

MUNICIPAL BUDGET:

Revenue by Major Source

Revenue by Minor Source

Operating Expenditure by Major Type

Operating Expenditure by Minor Type

Revenue by municipal vote classification

Expenditure by municipal vote classification

Revenue by Standard Classification

Expenditure by Standard Classification

Capital Expenditure by Standard Classification

Capital Expenditure by Municipal Vote - Major

Capital Expenditure by Municipal Vote - Minor

Capital funding by source

IDP Strategic Objective - Revenue

IDP Strategic Objective - Expenditure

IDP Strategic Objective - Capital Expenditure

Cash flow trend

Increases in service charges

Revenue collection rates

Borrowing

Distribution losses

Borrowed capex funding

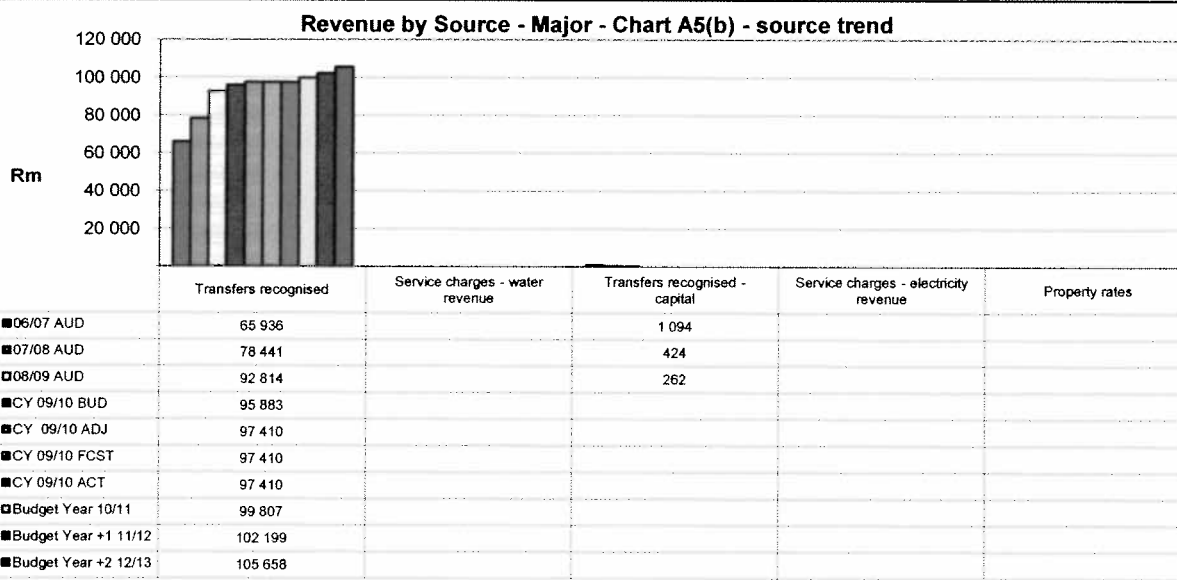
Expenditure analysis (Employee costs)

Expenditure analysis (Remuneration)

Expenditure analysis (Repairs & Maintenance)

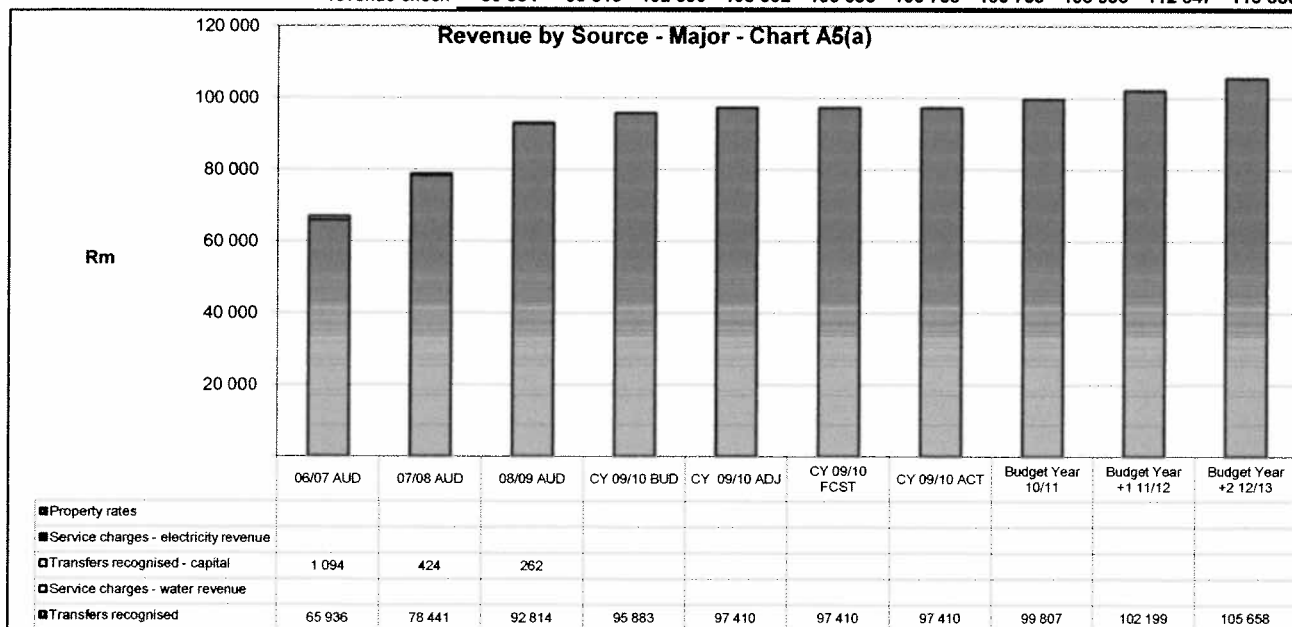
Expenditure analysis (Finance Charges)

Expenditure analysis (Depreciation)



Revenue by Major Source (refer 'Minor' source for 'Other Revenue' allocation)	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
Dividends received										
Agency services										
Contributions										
Contributed assets		507	438							
Licences and permits										
Gains on disposal of PPE			93							
Service charges - sanitation revenue										
Interest earned - outstanding debtors		59	40	35	25	30	30	120	19	19
Service charges - other	1 703	962	834	1 126	726	735	735	940	1 407	1 407
Rental of facilities and equipment	163	29		96				96	226	226
Service charges - refuse										
Other revenue	456	687	118	72	72	178	178	75	46	41
Fines										
Interest earned - external investments	11 016	12 205	8 628	8 400	8 400	8 400	8 400	7 900	8 950	9 000
Transfers recognised	65 936	78 441	92 814	95 883	97 410	97 410	97 410	99 807	102 199	105 658
Service charges - water revenue										
Transfers recognised - capital	1 094	424	262							
Service charges - electricity revenue										
Property rates										

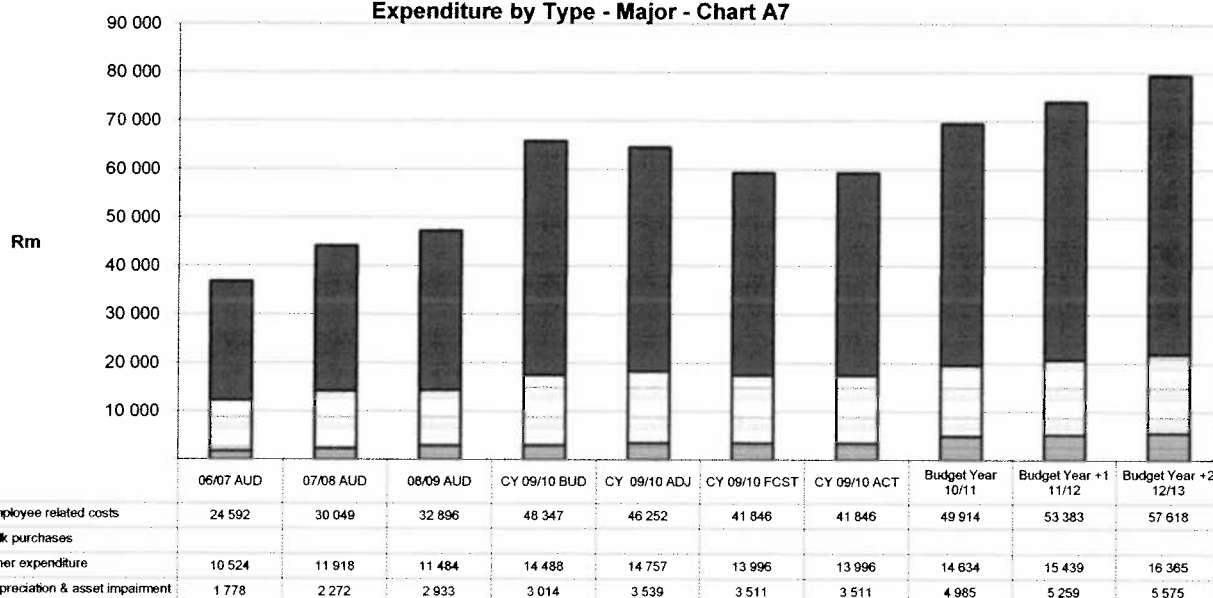
revenue check **80 934 93 319 102 690 105 602 106 633 106 753 106 753 108 938 112 847 116 350**



