.	Completion of Streets in Mahwelereng (Phase 2)	Mogalakwena LM	R4 199 634 (R2 523 283)	2 years	Completed
23.	PMS	WDM	R1 738 705 (693 352)	2 nd year of 2 years	Completed
24.	Procurement of Diesel Generator	WDM	R500 000 (R393 203)	12 Months	Completed
25.	Upgrading of the abattoir (phase 2)	WDM	R1 246 773 (858 393)	12 Months	Completed
26.	CBD Development Plan & implementation (Mookg & TBZ) Roll over – Bela Bela, Modi & Mog	Mookgophong , Thabazimbi & Bela-Bela LMs	R1 106 536 (613 177)	12 Months	Completed
27.	Upgrade of electricity substation Modimolle	Modimolle LM	R1 000 000 (R1 000 000)	12 Months	Completed
28.	Upgrade of electricity sub-station Mogalakwena	Mogalakwena LM	R2 000 000 (2 000 000)	12 Months	Completed

17.3 PROJECT 2012/13

No.	Project Name	Location & Municipality	Budget & (expenditure)	Project duration	Statuses
29.	Performance Management System	WDM	R300 000 (R505 844)	3 years (3/3)	completed
30.	Installation of WDM CCTV Cameras	WDM	R1 000 000 (1 002 257)	12 Months	Completed
31.	Procurement of Diesel Generator	WDM	R494 805 (R312 480)	12 Months	Completed
32.	Waterberg Biosphere Meander Reserve	District-wide	R200 000 (R276 225)	12 Months	Completed
33.	Bela-Bela flea market	Bela- Bela LM	R210 000 (210 000)	12 Months	Completed
34.	Completion of Bela-Bela street paving	Bela-Bela LM	R 570 000 (1 453 603)	12 Months	Completed
35.	Upgrading of streets in Marapong Township Lephalale	Lephalale LM	R2 000 000 (R167 045)	2 years	Completed
36.	Sewerage connection in Mookgophong Township	Mookgophong LM	R3 000 000 (R726 852)	3 years	Completed
37.	Installation and upgrading of 3 phase electrification at Ga-Seleka Drop-in Centre Lephalale	Lephalale LM	R500 000 (5 295)	2 years	Completed
38.	Electricity upgrade – co-funding in Lephalale	Lephalale LM	R650 000 (R650 000)	2 Years	Completed
39.	Electricity upgrade – co – funding in Bela-Bela	Bela- Bela LM	R850 000 (850 000)	12 Months	Completed
40.	Development of landfill site-Bela-Bela	Bela-Bela LM	R1 750 000 (R1 289 513)	12 Months	Completed

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41.	Purchase of 4X4 Major Urban Rescue Pumper Lephalale	Lephalale LM	R950 00 (1 460 885)	12 Months	Completed
42.	4X2 Double Cab fully equipped – Bela-Bela	Bela-Bela LM	R441 862 (437 862)	12 Months	Completed
43.	Purchase of Heavy Duty foam Canon Trailer- Modimolle	Modimolle LM	R300 000 (141 467)	12 Months	Completed
44.	Fire station standby Generator refurbishment Mogalakwena	Mogalakwena LM	R90 250 (R90 250)	12 Months	Completed
45.	Thabazimbi water tank	Thabazimbi LM	R1 095 600 (R1 095 600)	6 Months	Completed
46.	Bela-Bela medium pumper Vehicles & equipment	Bela-Bela LM	R844 804 (844 804)	12 Months	Completed

17.4 PROJECTS 2013/14

No.	Project Name	Location & Municipality	Budget & (expenditure)	Project duration	Statuses
47.	SMME Support	District wide	R300 000 (R280 950)	12 Months	Completed
48.	Modimolle security camera	Modimolle LM	R50 000 (R50 000)	12 Months	Completed
49.	Upgrading of Regorogile streets	Lephalale LM	R2 375 123 (R2 370 339)	2 years	Completed