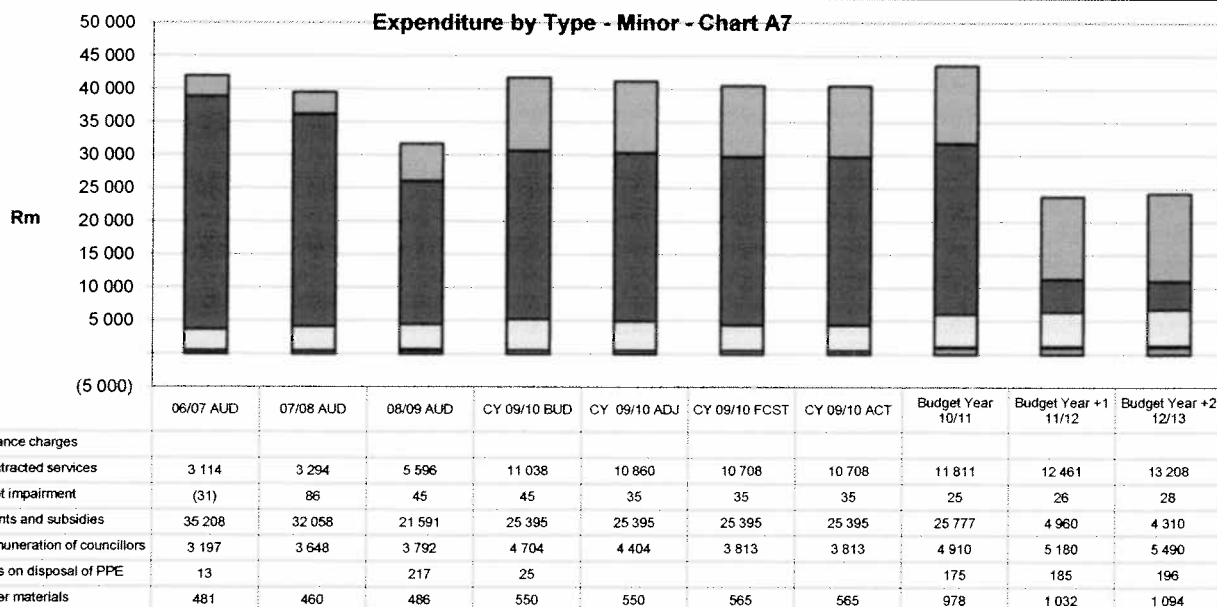
Operating Expenditure by Major & Minor Type

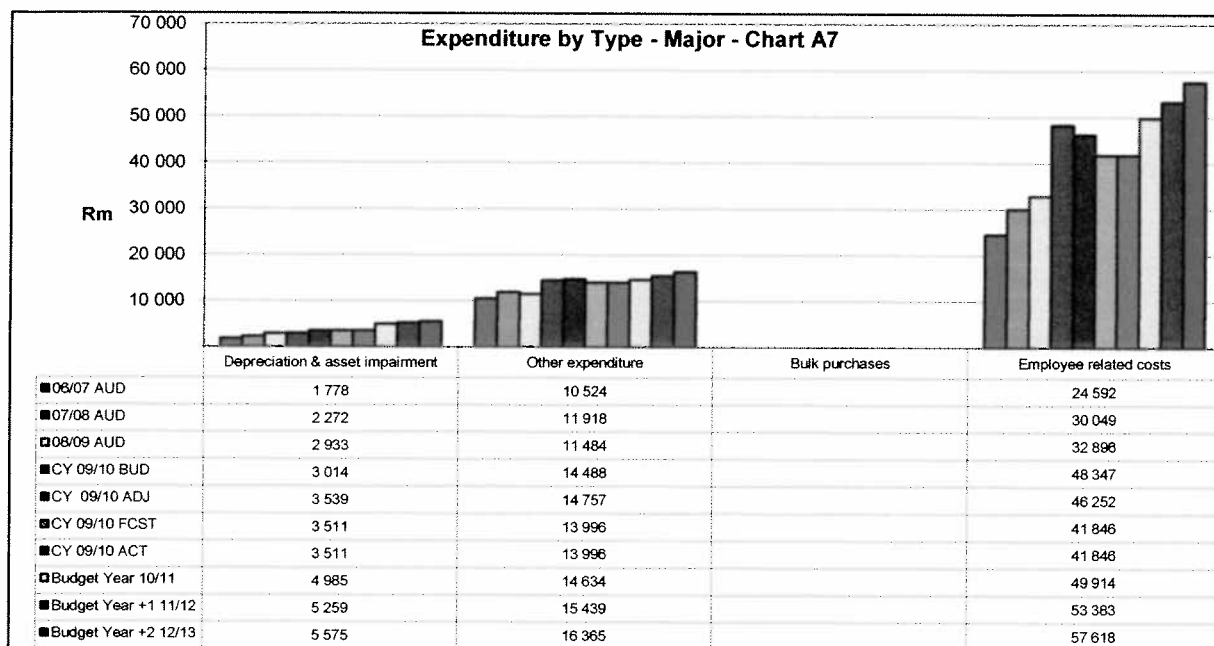
Other materials	481	460	486	550	550	565	565	978	1 032	1 094
Loss on disposal of PPE	13		217	25				175	185	196
Remuneration of councillors	3 197	3 648	3 792	4 704	4 404	3 813	3 813	4 910	5 180	5 490
Grants and subsidies	35 208	32 058	21 591	25 395	25 395	25 395	25 395	25 777	4 960	4 310
Debt impairment	(31)	86	45	45	35	35	35	25	26	28
Contracted services	3 114	3 294	5 596	11 038	10 860	10 708	10 708	11 811	12 461	13 208
Finance charges										
Depreciation & asset impairment	1 778	2 272	2 933	3 014	3 539	3 511	3 511	4 985	5 259	5 575
Other expenditure	10 524	11 918	11 484	14 488	14 757	13 996	13 996	14 634	15 439	16 365
Bulk purchases										
Employee related costs										
	24 592	30 049	32 896	48 347	46 252	41 846	41 846	49 914	53 383	57 618
<i>check</i>	78 877	83 786	79 041	107 607	105 792	99 869	99 869	113 209	97 924	103 884

Expenditure by Type - Major - Chart A7



Expenditure by Type - Minor - Chart A7

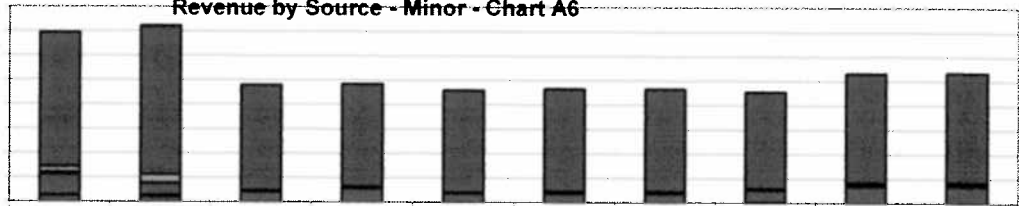




Rm

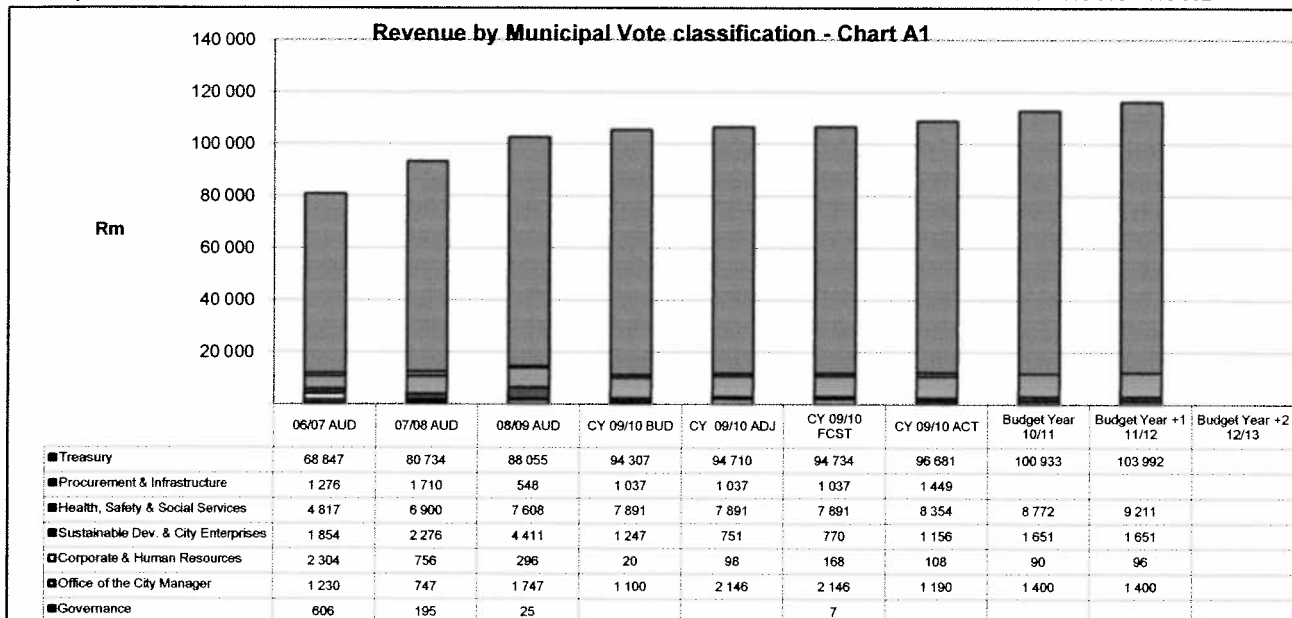
16 000
14 000
12 000
10 000
8 000
6 000
4 000
2 000