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50.	Upgrading of Marapong Township Street phase	Lephalale LM	R2 624 252 (R1 207 476)	3 years	Completed
51.	Provision of VIP sanitation	Lephalale LM	R1 401 652 (R1 401 652)	3 years	Completed
52.	Mookgophong sewer connection	Mookgophong LM	R7 966 823 (R7 519 771)	3 years	Completed
53.	Upgrade of Ga-seleka Drop in Centre	Lephalale LM	R494 705 (487 900)	12 Months	Completed
54.	Completion of street in Mahwelereng (Phase 2)	Mogalakwena LM	R83 791	06 Months	Completed
55.	Ground monitors – (All locals)	District-wide	R178 903 (R176 400)	12 Months	Completed
56.	MDC – 4X2 Mobile Command Unit	Modimolle LM	R811 263 (811 263)	12 Months	Completed
57.	LDC – 4X4 Major Urban Rescue Pumper & Equipment	Lephalale LM	R1 459 286	12 Months	Completed
58.	Construction of fencing on the remainder of 1.2HA land donated	WDM – Modimolle LM	R280 000 (15 360)	12 Months	Completed
59.	Development of Bela Bela landfills site	Bela-Bela LM	R265 000 (260 250)	12 Months	Completed
60.	Air Quality Monitoring Equipment	District-wide	R858 000 (R542 650)	12 Months	Completed

17.5 PROJECTS 2014/15

No.	Project Name	Location & Municipality	Budget & (expenditure)	Project duration	Statuses
1.	Vaalwater Beautification	Modimolle LM	236 458 (0.00)	2 years	Phase 1 completed
2.	8	WDM	200 000 (0.00)	3 years	Service provider appointed
3.	Upgrade of Streets in Marapong Township	Lephalale LM	1 416 776 (1 130 084)	3 years	Completed
4.	Upgrade of Streets in Regorogile Township	Thabazimbi LM	4 784 (4 784)	3 years	Completed
5.	Road Asset Management System	District-wide	1 971 930 (912 281)	2 years	Phase 1 completed
6.	EPWP IG – Provision of household VIP (Ventilated Improved Pit latrines) sanitation in rural villages (area still to be	District-wide	1 000 000 (10 124)	12 Months	Completed
7.	Mookgophong Township Sewer Connection	Mookgophong LM	447 052 (0.00)	3 years	Completed
8.	Development of Landfill sites Mookgophong	Mookgophong LM	1 285 193 (526 227)	12 Months	completed
9.	Construction of fencing on 1.2HA land.	Modimolle DC	314 890 (185 262)	12 Months	Completed
10.	LDC – 1 X 1000 KPA / 100 bar skid units	Lephalale LM	108 500 (108 500)	12 Months	completed
11.	Thabazimbi- Equipped 24 hours operating room / mobile house – radio room / control	Thabazimbi LM	57 354 (57 354)	12 Months	Completed

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	room				
12.	Lephalale – Refurbishment of Iveco Fire Truck	Lephalale LM	140 022 (0.00)	12 months	Completed
13.	Mogalakwena – 1 x communication / alarm system & voice logger	Mogalakwena LM	122 914 (122 913)	12 months	Completed

17.6 PROJECTS 2015/16

No.	Project Name	Location & Municipality	Budget & (expenditure)	Project duration	Status
1.	Development of landfill site	Modimolle	874 597	12 Months	Project at planning stage
2.	Vaalwater Beautification	Modimolle Vaalwater	236 458	3 years	Procurement process still underway
3.	WEDA	WDM	2,609,876	3 years	Board members appointed & the acting CEO appointed
4.	Coordination of SPLUMA	WDM Districtwide	492 466	12 Months	Tibunal Members appointed.
5.	Upgrade and Management of Abattoir	Modimolle	1 381 700	12 Months	The department has purchased the dehiders, blades, stunning tongs, rollers, pig gambriels swivel, air filter lubricates, afal trolley, condemed bins, and prodders
6.	MIG - Development Park Ward 7		725 283	18 months	The project is on construction, handed over on the 23 November 2015. Site establishment complete.