Revenue by Source - Minor - Chart A6

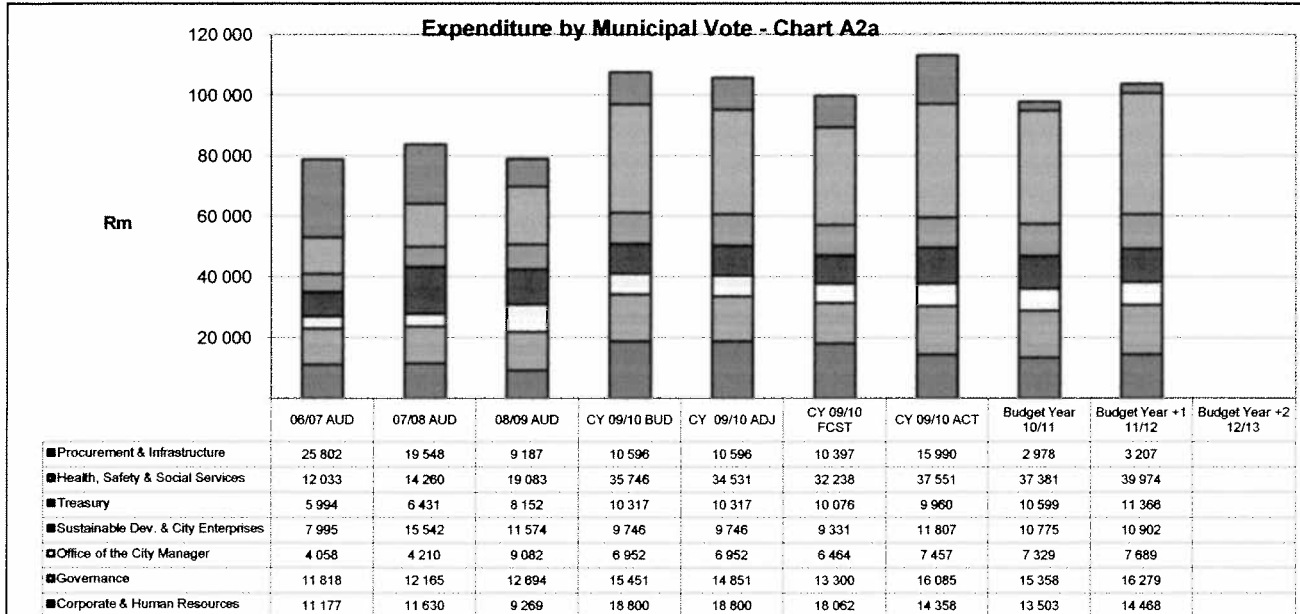


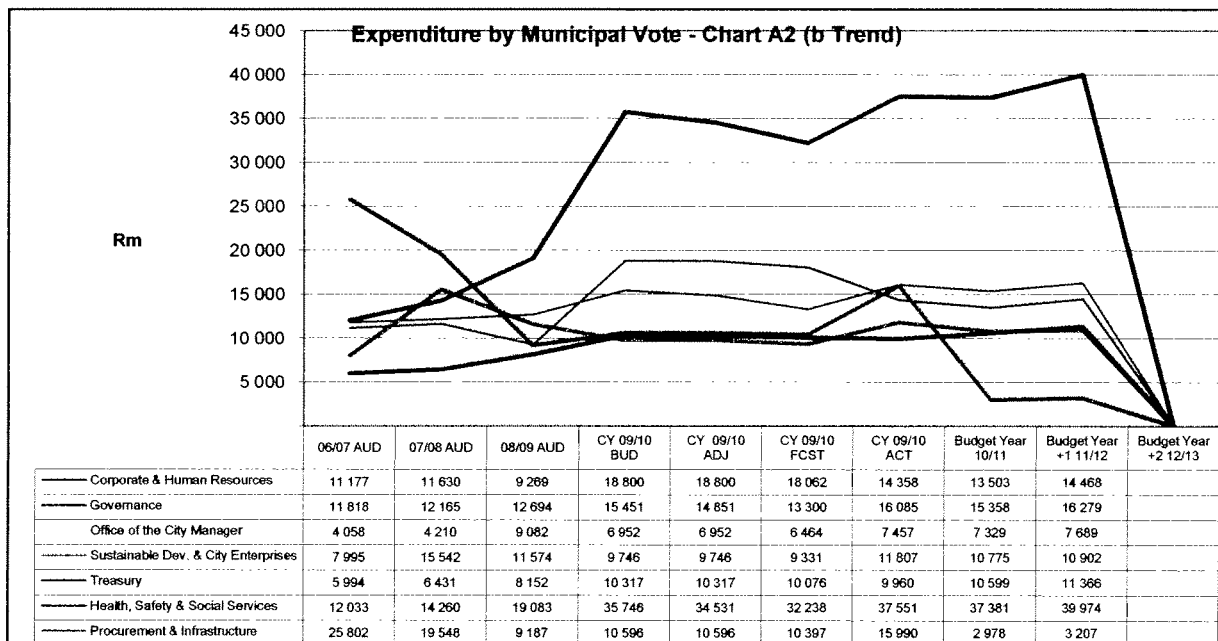
	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
■ Interest earned - external investments	11 016	12 205	8 628	8 400	8 400	8 400	8 400	7 900	8 950	9 000
■ Fines										
■ Other revenue	456	687	118	72	72	178	178	75	46	41
□ Service charges - refuse										
■ Rental of facilities and equipment	163	29		96				96	226	226
■ Service charges - other	1 703	962	834	1 126	726	735	735	940	1 407	1 407
□ Interest earned - outstanding debtors	59	40	35	25	25	30	30	120	19	19
■ Service charges - sanitation revenue										
■ Gains on disposal of PPE		93								
■ Licences and permits										
■ Contributed assets	507	438								
□ Contributions										
■ Agency services										
■ Dividends received										

Revenue by municipal vote classification	80 934	93 319	102 690	105 602	106 633	106 753	108 938	112 847	116 350
Governance	606	195	25			7			
Office of the City Manager	1 230	747	1 747	1 100	2 146	2 146	1 190	1 400	1 400
Corporate & Human Resources	2 304	756	296	20	98	168	108	90	96
Sustainable Dev. & City Enterprises	1 854	2 276	4 411	1 247	751	770	1 156	1 651	1 651
Health, Safety & Social Services	4 817	6 900	7 608	7 891	7 891	7 891	8 354	8 772	9 211
Procurement & Infrastructure	1 276	1 710	548	1 037	1 037	1 037	1 449		
Treasury	68 847	80 734	88 055	94 307	94 710	94 734	96 681	100 933	103 992



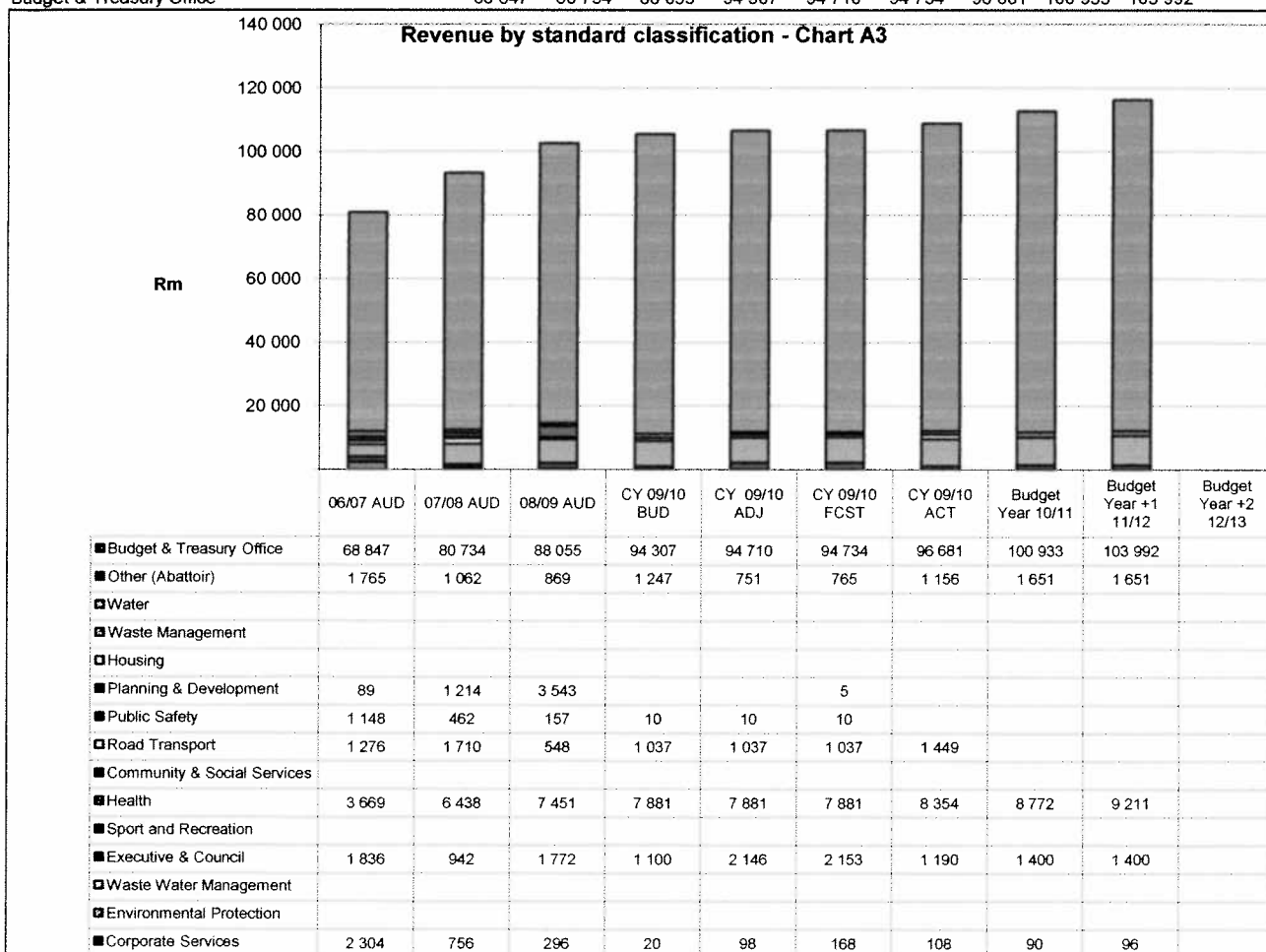
Expenditure by municipal vote classification	78 877	83 786	79 041	107 607	105 792	99 869		97 924	103 884
Corporate & Human Resources	11 177	11 630	9 269	18 800	18 800	18 062	14 358	13 503	14 468
Governance	11 818	12 165	12 694	15 451	14 851	13 300	16 085	15 358	16 279
Office of the City Manager	4 058	4 210	9 082	6 952	6 952	6 464	7 457	7 329	7 689
Sustainable Dev. & City Enterprises	7 995	15 542	11 574	9 746	9 746	9 331	11 807	10 775	10 902
Treasury	5 994	6 431	8 152	10 317	10 317	10 076	9 960	10 599	11 366
Health, Safety & Social Services	12 033	14 260	19 083	35 746	34 531	32 238	37 551	37 381	39 974
Procurement & Infrastructure	25 802	19 548	9 187	10 596	10 596	10 397	15 990	2 978	3 207





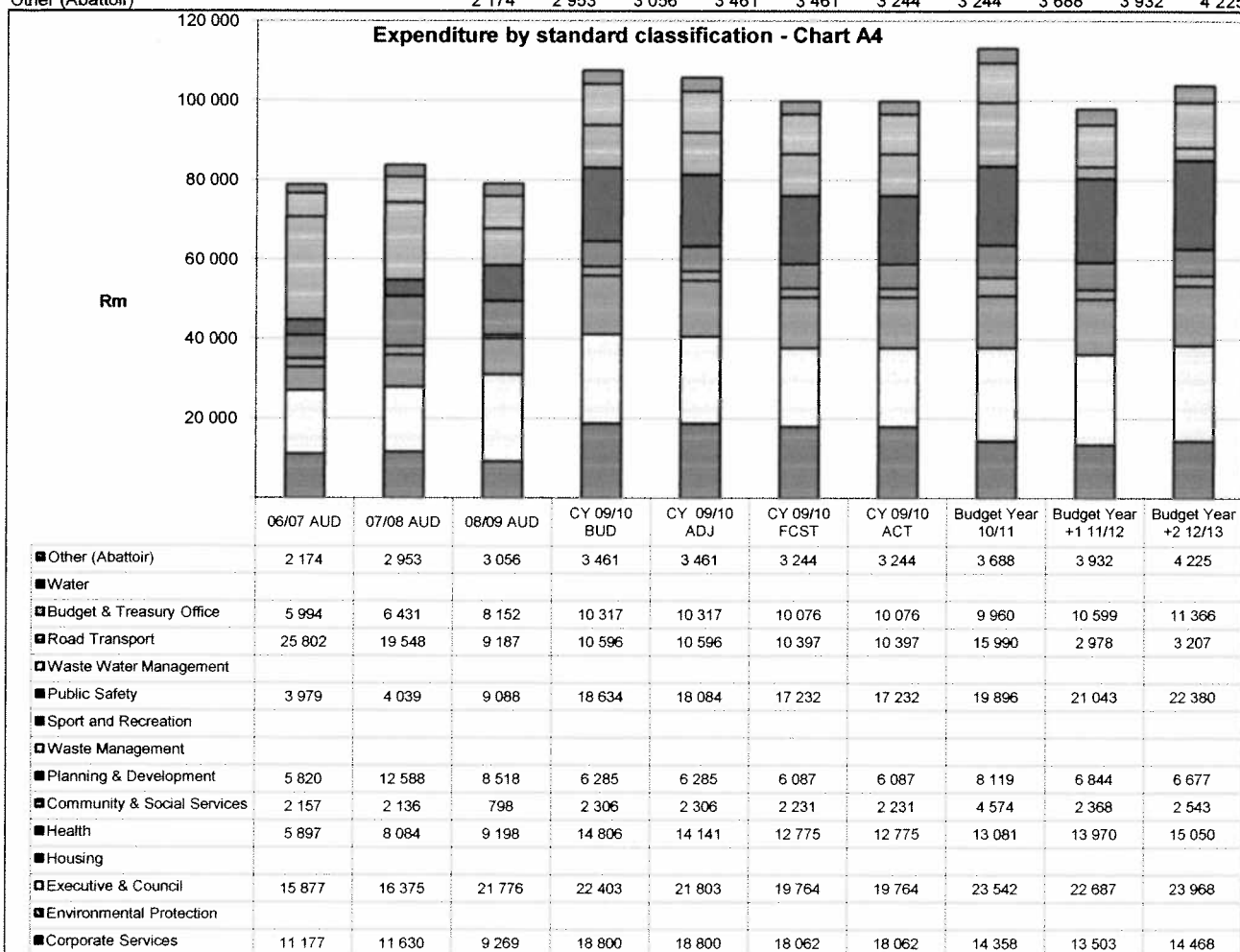
Revenue by Standard Classification

Corporate Services	2 304	756	296	20	98	168	108	90	96
Environmental Protection									
Waste Water Management									
Executive & Council	1 836	942	1 772	1 100	2 146	2 153	1 190	1 400	1 400
Sport and Recreation									
Health	3 669	6 438	7 451	7 881	7 881	7 881	8 354	8 772	9 211
Community & Social Services									
Road Transport	1 276	1 710	548	1 037	1 037	1 037	1 449		
Public Safety	1 148	462	157	10	10	10			
Planning & Development	89	1 214	3 543			5			
Housing									
Waste Management									
Water									
Other (Abattoir)	1 765	1 062	869	1 247	751	765	1 156	1 651	1 651
Budget & Treasury Office	68 847	80 734	88 055	94 307	94 710	94 734	96 681	100 933	103 992



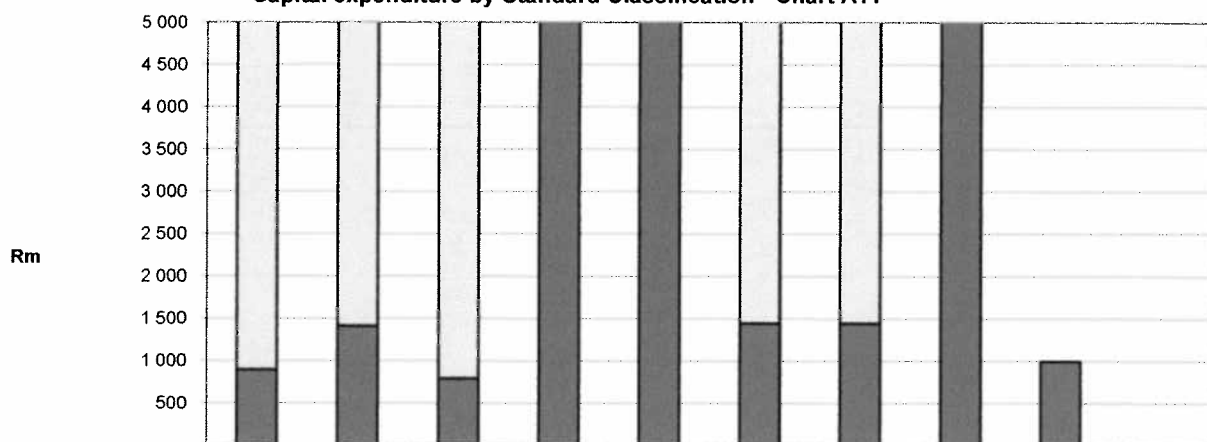
Expenditure by Standard Classification

Corporate Services	11 177	11 630	9 269	18 800	18 800	18 062	18 062	14 358	13 503	14 468
Environmental Protection										
Executive & Council	15 877	16 375	21 776	22 403	21 803	19 764	19 764	23 542	22 687	23 968
Housing										
Health	5 897	8 084	9 198	14 806	14 141	12 775	12 775	13 081	13 970	15 050
Community & Social Services	2 157	2 136	798	2 306	2 306	2 231	2 231	4 574	2 368	2 543
Planning & Development	5 820	12 588	8 518	6 285	6 285	6 087	6 087	8 119	6 844	6 677
Waste Management										
Sport and Recreation										
Public Safety	3 979	4 039	9 088	18 634	18 084	17 232	17 232	19 896	21 043	22 380
Waste Water Management										
Road Transport	25 802	19 548	9 187	10 596	10 596	10 397	10 397	15 990	2 978	3 207
Budget & Treasury Office	5 994	6 431	8 152	10 317	10 317	10 076	10 076	9 960	10 599	11 366
Water										
Other (Abattoir)	2 174	2 953	3 056	3 461	3 461	3 244	3 244	3 688	3 932	4 225

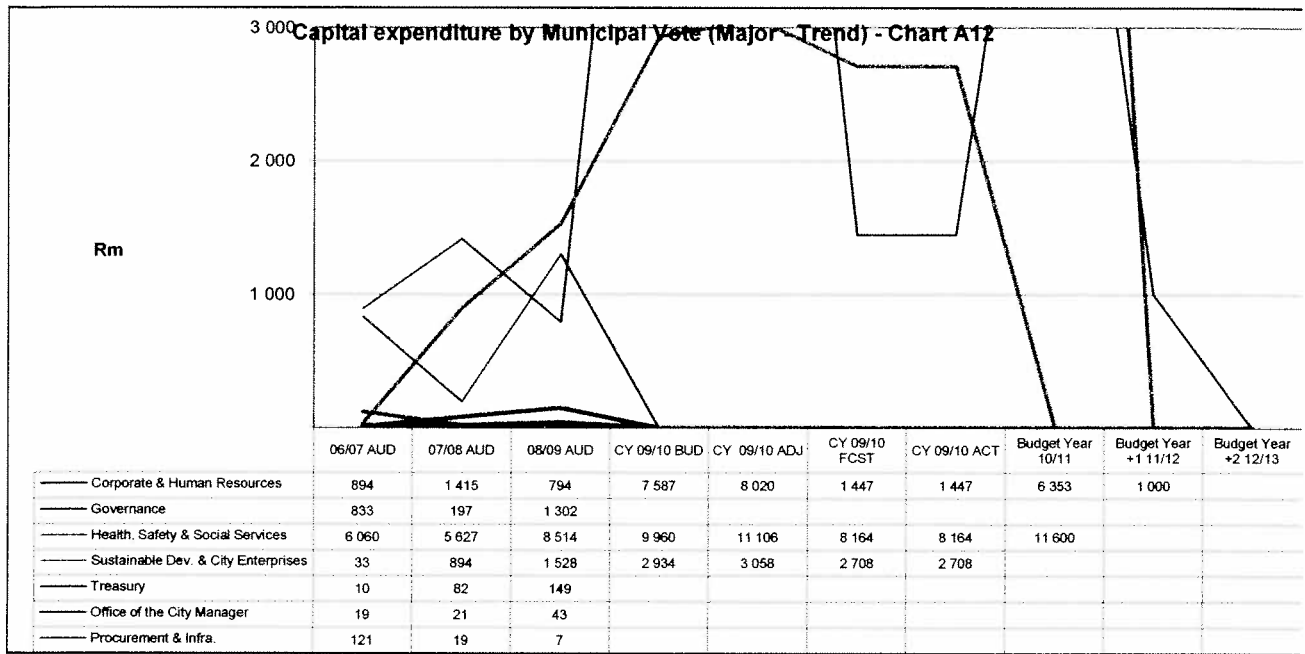


Capital Expenditure by Standard Classification	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
Corporate Services		894	1 415	794	7 587	8 020	1 447	1 447	6 353	1 000
Environmental Protection										
Public Safety	5 580	4 855	8 499	9 960	10 969	8 028	8 028	11 600		
Executive & Council	851	218	1 345							
Health	392	758								
Sport and Recreation										
Community & Social Services	88	14	15		136	136	136			
Waste Management										
Budget & Treasury Office	10	82	149							
Waste Water Management										
Road Transport	121	19	7							
Other (Abattoir)		878	1 491	2 934	3 058	2 708	2 708			
Water										
Housing										
Planning & Development	33	16	37							
check	7 970	8 256	12 338	20 481	22 184	12 319	12 319	17 953	1 000	