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7.	MIG - Phagameng Streets and Stormwater	Modimolle	5 305 377		The project is on construction, handed over on the 23 November 2015. Site establishment complete.
8.	MIG - Paving of streets Leseding	Modimolle	4 276 847		Project is on construction, handed over on the 03 December 2015.
9.	MIG - PMU Overhads		3 168 709		Project ongoing
10.	Road Asset Management System	District wide	1 097 798		Project ongoing
11.	EPWP Project		968 607		Contractor appointed. To be Handed over in January 2016.
12.	Installation of new lift in WDM Head Office	Head office	186 281		Project on construction.
13.	Mabatlane Drill, Test & Equip Boreholes	Modimolle	1 000 000	18 Months	Project is on construction at 30% complete.
14.	Phagameng Ext 13: install skeleton network for 1300 erven	Modimolle	2 700 000	18 Months	Project is on construction at 5% complete.
15.	Mabatlane EXT 3 Network for 6300 Erven	Modimolle	1 500 000	18 Months	Project is on construction at 15% complete.
16.	Mabaleng Storage 1.5 MI pressure tower	Modimolle	2 500 000	18 Months	Project is on construction at 15% complete.
17.	Modimolle town: Replace asbestos pipes	Modimolle	1 000 000	18 Months	Project is on construction at 8% complete.
18.	Mookgophong: install valves, PRVs and chambers in existing network	Mookgophong	3 100 000	18 Months	Project is on construction at 5% complete.
19.	Roedtan : Drill & Equip additional Boreholes and upgrade network	Mookgophong	2 000 000	18 Months	Project is on construction at 5% complete.
20.	Mookgophong: 827 Watermeters refurbish & replace	Mookgophong	1 300 000	18 Months	Project on design stage
21.	Mookgophong : Replace 5x boreholes	Mookgophong	2 600 000	18 Months	The project is under construction. The site was handed over to the contractor on the 18 December

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					2015.
22.	Mookgophong : Drill & equip 5 boreholes	Mookgophong	1 000 000	18 Months	The project is under construction. The site was handed over to the contractor on the 18 December 2015.
23.	Development of groundwater for Thabazimbi and Regorogile	Thabazimbi	1 100 000	18 Months	Project handed over to the contractor, work to commence in January 2016.
24.	Schillpadnek(Smasherblock) Water supply	Thabazimbi	3 600 000	18 Months	Project handed over to the contractor, work to commence in January 2016.
25.	Raphuti/Leeupoort water supply	Thabazimbi	5 300 000	18 Months	Project handed over to a consultant on the 22 December 2015. to start with the designs.

18.CONCLUSION

The municipality was able to successfully integrate the IDP, the Budget, and the SDBIP since they were tabled at the same time. All the Senior Management should be evaluated and monitored on the implementation of the SDBIP which comprises largely of Key Performance Indicators and projects on a quarterly basis. Having regard to sustaining the unqualified opinion or improve to clean audit, performance information should also be audited. Legislative reports in the form of Mid-year Budget and Performance Assessment and the Annual Report are heavily informed by the consistent and monitoring of an SDBIP.

The SDBIP will, therefore, determine the performance agreements of the municipal manager and senior managers, including the outputs and deadlines for which they will be held responsible. The SDBIP is also a vital monitoring tool for the mayor and council to monitor the in-year performance of the municipal manager and for the municipal manager to monitor the performance of all managers in the municipality within the financial year. This enables the Executive Mayor and Municipal manager to be pro-active and take remedial steps in the event of poor performance. The SDBIP aims to ensure that managers are problem-solvers, who routinely look out for unanticipated problems and resolve them as soon as possible. The SDBIP also enables the council to monitor the performance of the municipality against quarterly targets on service delivery.