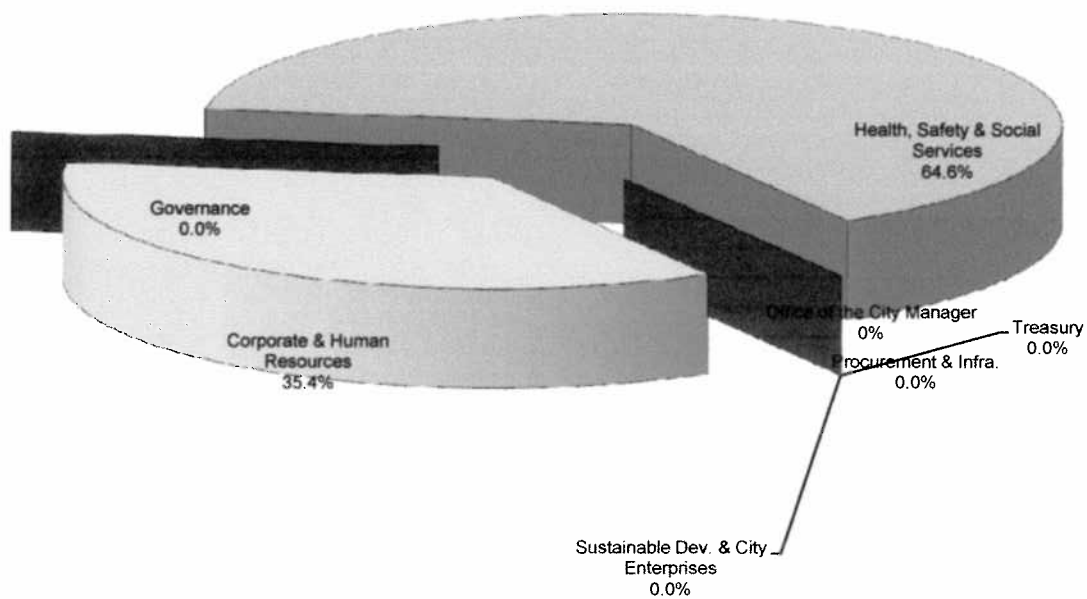
Capital expenditure by Standard Classification - Chart A11



	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
■ Planning & Development	33	16	37							
■ Housing										
■ Water										
■ Other (Abattoir)		878	1 491	2 934	3 058	2 708	2 708			
□ Road Transport	121	19	7							
■ Waste Water Management										
■ Budget & Treasury Office	10	82	149							
□ Waste Management										
■ Community & Social Services	88	14	15		136	136	136			
■ Sport and Recreation										
■ Health	392	758								
■ Executive & Council	851	218	1 345							
□ Public Safety	5 580	4 855	8 499	9 960	10 969	8 028	8 028	11 600		
■ Environmental Protection										
■ Corporate Services	894	1 415	794	7 587	8 020	1 447	1 447	6 353	1 000	



**2008/09 Budget Year
Capital expenditure program per vote**



Capital Expenditure by Municipal Vote

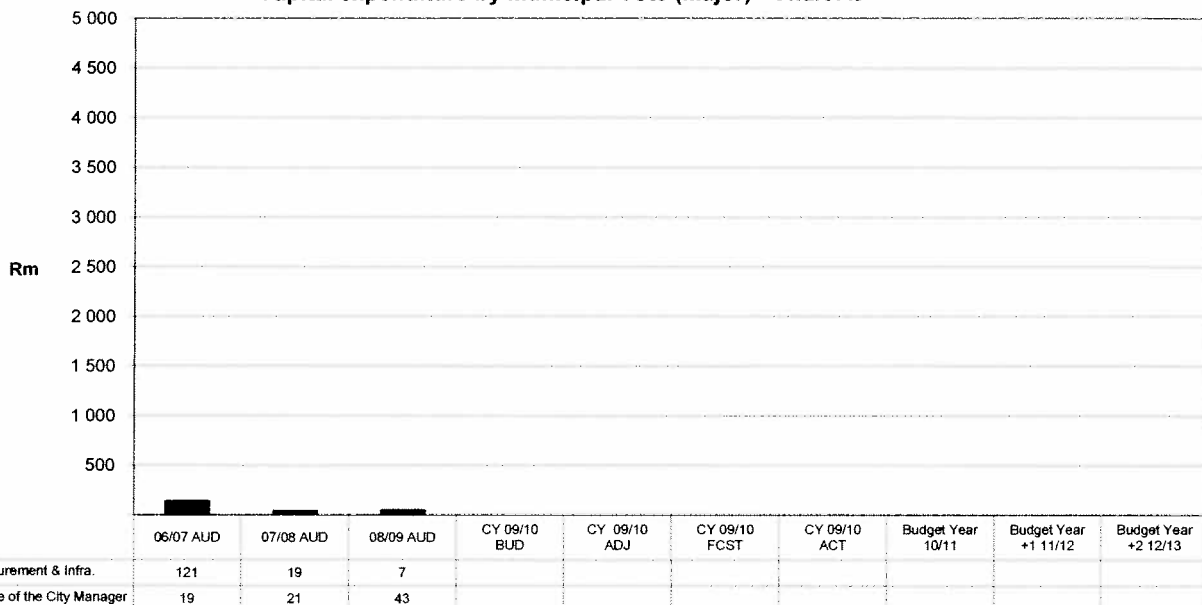
Corporate & Human Resources	894	1 415	794	7 587	8 020	1 447	1 447	6 353	1 000
Governance	833	197	1 302						
Health, Safety & Social Services	6 060	5 627	8 514	9 960	11 106	8 164	8 164	11 600	
Sustainable Dev. & City Enterprises	33	894	1 528	2 934	3 058	2 708	2 708		
Treasury	10	82	149						

Office of the City Manager

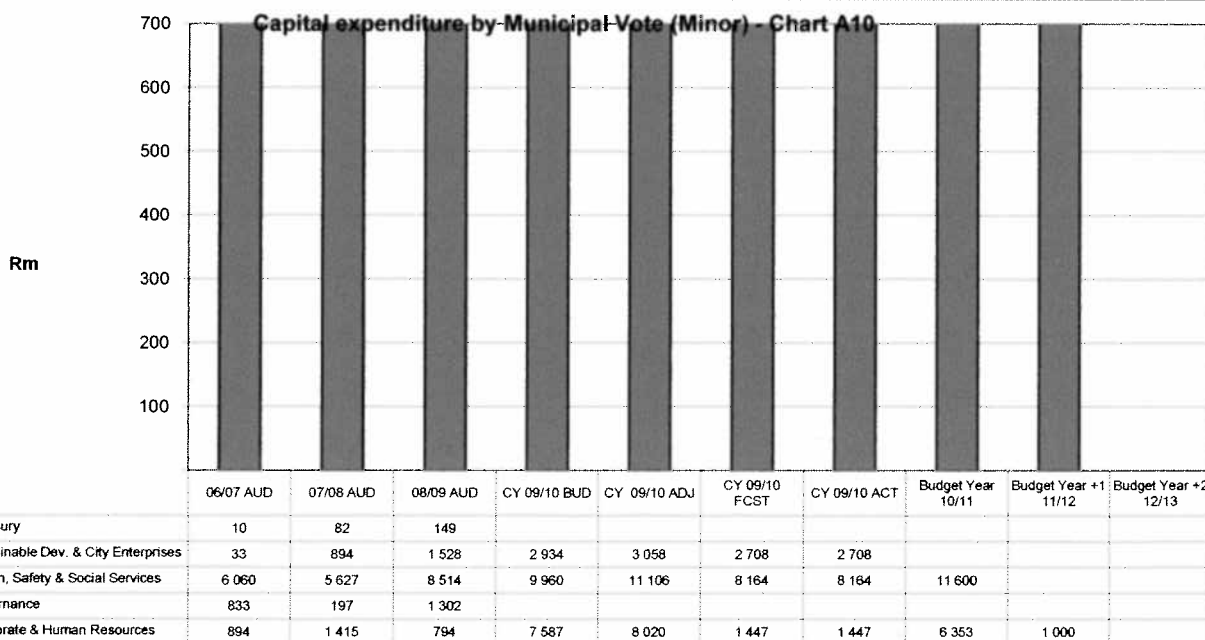
Procurement & Infra.

19	21	43							
121	19	7							
check	7 970	8 256	12 338	20 481	22 184	12 319	12 319	17 953	1 000

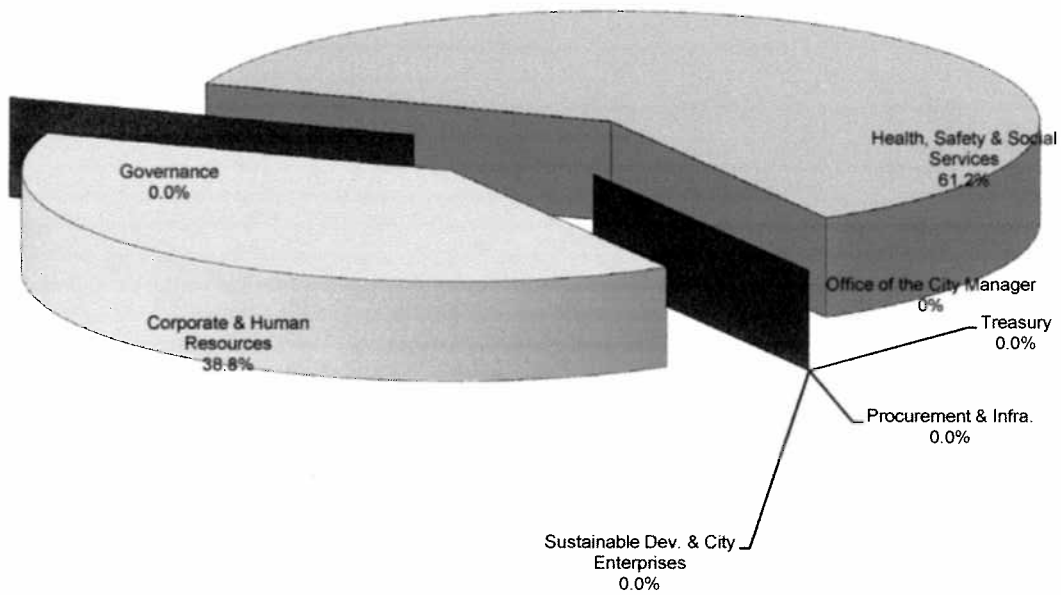
Capital expenditure by Municipal Vote (Major) - Chart A9



Capital expenditure by Municipal Vote (Minor) - Chart A10



**2008/09 MTREF (3 year total)
Capital expenditure program per vote**



Capital funding by source

Public contributions & donations

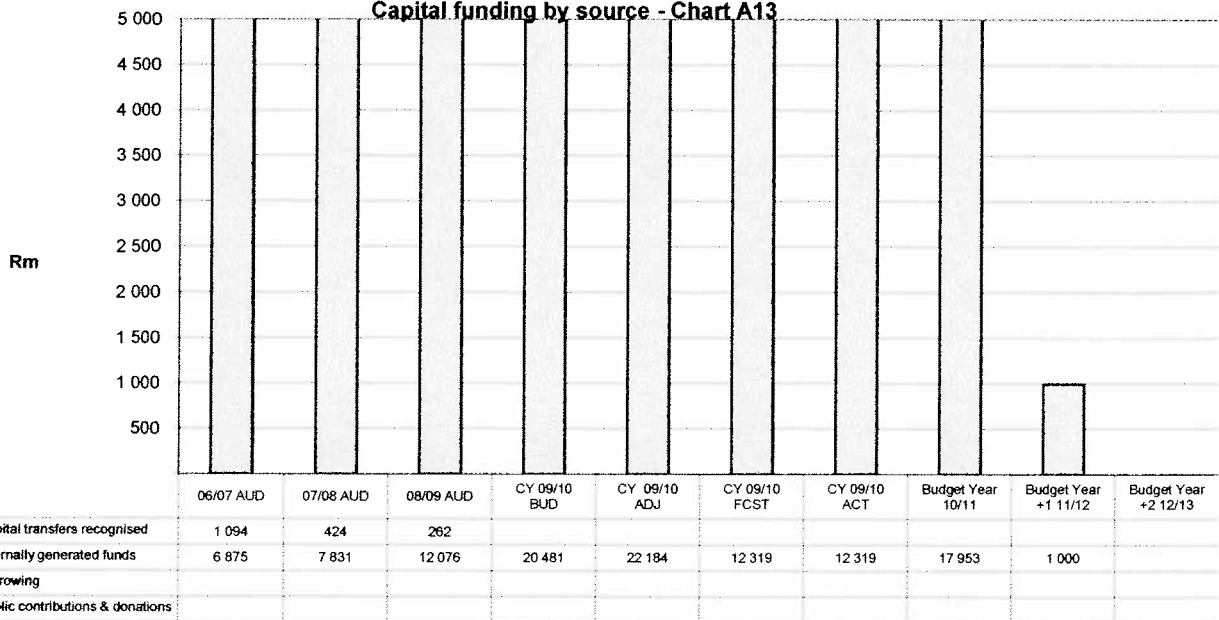
Borrowing

Internally generated funds

Capital transfers recognised

6 875	7 831	12 076	20 481	22 184	12 319	12 319	17 953	1 000
1 094	424	262						
7 970	8 256	12 338	20 481	22 184	12 319	12 319	17 953	1 000

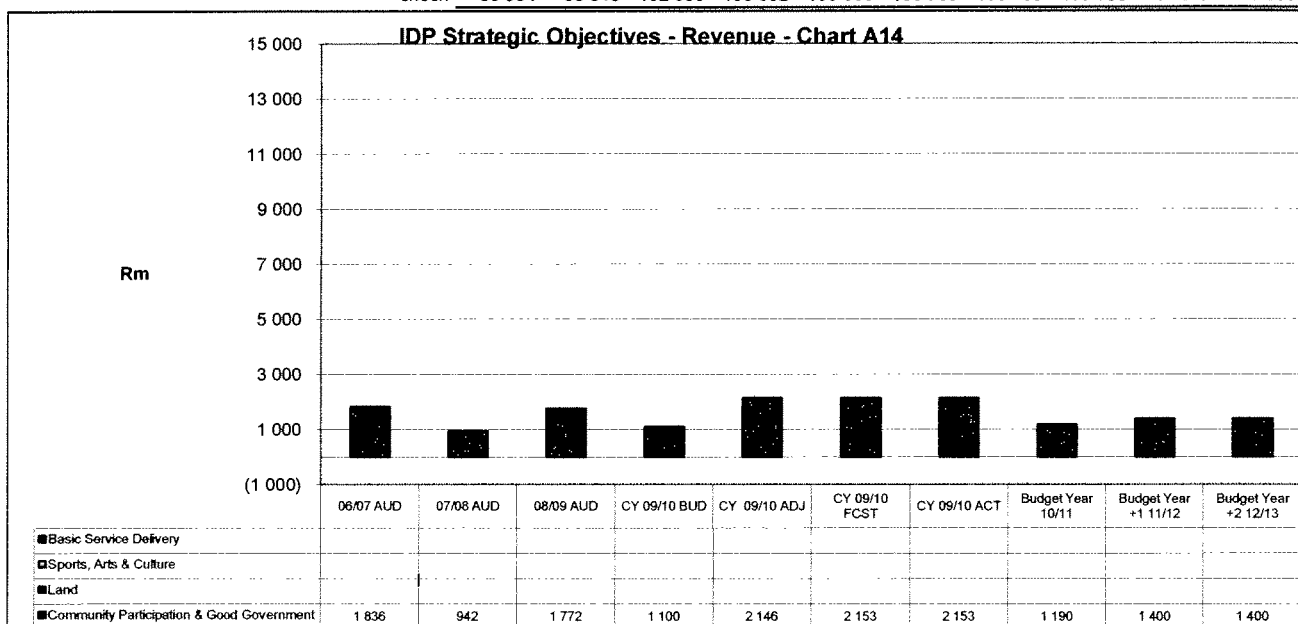
Capital funding by source - Chart A13



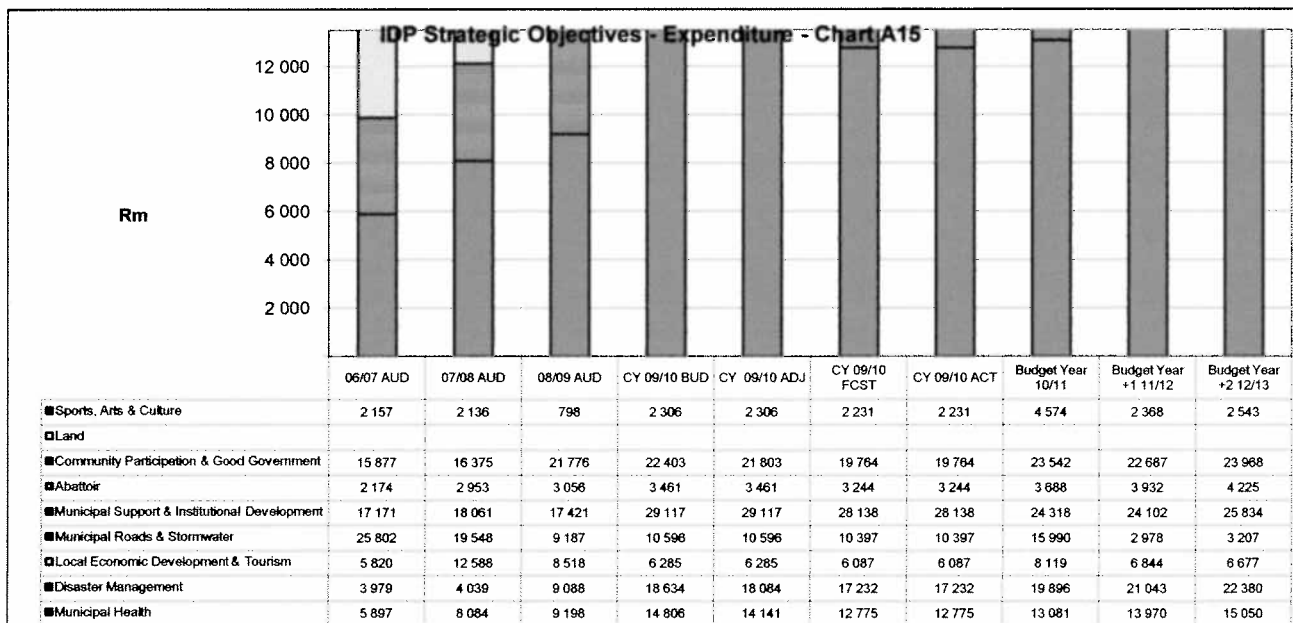
IDP Strategic Objective - Revenue

	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
Municipal Health	3 669	6 438	7 451	7 881	7 881	7 881	7 881	8 354	8 772	9 211
Disaster Management	1 148	462	157	10	10	10	10			
Local Economic Development & Tourism	89	1 214	3 543				5	5		
Municipal Roads & Stormwater	1 276	1 710	548	1 037	1 037	1 037	1 037	1 449		
Municipal Support & Institutional Development	71 151	81 490	88 351	94 327	94 808	94 903	94 903	96 789	101 023	104 089
Abattoir	1 765	1 062	869	1 247	751	765	765	1 156	1 651	1 651
Community Participation & Good Government	1 836	942	1 772	1 100	2 146	2 153	2 153	1 190	1 400	1 400
Land										
Sports, Arts & Culture										
Basic Service Delivery										

check **80 934 93 319 102 690 105 602 106 633 106 753 106 753 108 938 112 847 116 350**

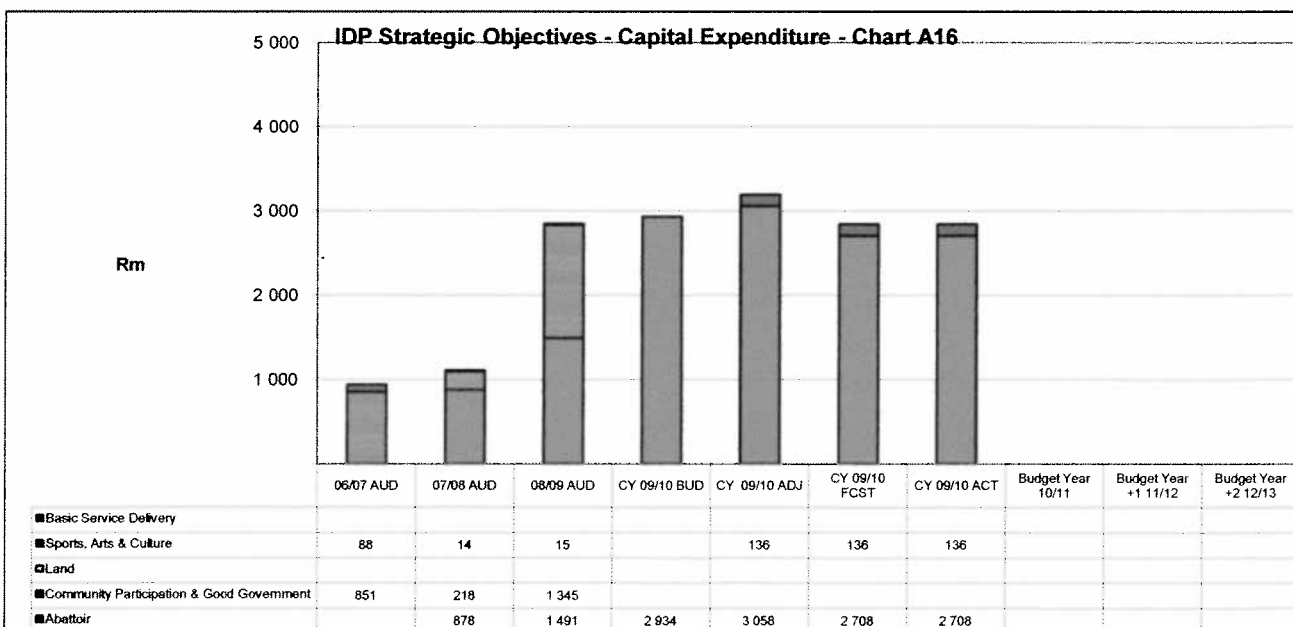

IDP Strategic Objective - Expenditure

Municipal Health	5 897	8 084	9 198	14 806	14 141	12 775	12 775	13 081	13 970	15 050
Disaster Management	3 979	4 039	9 088	18 634	18 084	17 232	17 232	19 896	21 043	22 380
Local Economic Development & Tourism	5 820	12 588	8 518	6 285	6 285	6 087	6 087	8 119	6 844	6 677
Municipal Roads & Stormwater	25 802	19 548	9 187	10 596	10 596	10 397	10 397	15 990	2 978	3 207
Municipal Support & Institutional Development	17 171	18 061	17 421	29 117	29 117	28 138	28 138	24 318	24 102	25 834
Abattoir	2 174	2 953	3 056	3 461	3 461	3 244	3 244	3 688	3 932	4 225
Community Participation & Good Government	15 877	16 375	21 776	22 403	21 803	19 764	19 764	23 542	22 687	23 968
Land										
Sports, Arts & Culture	2 157	2 136	798	2 306	2 306	2 231	2 231	4 574	2 368	2 543
check	78 877	83 786	79 041	107 607	105 792	99 869	99 869	113 209	97 924	103 884



IDP Strategic Objective - Capital Expenditure

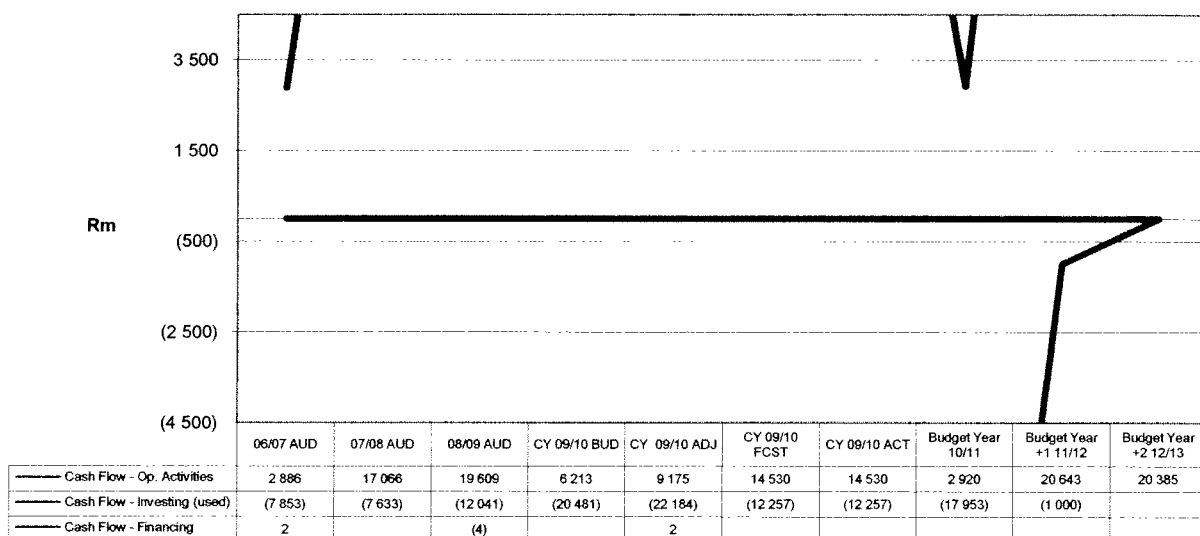
Municipal Health	392	758								
Disaster Management	5 580	4 855	8 499	9 960	10 969	8 028	8 028	11 600		
Local Economic Development & Tourism	33	16	37							
Municipal Roads & Stormwater	121	19	7							
Municipal Support & Institutional Development	904	1 497	943	7 587	8 020	1 447	1 447	6 353	1 000	
Abattoir		878	1 491	2 934	3 058	2 708	2 708			
Community Participation & Good Government	851	218	1 345							
Land										
Sports, Arts & Culture	88	14	15			136	136	136		
Basic Service Delivery										
check	7 970	8 256	12 338	20 481	22 184	12 319	12 319	17 953	1 000	



Cash flow trend

	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
Cash Flow - Op. Activities	2 886	17 066	19 609	6 213	9 175	14 530	14 530	2 920	20 643	20 385
Cash Flow - Investing (used)	(7 853)	(7 633)	(12 041)	(20 481)	(22 184)	(12 257)	(12 257)	(17 953)	(1 000)	
Cash Flow - Financing	2		(4)		2					

IDP Strategic Objectives - Revenue - Chart A14



Increases in service charges

% incr total service charges (incl prop rates)

% incr Property Tax

% incr Service charges - electricity revenue

% incr Service charges - water revenue

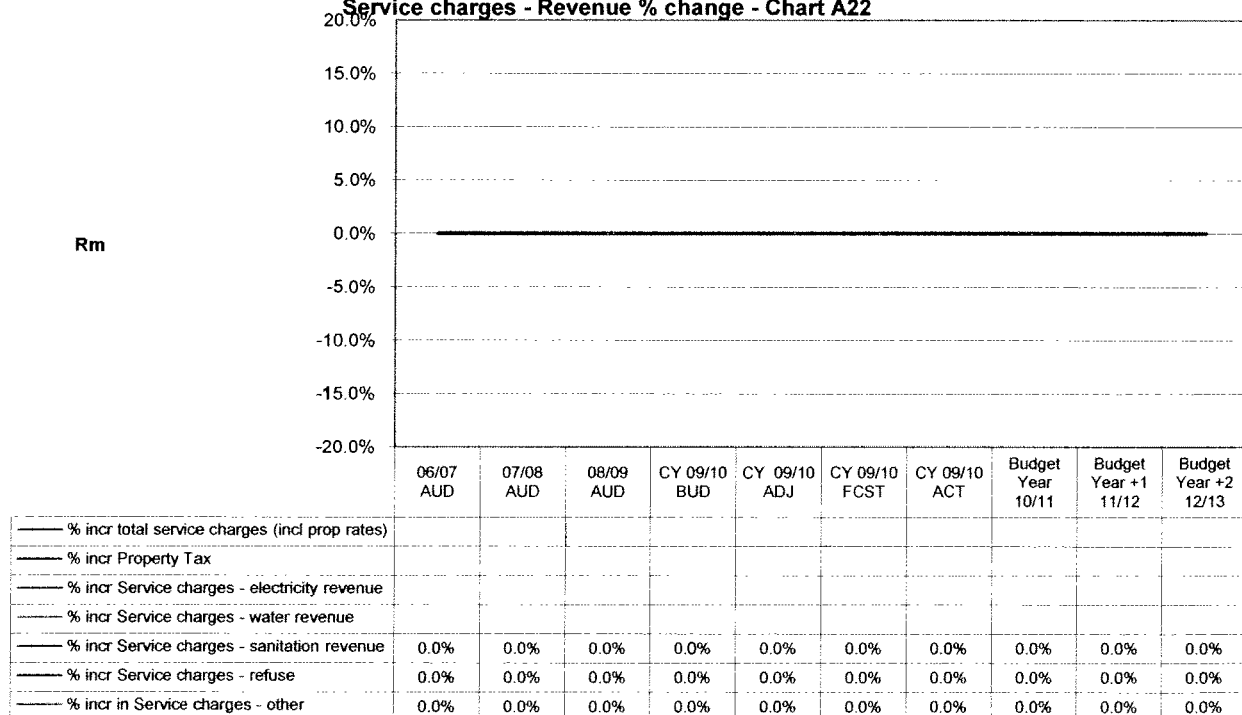
% incr Service charges - sanitation revenue

% incr Service charges - refuse

% incr in Service charges - other

0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

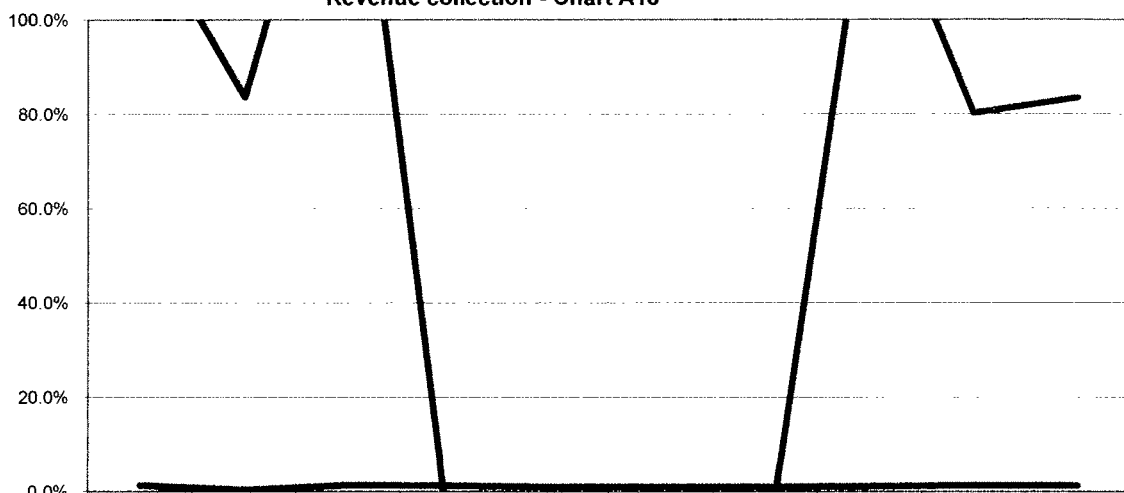
Service charges - Revenue % change - Chart A22



Debt

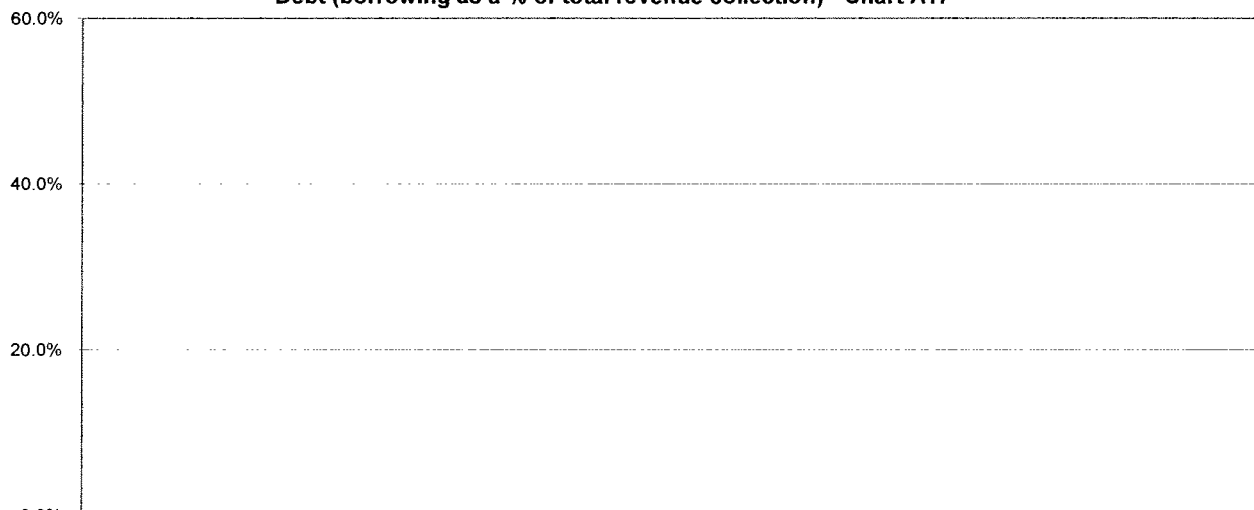
Borrowing	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Annual Debtors Collection	121.9%	83.6%	159.9%	-14.7%	-14.7%	-14.7%	-14.7%	133.8%	80.2%	83.4%
O/S Debtors to Revenue	1.4%	0.4%	1.4%	1.3%	1.0%	1.0%	1.0%	1.2%	1.4%	1.3%

Revenue collection - Chart A18



Annual Debtors Collection	121.9%	83.6%	159.9%	-14.7%	-14.7%	-14.7%	-14.7%	133.8%	80.2%	83.4%
O/S Debtors to Revenue	1.4%	0.4%	1.4%	1.3%	1.0%	1.0%	1.0%	1.2%	1.4%	1.3%

Debt (borrowing as a % of total revenue collection) - Chart A17



Borrowing	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
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Distribution losses

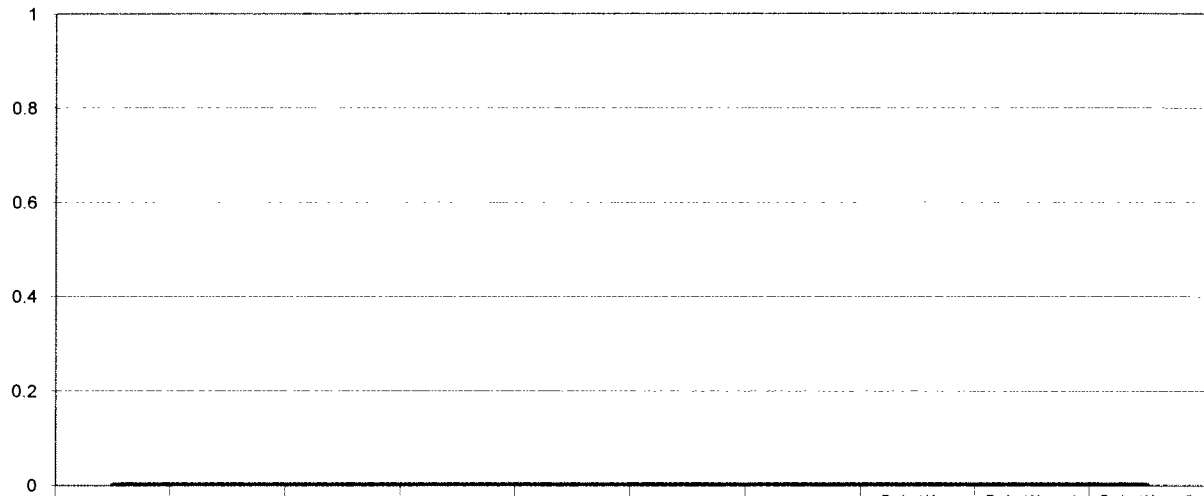
Electricity

N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A

Water

N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A

Distribution losses - Chart A19



Electricity

0

0

0

0

0

0

0

0

0

0

0

Water

0

0

0

0

0

0

0

0

0

0

0

Borrowed capex funding

Borrowed capex funding - Chart A20



Borrowed capex funding

06/07 AUD

07/08 AUD

08/09 AUD

CY 09/10 BUD

CY 09/10 ADJ

CY 09/10 FCST

CY 09/10 ACT

Budget Year 10/11

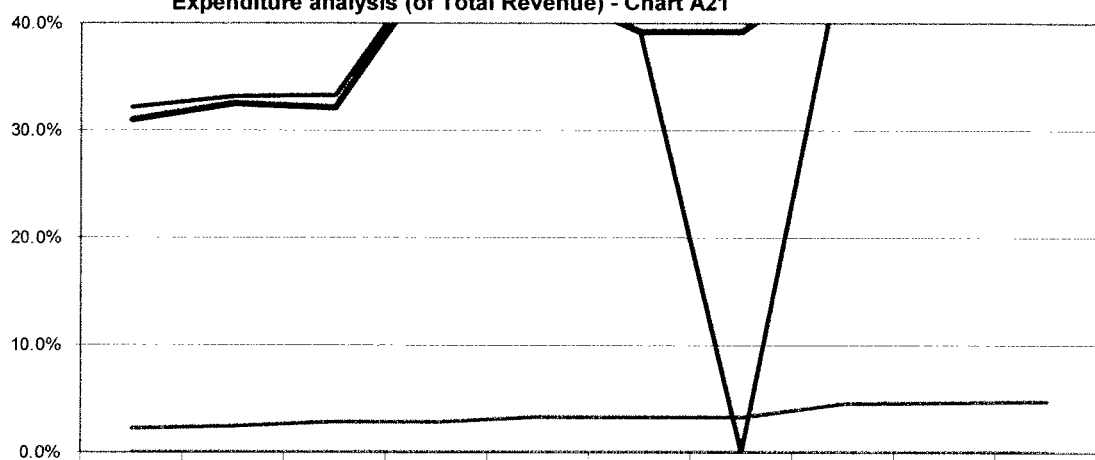
Budget Year +1 11/12

Budget Year +2 12/13

Expenditure analysis

Employee costs	31.0%	32.5%	32.1%	45.8%	43.4%	39.2%	39.2%	45.8%	47.3%	49.5%
Remuneration	32.2%	33.2%	33.3%	46.7%	43.8%	39.0%	0.0%	47.3%	48.8%	51.1%
Repairs & Maintenance	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Expenditure analysis (of Total Revenue) - Chart A21



	05/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
Employee costs	31.0%	32.5%	32.1%	45.8%	43.4%	39.2%	39.2%	45.8%	47.3%	49.5%
Remuneration	32.2%	33.2%	33.3%	46.7%	43.8%	39.0%	0.0%	47.3%	48.8%	51.1%
Repairs & Maintenance	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Finance charges & Depreciation	2.2%	2.5%	2.9%	2.9%	3.3%	3.3%	3.3%	4.6%	4.7%	4.8%